CITY OF OCALA

Fiscal Year 2014-2015

Adopted Budget and Capital Improvement Plan

OCALA

Find your place

Ocala is a great place to live, play, and prosper

Is a great place to live, play, and prosper

Fiscal Year 2014-2015

Budget Document

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Ocala

Florida

For the Fiscal Year Beginning

October 1, 2013

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the **City of Ocala, Florida** for its annual budget for the fiscal year beginning **October 1, 2013**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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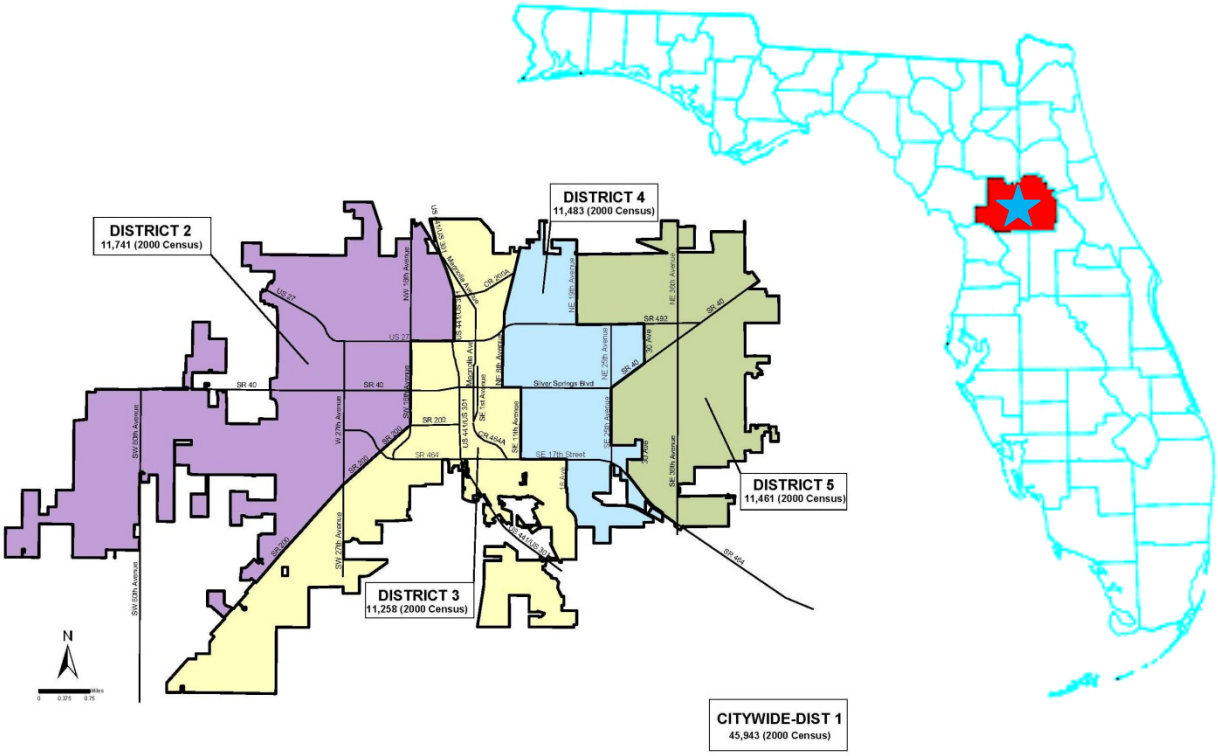
OCALA

Find your place



Ocala enjoys a strategic location within the heart of North Central Florida in Marion County. We are no more than a 90-minute drive to either the Gulf or Atlantic coasts or to the Orlando attractions.

City of Ocala

Adopted Budget

Fiscal Year 2014-2015

Councilman Brent Malever, Council President John McLeod, Councilwoman Mary S. Rich, Mayor Kent Guinn, Councilman President Pro-Tem Jay Musleh, Councilman James P. Hilty Sr.

Executive Staff

Matthew Brower, City Manager
Catherine Zimmer, ACM Public Services
Marc Mondell, ACM Community Development
Larry Novak, ACM Utility Services
Diane Reichard, ACM/Chief Financial Officer
Sandra Wilson, ACM Support Services

Office of Budget & Finance

Diane Reichard, ACM/CFO Budget & Finance
Cindy Kelley, Deputy Chief Financial Officer
Tiffany Kimball, Procurement Director
Mary Ann Davis, Finance Director
Rita S. Conn, Senior Budget Analyst
Tammi Haslam, Grants Coordinator
Lisa Greer, Fiscal Administrator

Finance Committee

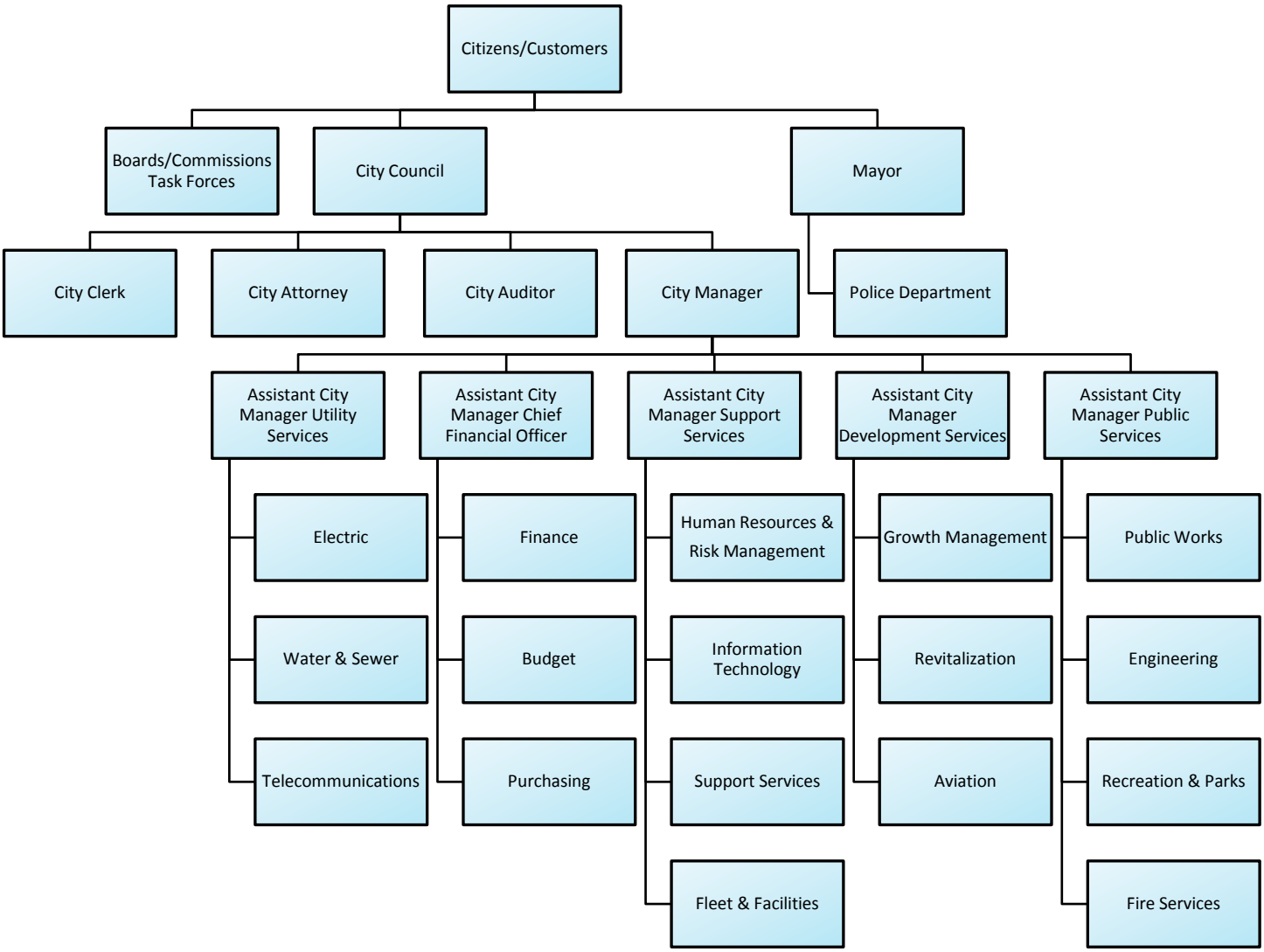
Diane Reichard, ACM/CFO Budget & Finance
Cindy Kelley, Deputy Chief Financial Officer
Tiffany Kimball, Procurement Director
Mary Ann Davis, Finance Director
Karen White, Utilities Finance Manager
Janet Arndt, Administrative Supervisor
Diana Boozer, OPD Fiscal Administrator
Colleen, Gunn, Administrative Coordinator
Alina Schaad, Support Services Fiscal Coordinator
Holly Lang, Community Services Fiscal Coordinator
Jackie Cooper, Fire Administrative Fiscal Supervisor
Angela Melancon, Rec & Parks Administrative Fiscal Supervisor

Mission Statement

The City of Ocala provides fiscally responsible services consistent with the community's current and future expectations.

Core Values

To astonish the customer, not just satisfy the customer
The best team polices itself
Expectation + Ownership = Ultimate Motivation
All Employees have to understand the business
Build a team of innovative thinkers
Stay small as we grow
Be a champion of positive change


Citizens/Customers
Boards/Commissions Task Forces
City Council
Mayor
City Clerk
City Attorney
City Auditor
City Manager
Police Department
Assistant City Manager Utility Services
Assistant City Manager Chief Financial Officer
Assistant City Manager Support Services
Assistant City Manager Development Services
Assistant City Manager Public Services
Electric
Water & Sewer
Telecommunications
Finance
Budget
Purchasing
Human Resources & Risk Management
Information Technology
Support Services
Fleet & Facilities
Growth Management
Revitalization
Aviation
Public Works
Engineering
Recreation & Parks
Fire Services

BUDGET MESSAGE

Letter from the City Manager

OCALA

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Ocala is a great place to live, play, and prosper

August 22, 2014

City of Ocala
110 SE Watula Avenue
Ocala, Florida 34471

Re: Fiscal Year 2014-2015 Budget Transmittal Letter

Dear Citizens, Honorable Mayor and City Council Members,

In accordance with state statutes and local ordinances, I am pleased to present to you the fiscal year (FY) 2014-2015 annual budget. The budget continues the City's efforts of careful planning and conservative fiscal oversight. The results of this disciplined fiscal approach are high quality municipal services, continued investment in maintaining and upgrading public facilities, and appropriate reserves to give our City the resiliency to adapt to uncertainty and changes which have been the norm in our current economic environment.

Budget Summary: Development of the FY 2014-2015 budget was difficult as the impacts of the "Great Recession" and slow post recession recovery continue to confine and weigh down fiscal growth. The citywide expenditure budget of $681,638,354 has increased by $27.5 million, or 4.2%, in comparison to the Fiscal Year 2013-2014 Adopted Budget of $654,106,872. The Trust & Agency Funds increased $21.5M or 11.06%. The Fiscal Year 2014-2015 Adopted General Fund Operating Expenditure Budget of $89,942,834, representing an increase of $4.3 million, or 5.0%, in comparison to the Fiscal Year 2013-2014 Adopted General Fund Expenditure Budget of $85,686,362.

Fund Type	FY2013-2014 Adopted Budget	Increase / (Decrease)	FY2014-2015 Adopted Budget
General	100,739,080	8.62%	109,426,297
Special Revenue	13,482,346	11.07%	14,975,294
Enterprise	263,626,347	-0.68%	261,824,354
Internal Services	35,231,468	-0.64%	35,004,420
Debt Service	27,219,130	-0.54%	27,071,061
Capital Improvement	19,913,508	-9.63%	17,995,192
Trust & Agency	193,894,993	11.06%	215,341,736
Total	654,106,872	4.21%	681,638,354

Increases to employee benefits, namely rising pension costs and health insurance costs, employee salaries, and inflationary pressures on operations, account for the increases in the City-wide expenditure budget.

The General Fund utilized $2.5M from internal service funds and $2.5 from reserves for contingencies to balance the fund's budget and close the deficit.

City Council Budget Priorities: As the legislative body of the city, the City Council is charged with establishing strategic direction and priorities for the forthcoming fiscal year's budget. The FY 2014-2015 priorities were established during Council's annual strategic retreat held January 29-30, 2014. Many of the priorities influenced the budget development. The budgetary impact of these priorities is outlined in the table below.

Budgetary Priority	**Budget Impact**
Balanced General Fund Budget •No Tax Increase •No reduction in workforce •If necessary, delay capital projects	The General Fund budget was balanced with no tax increase, no reduction in workforce, and no delay in key capital projects.
Provide for an increase in employee compensation	A 3% base increase was budgeted for employees making less than $50,000; a 1.5% increase budgeted for employees making more than $50,000; and 1% for all other employees, excluding employees who received a mid-year market adjustment and executive staff. Additionally, part-time employees received a 1.5% increase to their base pay. Total budgeted cost of salary increases, including associated increase to FICA and pension costs, totaled $1,309,000.
Pension Reform	Funding in the amount of $40,000 was provided in the Budget and Finance Department's budget to continue exploring reform initiatives for the City's police and fire pension plans.
Stable Utility Rates	No rate increases were programmed into the FY 2014-2015 annual budget. Rate studies for the electric and water & sewer enterprise funds are expected to be completed within the 1st quarter of FY 2014-2015.
IT Operations	Budget includes funding to implement the findings of the IT assessment which was completed in the Summer of 2014.
Quality of Place	Funding was provided in the budget to advance the city's way-finding sign program, façade grant program, improvements to City's parks, and maintenance of the City's infrastructure.

Strategic Plan Priorities: Our "new economy" and its attendant "new norms," coupled with historic economic uncertainty continue to reinforce Ocala's strategic plan as the keystone to returning to long term fiscal sustainability. The City's strategic plan encompasses four goals: economic hub, fiscal sustainability, organizational excellence, and quality of place. The goals serve as drivers for directing the City's limited resources.

Looking Beyond 2015: Although Ocala's economy shows signs of strengthening, with a 3.4% increase in real property valuations (the first such increase in five years), heightened building permit activity, a declining unemployment rate, and drops in the area's foreclosure rates, the post recession recovery remains elusively slow. The City's long range fiscal forecast projects the General Fund deficits to persist over the next three fiscal years. Compounding matters are growth pressures in annual pension contribution costs and inflationary pressures associated with day-to-day operations and capital expenses.

Ocala maintains a reserve, by policy, designed to cover unexpected challenges or emergencies. This reserve is maintained at 20% of the City's general fund operating budget. To the credit of the City Council and staff, despite facing significant financial challenges, the reserve balance has increased in size. This can be directly contributed to ongoing efforts to cut costs, improve efficiencies and right size the organization. The enterprise funds maintain a 25% reserve, which will be implemented with the adoption of the budget.

The City has aggressively, but strategically, continued sowing the seeds for tomorrow's economic recovery. The City's strategic investments in economic development, made over the past three to four years, are beginning to yield meaningful results. FedEx, a fortune 100 company, broke ground on a $135 million regional hub located in the recently completed Ocala/Marion County Commerce Park. It is expected that the City's economic investments will continue to spur economic growth and fiscal sustainability.

Conclusion: Our community can take great pride in the dedication and ongoing efforts of staff to build a disciplined organization, responsive to the expectations of our customers and strategic priorities of the Council. Staff's commitment and engagement, at all levels, to build organizational momentum has truly been inspiring.

I wish to extend my sincere appreciation to the members of staff who have worked to develop this budget. I wish to express my appreciation to the Cabinet members, Sr. Management Team, and especially the Office of Budget and Finance, for their many hours of dedication, including late nights, and some long weekends. And, of course, I must recognize the City staff that must bear the front-line responsibilities of implementation.

As always, it is through the dedicated leadership of the City Council and Mayor that the needs of the community are being addressed today and planned for in the future. It is truly an honor and privilege to serve this community.

Respectfully submitted,

Matthew J. Brower
City Manager

STRATEGIC PLAN

Strategic Plan

Road Map to Success

OCALA

Find your place

Ocala is a great place to live, play, and prosper

City of Ocala

OCALA

Find your place

Strategic Plan 2014-2015

Vision

To make Ocala a great place to live, play and prosper

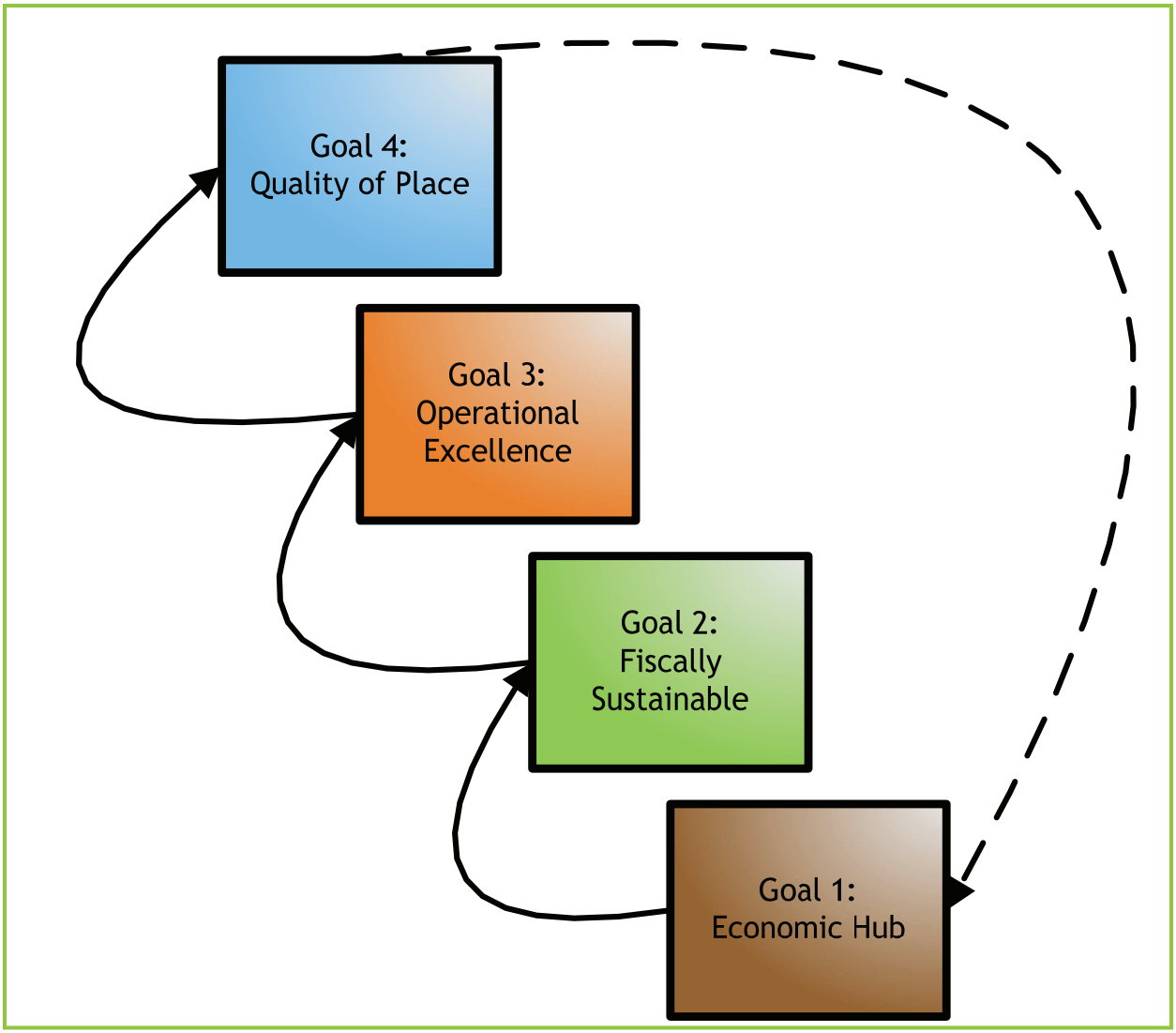
Mission

The City of Ocala provides fiscally responsible services consistent with the community's current and future expectations

Core Values

Customer Focus
To astonish the customer, not just to satisfy the customer
Integrity
The best team polices itself
Responsibility
Expectation + ownership = ultimate motivation
Knowledge
All employees have to understand the business
Innovation
Build a team of innovative thinkers
Efficiency
Stay small as we grow
Leadership
Be a champion of positive change

Strategic Goal Alignment



By investing in our community's future and supporting activities that attract business and commerce, the City of Ocala strives to be an economic hub. Being an economic hub for business and commerce allows the City to remain fiscally sustainable. Being fiscally sustainable, allows the City to maintain appropriate staffing and resource levels, consistent with the community's expectations for operational excellence. Maintaining operational excellence contributes to our community's quality of place which, in turn, will attract visitors, businesses and commerce to our economic hub.

Goal 4: Quality of Place

- Customer Satisfaction
- Business Satisfaction
- Acres of parks and open space
- Miles sidewalk, bike lanes and trails
- Recycling rate
- Crime clearance rate
- Structure fires
- Technology added

Goal 3: Operational Excellence

- Commercial permit timeliness
- Utility reliability
- Work order timeliness
- Water quality
- Police and fire response time

Goal 2: Fiscally Sustainable

- Operating days cash on hand
- Ratio of benefits to total salary
- Percent general fund revenue collected year-to-date
- Percent general fund expenditures spent year-to-date

Goal 1: Economic Hub

- Number active business licenses
- Percent commercial value to total taxable value
- Available water capacity
- Available wastewater capacity
- Available electric capacity

Road Map to Success

The destination

Vision Statement

Ocala is…a great place to live, play, and prosper.

2035 Plan

Our compass for Staying on course

Mission Statement

The City of Ocala provides fiscally responsible services consistent with the community's current and future expectations.

City Adopted

Strategic Plan

Economic Hub
Fiscally Sustainable
Operational Excellence
Quality of Place

Council Developed

Pre-trip planning

Strategic Action Plan

Blueprint
(Financing the trip)

Special Committees
(Having others review the route)

Operation Innovation
(Drivers training)

Cabinet/Dept Action

"Hit the Road"

My Job Is

"To make Ocala a great place to live, play, and prosper".

Personal Commitment

BUDGET SUMMARY

Budget Calendar
Key Management Practices
Overview
Consolidated Budget
Comparison of Sources & Uses
Budget by Department
Estimated Fund Balances
Debt Summary

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Dates	Budget Milestones	Statutory Requirement Milestones
January 29 -30	Council Retreat	N/A
February	Budget Review Session for Senior Management	N/A
TBD	Distribution of budget instructions, forms, and training	N/A
February 17 - March 14	Departments meet with support departments to discuss capital requests: IT (software and PC requests); Human Resources (personnel requests); Fleet (gas-powered vehicles/ equipment); Facilities (requests for maintenance to buildings)	N/A
March 3 - 7	Departments meet with Budget & Finance to discuss capital projects requests	N/A
TBD	Departments submit other forms (CIP, etc) to Budget Office	
TBD	Departments submit EDEN budget forms to Budget Office	N/A
March - July	Review of Budget Workbooks by Budget Team	N/A
April 14 - 25	Preliminary meetings with Departments	N/A
May 5 - May 16	Final meetings with Departments	N/A
May 19	Capital Projects & Replacement/Renewal Fund review by CIP Committee	N/A
June 17 3:00 p.m.	Budget Format Workshop with City Council, Mayor, Cabinet and Budget Team	N/A
June 24	Capital Projects & Replacement/Renewal Fund Workshop with City Council, Mayor, Cabinet, CIP Committee and Budget Team	N/A
July 1	N/A	Received Tentative Certification of Taxable Value from Property Appraiser
July 8	General Fund Workshop & Millage Presentation with City Council, Mayor, Cabinet, Senior Management Team and Budget Team	N/A
July 15	Adopt Tentative Millage	City Council set Tentative Millage Rates
July 22	Utilities Workshop with City Council, Mayor, Cabinet, Senior Management Team and Budget Team	N/A
by August 4	N/A	Property Appraiser notified (DR-420's) of Tentative Millage Rate, Rolled-back Rate and the date, time, and place of the first Public Hearing
August 12	Preliminary Budget Presentation with City Council, Mayor, Cabinet and Budget Team	N/A
by August 24	N/A	Property Appraiser mailed Notice of Proposed Property Taxes (TRIM Notice DR-474's) to residents
September 4	Public Hearing - Council Chambers	First Public Hearing to set Tentative Budget and
September 12	N/A	Notice of Public Hearing or Tax Increase and Budget Summary advertisements published
September 16	Public Hearing - Council Chambers	Second Public Hearing to adopt Final Budget and Final Millage Rate
September 30	Fiscal Year 2013-2014 Ends	N/A
October 1	Fiscal Year 2014-2015 Begins	N/A
by October 1	N/A	Resolution Adopting Final Millage Rate forwarded to Property Appraiser and Tax Collector
October	N/A	Receive Final Certification of Taxable Value (DR-422's) from Property Appraiser
October	N/A	Complete and Certify Final Millage (DR-422's) and return copies to Property Appraiser
October	N/A	Submit Certified DR-422's and DR-487 to Department of Revenue (DOR)

Designates City Council participation

KEY MANAGEMENT PRACTICES

Governmental budgeting allocates resources to public services and projects. Because it determines the total amount of taxes levied and on whom, governmental budgeting also allocates the burden of taxation. Budgeting balances the resources drawn from the public against the demand for services and projects, keeping taxes within acceptable limits and ensuring services are sufficient to allow for economic growth and social stability. Budgeting helps policy makers set goals, assist program managers and department heads to improve organizational performance, and ensures that both the elected and appointed officials are accountable to the public.

Budget guidelines are essentially policy statements that provide a sense of the budgetary environment. Budget guidelines and Financial Policy Statements address the budget's scope, definitions of balance, maintenance of reserves, and the assignment of roles to various budgetary participants. The following formal policy statements are presented to establish the financial goals of the organization and the principles that will govern budget deliberations.

- ***Authorization:*** In accordance with the City of Ocala Charter, the City Manager as the Chief Administrative Officer of the City shall prepare and submit the annual budget and capital program to the City; shall submit to the City Council and make available to the public a complete report on the finances and administrative activities of the City at the end of each fiscal year; and shall keep the City Council fully advised as to the financial condition and future needs of the City and shall make recommendations to the City Council concerning the affairs of the City.

- ***Fiscal Procedures:*** The City of Ocala budget process and related financial procedures are in compliance with the recommended standards as outlined by the Government Finance Officers Association. They meet all Generally Accepted Accounting Principles, the recommended best practices of the Governmental Accounting Standard Board (GASB) and the City's internal financial policies.

  The City will seek to obtain annually the Government Finance Officer's Association Awards for "Distinguished Budget Presentation" and the "Certificate of Achievement for Excellence in Financial Reporting".

- ***Basis of Budgeting:*** The City's budget is based upon the accrual basis of accounting for the proprietary and fiduciary funds. Under this basis, revenues are recognized in the period earned. The modified accrual basis of accounting is utilized for the governmental funds. Under this basis, revenues are recognized when they become available to finance expenditures of a fiscal period.

- ***Fund Accounting:*** The City follows principles of fund accounting for all governmental and proprietary funds. Each fund is a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with specific regulations, restrictions or limitations.

- ***Investment Policy:*** The primary objective of the City's investment policy is the preservation of capital and the preservation of investment principal. The City's investment portfolio will provide sufficient liquidity to meet the City's operating and capital requirements to insure the orderly execution of the City's business affairs. In investing public funds, the City will strive to maximize the return of its investment portfolio, but will avoid assuming unreasonable risks. To control risks regarding specific security types, the City will diversify its investments. A comprehensive report related to the City's investment performance will be provided quarterly to the City Investment Committee and the City Council. Confidence in the City's investment policies is based on clear and constant communication of decisions and performance of investments.

- ***General Fund Operating Reserve:*** The City of Ocala will maintain an operating reserve equal to 20% of the planned budgeted expenditures in the General Fund. These reserved dollars will be used to support unforeseen emergencies, operating insufficiencies and short-term internal loans. Management will exercise every mechanism available, e.g. budget cuts, hiring freezes, etc, to avoid use of the reserve. Should the reserve level exceed 20%, excess funds could be transferred to support the City's Capital Improvement Plan. To the extent the reserve level falls below 20%, a plan will be executed to replenish the reserve at the targeted funding level.

- ***Enterprise Funds Operating Reserve:*** In each of the enterprise funds now or hereafter created by the Council, there shall be created a reservation of retained earnings equal to 25% of the current fiscal year operating budget for that fund. For the purposes of this calculation, the current fiscal year budget shall be the total budget as originally adopted by resolution in September.

- ***One Time Revenues:*** A local government that becomes dependent on one-time revenue, or on a source of revenue that will soon disappear, can, in essence, create deficits for itself. The City of Ocala will utilize one time or temporary funds to obtain capital assets or to make other nonrecurring purchases. Otherwise, strategic planning to earmark replacement revenue must be identified at the onset.

- ***Debt Policy:*** Sound budget management requires that the City determine the availability of revenue to support future capital improvements (infrastructure). The City will write and enact a policy determining the appropriate community debt burden. Policy tenets should address parameters for general obligation debt, general revenue debt, appropriate percentage for outstanding debt, debt services as a percentage of debt per capita, pay-as-you-go and ongoing analysis of refunding opportunities.

- ***Debt Management Policy:*** It is the policy of the City Council: (a) to periodically approve the issuance of Debt Obligations on behalf of the City to finance the construction, acquisition and/or equipping infrastructure and other capital assets to meet its governmental obligation to its residents; (b) to approve the issuance of Debt Obligations to refund outstanding debt when indicated by market conditions or management considerations; (c) that such Debt Obligations are issued and administered in such a manner as to ensure and sustain the long-term financial

integrity of the City, to achieve the highest possible credit rating and to preserve and enhance the quality of life, safety and welfare of its residents; (d) that such Debt Obligations will be issued for specific projects approved by the City Council and shall not be issued or debt proceeds used to finance current operating expenditures of the City government; (e) to issue or guarantee, if necessary, Debt Obligations on behalf of independent authorities and agencies of the City to finance the construction, acquisition and/or equipping of infrastructure and capital assets which serve a public purpose and further the goals of the City government.

- ***Three-Year Budget Model:*** The City is working to develop a comprehensive three-year budget model. This model will be updated on a yearly basis and will assist the City in making financial decisions regarding long-term revenue and expenditure requirements.

- ***Capital Improvement Plan:*** The City will develop and implement a five-year capital improvement plan, which will require the City to anticipate long-term needs. The five-year capital improvement plan will determine the capital improvement priorities, provide for the budget of current year projects, and provide for the forecasting and anticipation of future year expenditures.

- ***Capital Needs Financing:*** The City of Ocala will, where possible, and in accordance with the adopted Capital Improvement Plan, employ pay-as-you-go financing to save interest expenditures, preserve debt capacity for future borrowing, and not encumber future budgets with mandatory debt service expenditures. Exceptions to this practice will be for capital expenditures, which are determined to be time sensitive for purposes of public health, safety, welfare, or for economic gain.

- ***Capital Expenditures:*** All capital projects planned and budgeted for in any given fiscal year will have funding identified and proven to be available. This means that all projects are subject to funding already received in prior fiscal years. Funds that are earmarked for receipt during the current fiscal year will not be utilized for current year expenditures.

  To the extent bonds are planned to be issued consistent with an approved rate structure that provides sufficient capacity to support the related debt service, these projects can be included in the ensuing year Capital Improvement Program. This policy will enable the City to avoid the expenditure of funds before they are received.

- ***De-obligation:*** In the event that an unplanned capital project is identified as a higher priority than a budget initially appropriated, the funded project list may be altered to take into account the new project. In this event, all projects will be reviewed and a new priority list established. Any project(s) that are removed from the current funded project list will have the attached funding source de-obligated and that funding source will be attached to the new project(s) and/or returned to the reserve.

- ***Capital Equipment:*** The City's budget will provide for the adequate maintenance and repair of fleet equipment and for their orderly replacement. All operating departments

will be charged their fair share of the related replacement cost. The funding source for these expenditures is the fleet replacement reserve. Information Technology will be funded through the annual cost allocation plan for general government programs, Replacement & Renewal (R&R) Funds will be used for related expenditures in the respective utilities.

- ***Capital Improvement Fund:*** Pay-as-you-go capital improvement fund will be funded from annual revenue and a minimum of 10% of year-end surplus to support renovations of existing city facilities. The replacement fund will be established to maintain facilities in accordance with community standards.

- ***Fees:*** The City of Ocala shall review fees annually to assure that fees reflect the actual cost of service delivery. Fees will be adjusted pursuant to full recovery of cost. A comprehensive fee schedule will be adopted by Council during the budget process annually. Allowances will be given for youth and senior citizens programs and activities and disposable income in the local community.

- ***Electric Utility & Enterprise Transfer Policy:*** The City of Ocala shall collect a fee to offset the cost of regulation with the balance deposited into the City's general fund. Use of revenues for general fund purposes is deemed to be consistent with a franchise fee as imposed by local government on investor owned and cooperative owned electric utility companies for the utilization a local government's rights-of-way. The fee is set forth at 6%. Such policy provides consistency with competitive markets and will be applied to all enterprise fund transfers to the General Fund.

Enterprise Funds: Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business and whose costs are paid from user charges or from revenue sources other than general government revenue. Enterprise Funds should be self- supporting if (1) the benefits largely accrue to the users of the service, and (2) collecting a fee from the end user is administratively feasible. Each Enterprise Fund shall be balanced. All funds with the exceptions of Electric and Water & Sewer shall be required to recover 100 percent of their non-bonded costs through a five-year projection period; the overall objective of all enterprise funds is self-sufficiency. Electric and Water & Sewer Utilities will be required to provide a rate of return to the General Fund in accordance with the respective transfer policies.

<u>Electric Replacement & Renewals (R & R)</u>
The utility is required to fund five (5) percent of the prior year annual sales revenue, net of fuel, to fund the system's capital improvements, which are geared toward maintaining the reliability of the system. This funding level cannot be changed. These funds would also offset the value that is annually depreciated from the enterprise fund.

<u>Electric Rate Stabilization Reserve (ERSR):</u>

- This reserve is established in an effort to provide levelized rates to customers by reducing rate volatility in a given year due to extraordinarily high energy related costs in the utility. The method of accumulation of reserve funds may come from

an annual budget appropriation built in to the Power Cost Adjustment (PCA), utilization of year-end PCA surpluses resulting from over-recovery and interest earnings accumulated from reserve balances. The reserve funds should be used, subject to council approval, primarily as a tool to stabilize or smooth rates due to fuel or demand volatility, address local economic conditions or for other lawful purposes. Due to the volatility of the electric industry maintaining a reserve is of critical importance.

- The PCA will be monitored monthly to determine if adjustments are needed. Quarterly reports will be provided to City Management. The utility reserves the right to recommend changes in the PCA, subject to council approval, to build reserves and to meet unanticipated wholesale energy cost increases. Should an increase in the PCA be needed due to projected or actual under recovery position, the reserve funds may be used to offset sudden and/or temporary changes in the cost of wholesale power to mitigate rate increases. When making the determination to adjust the PCA the utility will be cognizant of the timing of the rate adjustment to minimize the economic impact to customers.

- The maximum targeted funding level for the ERSR is 25% of projected annual fuel costs with the minimum level set at 15%. If the existing reserves plus the amount of an over-recovery brings the ERSR funding level between the targeted minimum and maximum range, or amounts in excess of the maximum range, the utility retains the option of issuing a credit to customers or reducing the PCA rate.

- ***Inter-Fund Borrowing / Transactions Defined:*** a) Percentage transfers to the General Fund are justified as returns on investments or as overhead charges assessed to the enterprise activity for the indirect costs incurred by the General Fund in administering the activity. b) Inter–fund borrowing may occur during the budget year as a cash management measure. It allows a surplus in one fund to be used to offset a shortfall in another. However, inter-fund borrowing should be kept to a minimum. First, so that anyone reading the financial report can understand what spending is being funded by what revenue sources and secondly, to prevent the use of inter-fund borrowing to disguise deficits. c) Inter-fund transactions are one of the potential trouble spots in financial accountability. Such transactions can muddy the waters and make it difficult to determine what the money was actually spent for. The extensive use of inter-fund transactions can create difficulty in the City's ability to monitor the budget and track expenditures. Inter-fund transactions that do occur shall be clearly identified and labeled.

- ***Inter-fund Borrowing / Transactions Policies:*** a) Administration fees charged by the general fund to the City's enterprise funds will be charged based on direct and allocated costs. These fees will be reviewed and adjusted annually. b) Inter-fund borrowing shall only occur in an emergency status situation where reserves are insufficient to meet projected needs. Inter-fund borrowing must be approved by City Council. c) Inter-fund transfers should only occur once per funding source and must be

identified as a specific purpose of the expenditure. No transfers shall be made as a contribution to a fund balance, which has not been earmarked for a specific project. d) Inter-fund transfers shall have a set timeline for remittance to the fund from which funds are transferred.

- ***Personnel Planning:*** The City will develop and implement a five-year personnel plan detailing future employment needs, salary and benefits planning, and detailed support cost.

- ***Employee Benefits:*** The City will review employee benefits on a yearly basis to determine the level of benefits which can be provided in accordance with budget availability.

- ***Risk Management:*** The City operates a risk management and loss prevention program to minimize losses.

- ***Insurance Funds:*** Insurance funds shall be maintained with fund appropriations sufficient to provide for the level of coverage required and shall maintain appropriate reserves levels consistent with self insurance or full insurance.

- ***Pension Plans:*** The City maintains defined benefit contributory plans for its general employees, police officers, and firefighters. Each plan has a Board of Trustees that provide fiduciary oversight of the respective plans which includes execution of the plans' investment policies. Effective October 1, 2014 the City adopted a defined contribution plan for all new hires. The general employees traditional defined benefit plan was closed to new entrants and existing staff was given the option to transfer or remain in the new variable defined benefit plan. City staff will assist with plan administrations i.e. accounting, liaison with the boards' consultants, and the City Council in the development of prospective financing strategies for the plans to meet their actuarial expectations.

- ***Budget Flexibility:*** Budget transfers between accounts within a department budget require City Manager's authorization. This authorization is currently granted to Cabinet Staff and Department Heads by executive order with the exclusion of personnel related expenditures (these remain under the purview of the City Manager) and may be withdrawn as warranted. Budget transfers between departments, but within the same fund, requires only City Manager authorization. Budget transfers between funds, require City Council approval. In no case shall overall authorized spending allocation be increased without a budget amendment as approved by the City Council. All budget transfers from reserves will require Council action.

- ***Overspending Prevention:*** The City Manager shall have authority to move line items to a "frozen appropriation" status or seek appropriate cuts when economic developments so dictate (should revenues fail to keep pace with recommendations). No project requiring funding shall be approved by the City Council unless funding has been identified and proven available.

- ***Financial Reporting (General):*** The City of Ocala provides for the preparation of monthly financial reports reflecting the operations of individual funds. Such reports contain information by which, City Management, can manage city departments and services effectively. These reports are in part, designed to alert impending short falls in revenues or overruns in expenditures. The City will monitor revenues against expenditures. Additionally, an independent audit will be performed annually per the provisions of Florida State Law.

- ***Financial Reporting (Specific):*** A financial report shall be provided monthly, that compare budgeted with actual amounts of revenues and expenditures to date.

    - Expenditure by Department budget/actual
    - Revenue by Fund
    - City Quarterly Investment Portfolio Report **
    - CIP activity **
    - Report Distribution:

        Council Report (s) **

        Senior Management Report (s) all

OVERVIEW

Structure of the Government Body

The City of Ocala, Florida operates under a Council-Manager form of government. Elected officials include the mayor and five council members. An amendment to the City Charter, as approved in a referendum by the City of Ocala citizenry in November, 1985, provided for special districts. Special districts have been set up to elect 4 council members with the remaining councilmember being elected-at-large.

The city-wide organizational chart displays the relationships between organizational units of City government. The Mayor serves as the Chief Officer for the Police Department. Accordingly, the police chief reports to the Mayor. The City Clerk, City Attorney and Internal Auditor are appointed by and report directly to City Council. The City Manager reports to City Council and five Assistant City Managers report to the City Manager.

City Profile and History

Ocala enjoys a strategic location in the center of Florida which provides several benefits. Industries located in Marion County have access to major markets and population centers using several interstate and US highways as well as railroads. Access to global markets is available within 100 miles of Ocala through two deep-water seaports and four international airports.

Florida experienced an early land rush spurred on by the relative peacefulness accompanying the end of Indian hostilities after the Second Seminole War. By act of the territorial legislature, Marion County was formed in 1844. Ft. King became the seat of the new county and, shortly after statehood in 1845, the surrounding community was platted.

Both the county and city grew slowly, based upon a plantation concept with the primary economy of corn, sugar cane, cotton and extensive groves of wild oranges scattered throughout the county. With the development of the citrus industry (1870-95) and the building of railroads after 1879, Marion County experienced one of its greatest periods of development and prosperity, producing more than one-third of Florida's citrus crop until severe freezes destroyed the industry. This level of growth was only surpassed by the growth experienced since 2000.

Although the financial and business center for the phosphate industry centered near Dunnellon, Ocala was beginning to experience the economic benefits of tourism. The railroads were able to provide safe, more comfortable service from northern cities, and Silver Springs became a winter season stopover.

After World War I, Marion County's economy increasingly became agricultural. Initially, the ability to ship cabbage, beets, potatoes, beans, tomatoes and lettuce made vegetable farming profitable. Further, raising livestock helped to diversify the agricultural base.

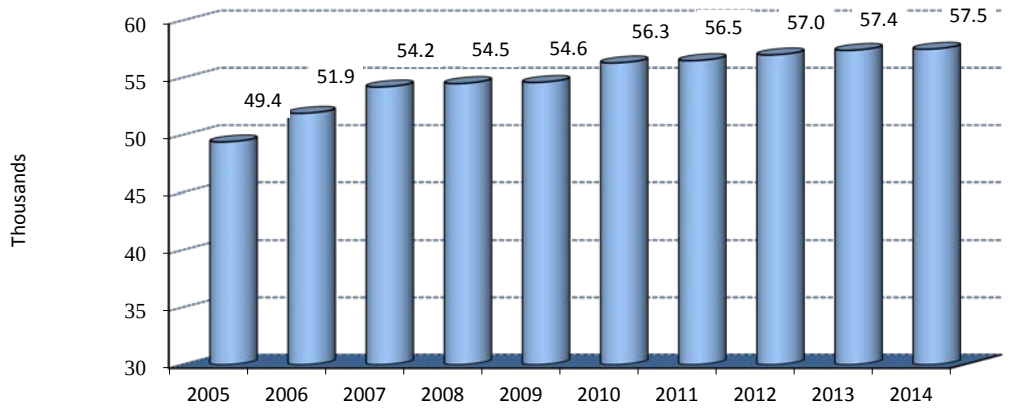
There were hard times during the Great Depression, but those who chose to remain to conserve and nurture the land succeeded. From 1930 to 1950, however, Marion County and Ocala changed slowly.

During the decade of the 1950s, the major roads were constructed in and around Ocala and the resulting transportation improvements had an obvious impact upon the City's growth pattern. U.S. 301 and U.S. 441 were connected and U.S. 27 was built during this same period. The City annexed over a square mile and the 1960 census of population for Ocala was 13,598.

Both highway construction and population growth continued into the 1960s. Then Interstate 75 was completed, linking Ocala via the vast federal and state highway network with the Midwest. Tourism became a major economic force while the in-migration of Americans resettling to Florida and seeking inexpensive housing gave impetus to the local mobile home manufacturing industry.

East Ocala was annexed into the City in 1964, tripling the City's area to 16 square miles. By 1970, the population had grown to 22,583. In 1975, West Ocala was annexed into the City. Ten years later, there were 37,170 persons residing in the City which had increased in area to 27 square miles. Population was reported to be 42,045 in the 1990 Census, and the total land area was 28.9 square miles. The 2000 Census listed Ocala's population at 45,943, and the 2010 Census recorded population at 56,315. Population for 2014 was estimated at 57,494; total land area was 44.79 square miles. As the chart below indicates, the population has been steadily increasing, creating greater demands on the City as a provider of services. Also impacting the demand for service, as the County seat, the City's daytime population swells to an estimated 120,000 consistent with meeting the business and retail needs of the central business district.

Population Estimates
FY 2005 - 2014



THE BUDGET PROCESS

Budgetary Basis and Compliance

The budgets for the governmental funds are adopted on a basis consistent with generally accepted accounting principles (GAAP) except that encumbrances are treated as expenditures and recorded against budgeted appropriations. This budgetary basis is not always the same as the modified accrual basis of accounting that is used to account for the actual results of operations. Items such as depreciation, compensated absences, loss/gain on inventory are not budgeted expenditures.

The accrual basis of accounting is utilized for the proprietary and fiduciary funds. Under this basis, revenues are recognized in the period billed. The modified accrual basis of accounting is utilized by the governmental funds. Under this basis, revenues are recognized when they become susceptible to accrual, that is, when they become both measurable and available to finance expenditures of the fiscal period. All material revenues of the governmental funds are accrued or deferred, as appropriate. Under the modified accrual basis, expenditures are generally recognized when the liability is incurred with few exceptions. Definitions of governmental, proprietary, and fiduciary funds are provided in the Fund Overview Section.

The annual budget is balanced which means that planned revenues are evenly matched with planned expenditures in each fund. Budget revisions during the fiscal year must be submitted to the City Council for approval.

Department managers and staff have the ability to look at account balances and activity on-line at any time through the City's financial management system.

Budget Calendar

An annual budget is prepared for all governmental and proprietary funds that are considered budgetary. Although the budget thought process is ongoing, the official budget process begins in January and ends in September. The formal budget process provides the primary mechanism by which key decisions are made regarding the levels and types of services to be provided, given the anticipated level of available resources.

During February and March, departments formulate their budget requests. Departments are encouraged to assess their needs, research costs, and look at innovative changes which can be implemented within their operations to meet departmental needs and City Council goals. Capital improvement budgets are also included in this process. In finalizing requests, departments meet with the internal service departments to discuss their requests for personnel (Human Resources), computer needs (Information Technology), facilities maintenance (Public Works), and vehicles/gas-powered equipment (Fleet Management). This allows the internal departments to gather additional information that is necessary to complete their own budgets and to provide recommendations to City management on the departments' requests.

From mid March through July, the Office of Budget & Finance reviews, analyzes, identifies problem areas and makes recommendations to the City Manager. Revenue estimates, fund balance projections, and summary reports are also reviewed to provide City management with an "overall picture." During July and August, the proposed budget is balanced. City Council sets a tentative millage rate in July in accordance with state statutes.

From June through August, City Council reviews the department budgets during a series of workshops. These work sessions allow Council to express their thoughts and priorities while providing staff the opportunity to inform them of upcoming projects, programs, and both long-term and short-term needs.

According to State Statute (TRIM bill), public hearings are held during September to adopt final budgets and millage rates. The City Council adopts the budget by resolution prior to the new fiscal year which begins October 1st. A more detailed calendar is included herein.

FUND OVERVIEW

To provide proper accountability for the different kinds of resources, the accounting records of the City are organized on the basis of "funds". Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds are grouped into eight generic fund types and three broad fund categories: governmental funds, proprietary funds and fiduciary funds.

Governmental Funds

Governmental funds include the General, Special Revenue, Debt Service, Capital Projects and Expendable Trust funds. Their reported fund balances are considered a measure of available spendable resources. These funds are maintained on a modified accrual basis of accounting. A majority of the funds operated by the City of Ocala are included in the formal budget process unless otherwise noted in the following section, which provides a description of the governmental funds of the city. Most grants received by the City are not part of the budget process, once grants have been awarded and approved by City Council the annual budget is amended by resolution, accordingly.

- ***General Funds***
  The General Funds group includes the general operating fund of the City. General property taxes (except those levied for the Downtown Development Commission and those dedicated for capital improvements), franchise fees, licenses, fines and certain intergovernmental revenues are recorded in this fund. Capital outlay, debt service, intergovernmental and operating expenditures of the administrative, public safety, public works and numerous other departments are paid for through this fund. In addition to the operating General Fund there are other budgetary funds in this group. They are the 3/4 Mill Road Improvement Fund, 1/4 Mill-Fire/Police Improvements Fund, Fire Impact Fees Fund, 1/8 Mill Neighborhood Enhancement Fund, Central Business District Fund, Community Development Block Grant Fund, Recreation Special Activities Fund, Economic Investment Program Fund and Community Redevelopment Trust Fund.

- ***Special Revenue Funds***
  Special revenue funds are used to account for the proceeds of specific revenue sources that are legally or administratively restricted to expenditures for specific purposes. Special revenue funds used by the City are Local Gasoline Tax Fund, Downtown Development Fund and Stormwater Utility Fund.

- **Debt Service Funds**
  Debt service funds are used to account for the accumulation of resources for the payment of principal, interest and related costs of the City's general long-term debt not paid from the special assessment fund.

- ***Capital Project Funds***
  Capital project funds are used to account for resources earmarked for the acquisition and construction of major capital facilities and other project oriented activities not funded by other operational funds, such as the Water and Sewer Construction Fund and the 2007A Utility Systems Bond Construction Fund for the Electric Utilities.

Proprietary Funds

Proprietary funds include enterprise and internal service funds, which are measured by the determination of full cost recovery. The generally accepted accounting principles for proprietary funds are those applicable to business in the private sector so these funds are maintained on the accrual basis of accounting. The following is a description of the proprietary funds of the City.

- ***Enterprise Funds***
  Enterprise funds are used to account for operations that are financed and operated in a manner similar to private businesses and whose costs are paid from user charges or from revenue sources other than general governmental revenue. The City's enterprise funds are the Airport Fund, Sanitation Fund, Golf Fund, Water & Sewer Fund, Electric Fund and Telecommunications Fund.

- ***Internal Service Funds***
  The revenues of the internal service funds are derived from user fees and allocations charged to City departments. The City's self-insurance funds are included in this category, and became part of the formal budget process this year.

Fiduciary Funds

Fiduciary (trust) funds account for assets belonging to others, which are administered by the City such as the Police Trust and Agency Fund and the City's Pension Trust Funds.

BUDGETED REVENUE HIGHLIGHTS

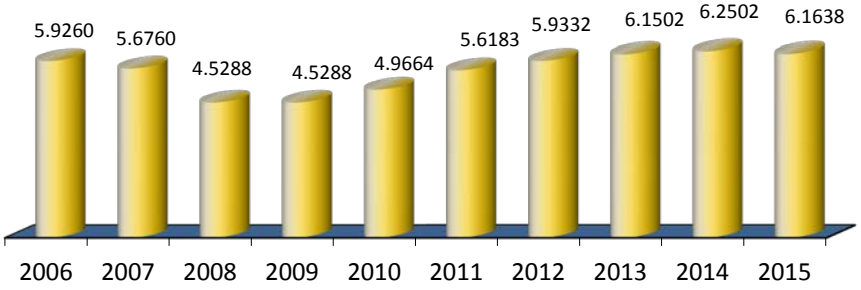
Property (Ad Valorem) Taxes

The tax levy of the City is established by City Council. Under Florida law, the assessment of all properties and the collection of all county, municipal, special districts, and school board property taxes are provided by the County's Property Appraiser and Tax Collector. The City is permitted under its charter to levy taxes up to 10 mills of assessed valuation for general government services other than the payment of principal and interest on general long-term debt, and an unlimited amount for the payment of principal and interest on long-term debt. The adopted budget for all funds, including both operating and capital expenditures, is $681,638, 354. The budget is balanced and is prepared by looking at all

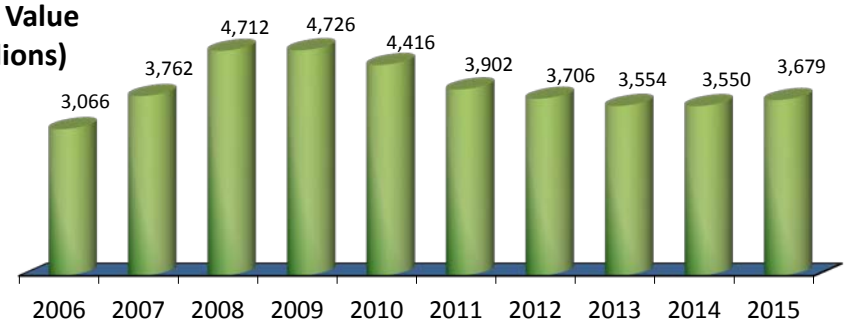
available resources and utilizing those resources, in the most efficient manner, to ensure that the departments can continue providing services that have been established as priorities for the current fiscal year. Revenues estimates are based on information received from City departments, outside agencies, rate studies, historical data and trends. For the most part, the City takes a conservative approach to forecasting revenue.

For fiscal year 2015, Ocala's millage rate is 6.1638 per $1,000 of taxable property, which is the calculated rolled-back millage rate. The city's total taxable property valuation for fiscal year 2015 is $3.68 billion which represents an increase of 3% when compared to the prior year value. The City has projected a 95% collection rate which will generate an estimated $21,543,226 from this basic city-wide millage rate for fiscal year 2015.

Millage Rates



Taxable Value (in millions)



In addition to this basic tax levy, the City's downtown area is divided into three special districts and levied a millage rate for each district as follows:

District A 1.4966 mills
District B 1.6332 mills
District C 1.2825 mills

City Council determines and adopts the millage rates for the Downtown Development Districts, and property tax revenue is used specifically for promotion and enhancement of the downtown area. For fiscal year 2015, the millage rates have been set at the rolled-back rate for special districts. The City remains committed to redevelopment and revitalization of downtown Ocala. The $42.5 million property value for fiscal year 2015 reflects an increase of 4.4% from fiscal year 2014. The prior fiscal year experienced a .6 % decrease in property values. The City plans to continue redevelopment efforts in the downtown area by working with a developer to provide mixed-use retail and residential space that will encourage and accelerate the timing of redevelopment, thereby continuing to increase the tax base. The total ad valorem revenue anticipated for these three districts is $61,009 using a 95% collection rate.

State Revenue Sharing (Intergovernmental Revenue): The State Revenue Sharing Act of 1972 established trust funds for certain State-levied tax monies to be shared with counties and municipalities. The major sources of these funds are intangible personal property taxes. The State formula for distribution is based upon population and sales tax collections. For the past several years, this revenue has had minimal growth. For fiscal year 2015 the State of Florida has projected $1.76 million for the City, which is flat from 2014 projections. Changes in the economy can influence the final number. These funds will be used for General Fund operations.

Local Government Half Cent Sales Tax (Intergovernmental Revenue): The half-cent sales tax is collected by the State of Florida and distributed to local governments based on taxable sales within their counties. The proceeds are shared with all cities in the county and the amounts are based on a population formula. This revenue source can be used for municipality-wide programs or it can be pledged for the payment of principal and interest on non ad valorem general government capital improvement bonds. As mentioned previously, changes in the economy can influence the final number. The City continues to budget for this revenue on a conservative level by using the State's projections. For fiscal year 2015 this revenue is estimated to provide $3.5 million, which is flat from fiscal year 2014 estimated collections.

Utility Service Tax: The utility service tax has two sources; the first is a 10% tax on the purchase of electricity within the City limits and goes directly into the General Fund. The estimated revenue for fiscal year 2015 of $7,500,000 is based on analysis of projected sales in the incorporated city limits and adjustments in the City's electric rates. The second source is a 5.0% tax on natural gas, which is estimated to bring in $200,000 in revenue. This estimate is based on collection trends over the six years the City has been collecting the tax on natural gas.

Communications Services Tax: The Communications Services Tax Simplification Law, effective October 1, 2001, was designed to simplify a complex structure of taxes on telecommunications, cable, direct-to-home satellite and related services. The law replaces and consolidates several different state and local taxes with a single tax comprised of two parts: the Florida communications services tax and the local communications services tax. For the City of Ocala the cable franchise fees, telecommunications franchise fees and municipal public service tax on telecommunications were replaced by the unified tax.

The tax rate on communications services is 5.22% and is estimated by the State to bring in $3 million in revenue for fiscal year 2015. This projection remains flat from the projected collections for fiscal year 2014. This revenue source is under scrutiny by the Legislature. It has been reviewed for elimination. Analysis is ongoing as to the impact this will have on local entities. The City will continue to monitor this legislation closely.

Fire Services Fee: Fiscal year 2007 saw the enactment of a fire services fee effective January 2007. The general definition of a Fire Services Fee is an availability fee to recover all or a portion of the cost of providing fire service to the City. This fee is calculated on a cost of service basis, by property class, and will be billed monthly on the municipal services bill of City properties. All residential properties will pay the fee on a per dwelling basis, and all non-residential parcels will be categorized by property class and the square feet of developed space for each non-residential parcel as contained in the Marion County Property Appraiser's records. It is estimated that $7.5 million will be collected in fiscal year 2015.

Non-Operating Revenues: This revenue category includes all contributions across funds internal to the organization for operating purposes and debt service payments. In fiscal year 2015, enterprise funds will contribute $9 million in transfers to the General Fund. Other transfers include $5.2 million from the Water & Sewer Fund to the Water & Sewer Construction Fund and 1.4 million from the Electric Fund to the Electric Utility Construction Fund.

Other Revenues: This category covers all other revenues not mentioned in the previous categories, and includes such items as Sales & Use Taxes, Interest Income, Franchise Fees, Licenses & Permits, and Working Capital. $3.7 million in gas tax proceeds is included with sales and use taxes. The amount of cash balances brought forward for operating purposes in the FY2015 budget is estimated at $331,421,467.

Major Revenue Sources							
	Actual FY12	Actual FY13	Increase/ Decrease	Proposed FY14	Increase/ Decrease	Proposed FY15	Increase/ Decrease
Utility Service Taxes	7,611,156	8,599,445	13.0%	7,700,000	-10.5%	7,700,000	0.0%
Transfers from Enterprise Funds	10,710,000	10,789,492	0.7%	12,313,159	14.1%	9,066,235	-26.4%
Ad Valorem Taxes (all funds)	21,642,263	21,114,122	-2.4%	21,239,186	0.6%	21,704,235	2.2%
Local 1/2-cent Sales Tax	2,755,540	3,298,869	19.7%	3,298,869	0.0%	3,056,264	-7.4%
Local Option Gas Tax	4,416,745	4,742,860	7.4%	3,955,335	-16.6%	3,678,947	-7.0%
State Revenue Sharing	1,628,327	1,683,026	3.4%	1,683,026	0.0%	1,761,128	4.6%
Communications Services Tax	3,082,936	3,284,777	6.5%	3,291,003	0.2%	3,014,468	-8.4%
Franchise Fees	706,432	741,975	5.0%	675,000	-9.0%	675,000	0.0%

BUDGETED EXPENDITURE HIGHLIGHTS

As previously mentioned, the adopted budget for all funds, including both operating and capital expenditures, is $681,638,354. The expenditures can be viewed in a variety of ways: by fund, by expenditure type (category), and by functional area. The Budget Detail Section of this document gives a description of each of fund and provides a look at each fund's activity over a 3 year period.

EXPENDITURES BY MAJOR CATEGORY – ALL FUNDS

The budget by category shows the amount allocated for salaries & benefits, operating expenses, capital outlay, non-operating, transfers to other funds and reserves. This chart reflects the budget in that format.

Salaries & Benefits	$80,665,031
Operating	203,501,866
Capital Outlay	18,330,550
Non-Operating	17,569,193
Transfers	36,961,737
Reserves	324,609,977
Total	**$681,638,354**

General Govt	7.2%	$49,017,169
Public Safety	6.5%	44,187,938
Phys Environment	33.3%	227,300,261
Transportation	1.5%	9,954,560
Economic Environment	.4%	2,898,340
Culture/Recreation	1.1%	7,717,631
Internal Service	2.3%	15,952,478
Reserves	47.6%	324,609,977
Total		**$681,638,354**

The budget by functional area outlines the budget according to what type of government activity is being performed across all departments. This chart summarizes the budget by functional area in dollars and as a percentage of the total budget.

General Government: Services in this functional area are provided by the Legislative and Administrative branches of government for the benefit of the public and the governmental body.

Included in this category are City Council, City Manager, City Attorney, Administrative Services, Human Resources, Budget & Finance, City Clerk, and Internal Auditor.

Public Safety: Services in this functional area are provided for the security of persons and properties. Included in this category are Police Department, Fire Department, Building and Zoning, and Emergency Management.

Physical Environment: Services in this functional area are provided for the primary purpose of achieving a satisfactory living environment by controlling and utilizing elements of the environment and resources within the community. Included in this category are Electric Utility Department, Water and Sewer Department, Sanitation, and Stormwater.

Transportation: Services in this functional area are provided to offer safe and adequate flow of vehicles, travelers, and pedestrians. Included in this category are Traffic Engineering, capital projects involving road improvements, Public Works Highway & Street Maintenance, Airport, and the Train Station facility.

Economic Environment: Services in this functional area are provided to develop and improve the economic condition of the community and its citizens. Included in this category is the Developmental Services department, as well as the Community Development Block Grant (CDBG).

Culture & Recreation: This functional area offers the provision and maintenance of cultural and recreational facilities and activities for the benefit of citizens and visitors. Included in this category is the Recreation & Parks Department.

Internal Services: This functional area provides technology and vehicle replacement and facility upgrades and services to user departments within the City of Ocala government operations. The City's insurance funds account for 87% of Internal Services.

Reserves: Funding in reserves includes monies designated for specific purposes as well as discretionary dollars that have been set aside to support unforeseen emergencies. FY2015 reserves total $324,609,977. Pension reserves of $191,480,615 make up 59% of total reserves. Reserves in the insurance funds total $13,373,366 (4%); and debt service reserves of $11,633,448 account for 3.6%. The Key Management section of this document addresses the City's reserve policies.

GENERAL FUND HIGHLIGHTS

The General Fund is the general operating fund of the City and contains the operating expenditures for services that are city-wide in nature. The general services to the community include Police, Fire, Recreation, Engineering, Public Works, and Development Services. Internal governmental services provided for in this fund include the departments of City Manager, Budget & Finance, City Clerk, Internal Auditor, and Human Resources.

The City's general operations are supported with a revenue structure consisting of several major sources. Ad Valorem taxes, the traditional tax on property owned within the City of Ocala yields

$17.7 million for the General Fund. In FY2015, enterprise funds will contribute approximately $9 million in transfers to city operations. These transfers hold property taxes down while tapping a wide user base through utility customers. These two sources support a majority of general operations.

Many of our state-shared taxes are distributed based on population. This formula basis adversely affects the City of Ocala with little increase in population related to county growth. As explained previously, further stabilization of the tax base is necessary for the Communications Service Tax.

The major revenues and expenditures are highlighted in the following charts.

Revenue		
Ad Valorem Taxes	19.7%	$17,711,215
Utility Service Tax	8.6%	7,700,000
State Rev Sharing	1.9%	1,761,128
Comm. Svc. Tax	3.3%	3,014,468
1/2 Cent Sales Tax	3.9%	3,506,264
Public Safety Fees	9.1%	8,162,542
Charges for Service	10.3%	9,254,217
Transfers-Enterprises	10.1%	9,066,235
Other Transfers	2.8%	2,530,870
Licenses/Fees/Misc	4.7%	4,235,895
Cash Balance Forward	25.6%	23,000,000
Total		**$89,942,834**

Expenditures		
Police	27.7%	$24,919,857
Fire	15.1%	13,577,055
Recreation	5.9%	5,336,071
Public Wks	0.3%	289,145
Engineering	1.1%	1,030,841
Develop Svs	4.5%	4,047,131
General Govt	6.9%	6,186,554
Support Svs	9.0%	8,115,191
Non-Dept	1.8%	1,586,114
Transfers	3.6%	3,205,194
Reserves	24.1%	21,649,681
Total		**$89,942,834**

CONSOLIDATED BUDGET

Millage Per $1,000
General Fund **6.1638**

		General Funds	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Debt Service Funds	Capital Improv. Funds	Trust & Agency Funds	Total Budget
CASH BALANCES BROUGHT FORWARD		**$36,067,243**	**$6,577,103**	**$61,216,141**	**$15,675,653**	**$11,545,197**	**$10,559,857**	**$189,780,273**	**$331,421,467**
ESTIMATED REVENUES:									
TAXES:	Millage per $1,000								
AD VALOREM	6.1638	$21,643,226	$61,009	$0	$0	$0	$0	$0	$21,704,235
Local Option Taxes		780,000	3,678,947	0	0	0	0	0	4,458,947
Utility Service Tax		7,700,000	0	0	0	0	0	0	7,700,000
Communication Service Tax		3,014,468	0	0	0	0	0	0	3,014,468
Local Business Tax		390,000	0	0	0	0	0	0	390,000
Permits, Fees, Special Assessments		1,552,565	0	0	0	0	460,000	0	2,012,565
Intergovernmental Revenue		6,318,154	0	0	0	0	0	0	6,318,154
Charges For Service		18,016,061	4,325,459	196,576,026	2,017,476	0	0	0	220,935,022
Judgments, Fines, Forfeits		367,800	0	25,000	109,000	0	0	197,356	699,156
Miscellaneous Revenues		1,264,927	332,776	3,882,587	14,749,236	83,970	345,000	25,364,107	46,022,603
Interfund Transfers		12,311,853	0	124,600	2,453,055	15,441,894	6,630,335	0	36,961,737
TOTAL REVENUES AND OTHER FINANCING SOURCES		**$73,359,054**	**$8,398,191**	**$200,608,213**	**$19,328,767**	**$15,525,864**	**$7,435,335**	**$25,561,463**	**$350,216,887**
TOTAL ESTIMATED REVENUES AND BALANCES		**$109,426,297**	**$14,975,294**	**$261,824,354**	**$35,004,420**	**$27,071,061**	**$17,995,192**	**$215,341,736**	**$681,638,354**
EXPENDITURES/EXPENSES:									
General Government		$19,354,574	$0	$0	$4,135,754	$3,373,381	$0	$22,153,460	$49,017,169
Public Safety		43,945,293	0	0	0	0	0	242,645	44,187,938
Physical Environment		12,000	5,578,919	197,144,110	0	12,064,232	12,501,000	0	227,300,261
Transportation		2,071,185	7,195,538	687,837	0	0	0	0	9,954,560
Economic Environment		2,736,978	161,362	0	0	0	0	0	2,898,340
Culture/Recreation		5,969,386	0	1,458,245	0	0	290,000	0	7,717,631
Internal Service		0	0	0	15,952,478	0	0	0	15,952,478
TOTAL EXPENDITURES		**$74,089,416**	**$12,935,819**	**$199,290,192**	**$20,088,232**	**$15,437,613**	**$12,791,000**	**$22,396,105**	**$357,028,377**
Reserves		35,336,881	2,039,475	62,534,162	14,916,188	11,633,448	5,204,192	192,945,631	324,609,977
TOTAL APPROPRIATED EXPENDITURES & RESERVES		**$109,426,297**	**$14,975,294**	**$261,824,354**	**$35,004,420**	**$27,071,061**	**$17,995,192**	**$215,341,736**	**$681,638,354**

Comparison Of Sources & Uses

	FY 12-13 Actuals	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
CASH BALANCE FORWARD	0	390,886,057	0	331,421,467
Total Cash Balance Forward	**$0**	**$390,886,057**	**$0**	**$331,421,467**
Revenues & Transfers				
AdValorem	21,305,972	21,239,186	21,429,410	21,704,235
Local Option Taxes	5,595,309	4,823,335	2,547,448	4,458,947
Utility Service Tax	8,599,445	7,700,000	6,438,955	7,700,000
Communications Service Tax	3,284,777	3,291,003	1,991,551	3,014,468
Local Business Tax	349,366	420,000	401,148	390,000
Permits, Fees, Special Assessments	2,028,601	1,666,280	2,180,547	2,012,565
Intergovernmental Revenue	12,479,648	21,168,247	6,813,903	6,318,154
Charges For Service	209,947,427	213,164,792	173,203,114	220,935,022
Judgments, Fines, Forfeits	1,066,672	873,800	1,359,826	699,156
Miscellaneous Revenues	60,786,705	43,962,487	27,959,649	46,022,603
Interfund Transfers	54,900,362	37,468,936	32,132,633	36,961,737
Total Revenues & Transfers	**$380,344,284**	**$355,778,066**	**$276,458,184**	**$350,216,887**
Total Cash, Revenues, & Transfers	**$380,344,284**	**$746,664,123**	**$276,458,184**	**$681,638,354**
Expenditures By Department				
Executive Department	2,133,198	2,575,443	1,822,426	2,626,211
Office of Budget & Finance	2,302,205	3,895,053	2,065,824	2,601,091
Human Resources & Risk Management	1,785,412	2,114,332	1,542,245	2,037,761
Development Services	4,257,342	6,478,687	3,765,742	5,701,697
Ocala Police Department	22,158,561	25,439,109	21,226,043	26,271,854
Ocala Fire Department	12,526,576	14,512,222	12,477,983	14,585,693
Engineering Department	3,915,273	8,946,348	2,067,125	5,421,936
Recreation & Parks	5,438,763	7,499,534	4,980,757	6,636,531
Public Works	14,718,128	22,949,960	16,776,469	18,267,213
Fleet & Faciliities Management	4,093,945	5,131,094	4,060,018	5,127,178
Airport	1,595,952	815,149	884,119	668,927
Golf	1,293,048	1,239,749	962,043	1,315,495
Water & Sewer	50,747,258	53,470,727	41,910,777	39,484,492
Telecommunications	2,593,839	3,230,906	2,513,263	2,197,372
Electric	158,878,579	159,233,192	116,847,298	152,041,487
Information Technology	2,528,379	3,264,930	2,401,368	2,630,678
Grants	9,160,370	17,143,805	9,769,813	611,038
800 MHz	300,275	395,066	372,438	355,036
Non-Departmental	54,351,991	408,328,817	49,959,320	393,056,664
Total Expenditures By Department	**$354,779,094**	**$746,664,123**	**$296,405,071**	**$681,638,354**
Expenditures By Major Category				
Salaries & Benefits	70,952,066	80,089,979	58,116,922	80,636,768
Operating	207,688,239	210,458,315	164,793,060	203,501,866
Capital	5,391,552	59,810,148	29,760,100	18,330,550
Non-Operating	15,881,875	18,760,216	11,603,045	17,569,193
Transfers To Other Funds	54,865,362	37,141,540	32,131,944	36,961,737
Reserves	0	340,433,925	0	324,638,240
Total Expenditures By Major Category	**$354,779,094**	**$746,694,123**	**$296,405,071**	**$681,638,354**

BUDGET BY DEPARTMENT

	Department Total	Department Budget By Fund	(%) Percentage of Department Budget
Executive Department	2,627,871		
General Fund		2,589,576	98.54%
Capital Replacement Reserve		38,295	1.46%
Office of Budget & Finance	2,604,274		
General Fund		2,604,274	100.00%
Human Resources & Risk Management	2,040,171		
General Fund		957,619	46.94%
Employees' Consolidated Health Insurance		1,080,952	52.98%
Capital Replacement Reserve		1,600	0.08%
Development Services	5,703,740		
General Fund		4,054,426	71.09%
1/8 Mill Neighborhood Enhancements		431,000	7.56%
Local Gasoline Tax		375,000	6.57%
Central Business District		340,339	5.96%
Downtown Development		161,362	2.83%
Community Redevelopment Trust Fund		325,648	5.71%
Capital Replacement Reserve		15,965	0.28%
City of Ocala Police Department	26,275,319		
General Fund		24,919,857	94.84%
Fire/Police Improvements		256,721	0.98%
Capital Replacement Reserve		856,096	3.26%
Police Trust & Agency		242,645	0.92%
City of Ocala Fire Department	14,587,185		
General Fund		13,577,055	93.08%
Capital Replacement Reserve		486,297	3.33%
Fire/Police Improvements		523,833	3.59%
Engineering Department	5,421,936		
General Fund		1,030,841	19.01%
3/4 Mill Road Improvements		1,040,344	19.19%
Stormwater Utility		482,150	8.89%
Local Gasoline Tax		2,868,601	52.91%
Recreation & Parks	6,637,572		
General Fund		5,336,071	80.39%
3/4 Mill Road Improvements		94,700	1.43%
1/8 Mill Neighborhood Enhancements		208,094	3.13%
Cap Imp Certif Constr - 2007A		290,000	4.37%
Capital Replacement Reserve		406,186	6.12%
Recreation Special Activities		302,521	4.56%
Public Works Department	18,268,439		
General Fund		289,145	1.58%
Local Gasoline Tax		3,337,471	18.27%
Stormwater Utility		4,622,865	25.31%
Sanitation Fund		9,199,845	50.36%
Capital Replacement Reserve		819,113	4.48%
Fleet & Facilities Management	5,128,112		
General Fund		5,126,512	99.97%
Capital Replacement Reserve		1,600	0.03%

	Department Total	Department Budget By Fund	(%) Percentage of Department Budget
Ocala International Airport	668,927		
Ocala International Airport		668,927	100.00%
Golf	1,315,495		
Golf Fund		1,285,245	97.70%
Capital Replacement Reserve		30,250	2.30%
Water & Sewer	39,489,585		
Water & Sewer Construction Fund		6,320,000	16.00%
Water & Sewer Fund		30,942,985	78.35%
Capital Replacement Reserve		26,600	0.07%
Water Syst Dev Chgs Capital Trust		500,000	1.27%
Sewer Syst Dev Chgs Capital Trust		1,700,000	4.30%
Telecommunications	2,197,372		
Telecommunications Fund		2,197,372	100.00%
Electric	152,044,238		
Util Syst Rev Bonds - Constr - Elec - 2007A		3,981,000	2.62%
Electric Fund		147,660,438	97.12%
Capital Replacement Reserve		402,800	0.26%
Information Technology	2,633,643		
General Fund		2,633,643	100.00%
Grants	611,038		
General Fund		160,085	26.20%
Community Development Block Grant (CDBG)		450,953	73.80%
800 MHz	355,036		
General Fund		355,036	100.00%
Non-Departmental	393,028,401		
General Fund		26,308,694	6.69%
3/4 Mill Road Improvements		6,426,913	1.63%
Fire/Police Improvements		3,193,191	0.81%
Fire Impact Fees		799,098	0.20%
1/8 Mill Neighborhood Enhancements		723,495	0.18%
Local Gasoline Tax		1,829,892	0.47%
Central Business District Fund		32,598	0.01%
Downtown Development		86,679	0.02%
Stormwater Utility		1,211,274	0.31%
Cap Imp Certif Sinking - 2007A		1,054,429	0.27%
Cap Imp Certif Ref Sinking - 2003		3,140,594	0.80%
Cap Imp Certif Sinking - 2002		1,788,696	0.45%
Debt Service Sinking Fund - Water & Sewer		15,469,003	3.94%
Cap Imp Certif Ref Sinking - 2007B		247,613	0.06%
Debt Service Sinking Fund - Electric		5,370,726	1.37%
Cap Imp Certif - Constr - 2007A		13,066	0.00%
Util Syst Rev Bonds - Constr - Elec - 2007A		157,387	0.04%
Ocala International Airport		863,809	0.22%
Golf Fund		187,924	0.05%
Sanitation Fund		6,175,283	1.57%
Water & Sewer Fund		20,835,838	5.30%
Electric Fund		37,682,065	9.59%
Telecommunications Fund		4,124,623	1.05%
Capital Replacement Reserve		1,558,564	0.40%

	Department Total	Department Budget By Fund	(%) Percentage of Department Budget
Police Trust & Agency		1,465,016	0.37%
Water Syst Dev Chgs Capital Trust		79,375	0.02%
Sewer Syst Dev Chgs Capital Trust		771,474	0.20%
Recreation Special Activities		40,781	0.01%
Community Redevelopment Trust Fund		3,678,371	0.94%
Disability Income Replacement		140,154	0.04%
General Liability Claims		7,607,194	1.93%
Employees' Consolidated Health Insurance		13,039,531	3.32%
Employees' Consolidated Workers' Comp Trust		8,493,223	2.16%
General Employees' Retirement		117,489,185	29.89%
Firefighters' Retirement		42,712,035	10.87%
Police Officers' Retirement		53,432,855	13.60%
Electric System R&R		2,791,214	0.71%
Water & Sewer System R&R		1,391,676	0.35%
Economic Investment Program		614,863	0.16%
TOTALS	**681,638,354**	**681,638,354**	

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ESTIMATED FUND BALANCES

	Fund Balance 9/30/2013	Projected Revenues Thru 9/30/2014	Projected Expenses Thru 9/30/2014	Estimated Fund Balance 9/30/2014	Budgeted Revenues Thru 9/30/2015	Budgeted Expenses Thru 9/30/2015	Estimated Fund Balance 9/30/2015
GENERAL FUNDS							
General	$28,079,698	$67,423,730	$72,503,428	$23,000,000	$66,942,834	$68,293,153	$21,649,681
3/4 Mill - Road Improvement	6,850,355	2,543,404	4,590,226	4,803,533	2,758,424	1,135,044	6,426,913
1/4 Mill - Fire/Police Improvement	3,055,771	901,082	907,973	3,048,880	924,865	1,987,801	1,985,944
Fire Impact Fee	676,598	16,000	0	692,598	106,500	0	799,098
1/8 Mill - Neighborhood Enhance.	1,863,217	424,438	1,395,970	891,685	470,904	639,094	723,495
Central Business District Fund	56,937	321,002	321,002	56,937	316,000	340,339	32,598
Community Dev. Block Grant (CDBG)	0	572,236	572,236	0	450,953	450,953	0
Recreation Special Activities	0	372,189	319,082	0	343,302	302,521	40,781
Community Redevelopment Trust	3,583,116	537,851	729,220	3,391,747	612,272	325,648	3,678,371
Economic Improvement	2,089,971	546,000	2,454,108	181,863	433,000	614,863	0
Total General	**46,255,663**	**73,657,932**	**83,793,245**	**36,067,243**	**73,359,054**	**74,089,416**	**35,336,881**
SPECIAL REVENUE FUNDS							
Local Gasoline Tax	7,093,030	7,073,436	9,688,559	4,477,907	3,933,057	7,195,538	1,215,426
Downtown Development	249,003	64,955	131,051	182,907	65,134	161,362	86,679
Stormwater Utility	5,916,076	4,237,756	8,237,543	1,916,289	4,400,000	5,578,919	737,370
Total Special Revenue	**13,258,109**	**11,376,147**	**18,057,153**	**6,577,103**	**8,398,191**	**12,935,819**	**2,039,475**
ENTERPRISE FUNDS							
Ocala International Airport	464,097	789,941	902,049	351,989	1,180,747	687,837	844,899
Golf	165,511	1,400,360	1,441,259	124,612	1,348,557	1,458,245	14,924
Sanitation	9,583,028	9,019,587	12,253,572	6,349,043	9,026,085	10,944,963	4,430,165
Water and Sewer	36,485,751	31,268,920	43,637,388	24,117,283	27,661,540	32,648,969	19,129,854
Electric	23,276,154	155,530,363	152,311,440	26,495,077	158,847,426	150,936,307	34,406,196
Telecommunications	4,745,612	2,347,133	3,314,608	3,778,137	2,543,858	2,613,871	3,708,124
Total Enterprise	**74,720,153**	**200,356,304**	**213,860,316**	**61,216,141**	**200,608,213**	**199,290,192**	**62,534,162**
INTERNAL SERVICE FUNDS							
Capital Replacement Reserve	5,722,912	4,199,734	7,832,835	2,089,811	2,553,555	3,100,544	1,542,822
Disability Income Replacement	166,306	2,500	28,652	140,154	0	5,200	134,954
General Liability Claims	4,616,706	1,983,141	2,102,976	4,496,871	3,110,323	4,679,419	2,927,775
Empl. Consolidated Health Ins.	3,526,905	9,381,057	10,529,332	2,378,630	11,741,853	10,711,339	3,409,144
Empl. Consolidated Work. Comp	5,517,922	2,959,872	1,907,607	6,570,187	1,923,036	1,591,730	6,901,493
Total Internal Service	**19,550,751**	**18,526,304**	**22,401,402**	**15,675,653**	**19,328,767**	**20,088,232**	**14,916,188**
DEBT SERVICE FUNDS							
2007A Cap. Imp. Rev. Ctf. Skg.	350,103	704,326	704,326	350,103	704,326	704,326	350,103
2003 Cap. Impv. Rf. Rv. Bd. Skg.	1,500,836	1,803,692	1,767,948	1,536,580	1,604,014	1,582,087	1,558,507
2002 Cap. Impv. Bds. Skg.	827,283	931,580	898,073	860,790	927,906	924,743	863,953
Debt Svc. Skg. Fund-Water & Sewer	6,651,142	8,790,475	8,743,773	6,697,844	8,771,159	8,720,723	6,748,280
2007B Cap Imp Ref Rev Ctf Skg	85,788	162,425	162,625	85,588	162,025	162,225	85,388
Debt Svc. Skg. Fund-Electric	2,005,599	3,361,464	3,352,771	2,014,292	3,356,434	3,343,509	2,027,217
Total Debt Service	**11,420,751**	**15,753,962**	**15,629,516**	**11,545,197**	**15,525,864**	**15,437,613**	**11,633,448**
TRUST & AGENCY FUNDS							
Police Trust & Agency	1,858,230	285,286	697,287	1,446,229	261,432	242,645	1,465,016
General Empl. Retirement System	95,858,125	17,130,431	12,631,298	100,357,258	17,131,927	12,997,700	104,491,485
Firefighters' Retirement Plan	38,975,256	3,709,326	3,307,951	39,376,631	3,335,404	3,607,630	39,104,405
Police Officers' Retirement System	48,701,080	4,792,273	4,893,198	48,600,155	4,832,700	5,548,130	47,884,725
Total Trust & Agency	**185,392,691**	**25,917,316**	**21,529,734**	**189,780,273**	**25,561,463**	**22,396,105**	**192,945,631**

	Fund Balance 9/30/2012	Projected Revenues Thru 9/30/2013	Projected Expenses Thru 9/30/2013	Estimated Fund Balance 9/30/2013	Budgeted Revenues Thru 9/30/2014	Budgeted Expenses Thru 9/30/2014	Estimated Fund Balance 9/30/2014
CAPITAL IMPROVEMENT FUNDS							
Water and Sewer Construction	5,197,429	4,135,520	8,294,284	1,038,665	5,281,335	6,320,000	0
2007A Cap Imp Rev Ctf Const Elec	2,054,777	0	1,781,711	273,066	30,000	290,000	13,066
2007A Util Sys Rev Bd Const-Elec	10,611,455	80,720	8,137,788	2,554,387	1,584,000	3,981,000	157,387
Water Sys Dev Ch Cap Trust	3,377,361	484,021	3,422,007	439,375	140,000	500,000	79,375
Sewer Sys Dev Ch Cap Trust	4,488,453	293,936	2,710,915	2,071,474	400,000	1,700,000	771,474
Elec Sys Series 1989A R&R	2,791,214	0	0	2,791,214	0	0	2,791,214
Water and Sewer R&R	1,391,676	0	0	1,391,676	0	0	1,391,676
Total Capital Projects	**29,912,365**	**4,994,197**	**24,346,705**	**10,559,857**	**7,435,335**	**12,791,000**	**5,204,192**

SUMMARY OF DEBT SERVICE REQUIREMENTS TO MATURITY

Fiscal Year	Governmental Activities		Total	Business Type Activities		Total	Grand Total
	Capital Improvement Certificates		**Capital Imprv Certificates**	Utility Systems Revenue Bonds		**Utility Systems Revenue Bonds**	**ALL Debt**
	Principal	Interest	**Principal/Interest**	Principal	Interest	**Principal/Interest**	
2015	2,300,000	1,051,011	3,351,011	5,360,000	6,642,631	12,002,631	15,353,642
2016	2,340,000	1,020,543	3,360,543	5,485,000	6,515,640	12,000,640	15,361,183
2017	2,380,000	989,490	3,369,490	5,220,000	6,316,481	11,536,481	14,905,971
2018	2,405,000	957,917	3,362,917	5,490,000	6,041,938	11,531,938	14,894,855
2019-2023	9,645,000	4,156,853	13,801,853	31,830,000	25,769,981	57,599,981	71,401,834
2024-2028	7,085,000	2,770,022	9,855,022	40,240,000	17,437,137	57,677,137	67,532,159
2029-2033	8,785,000	1,022,963	9,807,963	49,465,000	6,462,151	55,927,151	65,735,114
TOTAL	**$ 34,940,000**	**$ 11,968,799**	**$ 46,908,799**	**$ 143,090,000**	**$ 75,185,959**	**$ 218,275,959**	**$ 265,184,758**

Debt Limit Requirement:

The City has no legal debt margin requirements set forth by State Statute however; the City's charter limits the aggregate amount of general obligation bonds outstanding to twenty percent (20%) of the assessed valuation of the taxable real and personal property in the City. At the present time the City has no general obligation debt outstanding.

Pledged Revenue Descriptions:

Governmental Activities

Capital Improvement Certificates

Local governmental half-cent sales tax, franchise fees, occupational licenses, fines and forfeitures, local communications services tax, guaranteed entitlement portion of state revenue sharing, and mobile home licenses.

Optional Gas Tax Bonds

Sixth cent optioinal gas tax.

Business Type Activities

Utility Systems Revenue Bonds

Net revenues of the combined Electric Revenue System and the Water and Sewer System (as defined in the bond).

BUDGET DETAIL

General Fund
Other General Funds
Special Revenue Funds
Internal Service Funds
Debt Service Funds
Capital Projects Funds
Trust & Agency Funds
Enterprise Funds

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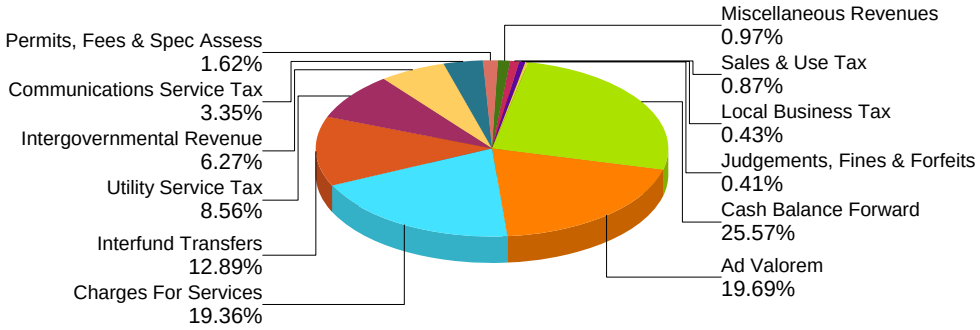
GENERAL FUND

The General Fund is the principal fund of the City and accounts for the receipt of resources that are traditionally associated with local government and that are not required to be accounted for in another fund. Major revenue sources for this fund include ad valorem taxes, utility service taxes on electric sales, and a contribution from the Electric Fund which is also based on electric sales.

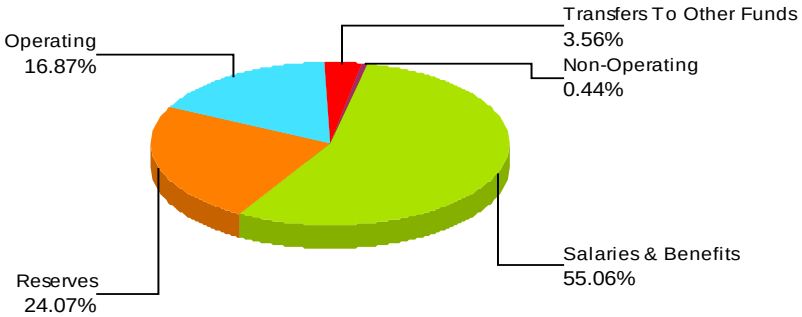
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	22,000,000	25,756,975	0	23,000,000
Ad Valorem	17,246,073	17,383,861	17,383,861	17,538,083	17,711,215
Sales & Use Tax	944,808	868,000	868,000	0	780,000
Utility Service Tax	8,599,445	7,700,000	7,700,000	6,475,035	7,700,000
Communications Service Tax	3,284,777	3,291,003	3,291,003	1,991,551	3,014,468
Local Business Tax	0	420,000	420,000	401,231	390,000
Permits, Fees & Spec Assess	1,908,981	1,356,750	1,356,750	1,446,514	1,455,065
Intergovernmental Revenue	7,389,503	5,345,197	9,035,289	4,242,362	5,640,477
Charges For Services	12,544,551	13,499,827	13,628,154	11,420,599	17,416,759
Judgements, Fines & Forfeits	464,239	361,800	361,800	417,307	367,800
Miscellaneous Revenues	311,792	1,028,674	1,032,221	679,628	869,945
Interfund Transfers	15,335,459	12,431,250	12,346,652	10,279,826	11,597,105
Total	**$68,029,627**	**$85,686,362**	**$93,180,705**	**$54,892,137**	**$89,942,834**

Sources by Category

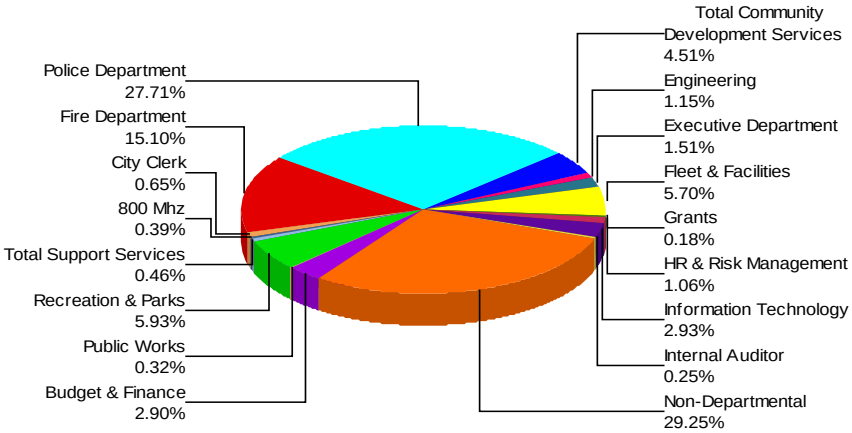


Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	46,129,548	48,725,608	49,384,653	40,821,656	49,522,325
Operating	12,667,382	14,203,412	16,405,414	12,081,731	15,173,189
Capital	1,375,470	7,200	2,678,262	2,065,921	0
Non-Operating	333,666	460,755	383,706	265,354	392,445
Transfers To Other Funds	3,645,805	3,408,127	3,651,393	3,284,764	3,205,194
Reserves	0	18,881,260	20,677,277	0	21,649,681
Total	**$64,151,871**	**$85,686,362**	**$93,180,705**	**$58,519,426**	**$89,942,834**

Uses by Category



Uses by Department	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Proposed Budget FY 14-15
Executive Department	1,017,384	1,181,416	1,275,560	965,468	1,361,441
Support Services	450,627	519,700	509,394	333,659	413,268
City Clerk	490,463	596,336	596,336	483,824	587,643
Internal Auditor	164,190	194,153	195,971	118,896	227,224
Office of Budget & Finance	2,257,916	2,344,853	2,579,670	2,017,593	2,604,274
Human Resources & Risk	1,785,389	950,300	1,037,669	700,972	957,619
Community Development Services	3,480,489	3,602,675	3,872,182	2,787,698	4,054,426
City of Ocala Police Department	20,940,246	23,071,739	23,071,739	19,774,391	24,919,857
City of Ocala Fire Department	12,415,951	12,965,969	13,100,372	11,570,898	13,577,055
Engineering Department	1,653,400	1,378,831	1,243,314	932,261	1,030,841
Recreation & Parks	4,395,763	4,896,179	5,147,792	4,178,476	5,336,071
Public Works Department	347,540	468,890	356,474	229,811	289,145
Fleet & Facilities Management	3,742,225	4,615,680	5,125,886	3,724,452	5,126,512
Information Technology	2,365,830	2,427,174	2,728,253	2,236,951	2,633,643
800 MHz	300,275	354,229	354,229	335,183	355,036
Grants	2,248,991	147,802	3,912,995	2,435,104	160,085
Non-Departmental	6,095,191	25,970,436	28,032,869	5,693,788	26,308,694
Total	**$64,151,870**	**$85,686,362**	**$93,140,705**	**$58,519,425**	**$89,942,834**



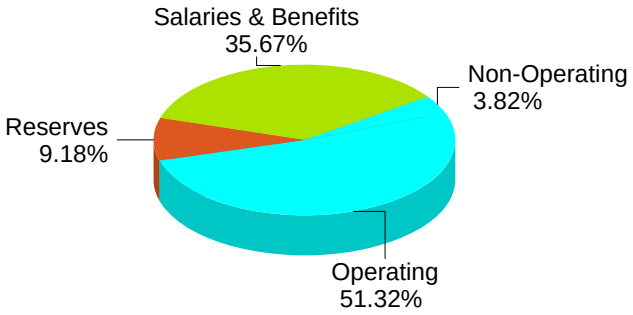
Staffing Levels	2012-2013	2013-2014	2014-2015
Total Staffing Levels	**619**	**574.74**	**579.25**

EXECUTIVE DEPARTMENT

The Executive department is responsible for the administration of all affairs of the City and reports directly to the Elected Body, the City Council. The Executive division is responsible for developing policy consistent with organizational core values and purpose.

	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	425,886	442,190	452,496	398,799	485,687
Operating	585,497	587,926	691,026	544,669	698,754
Non-Operating	6,000	26,300	26,300	22,000	52,000
Reserves	0	125,000	105,738	0	125,000
Total Executive Department	**$1,017,384**	**$1,181,416**	**$1,275,560**	**$965,468**	**$1,361,441**

Uses by Category



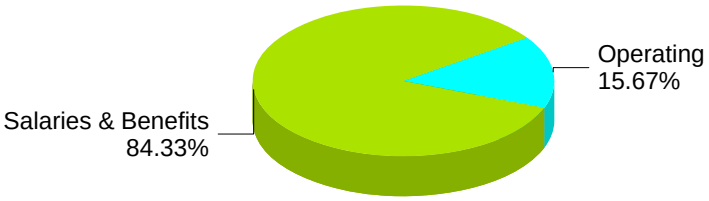
Staffing Levels	2012-2013	2013-2014	2014-2015
Total Staffing Levels	**9**	**9**	**9**

SUPPORT SERVICES

Support Services Administration encompasses the Assistant City Manager, Fiscal Coordinator, Strategic Planning and Communications Manager, and the Public Communications Coordinator. The Office of Support Services is responsible for oversight of Human Resources & Risk Management, Fleet and Facilities Management, Information Technology, and the Office of Strategic Planning and Communication.

	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	425,327	460,378	450,072	293,125	348,522
Operating	25,300	59,322	59,322	40,534	64,746
Total Support Services	**$450,627**	**$519,700**	**$509,394**	**$333,659**	**$413,268**

Uses by Category



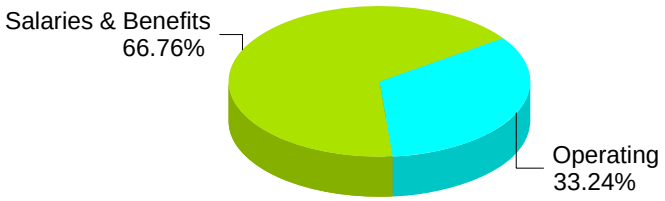
Staffing Levels	2012-2013	2013-2014	2014-2015
Total Staffing Levels	**4**	**4**	**4**

CITY CLERK

The Office of the City Clerk offers a wide range of services to citizens, elected officials and city staff. These services include maintaining official records, preparing City Council's official minutes, agendas and recordings, attesting the council president's signature and ensuring compliance with Florida's Public Record and Sunshine Laws. As qualifying officer of municipal elections, the city clerk works closely with candidates for mayor and city council. From original hand-written documents that are more than a century old to a modern electronic imaging system, the city clerk has adapted to changing technology to ensure that records are properly maintained and accessible.

	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	332,851	358,060	358,060	306,635	392,319
Operating	157,612	238,276	238,276	177,189	195,324
Total City Clerk	**$490,463**	**$596,336**	**$596,336**	**$483,824**	**$587,643**

Uses by Category



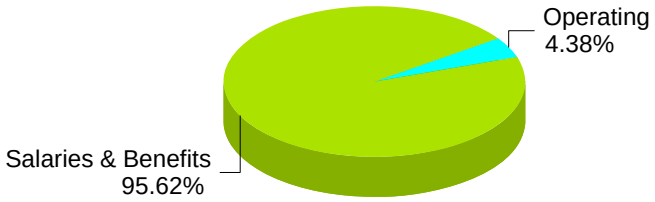
Staffing Levels	2012-2013	2013-2014	2014-2015
Total Staffing Levels	**5**	**5**	**5**

INTERNAL AUDITOR

The Office of the City Internal Auditor conducts systematic accounting analysis and continuing audits of various departments, accounts and accounting systems within the City government, and advances strategic efforts and programs geared at prevention and loss control. The Office, which maintains its independence by reporting directly to City Council, works cooperatively with management to assist with monitoring the design and proper functioning of internal control policies and procedures. The Office functions as an additional level of control of the City's overall control environment through testing controls management has implemented.

	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	159,738	186,889	186,889	115,451	217,277
Operating	4,453	7,264	9,082	3,445	9,947
Total Internal Auditor	**$164,190**	**$194,153**	**$195,971**	**$118,896**	**$227,224**

Uses by Category



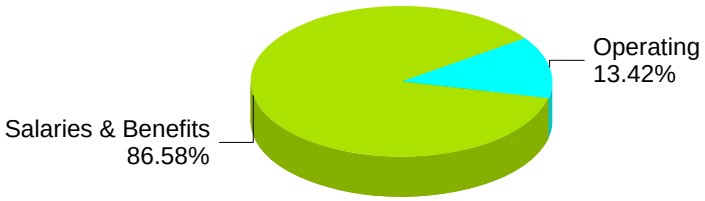
Staffing Levels	2012-2013	2013-2014	2014-2015
Total Staffing Levels	**1.75**	**2**	**2**

OFFICE OF BUDGET & FINANCE

The Office of Budget and Finance is responsible for financial management of the City by providing accurate financial information to make prudent financial decisions. The department is responsible for processing payroll, cash disbursements, cash receipts, recording financial transactions, banking and cash management, including bond disclosure and market reporting. The department also assists the City Manager in developing the Annual City Budget and is responsible for maintaining and accounting for changes in the approved budget. Additionally, internal services provided include procurement, standards and contract compliance, and grant coordination.

	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	1,830,090	2,031,341	2,192,013	1,668,276	2,254,902
Operating	427,826	313,512	387,657	349,316	349,372
Total Office Of Budget & Finance	**$2,257,916**	**$2,344,853**	**$2,579,670**	**$2,017,593**	**$2,604,274**

Uses by Category



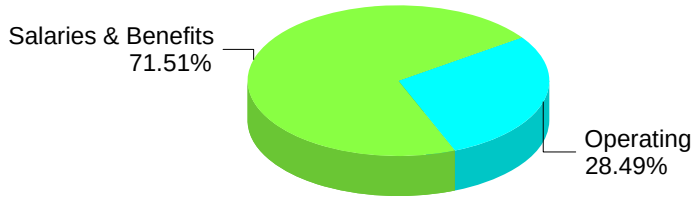
Staffing Levels	2012-2013	2013-2014	2014-2015
Total Staffing Levels	**23.5**	**23.63**	**26.63**

HUMAN RESOURCES & RISK

The Human Resources and Risk Management Department's mission is to provide responsible stewardship of the human capital of the City of Ocala; and to provide the most cost effective method to minimize or eliminate the risk of loss to the City by self-insuring, transferring risk of loss to others, or purchasing insurance. The department provides prevention programs to maintain a safe workforce and minimize workers' compensation and insurance costs.

	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	688,773	789,173	715,380	513,175	684,841
Operating	1,096,615	161,127	322,289	187,798	272,778
Total Human Resources & Risk	**$1,785,389**	**$950,300**	**$1,037,669**	**$700,972**	**$957,619**

Uses by Category



Staffing Levels	2012-2013	2013-2014	2014-2015
Total Staffing Levels	**9**	**7**	**8**

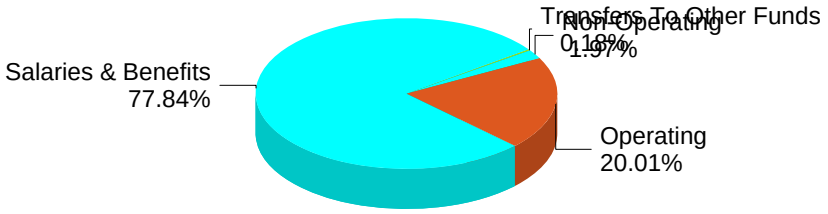
COMMUNITY DEVELOPMENT SERVICES

The Growth Management Department guides growth and change while maintaining Ocala's quality of place and ensuring citizen safety. The One Stop Permit Center streamlines the development process by providing a centralized area where questions pertaining to licensing, zoning, and site plan review can be answered. The Building Division provides building plan review, inspections, and national pollutant discharge elimination system (NPDES) regulatory compliance. The Planning Division researches, analyzes, manages, and dispenses information pertaining to comprehensive planning, code amendments, geographic information systems, and land development regulations.

The Revitalization Strategies Department encourages growth within targeted industry sectors and locations resulting in a positive return on investment to Ocala's citizens. The Department is responsible for managing economic development programs, redevelopment initiatives, legislative coordination, logistics development, neighborhood reinvestment projects, code enforcement, parking enforcement, infill development, and coordinating central business district special events.

	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	2,705,981	2,900,798	3,075,021	2,329,075	3,155,998
Operating	736,129	621,877	701,161	453,601	811,133
Non-Operating	38,379	80,000	96,000	5,021	80,000
Transfers To Other Funds	0	0	0	0	7,295
Total Community Development Services	**$3,480,489**	**$3,602,675**	**$3,872,182**	**$2,787,698**	**$4,054,426**

Uses by Category



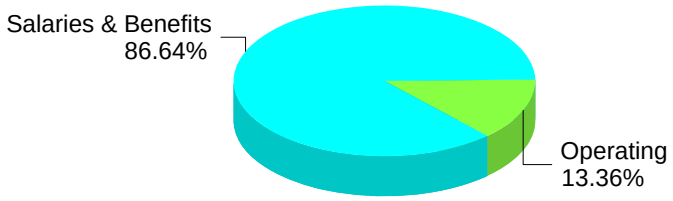
Staffing Levels	2012-2013	2013-2014	2014-2015
Total Staffing Levels	**38.5**	**33.5**	**34.63**

CITY OF OCALA POLICE DEPARTMENT

The mission of the Ocala Police Department is "We proudly pledge to serve all citizens with respect and are committed to protecting life and property." The Police Department focuses on these core principles: Crime Fighting; Community Commitment; Communication, Collaboration, & Cooperation; and Courtesy, Ethics, & Professionalism.

	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	18,938,294	20,644,821	20,623,821	17,904,629	21,591,463
Operating	1,997,974	2,396,918	2,447,918	1,869,762	3,328,394
Non-Operating	3,978	30,000	0	0	0
Total Police Department	**$20,940,246**	**$23,071,739**	**$23,071,739**	**$19,774,391**	**$24,919,857**

Uses by Category



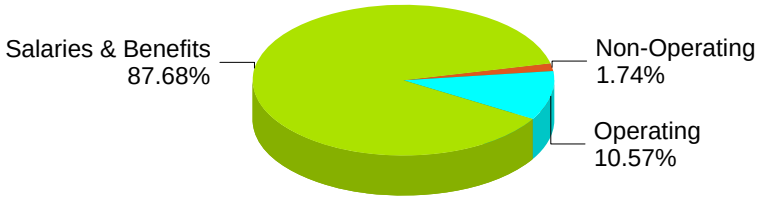
Staffing Levels	2012-2013	2013-2014	2014-2015
Total Staffing Levels	**253.5**	**245.5**	**247.64**

CITY OF OCALA FIRE DEPARTMENT

Ocala Fire Rescue provides a full range of professional emergency and non-emergency services to the Citizens of Ocala. The department is staffed with highly trained and dedicated personnel providing fire suppression, advanced life support emergency medical care, hazardous materials response, technical and specialized rescue, emergency management, and also represents one of the three departments that comprise Florida Taskforce 8, a state sponsored urban search and rescue team. Additionally, Ocala Fire Rescue provides public education and safety programs that target all ages from pre-school children to senior citizens, and a full service Fire Safety Management program which conducts fire inspections, building plan review for fire code compliance, and fire cause investigation.

	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	11,351,140	11,709,395	11,810,226	10,566,903	11,904,940
Operating	828,094	1,020,398	1,053,970	768,312	1,435,670
Capital	26,724	0	0	0	0
Non-Operating	209,993	236,176	236,176	235,683	236,445
Total Fire Department	**$12,415,951**	**$12,965,969**	**$13,100,372**	**$11,570,898**	**$13,577,055**

Uses by Category



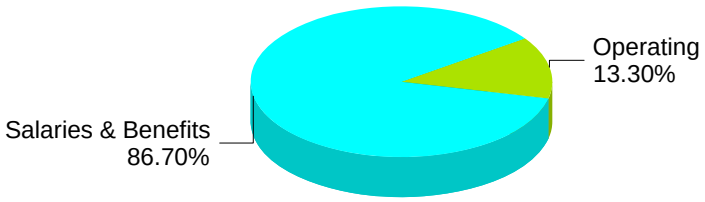
Staffing Levels	2012-2013	2013-2014	2014-2015
Total Staffing Levels	**144**	**131**	**133.63**

ENGINEERING DEPARTMENT

The Engineering Department provides engineering services to ensure the City grows and develops (by means of in-house staff or CCNA firms) in a manner consistent with the City's mission statement and core values. The department is responsible for all engineering and design work on streets and sidewalks. The department is the custodian of all engineering records and maps of the city, including all plats, aerial photographs, and documented information.

	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	1,504,497	1,198,147	1,098,045	861,272	893,721
Operating	137,508	180,684	145,269	70,989	137,120
Capital	11,396	0	0	0	0
Total Engineering Department	**$1,653,400**	**$1,378,831**	**$1,243,314**	**$932,261**	**$1,030,841**

Uses by Category



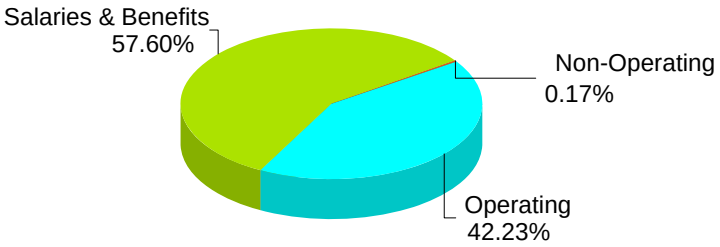
Staffing Levels	2012-2013	2013-2014	2014-2015
Total Staffing Levels	**21**	**16**	**11**

RECREATION & PARKS

The Recreation and Parks Department provides a variety of services to enhance the quality of life for Ocala/Marion County citizens and to provide activities that assist the City in meeting its strategic goals of becoming an economic hub. The departments recreation division provides a heavy calendar of department managed special events; community cultural arts management and programming; indoor and outdoor recreation programs; community centers and aquatic facility operations. The parks operations division provides maintenance of all City owned and operated parks; maintenance of the entire central business district and landscaped medians around town; enforcement functions providing safety/security services at parks, rental facilities and events; event support services; natural resource management and outdoor recreation programming. In 2013, the department began implementation of the federally mandated accessibility guidelines for parks and recreation facilities which will be on-going for seven years. The administration division provides support services for primary department functions; capital project design and management services; resource development and management (volunteers; sponsorships; budgets, programs evaluation, etc.) and strategic planning.

	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	2,759,223	3,109,301	3,199,762	2,600,702	3,073,835
Operating	1,555,060	1,708,694	1,909,928	1,546,206	2,253,236
Capital	17,878	7,200	29,102	28,919	0
Non-Operating	63,602	70,984	9,000	2,650	9,000
Total Recreation & Parks	**$4,395,763**	**$4,896,179**	**$5,147,792**	**$4,178,476**	**$5,336,071**

Uses by Category



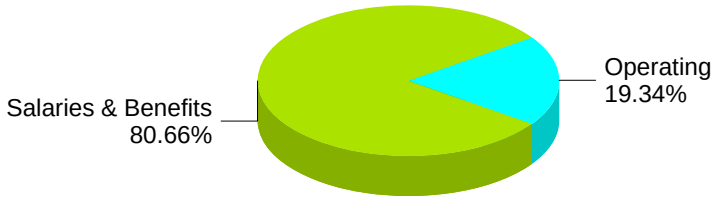
Staffing Levels	2012-2013	2013-2014	2014-2015
Total Staffing Levels	**58**	**50.45**	**57.53**

PUBLIC WORKS DEPARTMENT

The Public Works Department is a diversified department consisting of five different divisions that are funded by three separate funds. The Department provides a variety of public health and safety services. Safety services include street right of way, sidewalk, traffic and stormwater maintenance. Health services include sanitation and mosquito control. The Department has very diversified field operations with high incidence of direct customer and contractor involvement.

	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	309,230	426,962	314,546	200,244	233,226
Operating	38,310	41,928	41,928	29,566	55,919
Total Public Works Department	**$347,540**	**$468,890**	**$356,474**	**$229,811**	**$289,145**

Uses by Category



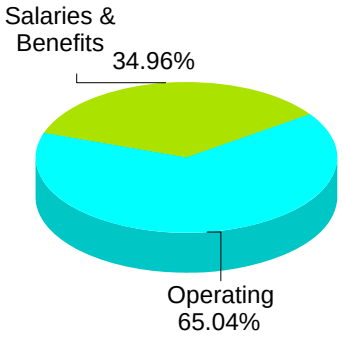
Staffing Levels	2012-2013	2013-2014	2014-2015
Total Staffing Levels	**2**	**3**	**2**

FLEET & FACILITIES MANAGEMENT

The Facilities Maintenance division coordinates and provides city wide building services including maintenance, repairs, minor construction, modifications, and improvements. Along with the above mentioned services, Facilities Maintenance oversees major building construction projects. Facilities researches products for implementation to the city buildings for not only cost savings but for efficiency. The Fleet Management division is responsible for the City's fleet of vehicles, equipment, and auxiliary equipment such as generators and pumps. The division is a full service agency providing maintenance activities, fueling services, financial planning, evaluation, and replacement analysis for all City Departments.

	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	1,763,600	1,914,008	1,921,660	1,401,642	1,792,422
Operating	1,977,166	2,699,377	3,204,226	2,322,809	3,334,090
Non-Operating	1,459	2,295	0	0	0
Total Fleet & Facilities Management	**$3,742,225**	**$4,615,680**	**$5,125,886**	**$3,724,452**	**$5,126,512**

Uses by Category



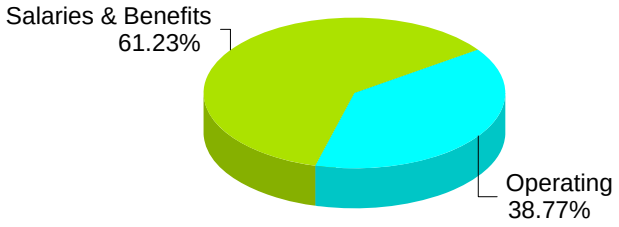
Staffing Levels	2012-2013	2013-2014	2014-2015
Total Staffing Levels	**31.75**	**28.56**	**22.04**

INFORMATION TECHNOLOGY

The Office of Information Technology works in partnership with City departments to effectively utilize information technology to enhance productivity and increase efficiencies while providing services to the citizens of Ocala.

	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	1,443,711	1,508,577	1,622,156	1,330,553	1,612,643
Operating	922,119	918,597	1,106,097	906,398	1,021,000
Total Information Technology	**$2,365,830**	**$2,427,174**	**$2,728,253**	**$2,236,951**	**$2,633,643**

Uses by Category



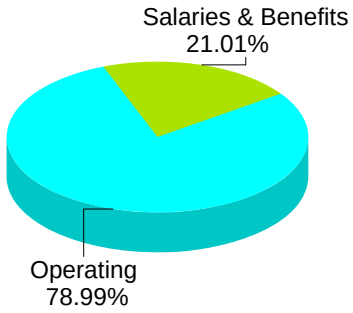
Staffing Levels	2012-2013	2013-2014	2014-2015
Total Staffing Levels	**17**	**15**	**14**

800 MHZ

The 800 MHz Department manages the operation and maintenance of the City's land mobile radio communication system. This department provides subscriber programming and repair through logistical support as well as budgetary recommendations for all user departments.

	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	71,697	72,885	72,885	64,091	74,581
Operating	228,577	281,344	281,344	271,092	280,455
Total 800 Mhz	**$300,275**	**$354,229**	**$354,229**	**$335,183**	**$355,036**

Uses by Category



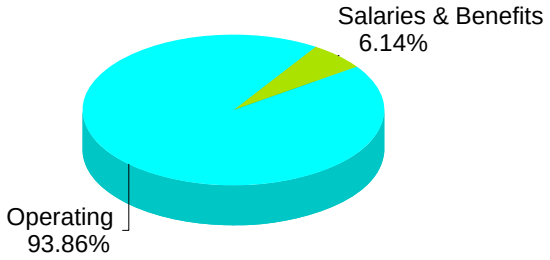
Staffing Levels	2012-2013	2013-2014	2014-2015
Total Staffing Levels	**1**	**1**	**1**

GRANTS

This department includes revenues and expenditures for grant funded programs and projects from the federal government and/or state agencies.

	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	474,142	7,411	286,349	176,759	9,834
Operating	445,121	140,391	974,510	221,343	150,251
Capital	1,319,472	0	2,649,160	2,037,002	0
Non-Operating	10,255	0	2,976	0	0
Total Grants	**$2,248,991**	**$147,802**	**$3,912,995**	**$2,435,104**	**$160,085**

Uses by Category



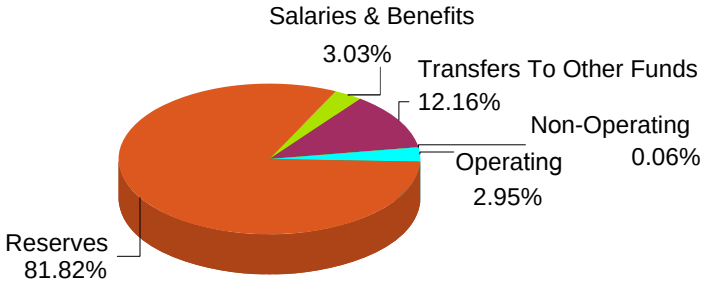
Staffing Levels	2012-2013	2013-2014	2014-2015
Total Staffing Levels	**0**	**0.1**	**0.1**

NON-DEPARTMENTAL

This department records the expenditures and intragovernmental transfers across all departments city-wide that are not tied to any specific division.

	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	945,366	965,272	965,272	90,324	796,114
Operating	1,504,020	2,825,777	2,831,411	2,318,700	775,000
Non-Operating	0	15,000	13,254	0	15,000
Transfers To Other Funds	3,645,805	3,408,127	3,651,393	3,284,764	3,197,899
Reserves	0	18,756,260	20,571,539	0	21,524,681
Total Non-Departmental	**$6,095,191**	**$25,970,436**	**$28,032,869**	**$5,693,788**	**$26,308,694**

Uses by Category

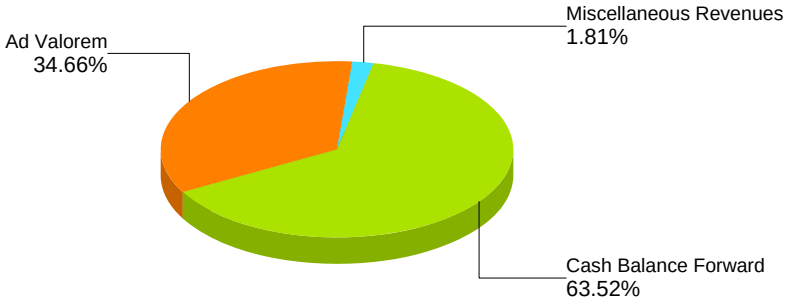


3/4 MILL ROAD IMPROVEMENTS

In 1987, City Council voted to add one mill to be used for specific purposes. This fund accounts for 3/4 of that mill designated for road and other transportation related improvements.

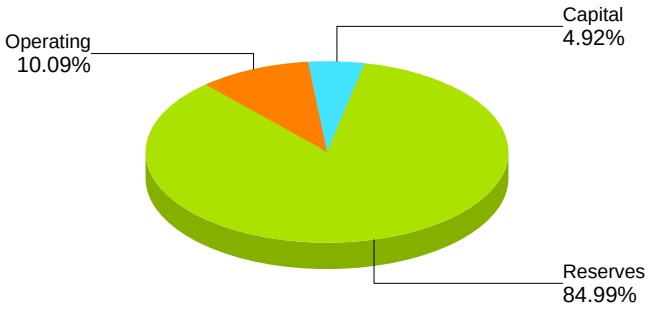
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	3,000,093	6,900,804	0	4,803,533
Ad Valorem	2,537,587	2,529,247	2,529,247	2,551,925	2,621,341
Miscellaneous Revenues	11,263	14,157	14,157	90,398	137,083
Total	**$2,548,850**	**$5,543,497**	**$9,444,208**	**$2,642,322**	**$7,561,957**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Operating	480,883	1,375,000	2,284,964	494,351	763,200
Capital	919,974	1,395,000	2,305,262	198,734	371,844
Reserves	0	2,773,497	4,853,982	0	6,426,913
Total	**$1,400,857**	**$5,543,497**	**$9,444,208**	**$693,085**	**$7,561,957**

Uses by Category

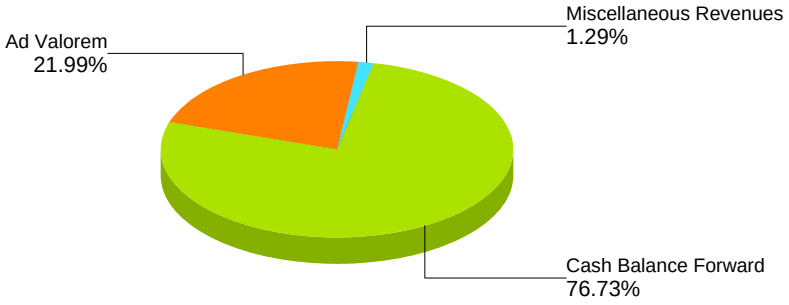


FIRE/POLICE IMPROVEMENTS

In 1987, City Council voted to add one mill to be used for specific purposes. This fund accounts for 1/4 of that mill designated for the enhancement of police and fire services, each receiving 1/8th.

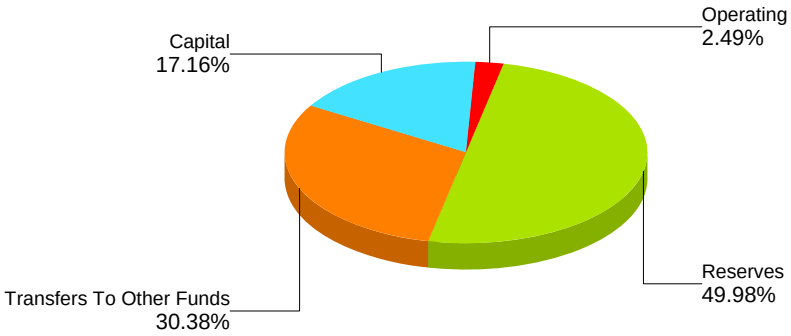
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	228,160	2,713,872	0	3,048,880
Ad Valorem	845,862	843,082	843,082	850,642	873,780
Miscellaneous Revenues	7,486	58,000	58,000	31,300	51,085
Total	**$853,349**	**$1,129,242**	**$3,614,954**	**$881,941**	**$3,973,745**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Operating	0	0	106,539	106,538	98,833
Capital	12,238	115,956	219,728	76,584	681,721
Transfers To Other Funds	2,680,251	511,000	581,700	496,533	1,207,247
Reserves	0	502,286	2,706,987	0	1,985,944
Total	**$2,692,489**	**$1,129,242**	**$3,614,954**	**$679,655**	**$3,973,745**

Uses by Category

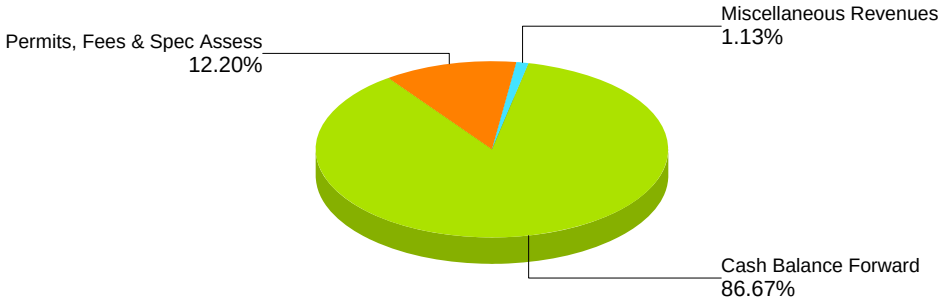


FIRE IMPACT FEES

This fund was set up in September 2008 to separate fire impact fees from other revenues and track receipts and disbursements in a separate fund.

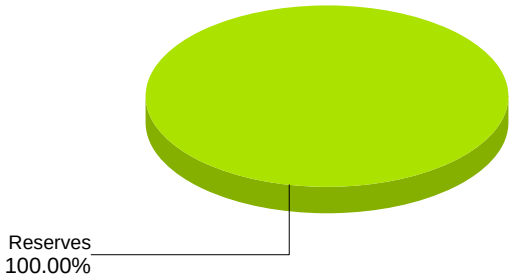
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	162,650	586,098	0	692,598
Permits, Fees & Spec Assess	0	15,000	15,000	110,237	97,500
Miscellaneous Revenues	53,376	1,000	1,000	6,635	9,000
Total	**$53,376**	**$178,650**	**$602,098**	**$116,872**	**$799,098**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Reserves	0	178,650	602,098	0	799,098
Total	**$0**	**$178,650**	**$602,098**	**$0**	**$799,098**

Uses by Category

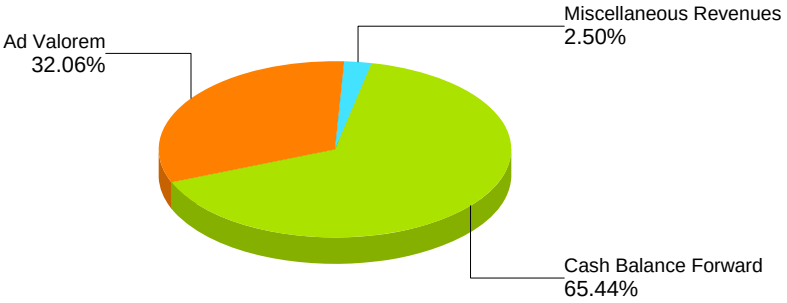


1/8 MILL NEIGHBORHOOD ENHANCEMENTS

1/8 of a mill in property tax has been designated to support neighborhood enhancements as approved by the City Council.

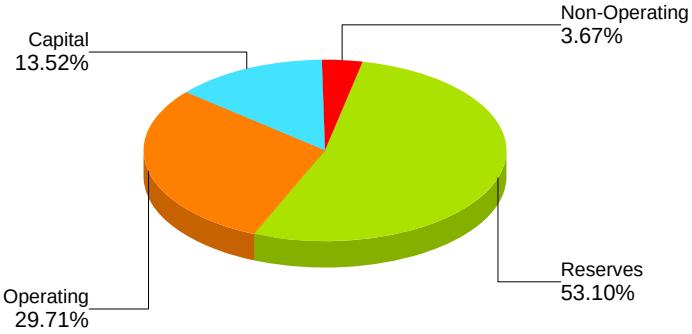
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	770,742	1,948,767	0	891,685
Ad Valorem	422,931	421,541	421,541	425,321	436,890
Miscellaneous Revenues	1,681	2,897	2,897	21,604	34,014
Total	**$424,612**	**$1,195,180**	**$2,373,205**	**$446,924**	**$1,362,589**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Operating	432,627	427,683	570,771	225,638	404,840
Capital	58,923	567,411	780,199	242,087	184,254
Non-Operating	0	0	45,000	45,000	50,000
Reserves	0	200,086	977,235	0	723,495
Total	**$491,550**	**$1,195,180**	**$2,373,205**	**$512,724**	**$1,362,589**

Uses by Category

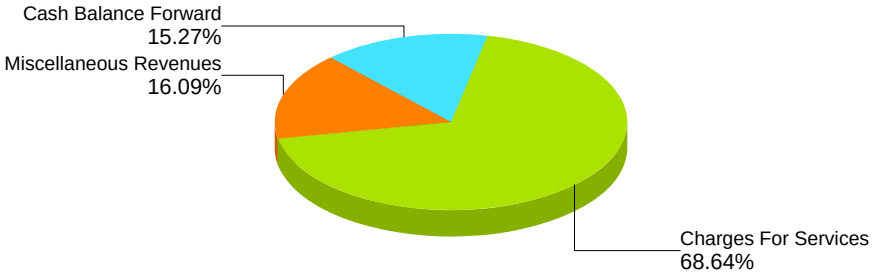


CENTRAL BUSINESS DISTRICT FUND

This fund accounts for operation of fee based downtown concerts and other activities. Sponsorships, tickets sales and alcohol sales revenues are expected to offset the direct costs related to providing the concerts and fees are set accordingly. The concerts are expected to elevate the downtown experience, making it comparable to other regionally and nationally known historic downtowns. The concert series is a cultural enhancement that supports Ocala's Quality of Place.

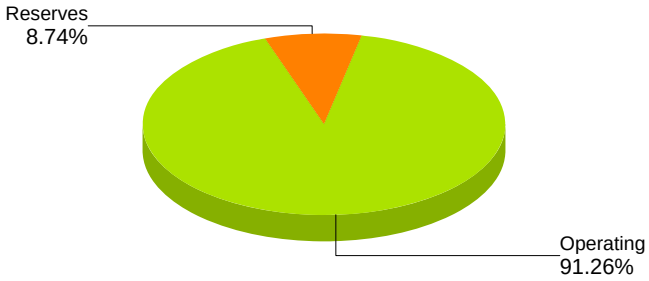
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	0	0	0	56,937
Charges For Services	0	25,000	25,000	90,023	256,000
Miscellaneous Revenues	0	25,000	32,000	28,000	60,000
Interfund Transfers	0	21,183	264,002	260,472	0
Total	**$0**	**$71,183**	**$321,002**	**$378,495**	**$372,937**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Operating	0	71,183	351,002	348,104	340,339
Reserves	0	0	0	0	32,598
Total	**$0**	**$71,183**	**$351,002**	**$348,104**	**$372,937**

Uses by Category

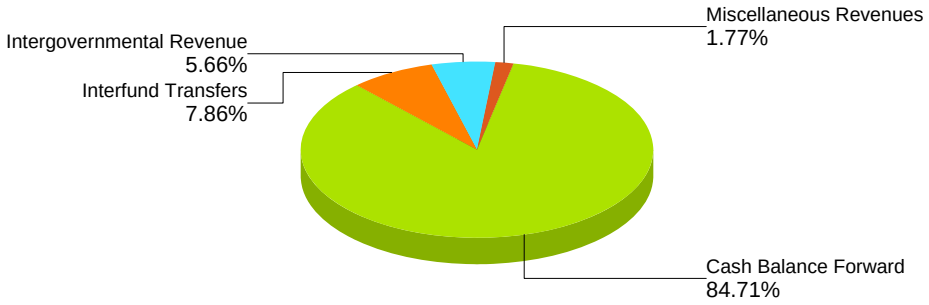


COMMUNITY REDEVELOPMENT TRUST FUND

In 1988, City Council established the Community Redevelopment Area (CRA) to revitalize, redevelop and enhance downtown and surrounding areas. An ordinance was approved creating this fund to account for the Tax Increment Financing (TIF) program. The TIF allows for a tax increment to be set aside in a trust to be utilized for community redevelopment purposes only.

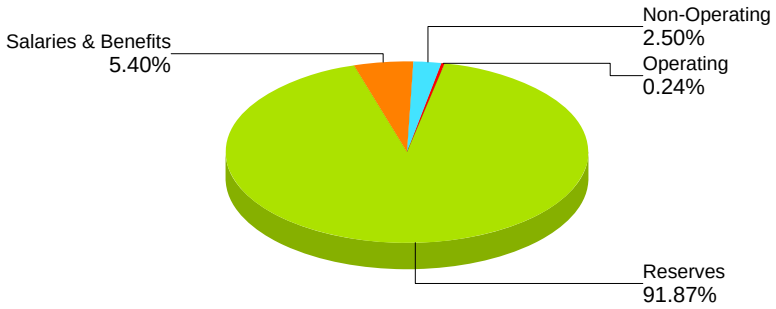
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	3,898,781	3,854,480	0	3,391,747
Ad Valorem	191,850	235,840	0	0	0
Intergovernmental Revenue	0	0	182,539	182,539	226,724
Miscellaneous Revenues	2,798	58,200	58,200	43,272	70,800
Interfund Transfers	307,270	299,603	297,112	297,112	314,748
Total	**$501,918**	**$4,492,424**	**$4,392,331**	**$522,923**	**$4,004,019**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	166,673	176,239	176,239	163,855	216,176
Operating	22,887	239,090	350,640	9,782	9,472
Capital	92,102	0	102,341	64,421	0
Non-Operating	51,188	100,200	100,000	14,217	100,000
Reserves	0	3,976,895	3,663,111	0	3,678,371
Total	**$332,851**	**$4,492,424**	**$4,392,331**	**$252,275**	**$4,004,019**

Uses by Category



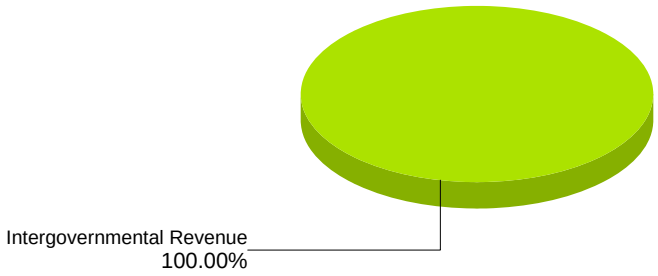
Staffing Levels	2012-2013	2013-2014	2014-2015
Total Staffing Levels	**1.5**	**1.55**	**1.55**

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)

This fund accounts for the entitlement received from the Community Development Block Grant through a federal grant from the Department of Housing and Urban Development to address a variety of community issues, including public services.

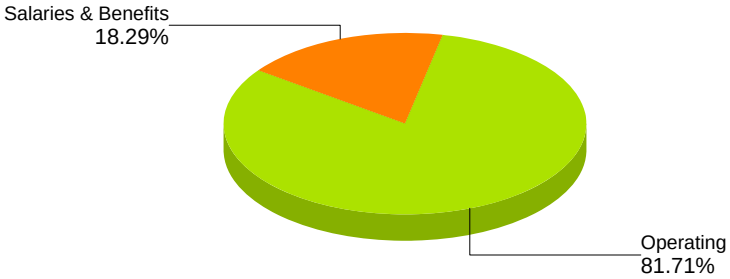
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Intergovernmental Revenue	421,291	469,165	567,353	273,974	450,953
Miscellaneous Revenues	14,630	0	4,883	6,918	0
Total	**$435,921**	**$469,165**	**$572,236**	**$280,891**	**$450,953**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	53,538	73,674	73,674	61,602	82,458
Operating	356,814	395,491	498,562	308,036	368,495
Capital	13,440	0	0	0	0
Total	**$423,791**	**$469,165**	**$572,236**	**$369,638**	**$450,953**

Uses by Category



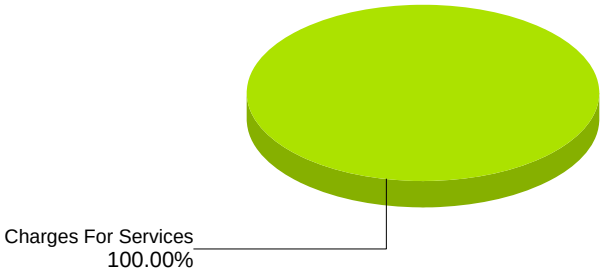
Staffing Levels	2012-2013	2013-2014	2014-2015
Total Staffing Levels	**1**	**1.15**	**1.35**

RECREATION SPECIAL ACTIVITIES

The Special Activities Fund accounts for operation of fee based recreation programs at the City's recreation and parks facilities. Program revenues are expected to offset the direct costs related to providing the program and fees are set accordingly. Programs operated through this fund include youth and adult athletic programs and recreation center programs.

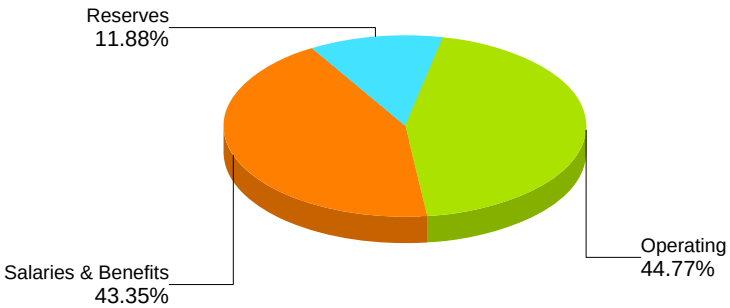
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Charges For Services	233,805	348,203	362,189	244,635	343,302
Miscellaneous Revenues	115	0	0	77	0
Interfund Transfers	10,350	10,000	10,000	8,333	0
Total	**$244,270**	**$358,203**	**$372,189**	**$253,046**	**$343,302**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	116,317	143,733	148,255	109,041	148,818
Operating	96,601	160,371	170,827	80,625	153,703
Non-Operating	242	992	0	0	0
Reserves	0	53,107	53,107	0	40,781
Total	**$213,160**	**$358,203**	**$372,189**	**$189,666**	**$343,302**

Uses by Category



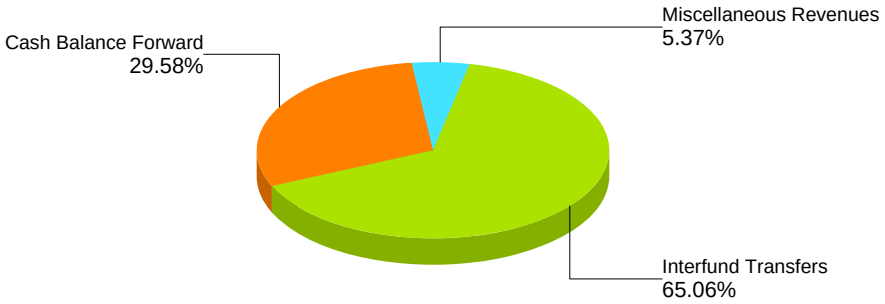
Staffing Levels	2012-2013	2013-2014	2014-2015
Total Staffing Levels	**6**	**2.96**	**5.88**

ECONOMIC INVESTMENT PROGRAM

The purpose of the Economic Investment Program is to create economic growth within the Ocala city limits and utility service areas through both the attraction of new business and encouragement of existing business to grow and expand. Under this program the City may, on a case-by-case basis, provide financial assistance to or on behalf of a company where a positive return on investment to the City and/or the community can be determined.

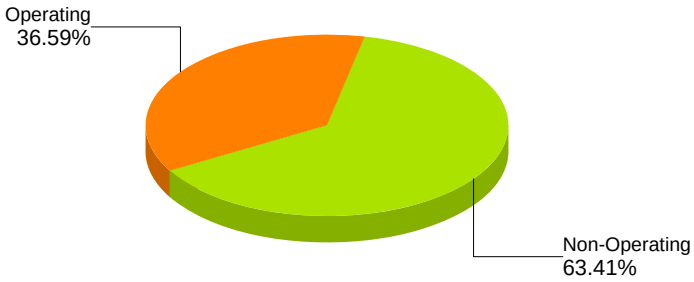
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	1,204,174	2,053,108	0	181,863
Intergovernmental Revenue	0	0	135,000	0	0
Miscellaneous Revenues	17,603	31,000	31,000	21,141	33,000
Interfund Transfers	400,000	380,000	380,000	316,667	400,000
Total	**$417,603**	**$1,615,174**	**$2,599,108**	**$337,807**	**$614,863**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Operating	212,362	225,000	832,231	270,358	225,000
Capital	113,676	0	0	0	0
Non-Operating	248,096	1,245,174	1,621,877	89,663	389,863
Reserves	0	145,000	145,000	0	0
Total	**$574,133**	**$1,615,174**	**$2,599,108**	**$360,021**	**$614,863**

Uses by Category

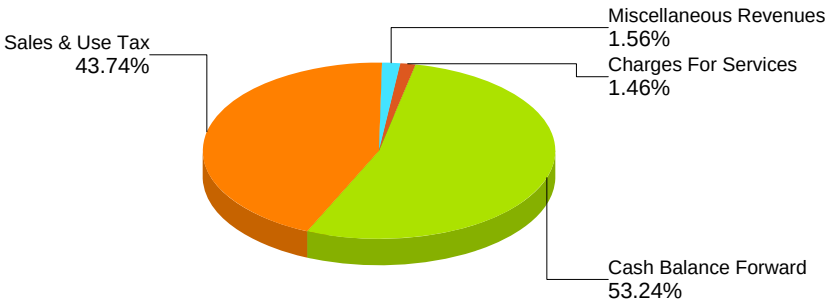


LOCAL GASOLINE TAX

In 1983, the State authorized counties to impose a local option gas tax of up to four cents on every gallon of motor fuel and special fuel sold in the County. The State, in 1985, allowed counties to impose an additional one to six cents and one to five cents local option fuel tax. The Marion County Board of Commissioners has imposed both the local one to five and one to six local option gas taxes. This fund accounts for the default percentage of County proceeds which the City receives.

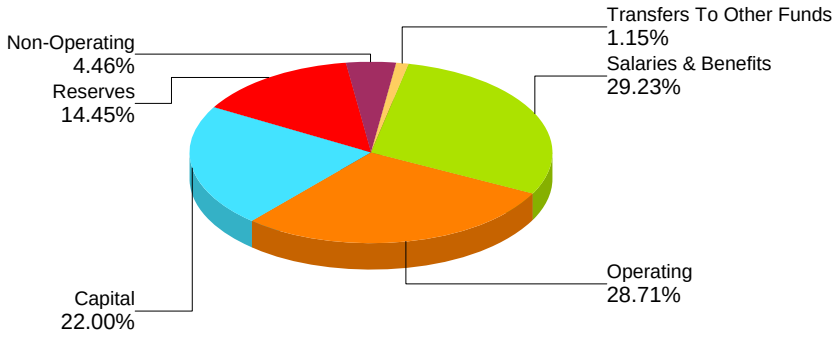
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	2,754,290	7,160,567	0	4,477,907
Sales & Use Tax	4,742,860	3,955,335	3,955,335	2,547,448	3,678,947
Intergovernmental Revenue	1,029,166	0	2,387,500	0	0
Charges For Services	114,661	118,110	680,647	177,340	122,760
Miscellaneous Revenues	42,957	49,954	49,954	105,313	131,350
Interfund Transfers	1,569	0	0	0	0
Total	**$5,931,214**	**$6,877,689**	**$14,234,003**	**$2,830,100**	**$8,410,964**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	1,797,754	2,075,860	2,075,860	1,722,733	2,458,634
Operating	1,093,717	2,035,717	2,110,926	1,154,558	2,414,861
Capital	680,754	350,000	5,126,773	37,155	1,850,000
Non-Operating	58,004	436,000	290,343	0	375,000
Transfers To Other Funds	1,230,616	0	84,657	203,853	97,043
Reserves	0	1,980,112	4,545,444	0	1,215,426
Total	**$4,860,844**	**$6,877,689**	**$14,234,003**	**$3,118,300**	**$8,410,964**

Uses by Category



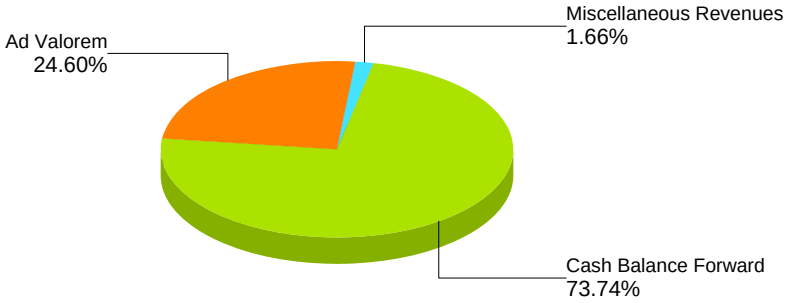
Staffing Levels	2012-2013	2013-2014	2014-2015
Total Staffing Levels	**30**	**31**	**33**

DOWNTOWN DEVELOPMENT

This fund accounts for the property taxes of three special independent districts and the costs to promote and revitalize the downtown area.

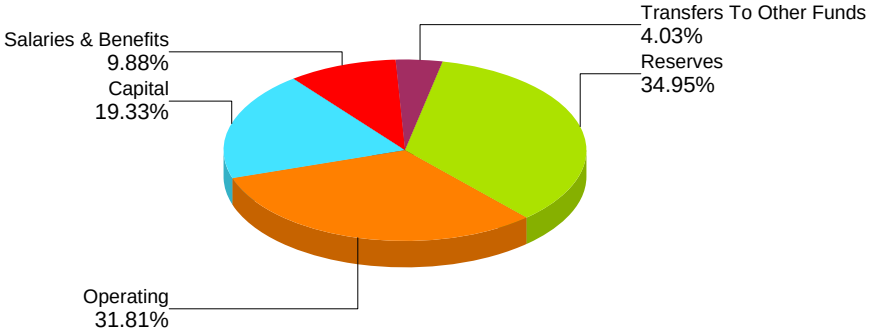
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	219,238	253,958	0	182,907
Ad Valorem	61,669	61,455	61,455	63,439	61,009
Miscellaneous Revenues	396	3,500	3,500	2,527	4,125
Total	**$62,065**	**$284,193**	**$318,913**	**$65,967**	**$248,041**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	17,917	18,862	18,862	19,411	24,495
Operating	28,375	33,008	38,865	16,934	78,912
Capital	0	0	38,324	34,220	47,955
Non-Operating	175	0	25,000	10,250	0
Transfers To Other Funds	10,000	10,000	10,000	8,333	10,000
Reserves	0	222,323	187,862	0	86,679
Total	**$56,467**	**$284,193**	**$318,913**	**$89,149**	**$248,041**

Uses by Category



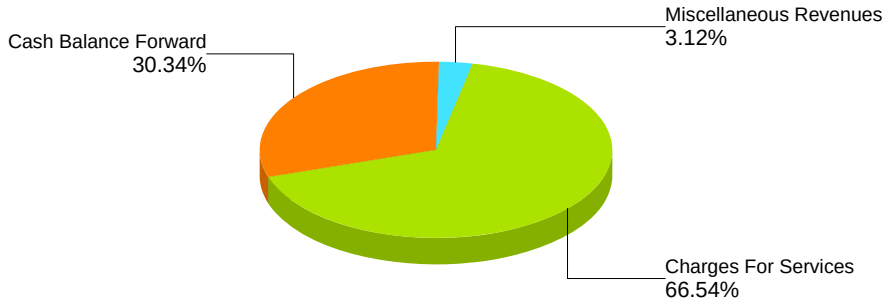
Staffing Levels	2012-2013	2013-2014	2014-2015
Total Staffing Levels	**0.25**	**0.2**	**0.2**

STORMWATER UTILITY

In 1988, this fund was created to ensure that the City disposes of water run-off in a manner that complies with State and Federal guidelines, protects the purity of the aquifer and prevents the city from being hit with the type of flooding that has occurred in the past. Ocala was one of the first cities in Florida to create a stormwater management utility.

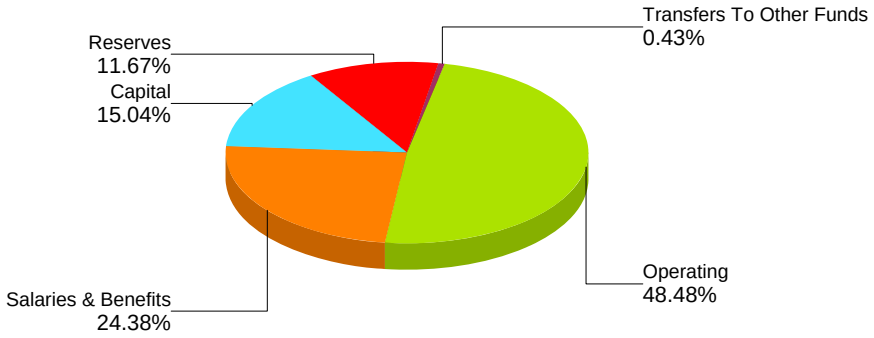
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	2,082,708	5,826,847	0	1,916,289
Permits, Fees & Spec Assess	0	0	0	31,526	0
Charges For Services	4,656,029	4,202,699	4,202,699	4,074,813	4,202,699
Miscellaneous Revenues	20,951	35,057	35,057	54,784	197,301
Total	**$4,676,980**	**$6,320,464**	**$10,064,603**	**$4,161,123**	**$6,316,289**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	1,205,869	1,337,534	1,339,059	1,147,132	1,539,798
Operating	1,579,251	2,358,979	2,488,797	1,463,457	3,062,051
Capital	1,236,620	994,230	4,050,992	1,877,766	950,000
Non-Operating	174,423	183,000	0	0	0
Transfers To Other Funds	0	358,695	358,695	298,913	27,070
Reserves	0	1,088,026	1,827,060	0	737,370
Total	**$4,196,162**	**$6,320,464**	**$10,064,603**	**$4,787,267**	**$6,316,289**

Uses by Category



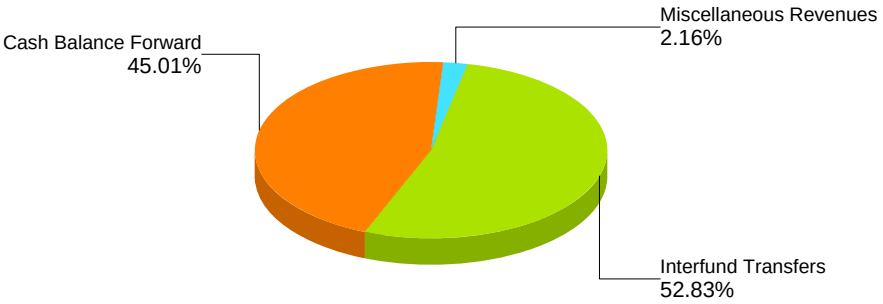
Staffing Levels	2012-2013	2013-2014	2014-2015
Total Staffing Levels	**17**	**22**	**22**

CAPITAL REPLACEMENT RESERVE

This fund was created in 1988 as a means of financing fleet replacements. Each piece of fleet-maintained equipment is charged a fleet user fee that considers the original cost, replacement cost and useful life of the equipment. Beginning in fiscal year 2011, 60% of the fund will be utilized to purchase gasoline and diesel-fueled equipment; 20% for technology purchases; and 20% for maintenance of City facilities.

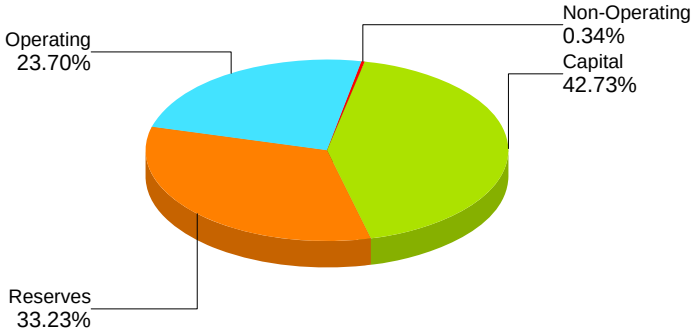
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	4,645,035	5,743,990	0	2,089,811
Charges For Services	0	1,077,313	1,077,313	897,761	0
Miscellaneous Revenues	139,507	47,320	47,320	64,637	100,500
Interfund Transfers	799,612	2,966,036	3,075,101	2,591,448	2,453,055
Total	**$939,119**	**$8,735,704**	**$9,943,724**	**$3,553,846**	**$4,643,366**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Operating	2,532,380	1,400,189	2,414,560	2,060,361	1,100,494
Capital	0	4,934,482	5,392,033	2,041,138	1,984,308
Non-Operating	57,464	26,242	26,242	26,242	15,742
Reserves	0	2,374,791	2,110,889	0	1,542,822
Total	**$2,589,844**	**$8,735,704**	**$9,943,724**	**$4,127,741**	**$4,643,366**

Uses by Category

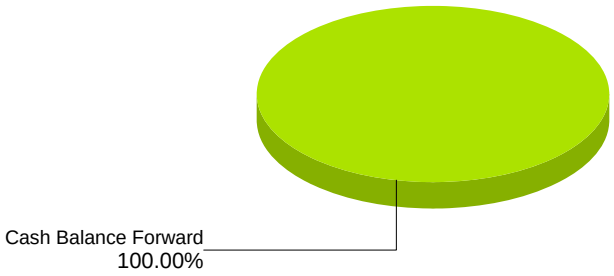


DISABILITY INCOME REPLACEMENT

The Disability Income Replacement (DIR) fund was established to administer the City of Ocala's Self-Insured Disability Insurance. In 2004 the City moved to a fully insured long term disability policy and the DIR fund now serves as a reserve to pay for run-out claims from the prior Self-Insured Disability Insurance.

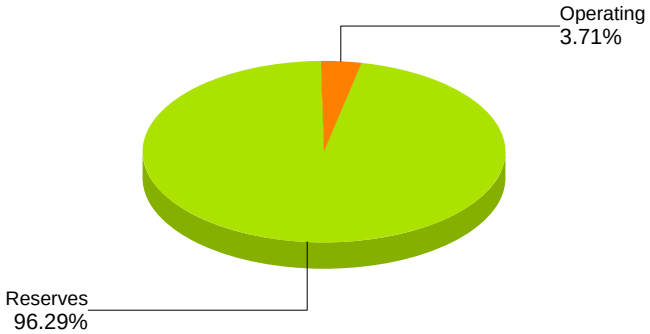
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	167,960	167,578	0	140,154
Miscellaneous Revenues	134	2,500	2,500	1,228	0
Total	**$134**	**$170,460**	**$170,078**	**$1,228**	**$140,154**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	0	0	0	(552)	0
Operating	14,342	28,652	28,652	7,269	5,200
Reserves	0	141,808	141,426	0	134,954
Total	**$14,342**	**$170,460**	**$170,078**	**$6,718**	**$140,154**

Uses by Category

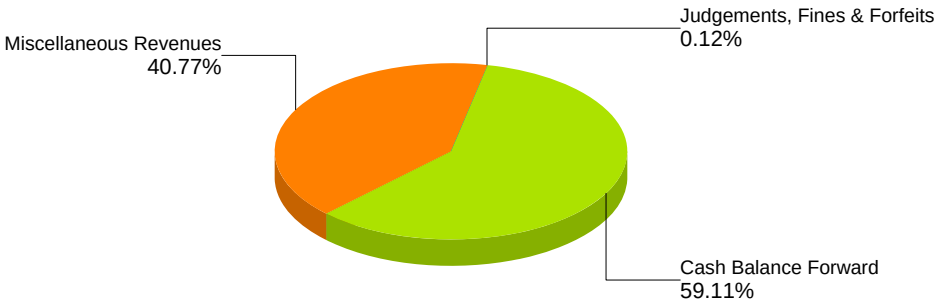


GENERAL LIABILITY CLAIMS

This fund is used to collect monies, investigate claims, and disperse monies for expenses and settlements for liability claims made against the City of Ocala.

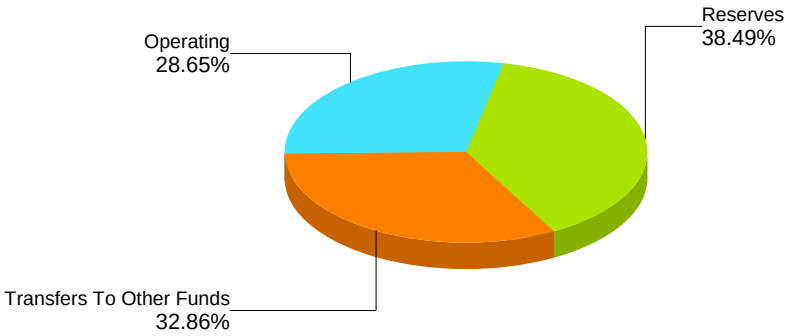
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	3,332,290	4,573,441	0	4,496,871
Judgements, Fines & Forfeits	100,047	5,000	5,000	102,259	9,000
Miscellaneous Revenues	2,151,880	1,978,141	1,978,141	1,649,796	3,101,323
Total	**$2,251,927**	**$5,315,431**	**$6,556,582**	**$1,752,055**	**$7,607,194**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Operating	970,117	2,092,290	2,064,611	1,626,296	2,179,419
Transfers To Other Funds	25,540	0	38,365	49,051	2,500,000
Reserves	0	3,223,141	4,453,606	0	2,927,775
Total	**$995,657**	**$5,315,431**	**$6,556,582**	**$1,675,347**	**$7,607,194**

Uses by Category

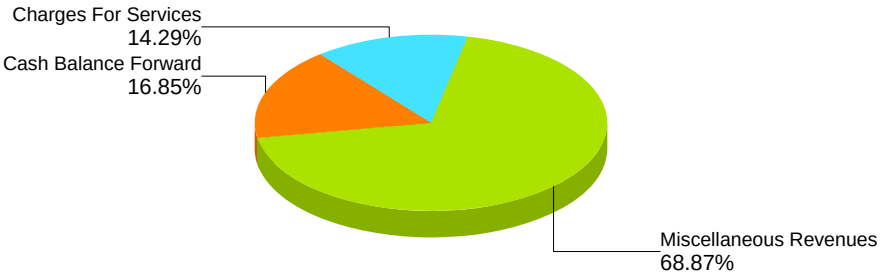


EMPLOYEES CONSOLIDATED HEALTH INSURANCE

This fund is used to collect monies, pay administrative fees and claims for the City of Ocala's employee health insurance.

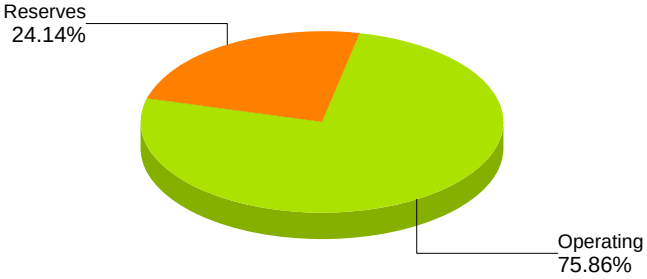
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	3,940,120	3,598,540	0	2,378,630
Charges For Services	0	0	1,056,297	880,248	2,017,476
Miscellaneous Revenues	7,583,031	8,324,760	8,324,760	7,629,325	9,724,377
Interfund Transfers	0	1,056,297	0	0	0
Total	**$7,583,031**	**$13,321,177**	**$12,979,597**	**$8,509,572**	**$14,120,483**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Operating	8,573,554	10,529,090	10,529,332	6,857,399	10,711,339
Reserves	0	2,792,087	2,450,265	0	3,409,144
Total	**$8,573,554**	**$13,321,177**	**$12,979,597**	**$6,857,399**	**$14,120,483**

Uses by Category

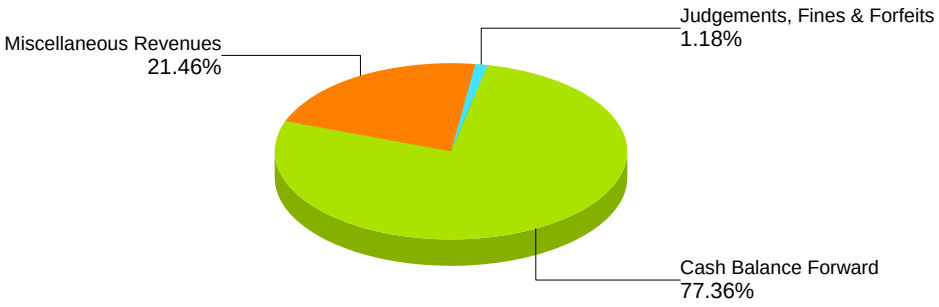


EMPLOYEES CONSOLIDATED WORKERS COMP

This fund is used to collect monies, investigate claims, and disperse benefits to City of Ocala employees injured on the job.

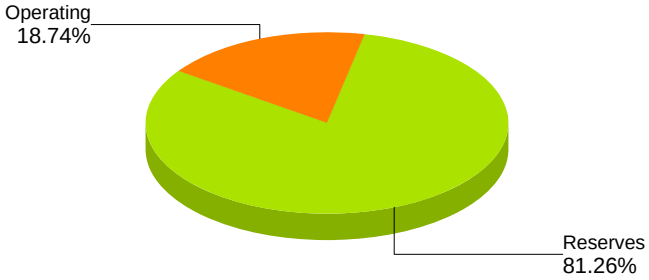
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	4,728,824	5,197,042	0	6,570,187
Judgements, Fines & Forfeits	308,503	342,000	342,000	564,258	100,000
Miscellaneous Revenues	1,890,568	2,617,872	2,617,872	2,313,808	1,823,036
Total	**$2,199,070**	**$7,688,696**	**$8,156,914**	**$2,878,067**	**$8,493,223**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	3,638	0	0	3,057	0
Operating	1,676,008	1,907,607	1,907,607	1,081,044	1,591,730
Reserves	0	5,781,089	6,249,307	0	6,901,493
Total	**$1,679,646**	**$7,688,696**	**$8,156,914**	**$1,084,101**	**$8,493,223**

Uses by Category

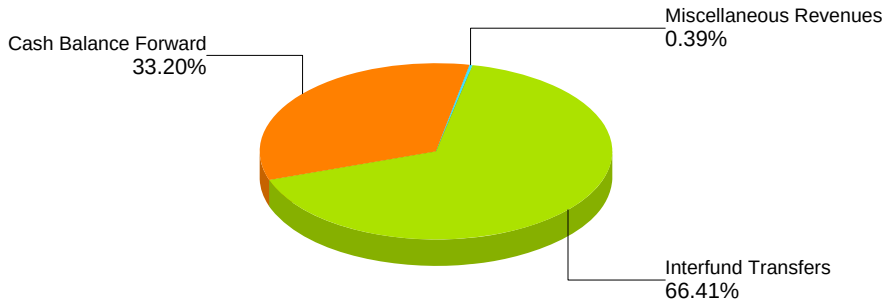


CAPITAL IMPROVEMENT CERTIFICATE SINKING - 2007A

This fund is used for the payment of principal, interest and related costs of the above debt.

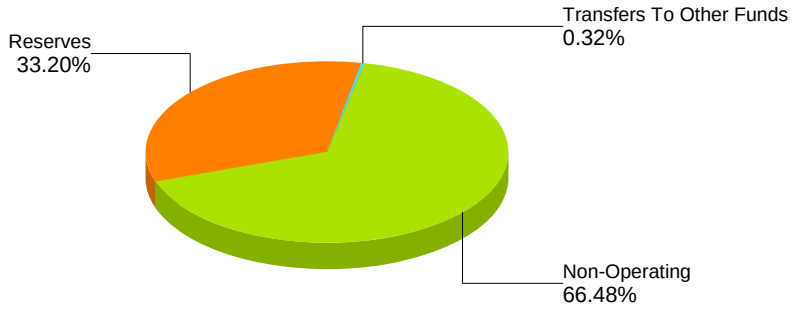
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	350,103	350,103	0	350,103
Miscellaneous Revenues	856	4,120	4,120	1,154	4,120
Interfund Transfers	700,206	700,206	700,206	641,856	700,206
Total	**$701,063**	**$1,054,429**	**$1,054,429**	**$643,009**	**$1,054,429**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Non-Operating	700,706	700,956	700,956	700,706	700,956
Transfers To Other Funds	356	3,370	3,370	0	3,370
Reserves	0	350,103	350,103	0	350,103
Total	**$701,063**	**$1,054,429**	**$1,054,429**	**$700,706**	**$1,054,429**

Uses by Category

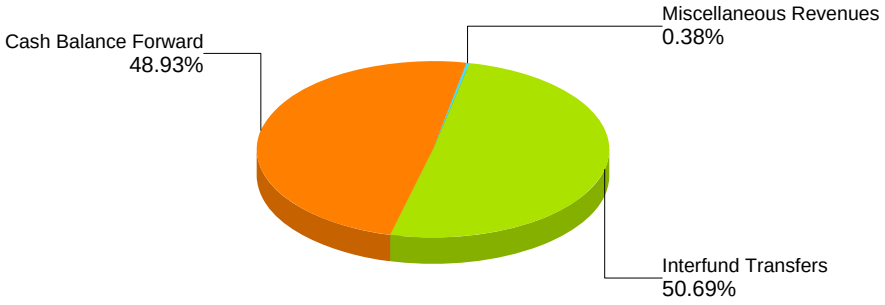


CAPITAL IMPROVEMENT CERTIFICATE SINKING - 2003/2013

This fund is used for the payment of principal, interest and related costs of the above debt.

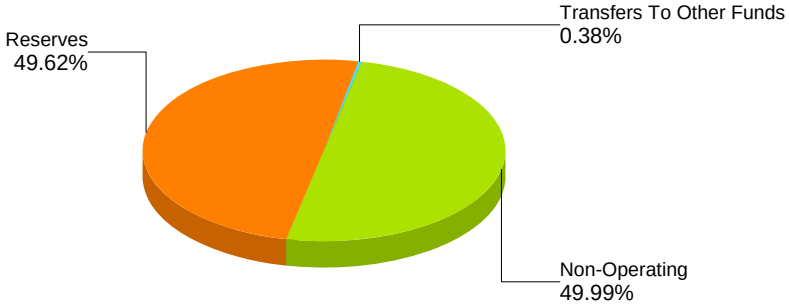
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	1,545,253	0	0	1,536,580
Miscellaneous Revenues	(3,342)	16,700	16,700	6,112	12,000
Interfund Transfers	1,826,529	1,786,992	1,786,992	1,457,658	1,592,014
Total	**$1,823,188**	**$3,348,945**	**$1,803,692**	**$1,463,770**	**$3,140,594**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Operating	34,720	0	0	0	0
Non-Operating	3,304,441	1,752,350	1,752,350	53,592	1,570,087
Transfers To Other Funds	1,961	15,598	15,598	0	12,000
Reserves	0	1,580,997	35,744	0	1,558,507
Total	**$3,341,122**	**$3,348,945**	**$1,803,692**	**$53,592**	**$3,140,594**

Uses by Category

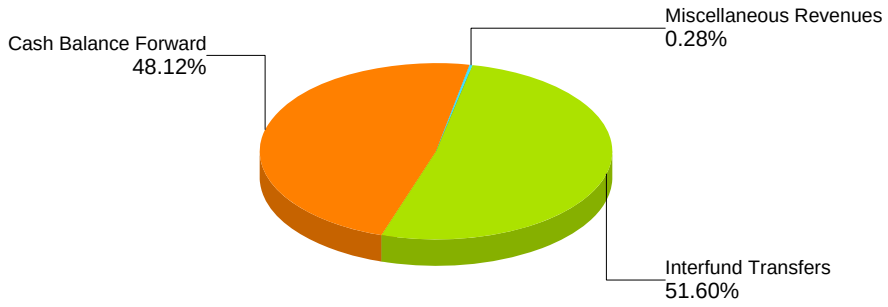


CAPITAL IMPROVEMENT CERTIFICATE SINKING - 2002

This fund is used for the payment of principal, interest and related costs of the above debt.

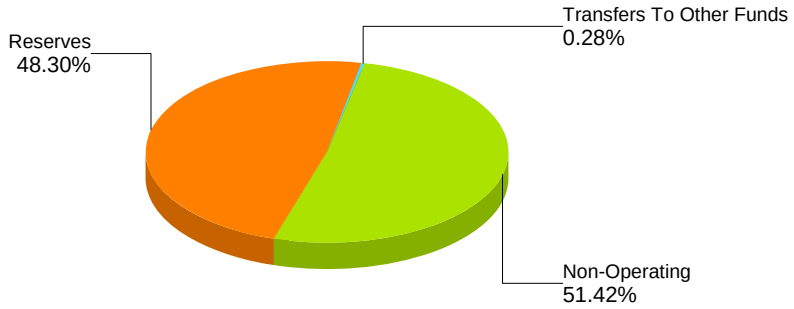
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	827,283	827,283	0	860,790
Miscellaneous Revenues	863	5,000	5,000	3,399	5,000
Interfund Transfers	1,007,698	926,580	926,580	849,365	922,906
Total	**$1,008,561**	**$1,758,863**	**$1,758,863**	**$852,764**	**$1,788,696**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Non-Operating	96,852	893,548	893,548	893,073	919,743
Transfers To Other Funds	84,426	4,525	4,525	0	5,000
Reserves	0	860,790	860,790	0	863,953
Total	**$181,278**	**$1,758,863**	**$1,758,863**	**$893,073**	**$1,788,696**

Uses by Category

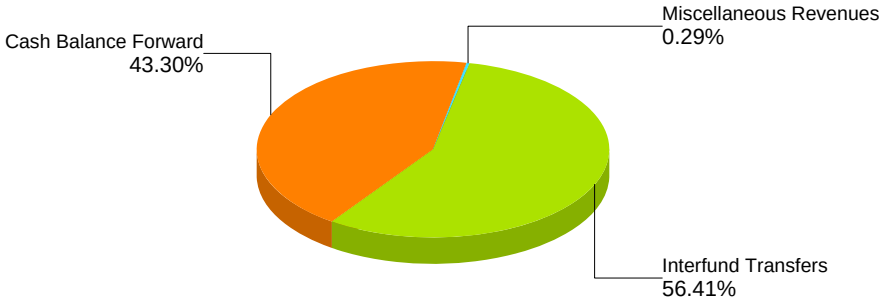


DEBT SERVICE SINKING FUND - WATER & SEWER

This fund is used for the payment of principal, interest and related costs of all the Water and Sewer portion of the Utility System Refunding Revenue Bonds, Series 2005A, 2005B, 2007A, 2007B, 2011.

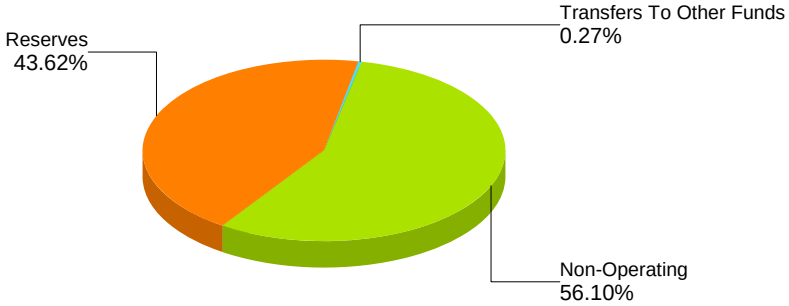
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	6,651,142	4,575,000	0	6,697,844
Miscellaneous Revenues	7,734	64,790	64,790	25,561	44,600
Interfund Transfers	8,728,097	8,725,685	8,725,685	7,925,242	8,726,559
Total	**$8,735,831**	**$15,441,617**	**$13,365,475**	**$7,950,803**	**$15,469,003**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Operating	0	0	0	1,174	0
Non-Operating	4,118,452	8,682,019	8,682,019	6,604,382	8,678,583
Transfers To Other Funds	4,487,379	61,754	61,754	0	42,140
Reserves	0	6,697,844	4,621,702	0	6,748,280
Total	**$8,605,831**	**$15,441,617**	**$13,365,475**	**$6,605,556**	**$15,469,003**

Uses by Category

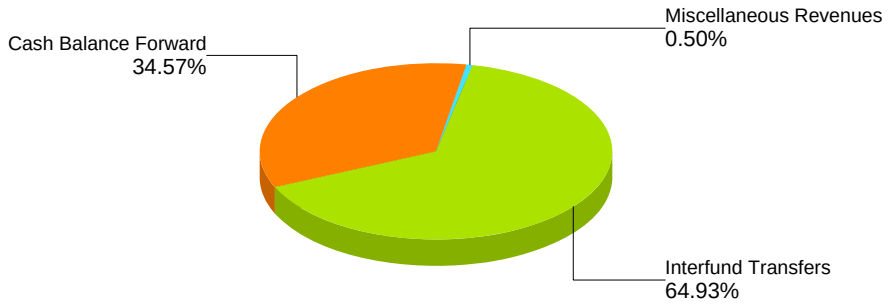


CAPITAL IMPROVEMENT CERTIFICATE REFUNDING SINKING - 2007B

This fund is used for the payment of principal, interest and related costs of the above debt.

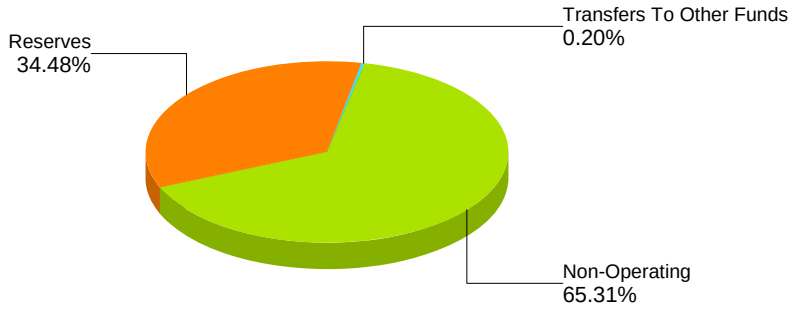
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	85,788	85,788	0	85,588
Miscellaneous Revenues	193	1,250	1,250	290	1,250
Interfund Transfers	161,882	161,175	161,175	147,744	160,775
Total	**$162,075**	**$248,213**	**$248,213**	**$148,034**	**$247,613**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Non-Operating	162,275	162,625	162,625	161,375	161,725
Transfers To Other Funds	0	0	0	0	500
Reserves	0	85,588	85,588	0	85,388
Total	**$162,275**	**$248,213**	**$248,213**	**$161,375**	**$247,613**

Uses by Category

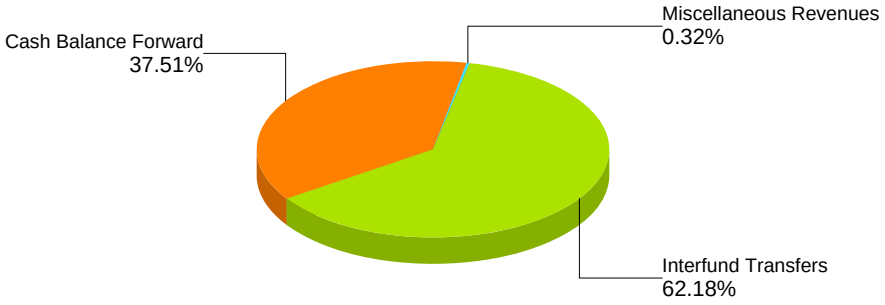


DEBT SERVICE SINKING FUND - ELECTRIC

This fund is used for the payment of principal, interest and related costs of all the Electric portion of the Utility System Refunding Revenue Bonds, Series 2005B and 2007A.

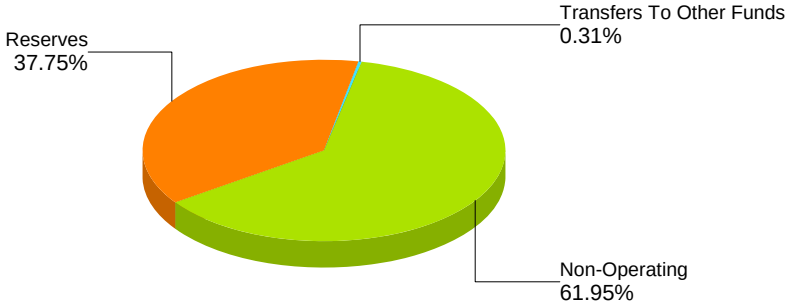
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	2,005,599	670,000	0	2,014,292
Miscellaneous Revenues	3,776	22,880	22,880	7,280	17,000
Interfund Transfers	3,341,196	3,338,584	3,338,584	2,812,332	3,339,434
Total	**$3,344,973**	**$5,367,063**	**$4,031,464**	**$2,819,612**	**$5,370,726**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Operating	0	0	0	2,086	0
Non-Operating	2,605,219	3,331,050	3,331,050	1,994,627	3,327,049
Transfers To Other Funds	719,754	21,721	21,721	0	16,460
Reserves	0	2,014,292	678,693	0	2,027,217
Total	**$3,324,973**	**$5,367,063**	**$4,031,464**	**$1,996,713**	**$5,370,726**

Uses by Category

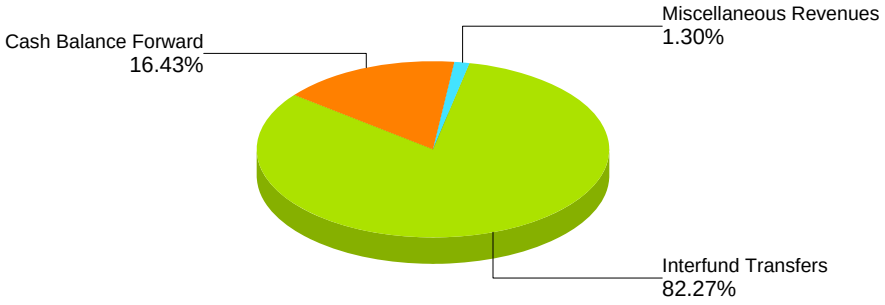


WATER & SEWER CONSTRUCTION FUND

The Water and Sewer Construction fund provides financing for the construction of water and sewer capital improvements for the City. These improvements are categorized into three areas: capital projects, road related projects and repair and maintenance projects.

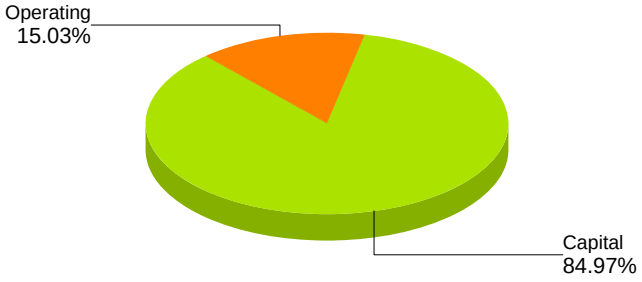
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	919,668	4,167,448	0	1,038,665
Miscellaneous Revenues	4,396	0	0	54,720	82,000
Interfund Transfers	5,700,000	4,135,520	4,135,520	3,346,267	5,199,335
Total	**$5,704,396**	**$5,055,188**	**$8,302,968**	**$3,400,986**	**$6,320,000**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Operating	0	855,000	1,026,602	718,901	950,000
Capital	0	4,200,188	7,267,682	2,474,477	5,370,000
Transfers To Other Funds	4,238,955	0	0	0	0
Reserves	0	0	8,684	0	0
Total	**$4,238,955**	**$5,055,188**	**$8,302,968**	**$3,193,378**	**$6,320,000**

Uses by Category

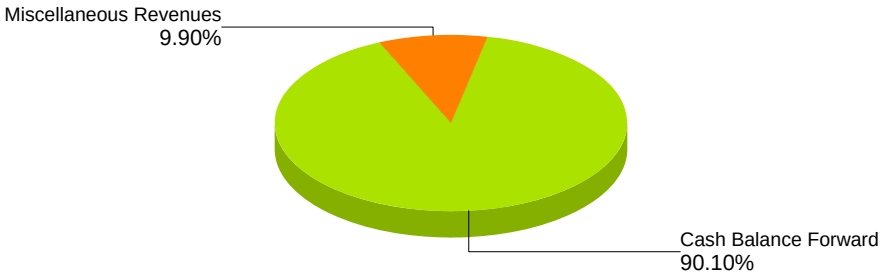


CAPITAL IMPROVEMENT CERTIFICATE - CONSTRUCTION - 2007A

This fund is used for the appropriation of the proceeds of the Capital Improvement Revenue Certificates Construction, Series 2007A projects.

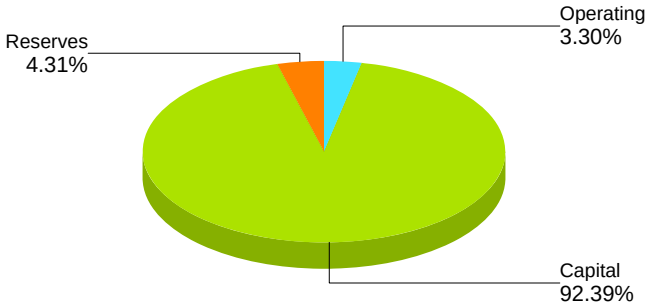
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	1,242,027	1,856,864	0	273,066
Miscellaneous Revenues	(28,893)	0	0	19,948	30,000
Total	**$(28,893)**	**$1,242,027**	**$1,856,864**	**$19,948**	**$303,066**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Operating	137,205	0	14,123	8,000	10,000
Capital	510,440	285,959	1,767,588	318,145	280,000
Reserves	0	956,068	75,153	0	13,066
Total	**$647,644**	**$1,242,027**	**$1,856,864**	**$326,145**	**$303,066**

Uses by Category

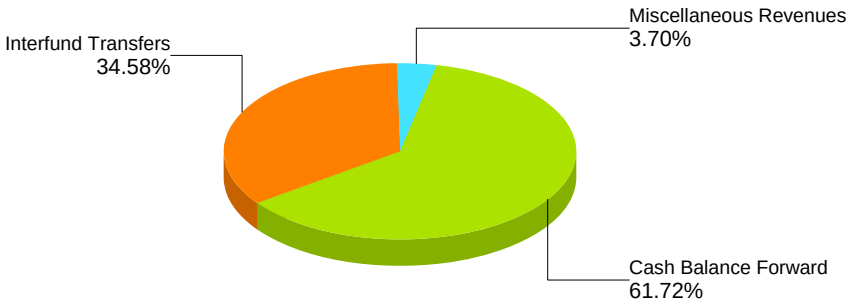


UTILITY SYSTEM REVENUE BONDS - CONSTRUCTION - ELECTRIC - 2007A

This fund is used for the appropriation of the proceeds of the Utility Systems Revenue Bonds Construction, Series 2007A. This fund accounts for electric utility projects.

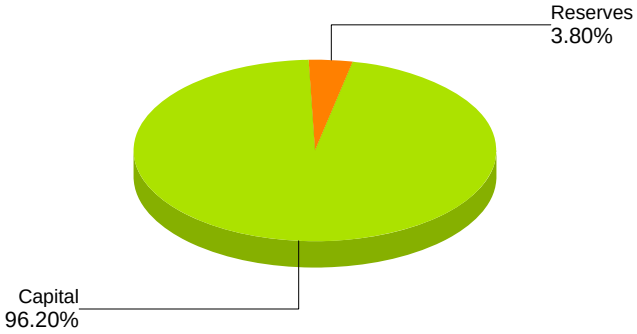
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	6,901,462	10,611,667	0	2,554,387
Miscellaneous Revenues	2,803	80,720	80,720	102,019	153,000
Interfund Transfers	1,007,204	0	0	305,115	1,431,000
Total	**$1,010,006**	**$6,982,182**	**$10,692,387**	**$407,134**	**$4,138,387**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Operating	0	0	30,000	(59,371)	0
Capital	0	4,243,910	8,107,788	4,052,374	3,981,000
Transfers To Other Funds	4,767,921	0	0	0	0
Reserves	0	2,738,272	2,554,599	0	157,387
Total	**$4,767,921**	**$6,982,182**	**$10,692,387**	**$3,993,003**	**$4,138,387**

Uses by Category

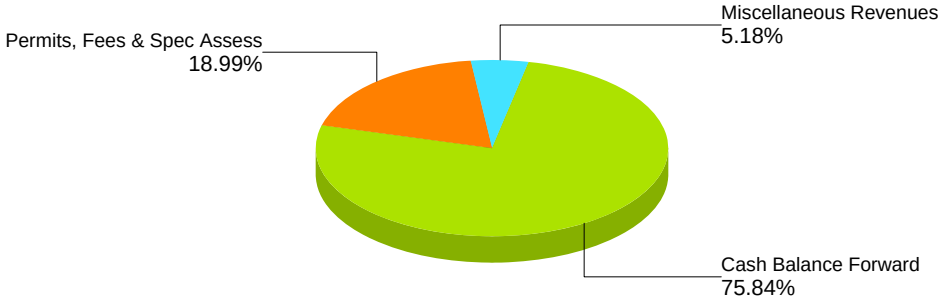


WATER SYSTEM DEVELOPMENT CHARGES CAPITAL TRUST

This fund is used to track water impact fees imposed on new users of real property to help finance the capital cost of constructing public facilities necessary to serve new connections.

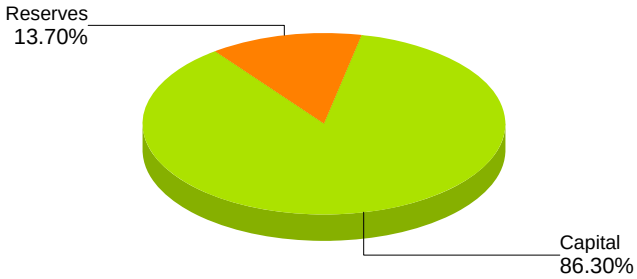
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	1,592,375	2,937,986	0	439,375
Permits, Fees & Spec Assess	0	25,000	25,000	130,209	110,000
Intergovernmental Revenue	0	0	392,000	371,190	0
Charges For Services	91,927	0	0	0	0
Miscellaneous Revenues	4,917	67,021	67,021	23,344	30,000
Total	**$96,845**	**$1,684,396**	**$3,422,007**	**$524,743**	**$579,375**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Operating	0	380,000	380,720	370,919	0
Capital	1,890,795	860,000	3,041,287	1,895,806	500,000
Reserves	0	444,396	0	0	79,375
Total	**$1,890,795**	**$1,684,396**	**$3,422,007**	**$2,266,725**	**$579,375**

Uses by Category

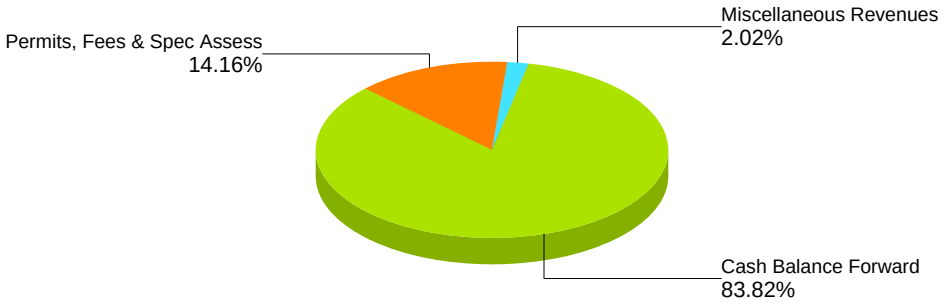


SEWER SYSTEM DEVELOPMENT CHARGES CAPITAL TRUST

This fund is used to track wastewater impact fees imposed on new users of real property to help finance the capital cost of constructing public facilities necessary to serve new connections.

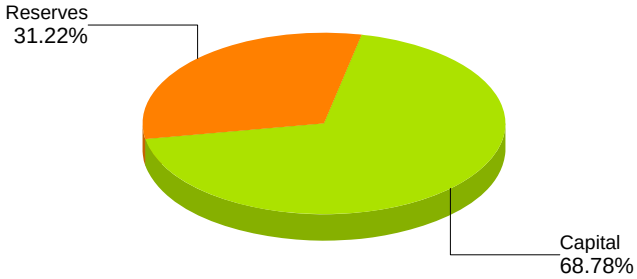
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	1,173,101	4,296,586	0	2,071,474
Permits, Fees & Spec Assess	0	261,530	261,530	503,404	350,000
Charges For Services	352,876	0	0	0	0
Miscellaneous Revenues	8,948	32,406	32,406	44,401	50,000
Total	**$361,824**	**$1,467,037**	**$4,590,522**	**$547,805**	**$2,471,474**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Operating	1,743	0	84,865	18,591	0
Capital	517,659	1,460,000	2,626,050	630,012	1,700,000
Reserves	0	7,037	1,879,607	0	771,474
Total	**$519,402**	**$1,467,037**	**$4,590,522**	**$648,603**	**$2,471,474**

Uses by Category

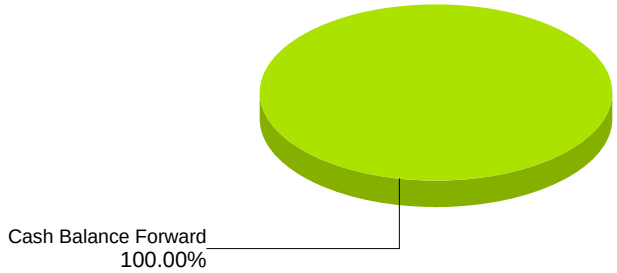


ELECTRIC SYSTEM RENEWAL & REPLACEMENT

This fund was established with the original electric bond issue. This fund maintains the five percent (5%) restricted assets required per our bond covenant.

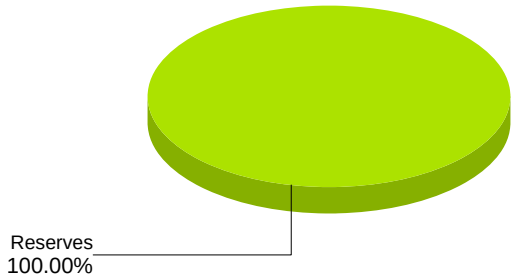
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	2,184,826	2,791,214	0	2,791,214
Total	**$0**	**$2,184,826**	**$2,791,214**	**$0**	**$2,791,214**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Reserves	0	2,184,826	2,791,214	0	2,791,214
Total	**$0**	**$2,184,826**	**$2,791,214**	**$0**	**$2,791,214**

Uses by Category

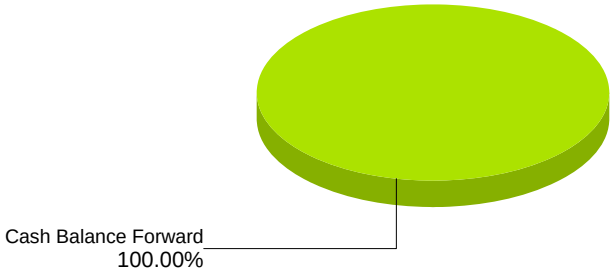


WATER & SEWER SYSTEM RENEWAL & REPLACEMENT

This fund was established with the original water and sewer bond issue. This fund maintains the five percent (5%) restricted assets required per our bond covenant.

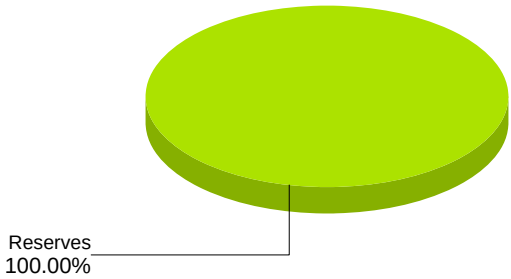
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	1,297,852	1,391,676	0	1,391,676
Total	**$0**	**$1,297,852**	**$1,391,676**	**$0**	**$1,391,676**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Reserves	0	1,297,852	1,391,676	0	1,391,676
Total	**$0**	**$1,297,852**	**$1,391,676**	**$0**	**$1,391,676**

Uses by Category

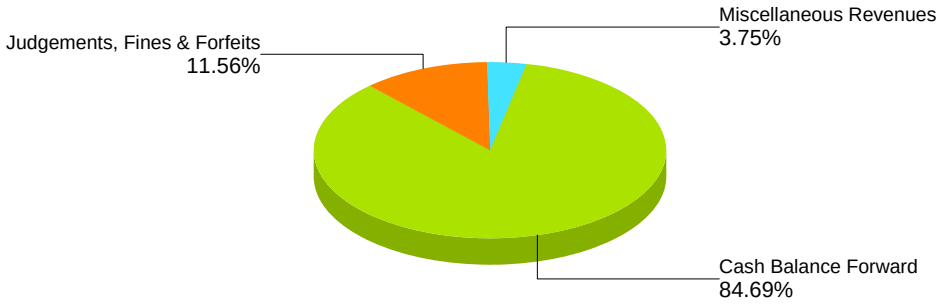


POLICE TRUST & AGENCY

This fund was created for the Police Department to account for certain revenues received from fines, sale or forfeiture of property, confiscated money, sale of recovered property, or unclaimed evidence in the form of currency. These revenues can only be used for specific expenditures, for example, education and training of law enforcement officers, the School Education-Crime Prevention Program, and reward money.

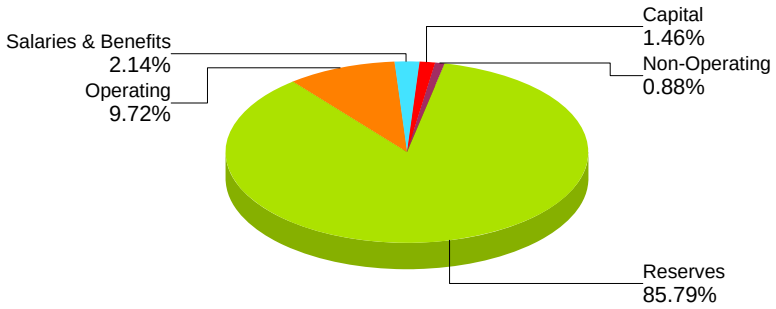
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	1,277,879	1,543,766	0	1,446,229
Intergovernmental Revenue	106,098	0	0	0	0
Judgements, Fines & Forfeits	61,541	140,000	140,000	269,022	197,356
Miscellaneous Revenues	3,482	27,500	145,286	20,056	64,076
Total	**$171,120**	**$1,445,379**	**$1,829,052**	**$289,078**	**$1,707,661**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	14,797	24,513	49,026	22,672	36,593
Operating	506,170	160,395	442,032	173,905	166,052
Capital	153,835	22,000	185,729	59,808	25,000
Non-Operating	23,385	10,500	20,500	10,110	15,000
Transfers To Other Funds	350	0	0	0	0
Reserves	0	1,227,971	1,131,765	0	1,465,016
Total	**$698,537**	**$1,445,379**	**$1,829,052**	**$266,495**	**$1,707,661**

Uses by Category

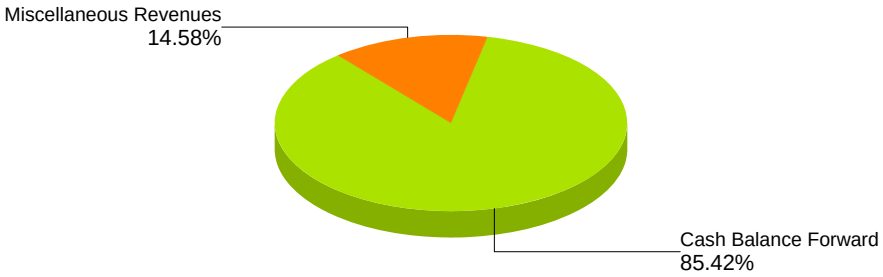


GENERAL EMPLOYEES RETIREMENT

This fund was established to collect monies, invest proceeds, and disperse benefits to City of Ocala general government employees.

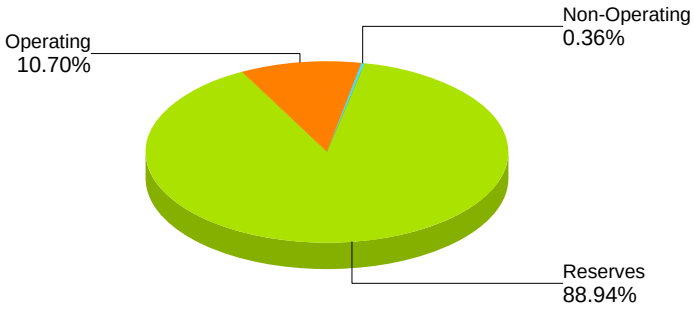
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	88,565,740	102,095,866	0	100,357,258
Miscellaneous Revenues	27,340,016	17,130,431	17,130,431	9,662,165	17,131,927
Total	**$27,340,016**	**$105,696,171**	**$119,226,297**	**$9,662,165**	**$117,489,185**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Operating	12,138,263	12,181,298	12,231,298	10,242,530	12,572,700
Non-Operating	371,271	450,000	400,000	333,204	425,000
Transfers To Other Funds	0	101,770	0	0	0
Reserves	0	92,963,103	106,594,999	0	104,491,485
Total	**$12,509,534**	**$105,696,171**	**$119,226,297**	**$10,575,734**	**$117,489,185**

Uses by Category

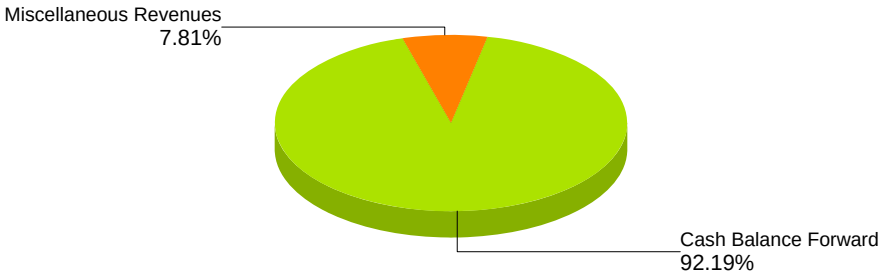


FIREFIGHTERS RETIREMENT

This fund was established to collect monies, invest proceeds, and disperse benefits to City of Ocala firefighters.

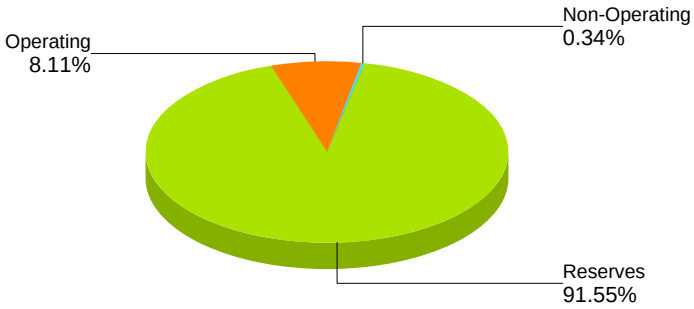
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	34,752,669	39,690,796	0	39,376,631
Miscellaneous Revenues	7,660,393	3,709,326	3,709,326	2,785,321	3,335,404
Total	**$7,660,393**	**$38,461,995**	**$43,400,122**	**$2,785,321**	**$42,712,035**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Operating	2,413,947	3,172,951	3,172,951	2,483,930	3,462,630
Non-Operating	115,458	135,000	135,000	114,046	145,000
Transfers To Other Funds	0	20,355	0	0	0
Reserves	0	35,133,689	40,092,171	0	39,104,405
Total	**$2,529,405**	**$38,461,995**	**$43,400,122**	**$2,597,977**	**$42,712,035**

Uses by Category

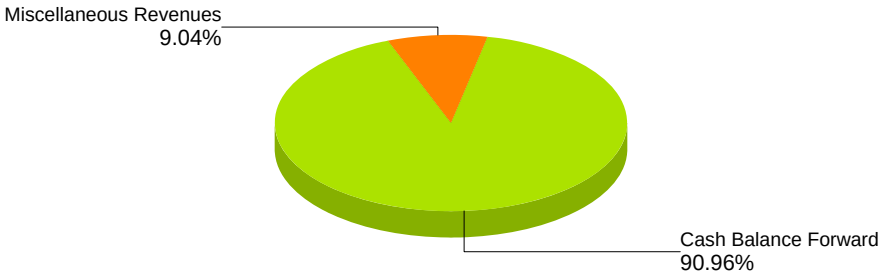


POLICE OFFICERS RETIREMENT

This fund was established to collect monies, invest proceeds, and disperse benefits to City of Ocala sworn police officers.

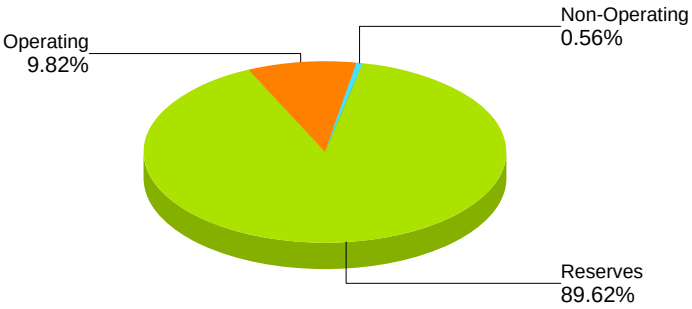
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	43,499,175	49,588,289	0	48,600,155
Miscellaneous Revenues	10,254,536	4,792,273	4,792,273	3,528,648	4,832,700
Total	**$10,254,536**	**$48,291,448**	**$54,380,562**	**$3,528,648**	**$53,432,855**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Operating	4,376,769	4,743,198	4,698,198	4,085,839	5,248,130
Non-Operating	199,488	150,000	195,000	256,376	300,000
Transfers To Other Funds	0	25,632	0	0	0
Reserves	0	43,372,618	49,487,364	0	47,884,725
Total	**$4,576,257**	**$48,291,448**	**$54,380,562**	**$4,342,214**	**$53,432,855**

Uses by Category

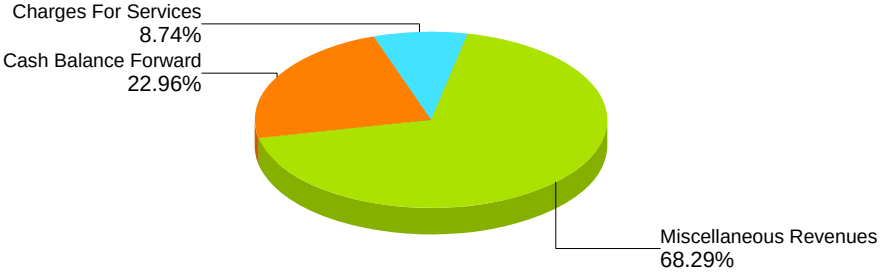


OCALA INTERNATIONAL AIRPORT

The Aviation Department is responsible for managing the Ocala International Airport as a premier general aviation airport serving the commercial, industrial and corporate needs of Ocala-Marion County citizens. The Department oversees operations, maintenance, airside development, and foreign trade zone and customs.

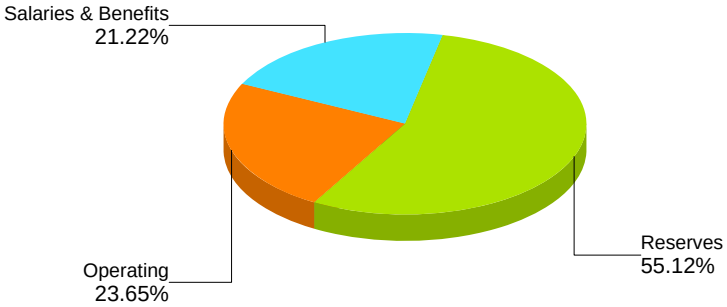
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	194,194	473,938	0	351,989
Charges For Services	158,709	134,510	134,510	141,110	134,010
Miscellaneous Revenues	566,270	655,431	655,431	561,202	1,046,737
Interfund Transfers	541,483	0	0	0	0
Total	**$1,266,462**	**$984,135**	**$1,263,879**	**$702,312**	**$1,532,736**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	394,952	413,900	413,900	220,452	325,317
Operating	1,723,094	321,264	354,300	901,118	362,520
Capital	0	0	133,849	46,800	0
Reserves	0	248,971	361,830	0	844,899
Total	**$2,118,046**	**$984,135**	**$1,263,879**	**$1,168,371**	**$1,532,736**

Uses by Category



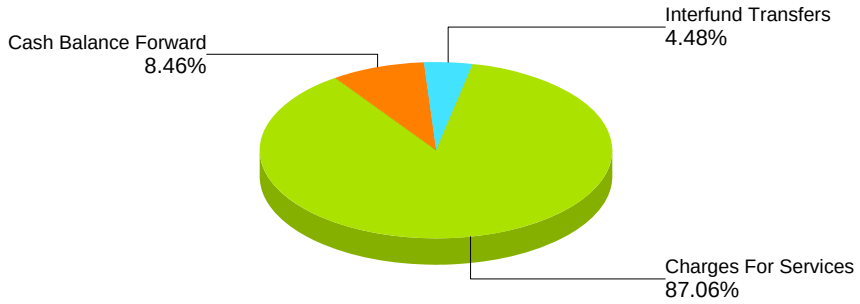
Staffing Levels	2012-2013	2013-2014	2014-2015
Total Staffing Levels	**5**	**5**	**5**

GOLF

The golf program is a division of the Recreation and Parks department, but operates within an enterprise fund. The City provides high quality golf experiences at the award winning Ocala Golf Club and Pine Oaks of Ocala golf courses. Ocala Golf Club is managed through a management agreement with Billy Casper Golf and Pine Oaks is leased to a private operator C.C. Golf Management.

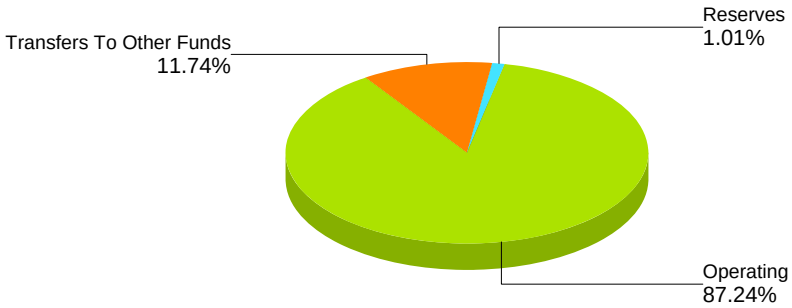
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	0	40,899	0	124,612
Charges For Services	1,142,440	0	1,179,528	919,039	1,282,557
Miscellaneous Revenues	(562)	53,697	0	741	0
Interfund Transfers	362,717	219,640	220,832	184,225	66,000
Total	**$1,504,595**	**$273,337**	**$1,441,259**	**$1,104,005**	**$1,473,169**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	(9,661)	0	0	0	0
Operating	1,686,966	100,337	1,240,259	1,535,843	1,285,245
Capital	0	0	28,000	0	0
Transfers To Other Funds	173,000	173,000	173,000	158,583	173,000
Reserves	0	0	0	0	14,924
Total	**$1,850,305**	**$273,337**	**$1,441,259**	**$1,694,427**	**$1,473,169**

Uses by Category

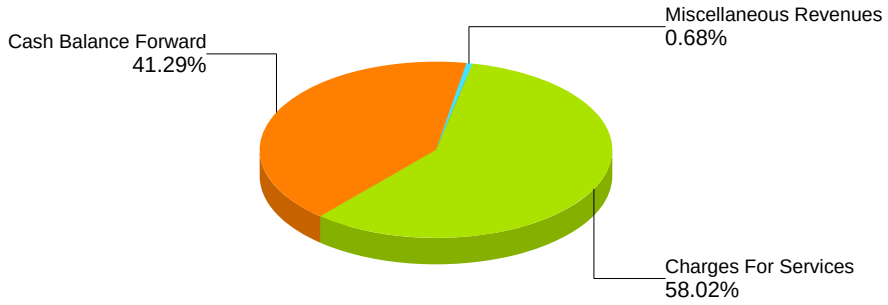


SANITATION

The Sanitation fund's main responsibility is providing solid waste collection for the citizens of Ocala. Commercial and Residential waste collection are provided. The City began a Curbside Recycling Program in April 2012 and diverted to a once a week collection.

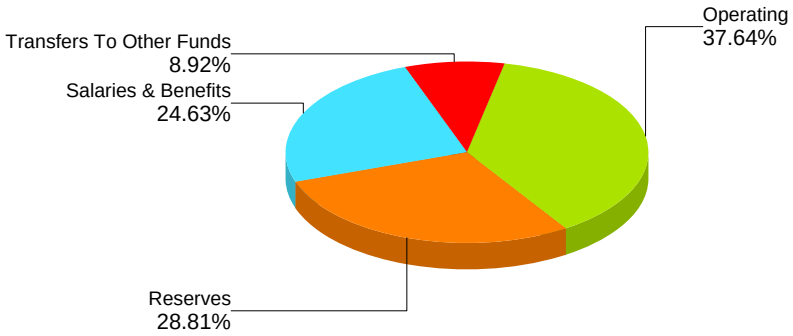
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	6,856,939	8,237,927	0	6,349,043
Permits, Fees & Spec Assess	2,420	8,000	8,000	17,336	0
Charges For Services	10,018,059	8,921,085	8,921,085	8,637,321	8,921,085
Miscellaneous Revenues	24,525	90,502	90,502	92,283	105,000
Total	**$10,045,004**	**$15,876,526**	**$17,257,514**	**$8,746,940**	**$15,375,128**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	3,059,296	3,876,132	3,876,132	2,782,715	3,786,899
Operating	4,748,903	5,232,856	5,505,920	4,045,529	5,786,876
Non-Operating	74,044	76,350	0	0	0
Transfers To Other Funds	928,301	2,871,520	2,871,520	2,382,896	1,371,188
Reserves	0	3,819,668	5,003,942	0	4,430,165
Total	**$8,810,545**	**$15,876,526**	**$17,257,514**	**$9,211,140**	**$15,375,128**

Uses by Category



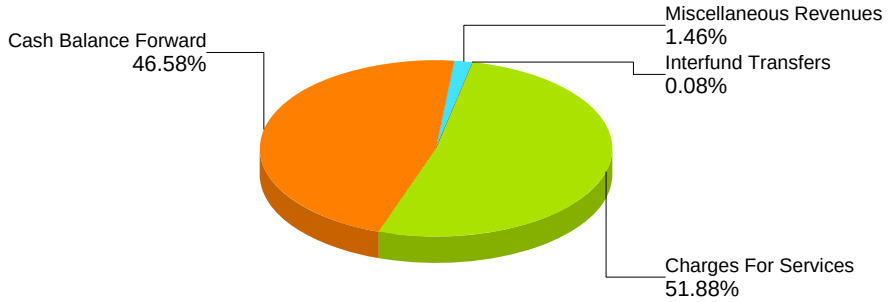
Staffing Levels	2012-2013	2013-2014	2014-2015
Total Staffing Levels	**51**	**54**	**52.25**

WATER & SEWER

The Water and Sewer department provides and maintains water and wastewater treatment plants and infrastructure throughout the City of Ocala's service area. Residents and visitors who come into the city to conduct business, enjoy a day's activity or travel to one of our many destinations can be assured that water and waste water services exceed their expectations, as well as exceed state requirements. It is a pleasure to serve this community while providing conservative and affordable stewardship of our environment and one of our most precious resources.

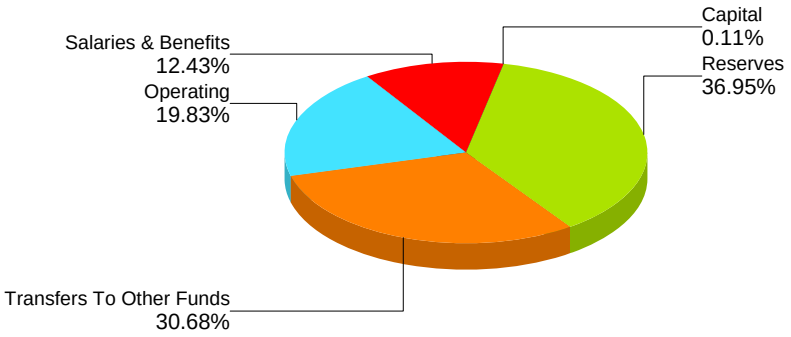
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	35,103,311	41,206,413	0	24,117,283
Intergovernmental Revenue	0	0	3,840,000	0	0
Charges For Services	26,147,305	26,611,766	26,611,766	22,061,984	26,864,000
Miscellaneous Revenues	160,484	755,400	755,400	127,297	755,400
Interfund Transfers	9,886,805	61,754	61,754	0	42,140
Total	**$36,194,594**	**$62,532,231**	**$72,475,333**	**$22,189,281**	**$51,778,823**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	5,560,547	6,658,631	6,662,101	4,296,606	6,438,485
Operating	19,288,973	9,836,726	9,894,626	13,512,064	10,269,823
Capital	(2,492,534)	0	12,161,580	(790,712)	56,468
Non-Operating	402,604	0	0	0	0
Transfers To Other Funds	16,180,220	14,919,081	14,919,081	12,972,704	15,884,193
Reserves	0	31,117,793	28,837,945	0	19,129,854
Total	**$38,939,811**	**$62,532,231**	**$72,475,333**	**$29,990,661**	**$51,778,823**

Uses by Category



Staffing Levels	2012-2013	2013-2014	2014-2015
Total Staffing Levels	**77.25**	**89.3**	**84.7**

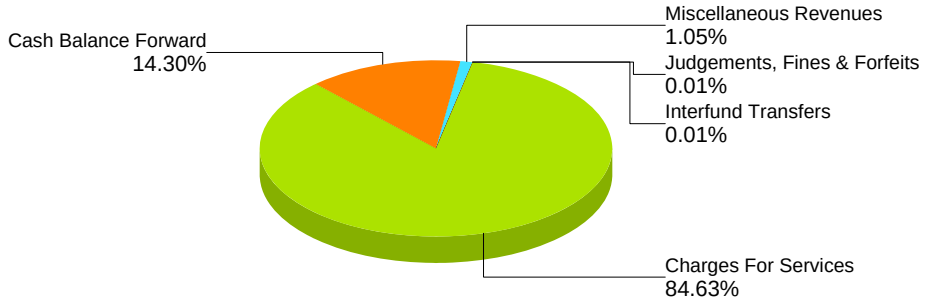
ELECTRIC

The Electric Fund consists of two departments: Electric and Customer Service. The Electric Department is a highly skilled and motivated team with one goal provide outstanding customer service and reliable energy to all of our customers, through implementation of advanced technology and continued use of proven industry standards, while protecting our environment to ensure our citizens have dependable clean energy for tomorrow. We continually strive to improve on outage restoration and duration times as well as system reliability.

The Customer Service Department's primary function is to provide information and service to all citizens within our service territories. This team also handles the billing function for all municipal services. Customer service representative can set up new utility service accounts, arrange payment plans or extensions and aid our customers in contacting local organizations who offer assistance to those experiencing difficulties. The Customer Service team is dedicated to utilizing available technology to provide the best possible customer experience.

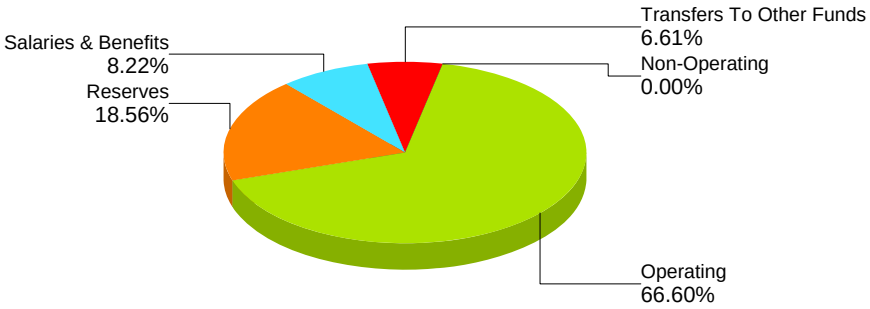
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	22,692,792	30,457,809	0	26,495,077
Charges For Services	148,168,612	152,123,715	152,783,471	128,046,287	156,860,516
Judgements, Fines & Forfeits	26,245	25,000	25,000	46,072	25,000
Miscellaneous Revenues	2,382,503	2,096,950	2,096,950	983,452	1,945,450
Interfund Transfers	6,988,657	624,942	624,942	502,684	16,460
Total	**$157,566,017**	**$177,563,399**	**$185,988,172**	**$129,578,495**	**$185,342,503**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	11,338,802	14,217,132	14,161,973	9,461,233	15,240,264
Operating	125,332,152	123,613,276	123,714,459	101,599,917	123,438,342
Capital	(22,886)	10,161	1,324,068	(377,948)	0
Non-Operating	658	5,000	5,000	78	3,000
Transfers To Other Funds	13,496,783	13,042,781	13,105,940	11,243,306	12,254,701
Reserves	0	26,675,049	33,676,732	0	34,406,196
Total	**$150,145,509**	**$177,563,399**	**$185,988,172**	**$121,926,587**	**$185,342,503**

Uses by Category



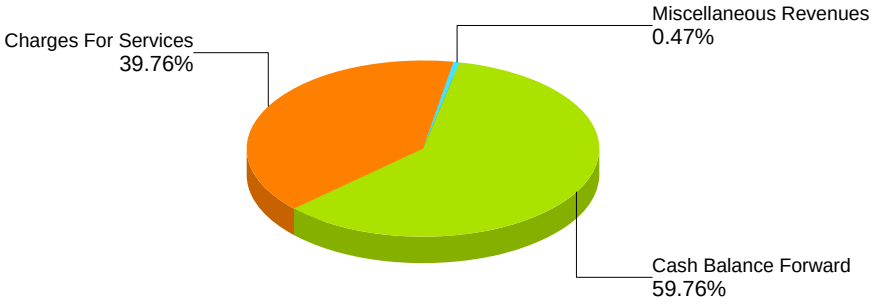
Staffing Levels	2012-2013	2013-2014	2014-2015
Total Staffing Levels	**155.75**	**153.25**	**150.55**

TELECOMMUNICATIONS

The Telecommunications Division provides broadband services to the City and the community by operating a fiber optics based broadband network. This network provides internal telecommunications services for City of Ocala business and administrative operations. Network services are also available to external customers, including other government agencies, educational institutions, hospitals and medical facilities, and commercial and industrial businesses.

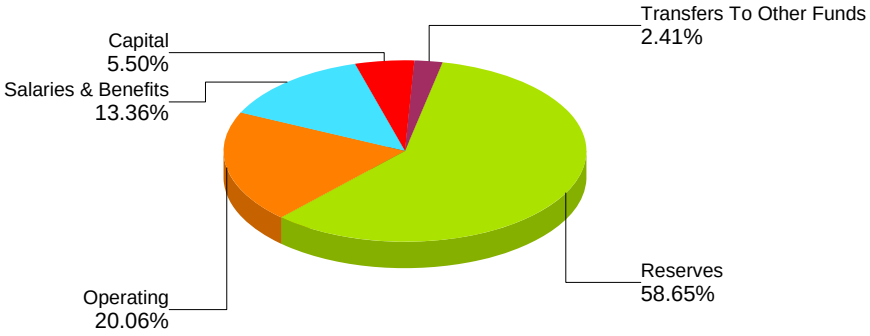
Funding Sources	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Cash Balance Forward	0	4,049,586	4,302,292	0	3,778,137
Charges For Services	2,529,847	2,347,133	2,347,133	2,284,024	2,513,858
Miscellaneous Revenues	4,198	0	0	43,151	30,000
Total	**$2,534,045**	**$6,396,719**	**$6,649,425**	**$2,327,175**	**$6,321,995**

Sources by Category



Funding Uses	FY 12-13 Actuals	Adopted Budget FY 13-14	Amended Budget FY 13-14	YTD Actuals FY 13-14	Adopted Budget FY 14-15
Salaries & Benefits	623,648	779,200	779,200	508,624	844,769
Operating	1,296,934	897,692	931,220	867,622	1,268,471
Capital	0	358,000	363,967	96,078	348,000
Transfers To Other Funds	490,221	1,240,221	1,240,221	1,033,518	152,631
Reserves	0	3,121,606	3,334,817	0	3,708,124
Total	**$2,410,804**	**$6,396,719**	**$6,649,425**	**$2,505,842**	**$6,321,995**

Uses by Category



Staffing Levels	2012-2013	2013-2014	2014-2015
Total Staffing Levels	**6**	**6**	**6**

APPENDICES

Position Summary
Statistical Data
Fee Schedule
Glossary

OCALA

Find your place

Ocala is a great place to live, play, and prosper

POSITION SUMMARY

FUND/Department	FY2013 Adopted			FY2014 Adopted			FY2015 Adopted		
	Full-Time	Part-Time	FTE Total	Full-Time	Part-Time	FTE Total	Full-Time	Part-Time	FTE Total
GENERAL FUND									
Executive	9	0	9	9	0	9	9	0	9
Support Services	4	0	4	4	0	4	4	0	4
City Clerk	5	0	5	5	0	5	5	0	5
Internal Auditor	1	0.75	1.75	2	0	2	2	0	2
Office of Budget & Finance	22	1.5	23.5	23	0.63	23.63	26	0.63	26.63
Human Resources & Risk Mgmt	9	0	9	7	0	7	8	0	8
Development Services	36.25	2.25	38.5	32	1.5	33.5	33.75	0.88	34.63
Police Department	241	12.5	253.5	234	11.5	245.5	236	11.64	247.64
Fire Department	144	0	144	131	0	131	133	0.63	133.63
Engineering	21	0	21	16	0	16	11	0	11
Recreation & Parks	38	20	58	36	14.45	50.45	36	21.53	57.53
Public Works	2	0	2	3	0	3	2	0	2
Fleet & Facilities	30	1.75	31.75	26	2.56	28.56	20	2.04	22.04
Information Technology	17	0	17	15	0	15	14	0	14
800 MHz	1	0	1	1	0	1	1	0	1
Grants	0	0	0	0	0.1	0.1	0.15	0	0.15
	580.25	**38.75**	**619**	**544**	**30.74**	**574.74**	**540.9**	**37.35**	**578.25**
COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)									
Community Dev. Block Grant	1	0	1	1.15	0	1.15	1.35	0	1.35
	1	**0**	**1**	**1.15**	**0**	**1.15**	**1.35**	**0**	**1.35**
RECREATION SPECIAL ACTIVITIES									
Recreation & Parks	0	6	6	0	2.96	2.96	0	5.88	5.88
	0	**6**	**6**	**0**	**2.96**	**2.96**	**0**	**5.88**	**5.88**
LOCAL GASOLINE TAX									
Engineering	1	0	1	3	0	3	8	0	8
Public Works	29	0	29	28	0	28	25	0	25
	30	**0**	**30**	**31**	**0**	**31**	**33**	**0**	**33**
DOWNTOWN DEVELOPMENT									
Downtown Development	0.25	0	0.25	0.2	0	0.2	0.2	0	0.2
	0.25	**0**	**0.25**	**0.2**	**0**	**0.2**	**0.2**	**0**	**0.2**
STORMWATER UTILITY									
Public Works	17	0	17	20	2	22	22	0	22
	17	**0**	**17**	**20**	**2**	**22**	**22**	**0**	**22**
COMMUNITY REDEVELOPMENT TRUST FUND									
Community Redevelopment	1.5	0	1.5	1.55	0	1.55	1.55	0	1.55
	1.5	**0**	**1.5**	**1.55**	**0**	**1.55**	**1.55**	**0**	**1.55**
OCALA INTERNATIONAL AIRPORT									
Airport	5	0	5	5	0	5	5	0	5
	5	**0**	**5**	**5**	**0**	**5**	**5**	**0**	**5**

GOLF									
Municipal Golf Course	0	0	0	0	0	0	0	0	0
	0	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
SANITATION									
Commercial Sanitation	14	0	14	14	0	14	14	0	14
Residential Sanitation	37	0	37	40	0	40	37	1.25	38.25
	51	**0**	**51**	**54**	**0**	**54**	**51**	**1.25**	**52.25**
WATER & SEWER									
Water & Sewer	77	0.25	77.25	88	1.3	89.3	83	1.7	84.7
	77	**0.25**	**77.25**	**88**	**1.3**	**89.3**	**83**	**1.7**	**84.7**
ELECTRIC									
Electric Utility Services	154	1.75	155.75	147	6.25	153.25	147	3.55	150.55
	154	**1.75**	**155.75**	**147**	**6.25**	**153.25**	**147**	**3.55**	**150.55**
TELECOMMUNICATIONS									
Telecommunications	6	0	6	6	0	6	6	0	6
	6	**0**	**6**	**6**	**0**	**6**	**6**	**0**	**6**
CITY POSITION TOTAL	**923**	**46.75**	**969.75**	**897.9**	**43.25**	**941.15**	**891.0**	**49.73**	**940.73**

Statistical Data

Millage Rates & Levies - All Overlapping Governments
Millage Rates & Tax Levies – Downtown Districts
Ten Largest Employers & Taxpayers
Miscellaneous Statistical Data
Demographic Statistics
Median Age & Per Capita Income
Average Annual Unemployment Rate
New Construction & Average Cost of 1000 KWHs

ALL OVERLAPPING GOVERNMENTS

MILLAGE RATES					
Fiscal Year	City	County	School Board	Water Mgmt District (1)	Total
2006	5.9260	4.8700	8.0130	0.4620	19.2710
2007	5.6760	4.5700	7.8690	0.4620	18.5770
2008	4.5288	3.4900	7.6070	0.4158	16.0416
2009	4.5288	3.8900	7.4980	0.4158	16.3326
2010	4.9664	3.9000	7.4780	0.4158	16.7602
2011	5.6183	3.8900	7.7370	0.4158	17.6611
2012	5.9332	3.8900	7.7080	0.3313	17.8625
2013	6.1502	3.8900	7.6761	0.3313	18.0476
2014	6.2502	3.8900	7.3390	0.3283	17.8075
2015	6.1638	4.5000	7.2980	0.3164	18.2782

Note: *City residents pay the Basic Operating Millage for both the City (6.1638) and the County (4.5000) in addition to the millage rates for the School Board and the Water Management District.*

TAX LEVIES					
Fiscal Year	City	County	School Board	Water Mgmt District (1)	Total
2006	18,171,024	14,932,988	24,570,438	1,416,641	59,091,091
2007	21,353,951	17,193,015	29,604,341	1,738,112	69,889,419
2008	21,339,901	16,445,031	35,844,513	1,959,268	75,588,713
2009	21,405,324	18,386,042	35,439,215	1,965,274	77,195,855
2010	21,934,080	17,224,330	33,026,548	1,836,379	74,021,337
2011	21,994,210	15,193,738	30,219,524	1,624,050	69,031,522
2012	21,892,157	14,353,214	28,440,764	1,222,422	65,908,557
2013	21,856,283	13,824,094	27,278,952	1,177,358	64,136,687
2014	22,187,085	13,808,800	26,052,129	1,165,406	63,213,420
2015	22,677,080	16,555,836	26,849,886	1,164,059	67,246,861

Note: *The tax levies for overlapping governments reflect each government's millage applied to the total taxable valuation within the City's corporate boundaries using a 100% collection rate.*

(1) *This column represents the St. John's Water Management District although a small portion of the City limits fall under a different district.*

DOWNTOWN DISTRICTS

MILLAGE RATES			
Fiscal Year	District A	District B	District C
2006	1.8667	1.5361	1.2187
2007	1.8667	1.5361	1.2187
2008	1.5470	1.1981	1.0115
2009	1.3726	1.1566	0.9493
2010	1.3967	1.2163	1.0062
2011	1.5647	1.5508	1.1347
2012	1.5862	1.6191	1.1772
2013	1.6461	1.6542	1.2332
2014	1.5967	1.7013	1.2810
2015	1.4966	1.6332	1.2825

TAX LEVIES			
Fiscal Year	District A	District B	District C
2006	22,583	25,309	8,963
2007	29,215	28,916	11,437
2008	29,129	28,492	11,010
2009	29,311	28,486	11,005
2010	28,839	28,487	11,017
2011	28,940	27,848	10,842
2012	28,258	26,998	10,626
2013	27,851	26,945	10,399
2014	27,578	26,944	10,167
2015	26,199	25,612	9,198

Note: *The millage rates reflect each district's millage rate applied to the final total taxable valuation within each specific district using a 100% collection rate. However, for budgetary purposes, the City may use as low as 95% collection rate according to S.200.065, Florida Statutes.*

TEN LARGEST EMPLOYERS (Marion County)

Employer	Type of Business	Employees
Marion County Schools	Education	6,071
Munroe Regional Medical Center	Health Care	2,648
State of Florida (All Departments)	Government	2,600
Wal-Mart (Combined)	Retail	2,370
Ocala Regional Health System	Health Care	2,020
Publix Supermarkets (Combined)	Retail	1,488
Marion County Board of Commissioners	Government	1,462
AT&T	Support Services	1,000
City of Ocala	Government	942*
Lockheed Martin	Manufacturing	981

Source: *Ocala/Marion County Chamber & Economic Partnership*
** Full-time equivalent*

TEN LARGEST TAXPAYERS (2013 Tax Roll)

Taxpayer	Type of Business	Taxable Valuation	% of Total Taxable Valuation	Estimated City Tax Bill (1)(2)
K-Mart Corporation	Department Store/Distr. Cntr	53,715,528	1.51%	331,092
Marion Community Hospital	General Hospital Care	46,846,576	1.32%	288,753
Embarq	Telephone Communications	46,526,155	1.31%	286,778
Paddock Mall Associates	Regional Shopping Center	38,648,164	1.09%	238,220
The Ocala Shoppes LLC	Miscellaneous Retail Stores	28,273,148	0.79%	174,270
Wal-Mart	Department Store	27,153,430	0.76%	167,368
Closetmaid Corporation	Manufacturer	25,448,943	0.72%	156,862
Carlton Arms of Ocala	Apartment Complex	24,675,091	0.69%	152,092
Morgan Ocala Center	Medical	20,335,049	0.57%	125,341
C.C. Ocala Joint Venture	Gaitway Plaza - Retail Stores	20,163,397	0.57%	124,283
Total Top Ten Taxpayers		**$ 331,785,481**	**9.33%**	**$ 2,045,059**
Total Other Taxpayers		**$ 3,226,050,761**	**90.67%**	**$ 19,884,732**
Total City of Ocala		**$ 3,557,836,242**	**100%**	**$ 21,929,791**

(1) *City of Ocala taxpayers pay City, County, School Board and certain water district levies. The City levy only is shown here.*

(2) *Excludes property tax levies of the Downtown Development Districts.*

MISCELLANEOUS STATISTICAL DATA

Date of Incorporation	February 4, 1869	Area of City	44.79 square miles
City Charter Adopted	January 28, 1885	2012 Estimated Population	57,387
Form of Government	Council/Manager		
Fire Protection:			
Stations	5	Employees - Civilian	3
Employees - Sworn	129	Fire & Rescue Response Time (M	6.3
Police Protection:			
Stations	4	Vehicular Patrol Units - Marked	124
Employees - Sworn	164	Unmarked Vehicles	80
Employees - Civilian	96	Motorcycles	6
Recreation:			
Land Area (Acres)	805	Athletic Courts	80.5
Activity Centers	5	Golf Courses	2
Pools	2	# of Golf Holes	36
Playgrounds	18	Disc Golf Courses	1
Trails (Miles)	8.1	# of Disc Golf Holes	24
Athletic Fields	31		
Electric:			
Customers	50,769	Miles of Line	2,118
KWH Sales	1,190,558,167	Substations	21
KVA Peak Demand	264 MW		
Parking:			
Municipal Parking Lots	10	Number of Reserved Parking Spa	285
Number of Meters	60		
Engineering:			
Streets - Paved (miles)	338	Sidewalks (miles)	223.3
Streets - Unpaved (miles)	3.38	Bike paths (miles)	18.62
Water, Sewer & Stormwater:			
Storm (miles)	277.2	Force Main (miles)	91.50
Sanitary (miles)	353.45	Lift Stations	123
Water Lines (miles)	562.5		

DEMOGRAPHIC STATISTICS

POPULATION		
Year	**City of Ocala**	**Marion County**
2005	49,439	304,926
2006	51,853	315,074
2007	54,238	325,023
2008	54,462	329,418
2009	54,599	330,440
2010	56,315	331,298
2011	56,545	331,745
2012	57,041	332,989
2013	57,387	336,659
2014	57,494	340,018

POPULATION PROJECTIONS*		
Year	**Marion County**	**State of Florida**
2015	346,964	19,747,233
2020	380,302	21,149,697
2025	411,417	22,442,973
2030	440,330	23,608,972
2035	467,459	24,653,968

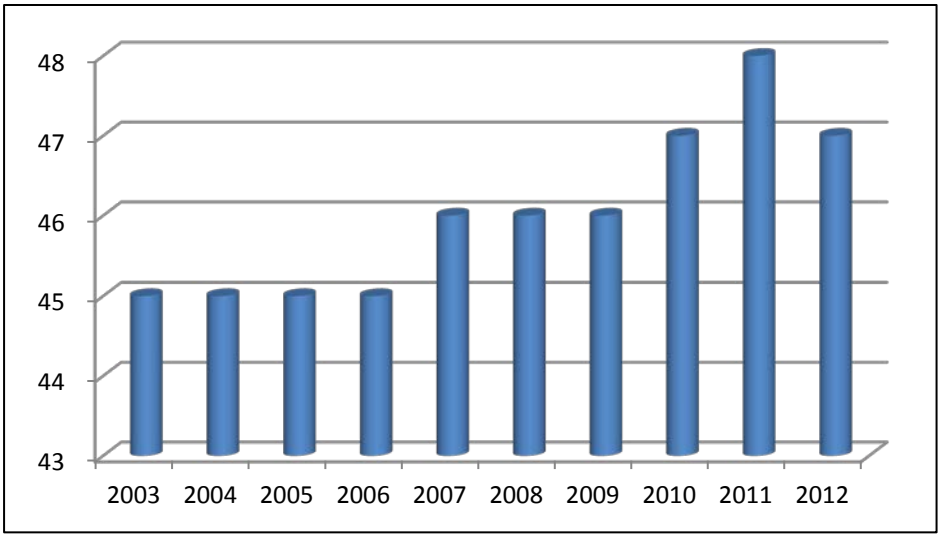
% POPULATION BY AGE GROUP*		
Age	**2013 Marion County**	**2013 State of Florida**
00-14	15.7%	17.3%
15-24	10.5%	12.8%
25-44	20.0%	24.7%
45-64	27.3%	27.0%
65+	26.5%	18.2%

**Data is not maintained for individual cities within Marion County.*

Source: *Bureau of Economic and Business Research, University of Florida, Gainesville, Florida.*

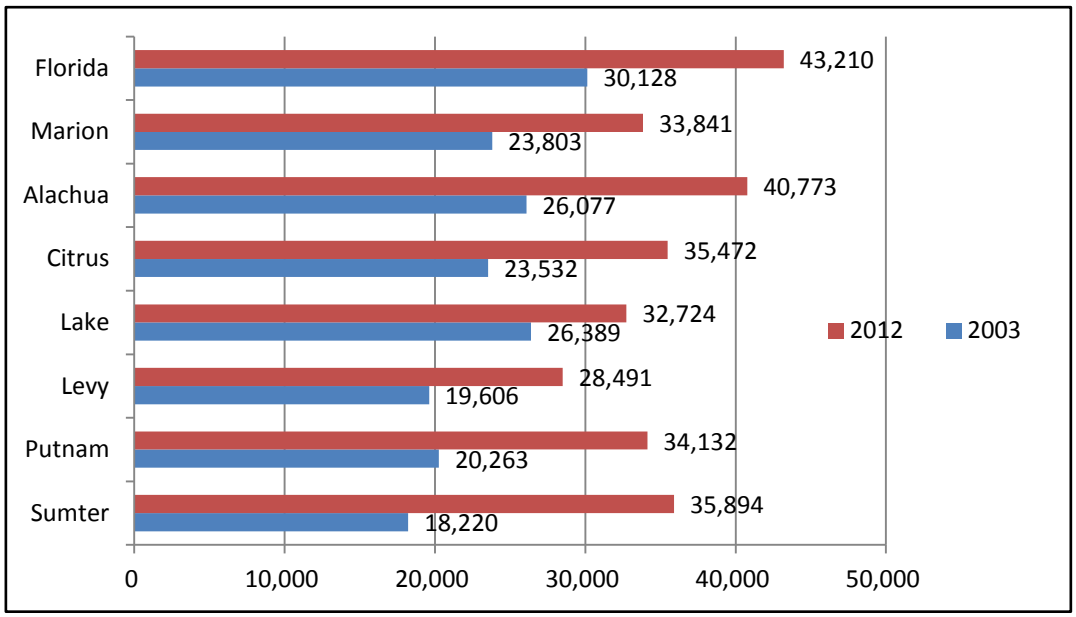
Source: *The Florida Legislature's Office of Economic and Demographic Research.*

MEDIAN AGE OF MARION COUNTY RESIDENTS



Source: *Florida Legislature, Office of Economic and Demographic Research, Tallahassee, FL.*

PER CAPITA INCOME OF MARION & SURROUNDING COUNTIES



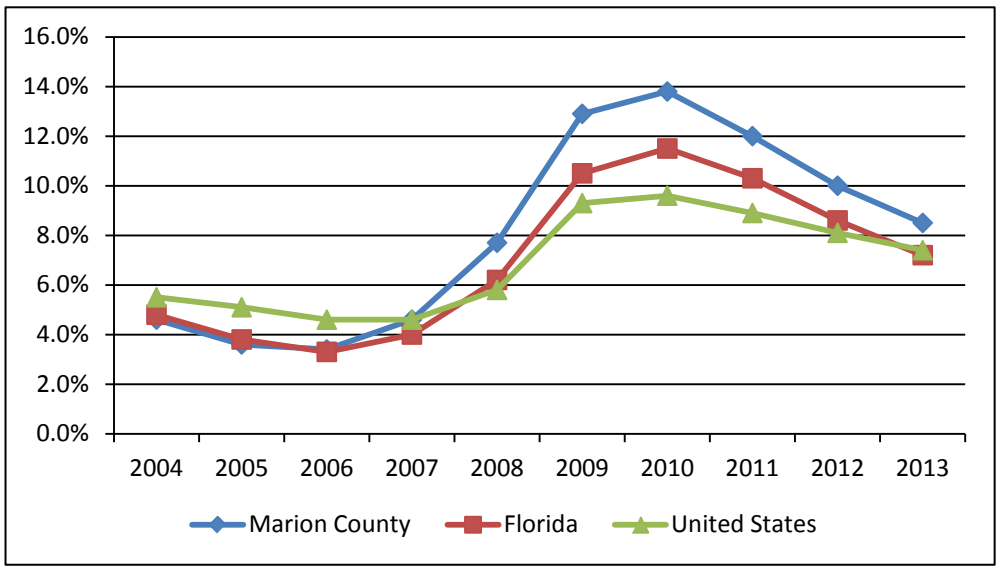
Marion County's per capita income has increased 42% from 2003 to 2012.

The State of Florida's per capita income has increased 43% from 2003 to 2012.

Source: *Florida Legislature, Office of Economic and Demographic Research, Tallahassee, FL.*

AVERAGE ANNUAL UNEMPLOYMENT RATE

Year	Marion County	Florida	United States
2004	4.6%	4.8%	5.5%
2005	3.6%	3.8%	5.1%
2006	3.4%	3.3%	4.6%
2007	4.6%	4.0%	4.6%
2008	7.7%	6.2%	5.8%
2009	12.9%	10.5%	9.3%
2010	13.8%	11.5%	9.6%
2011	12.0%	10.3%	8.9%
2012	10.0%	8.6%	8.1%
2013	8.5%	7.2%	7.4%



Source: *U.S. Department of Labor, Bureau of Labor Statistics*

NEW CONSTRUCTION - UNITS AND VALUE				
	Commercial Construction		Residential Construction	
Fiscal Year	# of Units	Value	# of Units	Value
2004	121	41,566,248	376	50,712,584
2005	185	102,095,524	867	122,621,881
2006	156	102,815,257	881	145,571,695
2007	175	151,119,124	393	70,027,178
2008	134	133,422,696	253	38,741,704
2009	52	26,693,633	67	10,916,289
2010	38	23,428,680	106	18,038,057
2011	52	32,214,686	39	7,753,050
2012	54	36,029,542	31	4,652,855
2013	31	11,551,770	76	17,730,674

Prior to 2005:

Commercial did not include apartments, churches, hotels, or motels.
Residential did not include townhouses or condos.

MONTHLY AVERAGE COST OF 1000 KWHs IN THE OCALA AREA				
Year	**Ocala**	**FL Power**	**Clay**	**Sumter**
2004	93.77	85.56	79.71	90.20
2005	99.77	91.32	85.44	96.37
2006	117.08	106.82	104.24	108.20
2007	106.46	104.39	93.59	106.95
2008	136.55	106.36	100.02	114.18
2009	139.84	125.60	109.63	123.60
2010	136.60	123.78	113.08	128.05
2011	117.04	116.36	113.93	124.25
2012	114.60	93.01	112.05	124.27
2013	118.64	93.23	109.00	122.55

Fee Schedule

Ocala International Airport
Community Development Services
Electric
Engineering
Recreation & Parks
Sanitation
Telecommunications
Water & Sewer

OCALA INTERNATIONAL AIRPORT

	Fiscal Year 2013-2014	Fiscal Year 2014-2015
Landing Fees - Non-Taxable	$ 300.00	$ 300.00
Commission - Commercial Operators - Non-Taxable		
Flight Training		
Single	125.00	125.00
TurboProp	175.00	175.00
Jet	200.00	200.00
Helicopter	200.00	200.00
Fuel Flowage	.65 per gallon	.65 per gallon
Car Rental	3% adjusted gross	3% adjusted gross
Airframe & Powerplant Repair	2% adjusted gross	2% adjusted gross
Aircraft Parts Sales	2% adjusted gross	2% adjusted gross
Aircraft Avionics Instrument Services	2% adjusted gross	2% adjusted gross
Propeller Repair Service	2% adjusted gross	2% adjusted gross
Aircraft Rental		
Single	125.00	125.00
TurboProp	175.00	175.00
Jet	200.00	200.00
Helicopter	200.00	200.00
T-Hangar Rates		
1,088 sqft	225.00	225.00
1,267 sqft	300.00	300.00
1,309 sqft	375.00	375.00
Miscellaneous Unclassified - Non-Taxable		
Flight Stairs	200.00 each	200.00 each
Gate Cards	25.00 each	25.00 each
Keys	5.00 each	5.00 each
Aircraft Overnight Parking		
Up to 49 feet	10.00 per day	10.00 per day
49 feet - 79 feet	15.00 per day	15.00 per day
79 feet - 118 feet	25.00 per day	25.00 per day
118 feet - 171 feet	35.00 per day	35.00 per day
171 feet - 214 feet	50.00 per day	50.00 per day
Commericial Filming	150.00 per hour	150.00 per hour
Commercial Photography	75.00 per hour	75.00 per hour
Special Events	50.00 per day	50.00 per day

DEVELOPMENT SERVICES

Development Services Fees	Fiscal Year 2013-2014	Fiscal Year 2014-2015
Rezoning	$ 1,000.00	$ 1,000.00
Amendments to a land use and zoning ordinance	200.00	200.00
Single-Family Attached Developments in the R-3 Zoning District		
a. Rezoning	1,000.00	1,000.00
b. Amendment	1,000.00	1,000.00
c. Site plan review/Developer's Agreement/Neighborhood meeting	2,500.00	2,500.00
Subdivision Review		
e. Administrative review	300.00	300.00
PD (Planned Development)		
a. Rezoning/PD conceptual plan (less than 10 acres)	-	1,500.00
b. Rezoning/PD conceptual plan (10 acres or more)	-	2,000.00
c. Rezoning without a conceptual plan	-	1,000.00
d. Amendment to a conceptual plan or final PD plan (less than 10 acres)	-	500.00
e. Amendment to a conceptual plan or final PD plan (10 acres or more)	-	1,000.00
f. Final PD plan	-	1,000.00
g. Final PD plan submitted as part of a site plan, subdivision plan or PD conceptual review (no additional fee required)	-	-
h. Administrative review	-	300.00
i. Developer's Agreement	-	1,500.00
PUD		
a. Rezoning with conceptual plan	2,500.00	2,000.00
b. Amendment (conceptual/preliminary/final plan)	1,500.00	1,000.00
c. Preliminary and final plan review	1,500.00	1,000.00
d. Administrative review	300.00	300.00
Shopping Center		
a. Rezoning	2,000.00	1,000.00
b. Conceptual plan $1000 plus $.0175 per square foot of building area (The initial fee includes the first submittal review, any further submittal will require the revised site plan fee).	1,000.00	1,000.00
c. Developer's Agreement	1,500.00	1,500.00
d. Final site plan $2000 plus $.0175 per square foot of building area (the initial fee includes the first submittal review, any further submittal will require the revised site plan fee).	2,000.00	2,000.00
e. Revised conceptual or final site plan (any submittal beyond the first submittal and first resubmitted review).	500.00	500.00
Special Exception Variances		
Special Exception	1,000.00	1,000.00
a. Variance through Board of Adjustment	1,000.00	1,000.00
b. Administrative variance	400.00	400.00

DEVELOPMENT SERVICES

Development Services Fees	Fiscal Year 2013-2014	Fiscal Year 2014-2015
Special exception and variance application on the same parcel	1,000.00	1,000.00
Resolution	500.00	500.00
Public hearing	1,000.00	1,000.00
Neighborhood meetings (rezoning, land use amendments, PUDs or shopping center site plans) If the city participates in the preparation or notification of the meeting.	500.00	500.00
Abrogation	1,000.00	1,000.00
Vacation of plat	1,000.00	1,000.00
General Developer's Agreement	1,500.00	1,500.00
RBH (Ordinance No. 5882 public hearing, certificate of appropriateness and developer's agreement)	1,500.00	1,500.00
Amendments to a land development regulations	2,500.00	2,500.00
Amendments to land development regulations (table of permitted uses)	4,000.00	4,000.00
Site plan review (buildings under 30,000 square feet) (The initial fee includes the first submittal and first resubmitted review, any further submittal will require the revised site plan fee)	2,000.00	2,000.00
Site plan review (buildings over 30,000 square feet), plus $.0175 per square feet (The initial fee includes the first submittal and first resubmitted review, any further submittal will require the revised site plan fee)	2,000.00	2,000.00
Revised site plan (e-plans) $40.00 per page up to a max $400.00 (any submittal beyond the first submittal and first resubmitted review)	$40.00 per page up to $400.00	$40.00 per page up to $400.00
Revised site plan $400 (any submittal beyond the first submittal and first resubmitted review)	400.00	400.00
Site plan inspection: For first 50,000 square feet of land developed, plus $200.00 for each additional 50,000 square feet or portion thereof	500.00	500.00
Minor site plan (The initial fee includes the first submittal and first resubmitted review, any further submittal will require the revised site plan fee)	500.00	500.00
Revised minor site plan (e-plans) $25.00 per page up to a max of $125.00 (any submittal beyond the first submittal and first resubmitted review)	$25.00 per page up to $125.00	$25.00 per page up to $125.00
Revised minor site plan (any submittal beyond the first submittal and first resubmitted review)	125.00	125.00
Review of county site plan	500.00	500.00
Small-scale land use amendment	1,000.00	1,000.00
Joint small-scale land use amendment and rezoning	1,500.00	1,500.00
Large-scale land use amendment (under 10 acres)	2,000.00	2,000.00
Large-scale land use amendment (over 10 acres)	4,000.00	4,000.00

DEVELOPMENT SERVICES

Development Services Fees	Fiscal Year 2013-2014	Fiscal Year 2014-2015
Text amendment associated with a map amendment	1,500.00	1,500.00
Amendments to the comprehensive plan goals, objectives and policies	4,000.00	4,000.00
Certificate of appropriateness application	100.00	100.00
Resubmitted certificate of appropriateness application based on a prior approval within the previous six months	50.00	50.00
Historic district nomination	300.00	300.00
Letter of compliance/research	125.00	125.00
Development of regional impact which includes development order	60,000.00	60,000.00
Amendment to development order	7,500.00	7,500.00
DRI closeout/build out agreement	3,000.00	3,000.00
Concurrency determination application, minimal review	100.00	100.00
Concurrency determination application	750.00	750.00
Concurrency determination application with alternate date	900.00	900.00
Transportation proportionate fair-share application	750.00	750.00
Transportation proportionate fair-share agreement/amendment	5,000.00	5,000.00
Home occupation permit, plus an annual renewal fee of $10.00	25.00	25.00
Subdivisions		
a. Pre-Conceptual Plan fee	500.00	500.00
b. Conceptual Plan fee		
1. 1-15 lots @ 350.00 plus $17.50 per lot or parcel	350.00	350.00
2. 16 lots and up @ 700.00 plus $17.50 per lot or parcel	700.00	700.00
c. Conceptual Plan/Final PUD Plan fee		
1. 1-15 lots @ 500.00 plus $17.50 per lot or parcel	500.00	500.00
2. 16 lots and up @ 1000.00 plus $17.50 per lot or parcel	1,000.00	1,000.00
d. Improvement plan review fee 1000.00 plus $30.00 per 100 feet of road	1,000.00	1,000.00
e. Final Plat Fee		
1. 1-15 lots @ 450.00 plus $17.50 per lot or parcel	450.00	450.00
2. 16 lots and up @850.00 plus $17.50 per lot or parcel	850.00	850.00
f. Developer's agreement	1,500.00	1,500.00
g. Inspections: Two and a half percent (2.5%) of the total cost of subdivision improvements, as defined in code of ordinance (section 114-3), or as defined in the developer's agreement		
h. Review of county subdivision plans	1,000.00	1,000.00

DEVELOPMENT SERVICES

Development Services Fees	Fiscal Year 2013-2014	Fiscal Year 2014-2015
i. Review of As-Built Drawings: One half of one percent (0.5%) of the total cost of subdivision improvements, as defined in section 114-3, or as defined in the developer's agreement.		
j. Items a-f. may include additional city attorney fees as defined by Section 114-10		
k. Where city staff is required to review the Conceptual Plan (Step b), the Improvement Plan (Step c) more than two times an additional fee shall be required. The additional fee shall be equal to the original base fee for the appropriate step and apply to each additional review starting with the third review that results in additional comments to be addressed.		
Annexation		
a. Joint annexation, land use amendment and rezoning for a parcel of land one acre or less in size which contains an existing single family or duplex dwelling	500.00	500.00
b. All other annexations	800.00	800.00
Environmental study (non DRI), per study	2,500.00	2,500.00
Chapter 163 development agreement	7,500.00	7,500.00
Amendment to a Chapter 163 development agreement	6,000.00	6,000.00
Minor amendment to a Chapter 163 Development Agreement (changes pertaining to one section of the agreement that does not address traffic studies or mitigation)	3,000.00	3,000.00
DRI annual report	750.00	750.00
Traffic study	2,500.00	2,500.00
Revised traffic study resubmitted after the initial review	1,500.00	1,500.00
Tree Restoration Plan	300.00	300.00
Site permit (site, subdivision and PUD plans) 150.00 for the first 50,000 square feet plus $20.00 for each additional 25,000 square feet or major fraction thereof	150.00	150.00
Tree removal application	100.00	100.00
Retention/maintenance of imaged approved plans and related documents (cost per page)	5.00	5.00
Signage for P&Z or City Council review	300.00	300.00
Signage application	50.00	50.00
Permanent freestanding, roof and projecting on-site signs needing a permit shall be as follows:		
a. For illuminated signs, $0.30 for each square foot of each face	$0.30 per sq. ft.	$0.30 per sq. ft.

DEVELOPMENT SERVICES

Development Services Fees	Fiscal Year 2013-2014	Fiscal Year 2014-2015
b. For nonilluminated signs, $0.20 for each square foot of each face.	$0.20 per sq. ft.	$0.20 per sq. ft.
A permit fee shall not be less than $50.00, nor shall it exceed $300.00.	$50.00 up to $300.00	$50.00 up to $300.00
Wall, window and fascia signs requiring a permit shall be as follows:		
a. For illuminated signs, $0.30 for each square foot, with a minimum of $50.00	$0.30 per sq. ft. minimum of $50.00	$0.30 per sq. ft. minimum of $50.00
b. For nonilluminated signs, $50.00 per sign	$50.00 per sign	$50.00 per sign
Temporary signs requiring a permit shall be $35.00 for each permit period. The permit fee may be waived by the building official for nonprofit organizational use if, in his opinion, the erection of the sign will not require city inspections	35.00	35.00
Off-site advertising signs shall be $20.00 plus $0.50 for each $100.00, or major fractional part thereof, of the sworn estimate of the cost of construction, reconstruction or repairs. Where the cost of any construction or repair is, in good faith, estimated to be less than $100.00, then in that event no permit shall be required or fees collectible for such construction or repair		
License for off-site advertising signs must be renewed annually by payment of a renewal fee of $75.00 for each off-site advertising sign face.	75.00	75.00
Sign on a city sidewalk in the B-3 zoning district	50.00	50.00
Parking Study (staff review only)	500.00	500.00
Parking Study (P&Z public hearing)	1,000.00	1,000.00
Solid Waste Fees		
1. Residential -- $265.00 per residential unit and shall be due and payable at the time of council approval of the plat.		
2. Commercial developments-- $115.00 per cubic yard of dumpster capacity required, plus $66.00 per cubic yard collected multiplied by the number of times collected per week. The fee shall be calculated, due and payable within 30 days of initiation of permanent electric service.		
Development Extension Dates		
1. Budget Resolutions	250.00	250.00
2. Staff letter of confirments	100.00	100.00
Permit Fees		
Building permits		
1. For each issuing permit	50.00	50.00
a. Repaving and striping to original setting	100.00	100.00
b. Residential re-roof	100.00	100.00

DEVELOPMENT SERVICES

Development Services Fees	Fiscal Year 2013-2014	Fiscal Year 2014-2015
2. Plus the following when provided:		
a. Construction and repairs: $0.45 for each $100 or major fractional part thereof, of the sworn estimate of the cost of construction, reconstruction or repairs, exclusive equipment		
Plus:		
Total square footage under roof applicable to construction times $0.05		
b. Moving buildings: For buildings moved within the city limits	30.00	30.00
c. Building demolition: For the issuance of each permit, per building	25.00	25.00
d. Pumps (service station), each	25.00	25.00
e. Tanks (service station), each	25.00	25.00
f. Temporary structures, each	15.00	15.00
g. Mobile home setup for issuance of each permit	50.00	50.00
Change of occupancy/ownership inspections	75.00	75.00
Commercial non-refundable submittal review fee	100.00	100.00
Residential non-refundable submittal review fee	50.00	50.00
Review fee for additions and renovations	25.00	25.00
Commercial building plan review: For review of each plan, there shall be a fee in the amount of 50 percent of the permit fee		
Residential plan review, new single-family and duplex dwelling	50.00	50.00
Plan reviews and related services by fire department:		
1. Site plan/subdivision review, per phase	25.00	25.00
2. New construction/renovations/additions, per square foot $0.05	$0.05 per sq. ft.	$0.05 per sq. ft.
3. Fire sprinkler/standpipe systems (up to 10,000 sq ft), per system, per building	75.00	75.00
4. Fire sprinkler/standpipe systems (over 10,000 sq ft), per 1,000 sq ft over 10,000 sq ft system, per building	10.00	10.00
5. Fire pump, per pump	35.00	35.00
6. Fire alarm systems (up to 10,000 sq ft) per system, per building	75.00	75.00
7. Fire alarm systems (over 10,000 sq ft) per 1,000 sq ft over 10,000 sq ft	10.00	10.00
8. Smoke evacuation systems (up to 10,000 sq ft), per system, per building	75.00	75.00
9. Smoke evacuation systems (over 10,000 sq ft) per 1,000 sq ft over 10,000 sq ft	10.00	10.00
10. Fire suppression systems (hoods or paint booths), per system	25.00	25.00

DEVELOPMENT SERVICES

Development Services Fees	Fiscal Year 2013-2014	Fiscal Year 2014-2015
11. Ventilation systems (hoods or paint booths), per system	25.00	25.00
12. Emergency generator systems, per system	25.00	25.00
13. Fuel tanks above ground (liquid or gas) Each includes plan review and inspection of installation supports	40.00	40.00
14. Fireworks: (public or private displays), per displays	100.00	100.00
15. Tents (sales, carnivals, and revivals), per site	100.00	100.00
16. Pools	50.00	50.00
17. Signs	50.00	50.00
18. Amusement parks (fairs, carnivals, and festivals), per site	100.00	100.00
19. Burn permits:		
a. Open burning permit (each for rural or commercial)	50.00	50.00
b. Special--no charge for campfires, ceremonials		
18. Miscellaneous review	25.00	25.00
New Construction Inspection Fees & Related Services by Fire Department		
1. First inspection - no additional charge (included with plans review fees)		
2. First reinspection	35.00	35.00
3. Second reinspection	75.00	75.00
4. Third reinspection and each additional reinspection	150.00	150.00
Plumbing permit fees		
For each issuing permit	50.00	50.00
Plus:		
1. For standard improvements: the total square footage under roof applicable to construction times $0.25 or		
2. For special improvements: $0.45 for each $100.00 or major fractional part thereof, of the sworn estimate of the cost of construction, reconstruction or repairs, exclusive of equipment.		
Mechanical permit fees		
For each issuing permit	50.00	50.00
Residential Mechanical Changeout	75.00	75.00
Plus:		
1. For standard improvements: total square footage of air conditioned floor area applicable to construction times $0.25		
2. For special improvements: $0.45 for each $100.00 or major fractional part thereof, of the sworn estimate of the cost of construction, reconstruction or repairs, exclusive of equipment.		

DEVELOPMENT SERVICES

Development Services Fees	Fiscal Year 2013-2014	Fiscal Year 2014-2015
Gas permit fees		
For each issuing permit	50.00	50.00
Plus:		
1. For standard improvements: total square footage under roof applicable to construction times $0.01 or		
2. For special improvements: $0.45 for each $100.00 or major fractional part thereof, of the sworn estimate of the cost of construction, reconstruction or repairs, exclusive of equipment.		
Electrical permit fees		
For each issuing permit	50.00	50.00
Plus:		
1. For standard improvements:		
a. Total square footage under roof applicable to construction times $0.25; plus		
b. For improvements with alarm systems, total square footage under roof applicable to construction times $0.01; or		
2. For special improvements: $0.45 for each $100.00 or major fractional part thereof, of the sworn estimate of the cost of construction, reconstruction or repairs, exclusive of equipment when applied		
Reinspection fee when extra inspection trips are necessary due to any one or more of the following reasons: (1) wrong address; (2) work not complete when inspection called for; or (3) building locked up when inspection called for	25.00	25.00
Construction is commenced before a permit is obtained, all fees that would have been required for such construction shall be doubled		
Certificate of competency - exterior examination	25.00	25.00
Certificate of competency - letter of reciprocity	15.00	15.00
Mobile vendor license application fee	50.00	50.00
Mobile vendor license yearly renewal fee	150.00	150.00
Taxi / limousine franchise fee review	200.00	200.00
Valet parking fees		
1. New license application fee (non-refundable)	50.00	50.00
2. Annual renewal license application fee	100.00	100.00
3. The annual fee for a valet parking service license is $100.00 per valet ramping space, up to a maximum of $500.00 for five spaces. If the license is for a valet ramping zone, the annual fee will be a flat rate of $500.00.		

DEVELOPMENT SERVICES

Development Services Fees	Fiscal Year 2013-2014	Fiscal Year 2014-2015
4. In addition to the other fees required by this section, an applicant must also pay an annual $50.00 fee for each sign, podium, or stand the applicant intends to place on the public property.		
5. There will be a one-time fee for each sign that must be placed in the public property by the city as a result of the proposed valet parking service. The fee for each of the city signs will be determined on a case-by-case basis, depending on the actual cost incurred by the city.		
Other Fees		
Special subcontractor's license	100.00	100.00
Sidewalk café - administrative review fee	100.00	100.00
Electric Fence License - administrative review fee	125.00	125.00
Electric Fence License - annual renewal fee	25.00	25.00
Pawn broker / Second hand dealer license	50.00	50.00
Fortuneteller adminstrative review fee	50.00	50.00
Contractor - general certification	75.00	75.00
Contractor - tested certification	75.00	75.00
Contractor - certified certification	20.00	20.00
Contractor - recertification	75.00	75.00
Alcoholic beverage location permit		
1. New alcoholic beverage location permit (new location)	300.00	300.00
2. Change of ownership/leaseholder	150.00	150.00
2. Annual renewal fee for alcoholic beverage permits: $100.00 (due and payable on or before October 1 of each year). If a permit holder fails to pay the annual renewal fee on or before October 1 of each year then the renewal fee shall be increased to $200.00, but only if paid on or before November 1 of each year. Thereafter, the permit shall become void and a new location permit must be applied for pursuant to this chapter with the new location fee of $200.00. The voided permit holder must stop selling alcoholic beverages after November 1.		
3. If a business is selling alcoholic beverages without a location permit or with a voided location permit after November 1 of each year, the owner of the business selling alcoholic beverages or the voided permit holder will be required to pay $400.00 for a new location permit plus $400.00 for every year selling alcoholic beverages without a location permit. A business that is selling alcoholic beverages without a location permit must stop selling alcoholic beverages immediately.		

DEVELOPMENT SERVICES

Development Services Fees	Fiscal Year 2013-2014	Fiscal Year 2014-2015
Alcoholic beverage location permit - sign deposit	50.00	50.00
Alcoholic beverage location permit for a special event - profit	200.00	200.00
Alcoholic beverage location permit for a special event - nonprofit	50.00	50.00
Special event application (one day with no alcohol) -- profit	300.00	300.00
Special event application (one day with no alcohol) -- nonprofit	100.00	100.00
Special event application - carnival, circus, public exhibition and rodeo	500.00	500.00
Adult use establishment permit	500.00	500.00
Teen dance application	250.00	250.00
Dance hall administrative review fee	250.00	250.00
Driveway permit		
1. For each issuing permit	35.00	35.00
2. Plus the following when provided:		
a. Construction and repairs: $0.45 for each $100 or major fractional part thereof, of the sworn estimate of the cost of construction, reconstruction or repairs, exclusive equipment		
Right of way permit	25.00	25.00
Code Enforcement fees		
Case prosecution costs (per case based)		
Maps/Documents		
Comprehensive plan (GOPs)	20.00	20.00
LDRS Book	125.00	125.00
24″ x 36″ Paper Copy (from large format printer)	3.00	3.00
Other copies from large format printer	$0.50 per sq. ft.	$0.50 per sq. ft.
11" by 17" Paper Copy -- Color	2.00	2.00
24″ x 36″ Paper Copy (from large format printer/plotter) -- Color	12.00	12.00
36″ x 48″ Paper Copy (from large format printer/plotter) -- Color	24.00	24.00
Custom Plots of GIS Maps, Topos and Aerials	$0.75 per sq. ft.	$0.75 per sq. ft.
Topographic Maps-Entire city on Disk in Auto-CAD	200.00	200.00
Topographic maps-Custom or specific requests- saved to disk less than full package.	$30.00 minimum charge	$30.00 minimum charge
Aerial photos-entire city on disk	200.00	200.00
Aerial photos-custom or specific requests saved to disk less than full package.	$30.00 minimum charge	$30.00 minimum charge
Custom Request for Topographic maps or aerial photos saved to disk that takes more than 60 minutes to process.	200.00	200.00

Designates Fee/Rate Increase

ELECTRIC

Electric Fees	Fiscal Year 2013-2014	Fiscal Year 2014-2015
Residential Charges		
Customer Charge	$ 9.33	$ 9.33
Energy Charge	0.06485	0.06485
Transmission Charge	0.00529	0.00529
Distribution Charge	0.01417	0.01417
Subtotal Usage Charge	0.08431	0.08431
General Services		
Customer Charge	12.22	12.22
Energy Charge	0.06568	0.06568
Transmission Charge	0.00499	0.00499
Distribution Charge	0.01346	0.01346
Subtotal Usage Charge	0.08413	0.08413
Large Power < 150 kVA		
Customer Charge	24.45	24.45
Demand Charge	6.65	6.65
Energy Charge	0.04454	0.04454
Transmission Charge	0.0027	0.0027
Distribution Charge	0.00877	0.00877
Subtotal Usage Charge	0.05601	0.05601
Large Power 150 - 499 kVA		
Customer Charge	24.45	24.45
Demand Charge	7.30	7.30
Energy Charge	0.04652	0.04652
Transmission Charge	0.0026	0.0026
Distribution Charge	0.00589	0.00589
Subtotal Usage Charge	0.05501	0.05501
Large Power > 499 kVA		
Customer Charge	24.45	24.45
Demand Charge	8.25	8.25
Energy Charge	0.0448	0.0448
Transmission Charge	0.00296	0.00296
Distribution Charge	0.00625	0.00625
Subtotal Usage Charge	0.05401	0.05401
Large Power Low Load Factor		
Customer Charge	24.08	24.08
Energy Charge	0.10885	0.10885
Transmission Charge	0.0028	0.0028
Distribution Charge	0.01682	0.01682
Subtotal Usage Charge	0.12847	0.12847
Constant Load		
Customer Charge	2.50	2.50
Power Supply / kWh	0.04611	0.04611
Distribution / kWh	0.01712	0.01712
Transmission / kWh	0.00827	0.00827
Subtotal Usage Charge	0.07150	0.07150

ELECTRIC

Electric Fees	Fiscal Year 2013-2014	Fiscal Year 2014-2015
Residential Time Of Use		
Customer Charge	14.35	14.35
On-Peak Energy Charge	0.12651	0.12651
Off-Peak Energy Charge	0.04934	0.04934
General Services Time of Use		
Customer Charge	17.24	17.24
On-Peak Energy Charge	0.12574	0.12574
Off-Peak Energy Charge	0.04958	0.04958
Large Power < 150 kVA Time of Use		
Customer Charge	40.00	40.00
On-Peak Demand Charge	8.60	8.60
Off-Peak Demand Charge	1.95	1.95
On-Peak Energy Charge	0.04504	0.04504
Off-Peak Energy Charge	0.04504	0.04504
Large Power 150 - 499 kVA Time of Use		
Customer Charge	40.00	40.00
On-Peak Demand Charge	9.45	9.45
Off-Peak Demand Charge	1.82	1.82
On-Peak Energy Charge	0.04504	0.04504
Off-Peak Energy Charge	0.04504	0.04504
Large Power > 499 kVA Time of Use		
Customer Charge	40.00	40.00
On-Peak Demand Charge	10.92	10.92
Off-Peak Demand Charge	1.96	1.96
On-Peak Energy Charge	0.04441	0.04441
Off-Peak Energy Charge	0.04441	0.04441
Customer Service Fees		
Initial Customer	40.00	40.00
Transfer (cut/reconnect)	25.00	25.00
Personal (Online) Credit Check	5.00	5.00
Re-read Charge	15.00	15.00
Pole Cut	45.00	45.00
Pole Reconnect	45.00	45.00
Late Fees	5% of Balance	5% of Balance
Bad Check Fees	FL Statutes	FL Statutes
Delinquent Cut/Reconnect	25.00	25.00
After Hours Reconnect	50.00	50.00
After Hours Pole Reconnect	160.00	160.00
After Hours Commercial Reconnect	160.00	160.00
After 2 Same Day Service Charge	60.00	60.00
Apartment Transfer Program	9.00	9.00
Meter Testing (No Change)	20.00	20.00
Temporary Service	100.00	100.00
Tampering (plus cost of repairs)	262.50	262.50
Contribution in aid of construction	See Ordinance	See Ordinance

ELECTRIC

Electric Fees	Fiscal Year 2013-2014	Fiscal Year 2014-2015
Transformer Rental	1.5% per month of the total cost of all installed utility-owned facilities beyond meter point	1.5% per month of the total cost of all installed utility-owned facilities beyond meter point
Transformer Owned Discount	$0.15 per kVA of billing demand	$0.15 per kVA of billing demand
Power Factor	Demand charge is applied to kVA, which is based on actual power factor	Demand charge is applied to kVA, which is based on actual power factor
Residential Deposit	2.25 times average bill or $250.00 minimum, whichever is greater	2.25 times average bill or $250.00 minimum, whichever is greater
Commercial Deposit	2.25 times average bill or $500.00 minimum, whichever is greater	2.25 times average bill or $500.00 minimum, whichever is greater
Primary Metering Credits - Transmission	Billed kWh is 95% of metered kWh (5% loss)	Billed kWh is 95% of metered kWh (5% loss)
Primary Metering Credits - Distribution	Billed kWh is 97.5% of metered kWh (2.5% loss)	Billed kWh is 97.5% of metered kWh (2.5% loss)
Underground Differential	Customer shall pay estimated differential cost before work begins	Customer shall pay estimated differential cost before work begins
Fuel Cost Adjustment	0.05257 (Changes throughout the year by resolution)	0.05257 (Changes throughout the year by resolution)
High Load Factor Credit		
Load Factor 75% and higher	$1.50 per kVA demand unit	$1.50 per kVA demand unit
Load Factor 70% to 74%	$1.25 per kVA demand unit	$1.25 per kVA demand unit
Load Factor 65% to 69%	$1.00 per kVA demand unit	$1.00 per kVA demand unit
Load Factor 60% to 64%	$0.75 per kVA demand unit	$0.75 per kVA demand unit
Private Area Lighting Category I		
100 Watt High Pressure Sodium Post Top		
Initial Charge	N/A	N/A
Monthly Rate	8.65	8.65
100 Watt Mercury Vapor Post Top		
Initial Charge	N/A	N/A
Monthly Rate	5.63	5.63
175 Watt Mercury Vapor Post Top		
Initial Charge	N/A	N/A
Monthly Rate	8.17	8.17

ELECTRIC

Electric Fees	Fiscal Year 2013-2014	Fiscal Year 2014-2015
100 Watt High Pressure Sodium Luminaries		
Initial Charge	105.00	105.00
Monthly Rate	7.71	7.71
175 Watt Mercury Vapor Luminaries		
Initial Charge	N/A	N/A
Monthly Rate	7.67	7.67
250 Watt High Pressure Sodium Luminaries		
Initial Charge	140.00	140.00
Monthly Rate	13.63	13.63
400 Watt Mercury Vapor Luminaries		
Initial Charge	N/A	N/A
Monthly Rate	16.00	16.00
400 Watt Metal Halide Flood		
Initial Charge	215.71	215.71
Monthly Rate	19.88	19.88
Private Area Lighting Category II		
100 Watt High Pressure Sodium Post Top		
Initial Charge	N/A	N/A
Monthly Rate	5.52	5.52
100 Watt Mercury Vapor Post Top		
Initial Charge	N/A	N/A
Monthly Rate	2.50	2.50
175 Watt Mercury Vapor Post Top		
Initial Charge	N/A	N/A
Monthly Rate	2.50	2.50
100 Watt High Pressure Sodium Luminaries		
Initial Charge	105.00	105.00
Monthly Rate	4.58	4.58
175 Watt Mercury Vapor Luminaries		
Initial Charge	N/A	N/A
Monthly Rate	2.00	2.00
250 Watt High Pressure Sodium Luminaries		
Initial Charge	140.00	140.00
Monthly Rate	5.55	5.55
400 Watt Mercury Vapor Luminaries		
Initial Charge	N/A	N/A
Monthly Rate	4.00	4.00
400 Watt Metal Halide Flood		
Initial Charge	215.71	215.71
Monthly Rate	7.38	7.38
Private Area Lighting Category III		
100 Watt High Pressure Sodium Post Top		
Initial Charge	N/A	N/A
Monthly Rate	N/A	N/A
100 Watt Mercury Vapor Post Top		
Initial Charge	N/A	N/A

ELECTRIC

Electric Fees	Fiscal Year 2013-2014	Fiscal Year 2014-2015
Monthly Rate	N/A	N/A
175 Watt Mercury Vapor Post Top		
Initial Charge	N/A	N/A
Monthly Rate	N/A	N/A
100 Watt High Pressure Sodium Luminaries		
Initial Charge	105.00	105.00
Monthly Rate	2.10	2.10
175 Watt Mercury Vapor Luminaries		
Initial Charge	N/A	N/A
Monthly Rate	N/A	N/A
250 Watt High Pressure Sodium Luminaries		
Initial Charge	140.00	140.00
Monthly Rate	3.05	3.05
400 Watt Mercury Vapor Luminaries		
Initial Charge	N/A	N/A
Monthly Rate	N/A	N/A
400 Watt Metal Halide Flood		
Initial Charge	215.71	215.71
Monthly Rate	3.05	3.05
Private Area Lighting - Poles and Conductor		
Standard 30 foot wood pole		
Initial Charge	100.00	100.00
Monthly Charge (per unit)	2.75	2.75
Standard 35 foot wood pole		
Initial Charge	130.00	130.00
Monthly Charge (per unit)	3.75	3.75
Underground 30 foot wood pole		
Initial Charge	105.00	105.00
Monthly Charge (per unit)	3.00	3.00
Underground 35 foot wood pole		
Initial Charge	135.00	135.00
Monthly Charge (per unit)	4.00	4.00
30 foot concrete pole		
Initial Charge	190.00	190.00
Monthly Charge (per unit)	5.25	5.25
35 foot concrete pole		
Initial Charge	200.00	200.00
Monthly Charge (per unit)	5.50	5.50
14 foot fiberglass poles (for existing installations only)		
Initial Charge	N/A	N/A
Monthly Charge (per unit)	2.75	2.75
Laminated wood poles (for existing installations only)		
Initial Charge	N/A	N/A
Monthly Charge (per unit)	2.75	2.75
Additional wire span (up to 200 feet)		
Initial Charge	90.00	90.00

ELECTRIC

Electric Fees	Fiscal Year 2013-2014	Fiscal Year 2014-2015
Monthly Charge (per unit)	2.50	2.50
Private Area Lighting - Decorative Fixtures		
Poles Only		
Decorative Pole - Round Tampered		
Initial Charge	170.41	170.41
Monthly Charge (per unit)	4.73	4.73
Fixture Only - Category I		
70 Watt high pressure sodium coachlight		
Initial Charge	202.01	202.01
Monthly Charge (per unit)	9.26	9.26
70 Watt high pressure sodium acorn		
Initial Charge	324.19	324.19
Monthly Charge (per unit)	12.65	12.65
250 Watt high pressure sodium RA Area Box		
Initial Charge	253.26	253.26
Monthly Charge (per unit)	16.67	16.67
400 Watt high pressure sodium RC Area Box		
Initial Charge	253.26	253.26
Monthly Charge (per unit)	21.20	21.20
Fixture Only - Category II		
70 Watt high pressure sodium coachlight		
Initial Charge	202.01	202.01
Monthly Charge (per unit)	7.01	7.01
70 Watt high pressure sodium acorn		
Initial Charge	324.19	324.19
Monthly Charge (per unit)	10.40	10.40
250 Watt high pressure sodium RA Area Box		
Initial Charge	253.26	253.26
Monthly Charge (per unit)	8.43	8.43
400 Watt high pressure sodium RC Area Box		
Initial Charge	253.26	253.26
Monthly Charge (per unit)	8.43	8.43
Fixture Only - Category III		
70 Watt high pressure sodium coachlight		
Initial Charge	202.01	202.01
Monthly Charge (per unit)	N/A	N/A
70 Watt high pressure sodium acorn		
Initial Charge	324.19	324.19
Monthly Charge (per unit)	N/A	N/A
250 Watt high pressure sodium RA Area Box		
Initial Charge	253.26	253.26
Monthly Charge (per unit)	3.05	3.05
400 Watt high pressure sodium RC Area Box		
Initial Charge	253.26	253.26
Monthly Charge (per unit)	3.05	3.05

ENGINEERING

Engineering Fees	Fiscal Year 2013-2014	Fiscal Year 2014-2015
Right of Way Permits	$ 25.00	$ 25.00
Real Estate		
Burial Permits	25.00	25.00
Prints & Maps		
24" x 36" Paper	3.00	3.00
24" x 36" Mylar	12.00	12.00
30" x 40" Paper	5.00	5.00
30" x 40" Mylar	24.00	24.00
36" x 72" Paper	8.00	8.00
36" x 72" Mylar	32.00	32.00
31" x 31" Paper	32.00	32.00
31" x 31" Mylar	100.00	100.00
Topo (1/4 Section on Disc)	100.00	100.00
84" x 36" (500 scale) Paper	32.00	32.00
84" x 36" (500 scale) Mylar	128.00	128.00
Copies		
8 1/2" x 11" - 1 Sided Copies	0.15	0.15
8 1/2" x 11" - Double Sided Copies	0.20	0.20
11" x 17" - 1 Sided Copies	0.20	0.20

RECREATION & PARKS

Recreation Fees	Fiscal Year 2013-2014	Fiscal Year 2014-2015
Event Food Vendor	$ 40.00 - 215.00 See Note 1	$ 40.00 - 215.00 See Note 1
Event Craft Vendor	25.00 - 75.00 See Note 1	25.00 - 75.00 See Note 1
Event Sponsor	500.00 - 5,000.00 See Note 1	500.00 - 5,000.00 See Note 1
Special Event Application/Permit Fees		
Minor (up to 250 people)	50.00	50.00
Late Fee Minor (for applications filed inside of 45 days before the event is to be held)	50.00 See Note 1	50.00 See Note 1
Major (parades and runs within designated routes and events with over 1,000 and requiring logistics support)	250.00	150.00
Late Fee Major (for applications filed inside of 60 days before the event is to be held)	100.00 See Note 6	100.00 See Note 6
Add Permit Processing for Minor Road Closure (i.e. Frontage Road and/or adjacent parking spaces)	n/a	50.00
Add Permit Processing for Rolling Road Block	n/a	50.00
Add Permit Processing for Major Road Closure (i.e. a road adjacent to square requiring a detour of any kind) within a designated route.	n/a	100.00
Special Event - New Route Design (for parades and runs that do not want to use an established route)	$40.00 per hour	$40.00 per hour
Add Processing for Certificate of Insurance (Over 250 People)	n/a	25.00
Add Noise Permit for amplified sound	45.00	45.00
Add Temp Tent Permit (for tents larger than 10' X 20')	$100.00 for 1 tent and $15.00 each additional See Note 6	$100.00 for 1 tent and $15.00 each additional See Note 6
Add Vendor Sales Permit for Special Event	100.00 See Note 6	100.00 See Note 6
Special Event Support Fees		
Special Event Support - Fire Truck or Mule ATV	$100.00 per hour	$100.00 per hour
Special Event Support - Fire Engine	$150.00 per hour	$150.00 per hour
Special Event Support - Police (per officer)	$40.00 per hour	$40.00 per hour
Special Event Support - Public Works and Recreation & Parks Labor	$35.00 per hour	$35.00 per hour
Special Event Support - Electric Labor	$40.00 per hour	$40.00 per hour
Special Event Support - Trash Cans	$5.00 each	$5.00 each
Special Event Support - 8 CY Dumpster	55.75	55.75
Special Event Support - Power Temp Pole	200.00	200.00
Special Event Support - Panel Box	25.00	25.00
Special Event Support - Electric Usage	$5.00 per hour	$5.00 per hour

RECREATION & PARKS

Recreation Fees	Fiscal Year 2013-2014	Fiscal Year 2014-2015
Recreation Programs		
Recreation Program Fees	See Note 2	See Note 2
Pool Admission - Child	2.00	2.00
Pool Admission - Adult	3.00	3.00
Pool Admission - Child Pass	45.00	45.00
Pool Admission - Adult Pass	55.00	55.00
Park and Facility Reservations		
Note 3 applies to Facility Fees	See Note 3	See Note 3
American Legion Rental	300.00	300.00 up to 8 hours 25.00/additional hour
Train Station (Both Rooms)		300.00 up to 8 hours 25.00/additional hour
Train Station Large Room Hourly Rate		50.00/hour
Train Station Small Room Hourly Rate		35.00/hour
Recreation Center Rental	35.00 per hour	35.00 per hour
Athletic Fields and Courts	10.00 per hour	10.00 per hour
Athletic Field and Courts with Lights	15.00 per hour	15.00 per hour
Baseball/Softball Field Lining	50.00 each	50.00 each
Baseball/Softball Field Re-Lining (Complete re-lining required after a 3 week gap in programming)	25.00 each	25.00 each
Football/Soccer/Lacrosse Field Lining	150.00 each	150.00 each
Football/Soccer/Lacrosse Field Re-Lining (Complete re-lining required after a 3 week gap in programming)	75.00 each	75.00 each
Athletic Field - Youth Sports Group Use	See Note 4	See Note 4
Athletic Field - Tournament Rental	See Note 4	See Note 4
Croskey Gymnasium	50.00 per hour	50.00 per hour
Aquatic Facility Rental Govt Agency with Reciprocal Arrangements (Up to 3 hours per day)	30.00 per day	30.00 per day
Aquatic Facility Rental Non Profit Recreation Providers with Written MOU (Doesn't include cost of guards)	50.00 up to 4 hours 100.00 more than 4 hrs	50.00 up to 4 hours 100.00 more than 4 hrs
Aquatic Facility Rentals	100.00 per hour	100.00 per hour
Park Permit Individual	Couldn't be reserved	10.00 up to 4 hours 25.00 more than 4 hrs
Park Pavilion Large	37.10 up to 4 hours 63.60 more than 4 hrs	40.00 up to 4 hours 75.00 more than 4 hrs
Park Pavilion Small	21.20 up to 4 hours 42.40 more than 4 hrs	25.00 up to 4 hours 40.00 more than 4 hrs
Tuscawilla Group Pavilion (New Pavilion in 2015)		60.00 up to 4 hours 100.00 more than 4 hrs
Park Permit	10.00	10.00
Park Concessionaire Application/Permit	25.00	25.00
Park Fines		
Illegal Parking or vehicle in park after park is closed	As set by Chapter 66 of Code of Ordinances	As set by Chapter 66 of Code of Ordinances
Persons in park when park is closed	50.00	50.00
Dog off leash or in restricted area	25.00	25.00

RECREATION & PARKS

Recreation Fees	Fiscal Year 2013-2014	Fiscal Year 2014-2015
Loitering in restricted areas	25.00	25.00
Littering	10 - 20 depending on when they pay	10 - 20 depending on when they pay
Vending in a park without a concessionaire permit (Per offense)	50.00	50.00
Golf		
Ocala Golf Club Banquet Hall Rental	400.00 - 750.00	400.00 - 750.00
Equipment		
Note 3 applies to Equipment Fees	See Note 3	See Note 3
Bleachers	50 delivery/pickup plus 25 rental each day	50 delivery/pickup plus 25 rental each day
Large Stage per section (delivery ONLY by City staff and ONLY to City property or for other government property for agency with reciprocal arrangements)	200.00 first day 100.00 each additional day	200.00 first day 100.00 each additional day
Small Stage per section (delivery ONLY by City staff and ONLY to City property or for other government property for agency with reciprocal arrangements)	100.00 first day 50.00 each additional day	100.00 first day 50.00 each additional day

Designates Fee/Rate Changes

Note 1 - Depends on event size, space and power needs

Note 2 - Recreation fees are set by the Recreation and Parks Director to cover direct program costs at a minimum and keeping in mind the ability of patrons to pay.

Note 3 - Facility and equipment Rental Fees may be waived or reduced by the Recreation and Park Director for other government agencies with reciprocal arrangements for joint use of facilities/equipment; and other community recreation providers whose services facilitate the provision of public recreation in the community. All other uses by 501 c(3) organizations or as fundraisers on behalf of a 501 c(3) organization shall be at 50% of the rental rate provided herein. All uses by organizations other than the City of Ocala Recreation and Parks Department are subject availability and at the discretion of the Recreation and Parks Director. City staff does not deliver equipment to non-City property unless the property is being used by the City for a City sponsored event or the delivery is for another government agency with reciprocal arrangements for use and delivery of equipment.

Note 4 - Use of athletic fields for organized youth sports activities is typically negotiated per contract/permit and price determined based on community need.

Note 5 - All fees paid on-line are subject to additional administrative/convenience fees as set by City policy.

SANITATION

Sanitation Fees	Fiscal Year 2013-2014	Fiscal Year 2014-2015
Curbside Garbage /Loose yard waste	$ 21.70	$ 21.70
Multifamily Residence	15.45	15.45
Business Curbside	33.75	33.75
Sharp Container Pick up / Delivery of new per container	5.00	5.00
Bulk Collection Labor / Overhead	$8.25 per 1/4 hour	$8.25 per 1/4 hour
Bulk Collection Disposal	$33.00 per 1/4 Truckload	$33.00 per 1/4 Truckload
White Good Collection	$12.50 per Appliance	$12.50 per Appliance
Waste Tires accumulation in excess of 5 cubic yards	$30.00 plus disposal	$30.00 plus disposal
Commercial Sanitation - Dumpsters		
2 Cubic Yards (1) per week	52.10	52.10
2 Cubic Yards (2) per week	95.99	95.99
2 Cubic Yards (3) per week	137.79	137.79
2 Cubic Yards (4) per week	177.50	177.50
2 Cubic Yards (5) per week	215.12	215.12
2 Cubic Yards (6) per week	250.65	250.65
2 Cubic Yard - Extra Dump Fee	11.17	11.17
4 Cubic Yards (1) per week	88.88	88.88
4 Cubic Yards (2) per week	167.88	167.88
4 Cubic Yards (3) per week	243.07	243.07
4 Cubic Yards (4) per week	314.60	314.60
4 Cubic Yards (5) per week	382.32	382.32
4 Cubic Yards (6) per week	446.27	446.27
4 Cubic Yard - Extra Dump Fee	20.08	20.08
6 Cubic Yards (1) per week	123.37	123.37
6 Cubic Yards (2) per week	235.29	235.29
6 Cubic Yards (3) per week	341.88	341.88
6 Cubic Yards (4) per week	443.14	443.14
6 Cubic Yards (5) per week	539.07	539.07
6 Cubic Yards (6) per week	629.67	629.67
6 Cubic Yard - Extra Dump Fee	28.49	28.49
8 Cubic Yards (1) per week	153.25	153.25
8 Cubic Yards (2) per week	293.70	293.70
8 Cubic Yards (3) per week	427.46	427.46
8 Cubic Yards (4) per week	554.53	554.53
8 Cubic Yards (5) per week	674.92	674.92
8 Cubic Yards (6) per week	788.61	788.61
8 Cubic Yard - Extra Dump Fee	35.75	35.75
Compacted Municipal Waste shall be charged (3) times the applicable rate shown above		
Extra Dump Fee for Re-routing of Truck	20.00	20.00
Special Commercial Services		
Gates/Fences/Locks	$2.35 Per Service	$2.35 Per Service
Rerouting/special pickup time	$20.00 Per Service	$20.00 Per Service
Shared Commercial Municipal Solid Waste Container	$22.22/Month	$22.22/Month
After hrs. Emergency Services	$30.00 Per Service	$30.00 Per Service
Dumpster on Wheels	$10.00 Extra Per Month	$10.00 Extra Per Month
Private Collector Permit Application Fee	$100.00 Annually	$100.00 Annually
Private Collector Annual Renewal Form Fee	$100.00 Annually	$100.00 Annually
Permit to use Private Collector	$20.00 Annually	$20.00 Annually
Additional Disposal Fee Per Cart	$19.44/Month	$19.44/Month

TELECOMMUNICATIONS

Telecommunications Charges	Fiscal Year 2013-2014	Effective 1/1/2014	Fiscal Year 2014-2015
Commercial Internet			
1 Meg	$ 206.25	$ 100.00	$ 100.00
2 Meg	375.00	200.00	200.00
3 Meg	506.25	267.00	267.00
4 Meg	675.00	356.00	356.00
5 Meg	750.00	445.00	445.00
6 Meg	900.00	465.00	465.00
7 Meg	918.75	500.00	500.00
8 Meg	1,050.00	550.00	550.00
9 Meg	1,181.25	595.00	595.00
10 Meg	1,200.00	625.00	625.00
20 Meg	2,220.00	1,040.00	1,040.00
45 Meg	4,590.00	2,025.00	2,025.00
100 Meg	9,300.00	4,200.00	4,200.00
Co-Location Internet			
1 Meg	126.25	80.00	80.00
2 Meg	252.50	120.00	120.00
3 Meg	378.75	160.00	160.00
4 Meg	505.00	200.00	200.00
5 Meg	530.00	240.00	240.00
6 Meg	636.00	280.00	280.00
7 Meg	742.00	320.00	320.00
8 Meg	848.00	360.00	360.00
9 Meg	945.00	400.00	400.00
10 Meg	1,000.00	440.00	440.00
20 Meg	1,600.00	840.00	840.00
30 Meg		1,240.00	1,240.00
45 Meg	3,375.00	1,840.00	1,840.00
MAN Connections			
<3.0 Meg (at each end)	$80 or I.B.C.	$80 or I.B.C.	$80 or I.B.C.
<6.0 Meg (at each end)	$125 or I.B.C.	$120 or I.B.C.	$120 or I.B.C.
<10 Meg (at each end)	$200 or I.B.C.	$200 or I.B.C.	$200 or I.B.C.
Committed Bandwidth			
10 Meg (at each end)	399.00	399.00	399.00
100 Meg (at each end)	650.00	650.00	650.00
1000 Meg (at each end)	1,200.00	1,200.00	1,200.00
Dark Fiber (at each end)	$1,000 or I.B.C.	$1,300 or I.B.C.	$1,300 or I.B.C.
Dark Fiber Maintenance	80.00	80.00	80.00
Residential Shared Internet	40.00	40.00	40.00
Commercial Shared Internet	99.00	99.00	99.00
Equipment Return Charge	150.00	150.00	150.00

Note 1 - Individual Business Case (I.B.C.)

WATER & SEWER

Water & Sewer Charges	Fiscal Year 2013-2014	Fiscal Year 2014-2015
Sewer Base Rate - Residential		
5/8 inch meter	$ 22.32	$ 22.32
1 inch meter	22.32	22.32
1 1/2 inch meter	22.32	22.32
2 inch meter	22.32	22.32
Sewer Base Rate - Commercial		
5/8 inch meter	32.23	32.23
1 inch meter	114.76	114.76
1 1/2 inch meter	181.44	181.44
2 inch meter	368.37	368.37
3 inch meter	546.95	546.95
4 inch meter	1,186.50	1,186.50
6 inch meter	1,536.32	1,536.32
8 inch meter	2,879.73	2,879.73
Residential & Commercial Sewer Consumption Rates		
Volume Charger per 100 cubic ft	2.18	2.18
No charge over 1,300 cubic feet for residential customers only		
Flat Rate Sewer Charge	37.73	37.73
Reclaimed Water Service Charges		
Monthly Base Rate per Unit	4.60	4.60
Consumption Rate per 100 CF: 0 - 2,500	0.36	0.36
Consumption Rate per 100 CF: 2,500 and above	0.56	0.56
Large Volume Users (3 inch meter or greater): Consumption Rate per 100 CF	0.07	0.07
City Installed		
5/8 inch meter	1,200.00	1,200.00
1 inch meter	1,260.00	1,260.00
1 1/2 inch meter	2,000.00	2,000.00
2 inch meter	2,350.00	2,350.00
Developer Installed		
5/8 inch meter	292.00	292.00
1 inch meter	350.00	350.00
1 1/2 inch meter	531.00	531.00
2 inch meter	558.00	558.00
Service Charge	40.00	40.00
Water Charges		
Water Meter Installation Charges		
City Installed		
5/8 inch meter	1,200.00	1,200.00
1 inch meter	1,260.00	1,260.00
1 1/2 inch meter	2,000.00	2,000.00
2 inch meter	2,350.00	2,350.00
3 inch and up	Actual cost plus overhead	Actual cost plus overh
Developer Installed		
5/8 inch meter	292.00	292.00
1 inch meter	350.00	350.00

WATER & SEWER

Water & Sewer Charges	Fiscal Year 2013-2014	Fiscal Year 2014-2015
1 1/2 inch meter	531.00	531.00
2 inch meter	558.00	558.00
3 inch and up	Actual cost plus overhead	Actual cost plus overh
Service Charge	40.00	40.00
Hydrant or Jumper Service Deposit		
5/8 inch meter	125.00	125.00
3 inch meter	750.00	750.00
Hydrant or Jumper Monthly Flat Rate	$30.00 plus consumption	$30.00 plus consumpt
Water Meter Test Fee	50.00	50.00
Water Base Rates		
5/8 inch meter	9.20	9.20
1 inch meter	28.68	28.68
1 1/2 inch meter	52.15	52.15
2 inch meter	116.79	116.79
3 inch meter	220.15	220.15
4 inch meter	265.57	265.57
6 inch meter	408.56	408.56
8 inch meter	598.53	598.53
Water Consumption Rates - Residential & Commercial Irrigation		
Volume Charge per 100 cubic feet:		
0 - 1,400	0.72	0.72
1,401 - 2,000	1.12	1.12
2,001 - 5,000	1.81	1.81
5,001 - 10,000	3.63	3.63
10,001 and above	7.25	7.25
Water Consumption Rates - Commercial/Industrial Non-		
Volume Charge per 100 cubic feet:	0.92	0.92
Commercial/Residential Monthly Base Charge		
Master Meter	8.28	8.28
Water & Sewer Impact Fees		
Residential		
Single-Family (sq. ft.)		
0 - 1,499 (0.60 ERU Factor)	1,906	1,906
1,500 - 2,499 (0.75 ERU Factor)	2,383	2,383
2,500 - 3,499 (1.00 ERU Factor)	3,176	3,176
3,500 and above (1.25 ERU Factor)	3,971	3,971
Multi-Family		
Duplex (1.20 ERU Factor)	3,812	3,812
Triplex (1.80 ERU Factor)	5,716	5,716
Quad (2.40 ERU Factor)	7,622	7,622
Apartment		
1 BR (0.50 ERU Factor)	1,588	1,588
2 BR (0.70 ERU Factor)	2,224	2,224
3 BR (0.85 ERU Factor)	2,699	2,699
Non-Residential		
3/4 inch meter (1.00 ERU Factor)	3,176	3,176

WATER & SEWER

Water & Sewer Charges	Fiscal Year 2013-2014	Fiscal Year 2014-2015
1 inch meter (2.50 ERU Factor)	7,940	7,940
1 1/2 inch meter (5.00 ERU Factor)	15,880	15,880
2 inch meter (8.00 ERU Factor)	25,408	25,408
Above 2 inch meter (Per ERU based on estimate flows by attributes)	3,176	3,176

Glossary

Accrual Basis - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Ad Valorem Taxes - Property taxes based on multiplying an adopted millage rate by the value of real or personal property.

Allocation - An expense charged by one department/division to another for services performed or for expenditures of a general nature. The payment of the expenditure (e.g. insurance premiums) or the management of services (e.g. fleet or building maintenance) are paid from a control account and billed to other departments/divisions by a specified formula.

Amended Budget - Budget which includes the City Council adopted budget at the beginning of each fiscal year with any City Council approved changes such as previously encumbered purchase orders, carry-forwards, fund transfers and/or resolutions.

Annual Budget - Annual financial plan of financial operation embodying an estimate of proposed expenditures for a fiscal year and the proposed means of financing them.

Appropriation - An authorization made by City Council which permits the City to incur obligations and to make expenditures of resources.

Assessed Valuation - A valuation set upon real estate or other property by the Marion County Property Appraiser to be used as a basis of levying taxes.

Asset - Resources owned or held by governments that have monetary value.

Balanced Budget - A budget in which planned revenues equal planned expenditures. The legal requirements for a balanced budget may be set by the state or local government.

Base Budget - Cost of continuing the existing levels of service in the current budget year.

Bond - A written promise to pay a sum of money on a specific date at a specified interest rate as detailed in a bond official statement.

Bond Refinancing - A payoff and re-issuance of bonds to obtain better interest rates and/or bond conditions.

Budget - A plan of financial operation, embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Upon adoption of the final millage rate and final budget by City Council in a public hearing, the budget appropriation resolution becomes the legal basis for expenditures in the budget year.

Budget Calendar - The schedule of key dates which a government follows in the preparation and adoption of the budget.

Budget Message - The opening section of the budget document which provides a general summary of the most important aspects of the budget and discusses significant changes from the current and previous fiscal years.

Budgetary Accounts - Accounts used to enter the formally adopted annual operating budget into the general ledger as part of the management control technique of formal budgetary integration.

Budgetary Control - The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

Capital Asset - An item with a unit cost in excess of $1,000 and a useful life greater than two years.

Capital Improvement Program - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

Capital Outlay - Expenditures for construction equipment, vehicles or machinery that result in the acquisition or addition to the City' fixed assets.

Capital Projects Funds - Funds used to account for resources earmarked for the acquisition and construction of major capital facilities and other project-oriented activities not funded by other funds.

Carry-forwards - Purchase orders or specific requested items encumbered or to be encumbered which need to be carried over from one fiscal year to the next.

Comprehensive Plan - Also known as Florida's 1985 Growth Management Act which requires all Florida cities and counties to (Comp Plan) prepare a five-year plan with goals and objectives and how the changes would be funded for at least the eight mandated elements: Future Land Use; Traffic Circulation; Housing; Infrastructure (Sanitary Sewer, Solid Waste, Stormwater, Potable Water and Aquifer Recharge); Conservation; Recreation and Open Space; Intergovernmental Coordination and Capital Improvements (funding).

Concurrency - Concurrency is a requirement of the Comprehensive Plan that requires cities/counties to maintain a level of service sufficient to provide for new development at any specific locations. If services are deemed inadequate according to the plan, a new business cannot open up at that location.

Contingency - Funds set aside for emergency and unforeseen costs.

Cost-of-Living Adjustment - An increase in salaries to offset the adverse effect of inflation on compensation.

Debt Service - Expenditures in the form of debt principal payments, interest payments and related service charges for benefits received in part in prior fiscal periods as well as in current and future fiscal periods.

Debt Service Funds - Funds that are used to account for the accumulation of resources for the payment of principal, interest and related costs of the City's general long-term debt not paid from the Special Assessment Fund.

Deficit - Excess of liabilities over assets - or expenditures over revenues - in a fund over an accounting period. This term is generally applied to the budget as a whole, reflecting real or projected revenue shortages indicating funds are insufficient to cover expenses.

Department - An organizational unit responsible for carrying out a major governmental function such as Police, Fire or Recreation.

Depreciation - The periodic expiration of an asset's useful life or decrease in value of physical assets due to use and the passage of time.

Designated Fund Balance - That part of the fund balance that has been identified for a specific purpose. This differs from reserved funds, in that there is no legal requirement for funds that have been designated.

Distinguished Budget Presentation Awards Program - A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Division - A further breakdown of a department for specific activities or programs within the department.

Encumbrances - Commitments, in the form of purchase orders, related to unperformed contracts for services and undelivered goods, which are reductions to or reservations of applicable appropriations.

Enterprise Funds - Funds used to account for operations that are financed and operated in a manner similar to private business and whose costs are paid from user charges or from revenue sources other than general governmental revenue.

Entitlement - The amount of payment to which a state or local government is entitled as determined by the federal government.

Expenditures - The cost of goods delivered or services rendered including operating expenses, capital outlays and debt service.

Fiduciary funds - Funds that account for resources that governments hold in trust for individuals or other governments.

Fiscal Policy - A government's standard for revenues, spending, and debt management as related to government services, programs and capital investment. Provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year (FY) - The period of 12 consecutive months to which the annual budget applies. The City's fiscal year begins October 1 and ends September 30.

Fixed Assets - Assets of a long term character which are intended to be held or used with a minimum cost of $1,000 such as land, buildings, machinery, equipment and improvements other than buildings.

Fleet-Maintained Equipment - Any gas powered vehicle or equipment that is maintained by the Fleet Operations Division.

Franchise Fee - A fee paid by public service businesses for use of City streets, alleys and property in providing their services to the citizens of a community. Services requiring franchises include electricity, telephone, natural gas refuse, and cable television.

Full-time equivalent - Number of employees including part-time positions as a percentage of 1.

Function - A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible. For example, public safety is a function.

Fund - A fiscal and accounting entity with a self-balancing set of accounts.

Fund Accounting - The legal requirement for Governmental agencies to establish accounts to segregate revenues and other resources, together with all related liabilities, obligations, and reserves, for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance - The difference between a fund's assets and liabilities. Portions of the fund balance may be reserved for various purposes, such as contingencies or encumbrances.

General Funds - This fund group includes the General Fund which is the principal fund of the City. These funds account for the receipt of resources that are traditionally associated with local government and are not required to be accounted for in other funds.

General Obligation Bonds - Debt which is secured by the full faith and credit of government. Property taxes are the main revenue used to repay general obligation bonds, but if bondholders are not repaid, they have a legal claim against any revenue or asset of the government. The bond debt my only be incurred in Florida if approved by voters in a referendum.

Generally Accepted Accounting Principles - Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Goals - Goals are broad statements that provide the direction the City and departments would like to accomplish based on the needs of the community.

Government Finance Officers Association - A private, nonprofit organization which actively supports the advancement of governmental accounting, auditing and financial reporting.

Governmental funds - A self-balancing set of accounts, each with separate revenues, expenditures and fund balances.

Grant - A contribution made by one governmental unit to another. The contribution is usually made to aid in the support of a specified function, but it is sometimes for general purposes.

Homestead Exemption - A deduction from the total assessed value of owner-occupied property. Currently, the exemption is $25,000 for the first $25,000 of assessed value. An additional $25,000 exemption is applied to the value between $50,000 and $75,000. The additional $25,000 exemption applies to all levies with the exception of school districts.

Impact Fee - A fee charged to a developer or individual to fund the future cost of improvements associated with the development's impact on various City services; charged as a condition for obtaining a building permit.

Infrastructure - A government's public support structure such as streets, roads, water lines and sewer lines.

Interfund Transfers - Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended. Example: Electric Fund transfers to General Fund.

Intergovernmental Revenues - Revenue collected by one government and distributed (usually by a predetermined formula) to another level of government.

Internal Service Funds - Funds used to account for the operation of departments which exist solely to provide services to other City departments.

Intragovernmental Services - Services that are for internal use only and are allocated back to the user departments.

Long-Term Debt - Debt with a maturity of more than one year after the date of issuance.

Millage Rate - The tax rate on real property based per $1,000 of taxable property value. The present millage rate is 6.1638.

Modified Accrual Accounting - A basis of accounting in which revenues are recognized when they become both measurable and available to finance expenditures for the same period; and expenditures are generally recognized when the liability is incurred with few exceptions.

Net Budget - The legally adopted budget less all interfund transfers and interdepartmental charges.

Object Code - The last set of numbers in an account number which signifies the specific line-item expenditure.

Objectives - An objective is a specific, measurable achievement that a division/department seeks to accomplish within a given time frame. Objectives explain the basic purposes of the services rendered and which identify the specific results anticipated to be achieved with budget requests.

Occupational Safety and Health Administration - The federal governing body over workplace safety.

Operating Budget - A financial plan which presents proposed expenditures for the fiscal year and estimates of revenue to finance them.

Operating Expenses - Expenditures associated with the general operation of a department such as office supplies, vehicle fuel, rent, utilities, etc.

Operating Revenue - Income derived from sources related to the City's everyday business operations.

Performance Measure - Data collected to determine how effective or efficient a program is in achieving its objectives.

Personal Services - General category that includes salaries and wages, health insurance, social security and other fringe benefits.

Property Tax Levy - The value derived by multiplying the property tax millage rate by the net taxable assessed value of property in the City.

Property Taxes - Taxes paid on the assessed value of land, buildings, business inventory or equipment.

Proprietary Funds - A type of fund that accounts for governmental operations that are financed and operated in a manner similar to private business enterprises.

Reserve - An account used to indicate that a portion of a fund's balance is restricted for a specific purpose and is, therefore, not available for general appropriation.

Reserve for Contingencies - An amount appropriated, consistent with statutory authority, that can subsequently be appropriated to meet unexpected needs.

Resolution - An order of the City Council requiring less legal formality than an ordinance or statute.

Revenue Bonds - Debt which is secured only by specific identified revenues. Revenue bonds are explicitly not secured by the full faith and credit of the government. If bondholders are not repaid, they have a legal claim only against the particular revenues used to secure the debt.

Revenues - Funds that the City receives as income. Tax payments, fees for specific services, receipts from other governments, fines, forfeitures, grants, shared revenues and interest are included.

Rolled-Back Rate - The millage necessary to raise the same amount of Ad Valorem tax revenue as the previous year excluding taxes from new construction.

Shared Revenue - Revenue levied by one government but shared on a predetermined basis with another government.

Special District - An independent unit of local government organized to perform a single governmental function or a restricted number of related functions which usually have the power to incur debt and levy taxes. Downtown Development is the only special district that Ocala has presently.

Special Revenue Funds - Funds that are used to account for the proceeds of specific revenue sources that are legally or administratively restricted to expenditures for specific purposes.

State-Shared Revenue - Funds received from the State, including local share of cigarette taxes, fuel taxes, mobile home license taxes, liquor taxes, and sales taxes based on State distribution formulas.

Statute - A written law enacted by a duly organized and constituted legislative body.

Surplus - Excess of assets over liabilities - or revenues over expenditures - in a fund over an accounting period.

Tax Increment Financing - The TIF program allows for a tax increment to be set aside in a trust fund to be utilized for community redevelopment purposes only.

Taxable Value - The value of each parcel of property based on its fair market value less any exemptions such as Homestead Exemption. This value is used to calculate the property tax.

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include charges to those paying for specific services, such as electricity, water or sewer services.

Transfers In/Out - Amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute revenues or expenditures of the governmental unit, but only of the individual funds, and are included in the 'non-operating' category.

Trust and Agency Funds - Funds that are used to account for assets held by a government in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds.

Truth in Millage - The Florida Truth in Millage Act establishes a formal process whereby the ad valorem (property) tax millage is established during the local government budget process. The TRIM process requires a specific method of tax rate calculation, notice, advertisement and proceedings for public hearings (Chapter 200, Florida Statutes).

Undesignated Fund Balance - The part of fund balance that has not been obligated for specific purposes.

ACRONYMS

ACM - Assistant City Manager

ALS - Advanced Life Support

BLS - Basic Life Support

CAFR - Comprehensive Annual Financial Report

CDBG - Community Development Block Grant

CFR - Code of Federal Regulations

CIP - Capital Improvement Plan

CIS - Customer Information System

CMO - City Manager's Office

CRA - Community Redevelopment Area

DARE - Drug Abuse Resistance Education

DCA - Department of Community Affairs

DDC - Downtown Development Commission

DRA - Drainage Retention Area

DRI - Development of Regional Impact

DSOC - Discovery Science and Outdoor Center

EAP - Employee Assistance Program

EIP - Economic Improvement Plan

EMT - Emergency Medical Technician

FAA - Federal Aviation Administration

FCT - Florida Communities Trust

FDEP - Florida Department Environmental Protection

FDOT - Florida Department of Transportation

FEMA - Federal Emergency Management Agency

FGFOA - Florida Government Finance Officers Association

FMPA - Florida Municipal Power Association

FRDAP - Florida Recreation Development Assistance Program

FTE - Full-Time Equivalent

FY - Fiscal Year

GAAP - Generally Accepted Accounting Principles

GFOA - Government Finance Officers Association

GIS - Geographic Information System

HAZ MAT - Hazardous Materials

HR - Human Resources

ISO - Insurance Services Office

IT - Information Technology

ITN - Intention to Negotiate

MAN - Metropolitan Area Network

NFPA - National Fire Protection Association

OEU - Ocala Electric Utility

OFR - Ocala Fire Rescue

OPD - Ocala Police Department

OSHA - Occupational Safety Health Administration

SCADA - Supervisory Control and Data Acquisition

SRO - School Resource Officer

TIF - Tax Increment Financing

TRIM - Truth in Millage

WRF - Water Reclamation Facility

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Fiscal Year 2014-2015

Capital Improvement Plan

Capital Improvement Plan (CIP) Project Evaluation Guidelines

The following guidelines determine what is a CIP project (all must apply in order to be classified as a CIP project):

1) Relatively high monetary value (greater than $10,000)
2) Long life (greater than five years)
3) Results in creation of a capital asset or the revitalization of a capital asset

Included within the above definition of a Capital project are the following items:

- Construction of new City facilities
- Remodeling or expansion of existing facilities
- Purchase, improvement and development of land
- Operating equipment and machinery for new or expanded facilities
- Planning, architectural, and engineering costs related to specific capital improvements
- Vehicles and other large equipment
- Street construction or reconstruction
- Historical considerations in order to be consistent with future projects

The Capital Improvement program is based on an extensive prioritization process. Projects are prioritized based on City critical objectives and strategies, the Comprehensive Plan, special studies and reports, City Council and department priorities, and anticipated funding sources. Projects are then evaluated on the following project prioritization matrix.

1. **Capital Costs –** These represent the annual total costs, including future year capital costs. Also to be considered is whether the proposed project will reduce future capital costs, for example, a rehabilitation project that averts a more expensive, subsequent replacement, and the extent of such savings.

    a) Lower future capital costs
    b) High future capital costs
    c) No impact

2. **Annual Costs –** The expected change in operation and maintenance costs. Operating departments provide year-by-year estimates of the additional costs or reductions likely in the operating budget because of the new project. Also to be considered is changes in revenues, which may be affected by a project, for example, the loss of property taxes incurred when private land is used for a capital project.

a) Lower operating costs (inclusive of personnel)
b) Higher source of revenues
c) Increases in productivity or opportunity
d) Higher operating costs
e) Lower source of revenues
f) No impact

3. **Environmental, Health and Safety Effects –** This criterion includes health-related environmental impacts and significant quality-of-life related impacts like reductions/increases in traffic accidents, injuries, deaths, sickness due to poor water quality, health hazards due to sewer problems, community appearance, noise, air and water pollution effects, damage to home, etc.

   a) Improves environmental protection and public health
   b) Improves quality of life for residents and public safety
   c) Improves community appearance
   d) No impact

4. **Public Perception and Community/Citizen Benefits –** Economic impacts such as property values, the future tax base, added jobs, income to citizens, changes in business income, and the stabilization (or revitalization) of neighborhoods. Such impacts may apply more to capital projects related to growth and expansion than to infrastructure maintenance though deteriorating structures can adversely affect business.

   a) Add to tax base
   b) Promote economic development
   c) Create employment
   d) Stabilize or revitalize neighborhood(s)
   e) Project requested by neighborhood organization or other group
   f) Specific request of the City Council

5. **Distributional Effects –** Estimates of the number and type of persons likely to be affected by the project and nature of the impact – for instance, explicit examination of project impact on various geographical areas; on low-moderate income areas; and on specific target groups. Equity issues are central here – who pays, who benefits.

   a) Significant regional benefit
   b) City wide improvement
   c) Benefits large portion of City
   d) Benefits one neighborhood
   e) Assists in elimination of slum and blight
   f) No impact

6. **Implementation of the Project –** This element is a measure of (a) special implementation problems (e.g., physical or engineering restraints), (b) compatibility with the general direction of the City, (c) possible effects, such as higher future cost and inconvenience to the public.

    a) Feasibility of implementation presents special implementation challenges
    a) Deferral of the capital project will significantly increase the cost of the project
    b) Deferral of the capital project will significantly increase the inconvenience to the public of not completing the project
    c) Deferral of the capital project will increase operating costs
    d) Deferral of the capital project will prevent operating cost savings or productivity improvements.

7. **Certainty of Information Supplied –** Amount of uncertainty and risk – For each proposal, each of the above criteria will have associated with it some degree of uncertainty as to cost estimates, effect on service quality, or impact of new procedures. When substantial uncertainties exist regarding any of the evaluation criteria for any proposal, the City should consider estimating, at least in broad terms, the amount of uncertainty – probability of occurrence – and the magnitude of the likely negative consequences. Few cities generate such information, but even "educated guesses" are useful here.

    a) Certainty of the cost estimate is high based on recent bid document or publicly advertised price
    b) Certainty of the cost estimate is high based engineering estimate
    c) Certainty of the cost estimate is moderately high based on best professional judgement

8. **Effect on Interjurisdictional Relationships –** Possible beneficial/adverse effects on relationships with other jurisdictions or quasi-governmental agencies in the area constitute this criterion. Such effects, e.g., waste disposal via landfills in other jurisdictions, are likely to require special regional coordination and could impair the proposal's attractiveness.

    a) Interjurisdictional benefit will be achieved
    b) Interjurisdictional project that has the support of another community or agency
    c) Interjurisdictional project that will need to obtain approval from another community or agency

9. **City Critical Objective –** If a capital project directly addresses a City critical objective, the relative attractiveness of that project increases.

a) Identified in comprehensive Plan, Project PLAN or other study
b) Specific request of the City Council
c) Consistent with vision statement "to become the premier service provider
d) Consistent with annual work plan described in operating budget
e) Important; but not critical

10. **Investment by the City –** Has the City made a significant investment in this programmatic area within the last five years?

a) Significant investment made by the City in the last five years
b) Significant investment made by the City to meet legal obligation
c) Moderate investment
d) No investment

After all proposed projects are prioritized using these ten criteria, the list will be reviewed from two more viewpoints: 1) does the list stand an "intuitive check"? Do projects fall in the priority order that was "anticipated"?, and (2) are there any linkages between projects? Are any projects related to each other geographically, or otherwise, such that having them accomplished concurrently would be advantageous? What about sequencing or timing? Are any projects dependent on the completion of other projects? Adjustments to the priority list may be necessary dependent on this final review.

Capital Projects & Replacements Funding Plan Summary

Updated:8/1/2014

Priority		*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	091 3/4 Mill Road Improv.	092 Fire/Police Improv.	097 Fire Impact Fees	103 1/8 Mill Neighborhood Enhan.
	Total Cash Balance Forward FY2013-2014	-	-	-	6,900,804	2,713,872	586,098	1,948,767
	Total Revenue Forecast FY2013-2014	-	-	-	2,420,345	840,375	97,181	426,670
	Total Operating Allocated Funds FY2013-2014	-	-	-	2,302,334	667,539	-	900,022
	Total CIP Allocated Funds FY2013-2014	-	-	-	2,305,262	219,728	-	583,730
	Total Operating Funds Revenue Forecast FY2014-2015					924,865		441,541
	Total Operating Allocated Funds FY2014-2015				-	1,987,801	-	639,094
	Total CIP Available Funds	**-**	**-**	**-**	**4,713,553**	**1,604,044**	**683,279**	**694,132**
	AIRPORT							
1	Design/Construct GA Terminal Parking lo	472,500	22,500					
	DEVELOPMENT SERVICES							
1	Wayfinding Signage Program							50,000
2	Phoenix Heights Project							23,000
3	Video Monitoring - FUND 111			16,150				
4	Street Sensor Pilot Project for Downtown Ocala (111)			49,883				
5	Historic District Sidewalks Project				46,000			
6	Historic District -Decorative Street Lights							
7	Historic District -Brick Paved Intersection				49,172			
	ELECTRIC							
1	Overhead/Underground/Lighting Work Orders							
2	Ergle Substation Upgrade - Autotransformer							
3	Enzian Substation Upgrade							
4	Electric Primary Cable Injection							
5	Baseline and Waterplant Substations Upgrades							
	FACILITIES MAINTENANCE							
	FIRE							
1	New Fire Admin Building					425,000		
	FLEET MANAGEMENT							
	INFORMATION TECHNOLOGY							
	PUBLIC WORKS							
	Transportation Engineering							
1	Transportation Rehabilitation & Capital Improvement				650,000			
2	Downtown Street Improvement				200,000			
	Stormwater Engineering							
1	Cameo Pond Force Main Project							
2	Drainage Retention Area (DRA) Improvements							
	RECREATION & PARKS							
1	ADA Compliance Transition Plan							28,000
2	Park Sign Improvements							81,340
3	Discovery Center Renovation							
4	Jervey Gantt (Parking Lot Resurfacing Project)				94,700			
5	Computerized Field Lighting System							41,230
6	Train Station Renovations							43,024
7	Gerig Baseball Field Improvements							14,500

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
7,160,567	5,826,847	4,167,448	1,856,864	10,611,667	5,743,990	2,937,986	4,296,586	3,854,480	58,605,976
4,123,399	4,237,756	4,135,520	-	80,720	4,178,656	484,021	293,936	593,643	21,912,222
4,075,786	3,731,319	-	-	30,000	2,414,560	380,720	84,339	491,679	15,078,298
2,730,273	4,592,199	7,264,303	1,613,648	8,107,788	5,392,033	2,541,287	2,626,576	202,541	38,179,368
2,239,411	4,400,000	3,461,335			2,358,717		472,500		14,298,369
4,953,759	4,342,199	-	-	-	1,093,055	-	-	322,912	13,338,820
1,763,559	**1,798,886**	**4,500,000**	**243,216**	**2,554,599**	**3,381,715**	**500,000**	**2,352,107**	**3,430,991**	**28,220,081**
									495,000
									50,000
2,000									25,000
									16,150
									49,883
									46,000
				147,500					147,500
									49,172
				1,122,000					1,122,000
				1,800,000					1,800,000
				250,000					250,000
				500,000					500,000
				14,000					14,000
					645,072				645,072
									-
									425,000
					1,676,800				1,676,800
					530,235				530,235
1,850,000									2,500,000
									200,000
	700,000								700,000
	500,000								500,000
									28,000
									81,340
			290,000		52,000				342,000
									94,700
									41,230
									43,024
									14,500

Capital Projects & Replacements Funding Plan Summary

Priority		*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	091 3/4 Mill Road Improv.	092 Fire/Police Improv.	097 Fire Impact Fees	103 1/8 Mill Neighborhood Enhan.
	TELECOMMUNICATIONS							
1	Annual Fiber Builds - Adding Customer Base			300,000				
2	Annual Fiber Builds - Road Projects			48,000				
	WATER & SEWER							
1	Water Main Improvements							
2	Sanitary Sewer Main Improvements							
3	City-wide, SE Quadrant							
4	Lift Station Improvements							
5	Miscellaneous New Extensions & Improvements							
6	Water System Improvements							
7	Perry Reuse Center Pivot Replacements							
8	Reuse Connections Between WRF's							
9	Water, Sewer & Reclaimed Water Main Extensions							
10	Water Reclamation Fac. # 2 Lighting Improv.							
11	Water Reclamation Facility 3 Expansion							
12	NE 35th Street Water & Sewer							
13	Hookup Customers To City Water & Sewer							
14	Water, Sewer & Reuse Reimbursements							
	TOTAL FY2015 CIP REQUESTS	472,500	22,500	414,033	1,039,872	425,000	-	281,094
	Total Estimated Cash Balance Forward FY2014-2015	-	-	-	6,478,080	2,680,856	683,279	873,778
	Total Capital Fund Revenue Forecast FY2014-2015	-	-	-	2,553,020	-	90,000	-
	TOTAL AVAILABLE FUNDS FY2015-2016	**-**	**-**	**-**	**9,031,100**	**2,680,856**	**773,279**	**873,778**

*PENDING GRANT AWARD

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
									300,000
									48,000
		500,000							500,000
		480,000							480,000
		150,000							150,000
		750,000							750,000
		800,000							800,000
		750,000							750,000
		200,000							200,000
							1,700,000		1,700,000
		1,820,000							1,820,000
		200,000							200,000
		500,000							500,000
						500,000			500,000
		100,000							100,000
		70,000							70,000
1,852,000	1,200,000	6,320,000	290,000	3,833,500	2,904,107	500,000	1,700,000	-	21,254,606
1,849,440	798,108	-	-	-	2,089,811	-	179,607	3,430,991	-
1,439,536	-	-	-	-	-	-	200,000	-	-
3,288,976	**798,108**	**-**	**-**	**-**	**2,089,811**	**-**	**379,607**	**3,430,991**	**23,346,506**

Capital Projects & Replacements Funding Plan

Priority		*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	091 3/4 Mill Road Improv.	092 Fire/Police Improv.	097 Fire Impact Fees	103 1/8 Mill Neighborhood Enhan.
	Total Cash Balance Forward FY2013-2014	-	-	-	6,900,804	2,713,872	586,098	1,948,767
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	Total Operating Funds Revenue Forecast FY2014-2015	-	-	-	-	924,865	-	441,541
	Total Operating Allocated Funds FY2014-2015	-	-	-	-	1,987,801	-	639,094
	Total Available Funds	**-**	**-**	**-**	**4,713,553**	**1,604,044**	**683,279**	**694,132**
AIRPORT								
1	Design/Construct GA Terminal Parking lo	472,500	22,500	-	-	-	-	-
	DEVELOPMENT SERVICES	-	-	66,033	95,172	-	-	73,000
	ELECTRIC	-	-	-	-	-	-	-
	FACILITIES MAINTENANCE	-	-	-	-	-	-	-
	FIRE	-	-	-	-	425,000	-	-
	FLEET MANAGEMENT	-	-	-	-	-	-	-
	INFORMATION TECHNOLOGY	-	-	-	-	-	-	-
	PUBLIC WORKS	-	-	-	850,000	-	-	-
	RECREATION & PARKS	-	-	-	94,700	-	-	208,094
	TELECOMMUNICATIONS	-	-	348,000	-	-	-	-
	WATER & SEWER	-	-	-	-	-	-	-
	TOTAL FY2015 CIP REQUESTS	472,500	22,500	414,033	1,039,872	425,000	-	281,094
	Total Estimated Cash Balance Forward FY2014-2015	-	-	-	6,478,080	2,680,856	683,279	873,778
	Total Capital Fund Revenue Forecast FY2014-2015	-	-	-	2,553,020	-	90,000	-
	TOTAL AVAILABLE FUNDS FY2015-2016	**-**	**-**	**-**	**9,031,100**	**2,680,856**	**773,279**	**873,778**

*PENDING GRANT AWARD

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
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4,123,399	4,237,756	4,135,520	-	80,720	4,178,656	484,021	293,936	593,643	21,912,222
4,075,786	3,731,319	-	-	30,000	2,414,560	380,720	84,339	491,679	15,078,298
2,730,273	4,592,199	7,264,303	1,613,648	8,107,788	5,392,033	2,541,287	2,626,576	202,541	38,179,368
2,239,411	4,400,000	3,461,335	-	-	2,358,717	-	-	-	13,825,869
4,953,759	4,342,199	-	-	-	1,093,055	-	-	322,912	13,338,820
1,763,559	**1,798,886**	**4,500,000**	**243,216**	**2,554,599**	**3,381,715**	**500,000**	**2,352,107**	**3,430,991**	**28,220,081**
-	-	-	-	-	-	-	-	-	495,000
2,000	-	-	-	147,500	-	-	-	-	383,705
-	-	-	-	3,686,000	-	-	-	-	3,686,000
-	-	-	-	-	645,072	-	-	-	645,072
-	-	-	-	-	-	-	-	-	425,000
-	-	-	-	-	1,676,800	-	-	-	1,676,800
-	-	-	-	-	530,235	-	-	-	530,235
1,850,000	1,200,000	-	-	-	-	-	-	-	3,900,000
-	-	-	290,000	-	52,000	-	-	-	644,794
-	-	-	-	-	-	-	-	-	348,000
-	-	6,320,000	-	-	-	500,000	1,700,000	-	8,520,000
1,852,000	1,200,000	6,320,000	290,000	3,833,500	2,904,107	500,000	1,700,000	-	21,254,606
1,849,440	798,108	-	-	-	2,089,811	-	179,607	3,430,991	-
1,439,536	-	-	-	-	-	-	200,000	-	-
3,288,976	**798,108**	**-**	**-**	**-**	**2,089,811**	**-**	**379,607**	**3,430,991**	**23,346,506**

Five Year Capital Improvement Plan

OCALA INTERNATIONAL AIRPORT

PRIORITY	PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Year	Fiscal Year 2015	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	TOTAL
1	General Aviation Terminal Parking Lot & Infrastructure (Construction)	Funded		495,000						
	General Aviation Terminal Parking Lot & Infrastructure (Design) *		70,783							70,783
	Design and Construction of Fuel Farm		552,209							552,209
	Construct Mid Field Vehicle Access Road		46,249							46,249
	Re-Stripe Runway 18-36 *		121,107							121,107
	Design Taxiway A Reconstruction				748,000					748,000
	Construction Taxiway A Rehab					7,609,137				7,609,137
	Design GA Terminal Building Complex				200,000					200,000
	Construct Ga Terminal Building Complex					4,000,000				4,000,000
	Environmental Assessment RW 18-36 ARC D-IV						200,000			200,000
	Conduct Wind Study						50,000			50,000
	West Industrial Park Roads (North)						500,000			500,000
	Taxiway B-Widen & Increase Runway Separation					1,000,000				1,000,000
	EA - Runway 18/36 Extension							360,000		360,000
	Relocate ASOS							100,000		100,000
	Construct W Industrial Park Rd Off SW 67th Ave (South Connection)							1,031,754		1,031,754
	Property Acquisition							1,000,000		1,000,000
	Property Acquisition (North of SW 385h St)								4,500,000	4,500,000
	Runway 18/36 Extion								6,160,000	6,160,000
	Rehabilitate FBO Terminal Apron								1,125,991	1,125,991
	North Industrial Park Access Road								710,461	710,461
	Extend West Side Access Road (South)								500,000	500,000
	Design and Construct West Side Apron and Taxiway C Phase 1								6,247,395	6,247,395
	TOTAL		**790,348**	**495,000**	**948,000**	**12,609,137**	**750,000**	**2,491,754**	**19,243,847**	**36,833,086**

*PENDING GRANT AWARD

Department	Project Duration	Life Expectancy	Priority
AIRPORT	2015	2015-2044	1

Project Title

Design & Construct GA Terminal Parking lot and Infrastructure

Project Location

Airport

Project Description/Justification

This project will double the available vehicle parking spaces; improve safety and traffic flow through the parking lot and frontage of terminal building; and expand the water, sewer and drainage to facilitate future GA terminal and associated hangars. Current parking facilities do not support the existing volume and usage of existing terminal; vehicles are parking between trees and on the dirt. The area lacks storm water drainage, and sewer and waterlines are old, undersized and require attention.

Strategic Goals Relevance

This request supports City Council's Economic Hub Strategic Goal by providing superior infrastructure that will encourage development at the airport.

Project's Return on Investment

The return on investment is not known at this time. The City's investment on this project is only 10% of the total cost of the project.

Relevant Graphic Details

FISCAL DETAILS			2015
451-27-756-542-65010	Airport Match - Construction in Progress		22,500
341-50-756-542-65010	State Grant - Construction in Progress		22,500
341-60-756-542-65010	FAA Grant - Construction in Progress		450,000
	Total Expenditures	**$**	**495,000**

Operating Cost Impact

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction		495,000					495,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	$ -	$ 495,000	$ -	$ -	$ -	$ -	$ 495,000

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	$ -	$ -	$ -	$ -	$ -	$ -	$ -
NET COST	$ -	$ 495,000	$ -	$ -	$ -	$ -	$ 495,000

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
State Grant - 341		22,500					22,500
Airport - 451		22,500					22,500
FAA Grant - 341		450,000					450,000
							-
Total Funding Sources	$ -	$ 495,000	$ -	$ -	$ -	$ -	$ 495,000

Capital Projects & Replacements Funding Plan

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	Total Available Funds	**-**	**-**	**-**	**4,713,553**	**1,604,044**	**683,279**	**694,132**
	AIRPORT	472,500	22,500	-	-	-	-	-
	DEVELOPMENT SERVICES							
1	Wayfinding Signage Program	-	-	-	-	-	-	50,000
2	Phoenix Heights Project	-	-	-	-	-	-	23,000
3	Video Monitoring - Fund 111		-	16,150	-	-	-	-
4	Street Sensor Pilot Proj. for Downtown Ocala (111)	-	-	49,883	-	-	-	
5	Historic District Sidewalks Project			-	46,000	-	-	-
6	Historic District -Decorative Street Lights				-	-	-	-
7	Historic District -Brick Paved Intersection			-	49,172	-	-	-
	ELECTRIC	-	-	-	-	-	-	-
	FACILITIES MAINTENANCE	-	-	-	-	-	-	-
	FIRE	-	-	-	-	425,000	-	-
	FLEET MANAGEMENT	-	-	-	-	-	-	-
	INFORMATION TECHNOLOGY	-	-	-	-	-	-	-
	PUBLIC WORKS	-	-	-	850,000	-	-	-
	RECREATION & PARKS	-	-	-	94,700	-	-	208,094
	TELECOMMUNICATIONS	-	-	348,000	-	-	-	-
	WATER & SEWER	-	-	-	-	-	-	-
	TOTAL FY2015 CIP REQUESTS	472,500	22,500	414,033	1,039,872	425,000	-	281,094
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	TOTAL AVAILABLE FUNDS FY2015-2016	**-**	**-**	**-**	**9,031,100**	**2,680,856**	**773,279**	**873,778**

*PENDING GRANT AWARD

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4,123,399	4,237,756	4,135,520	-	80,720	4,178,656	484,021	293,936	593,643	21,912,222
4,075,786	3,731,319	-	-	30,000	2,414,560	380,720	84,339	491,679	15,078,298
2,730,273	4,592,199	7,264,303	1,613,648	8,107,788	5,392,033	2,541,287	2,626,576	202,541	38,179,368
2,239,411	4,400,000	3,461,335	-	-	2,358,717	-	472,500	-	14,298,369
4,953,759	4,342,199	-	-	-	1,093,055	-	-	322,912	13,338,820
1,763,559	**1,798,886**	**4,500,000**	**243,216**	**2,554,599**	**3,381,715**	**500,000**	**2,352,107**	**3,430,991**	**28,220,081**
-	-	-	-	-	-	-	-	-	495,000
-	-	-	-	-	-	-	-	-	50,000
2,000	-	-	-	-	-	-	-		25,000
-	-	-	-	-	-	-	-	-	16,150
-	-	-	-	-	-	-	-	-	49,883
-	-	-	-	-	-	-	-	-	46,000
-	-	-	-	147,500	-	-	-	-	147,500
-	-	-	-	-	-	-	-	-	49,172
-	-	-	-	3,686,000	-	-	-	-	3,686,000
-	-	-	-	-	645,072	-	-	-	645,072
-	-	-	-	-	-	-	-	-	425,000
-	-	-	-	-	1,676,800	-	-	-	1,676,800
-	-	-	-	-	530,235	-	-	-	530,235
1,850,000	1,200,000	-	-	-	-	-	-	-	3,900,000
-	-	-	290,000	-	52,000	-	-	-	644,794
-	-	-	-	-	-	-	-	-	348,000
-	-	6,320,000	-	-	-	500,000	1,700,000	-	8,520,000
1,852,000	1,200,000	6,320,000	290,000	3,833,500	2,904,107	500,000	1,700,000	-	21,254,606
1,849,440	798,108	-	-	-	2,089,811	-	179,607	3,430,991	-
1,439,536	-	-	-	-	-	-	200,000	-	-
3,288,976	**798,108**	**-**	**-**	**-**	**2,089,811**	**-**	**379,607**	**3,430,991**	**23,346,506**

Five Year Capital Improvement Plan
COMMUNITY DEVELOPMENT SERVICES

PRIORITY	PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Year	Fiscal Year 2015	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	TOTAL
1	Wayfinding Signage Program	Funded	527,352	50,000	50,000		-	10,000	637,352
2	Phoenix Heights Project	Funded	53,797	25,000				-	78,797
3	Video Monitoring Downtown	Funded		16,150	150	150	150	150	16,750
4	Street Sensor Pilot Project for Downtown Ocala	Funded	-	49,883	-	-	-	-	49,883
5	Sidewalk Repairs - OHD	Funded		46,000					
6	Decorative Street light-OHD	Funded		147,500					
7	Brick Paved Intersection-OHD	Funded		49,172					
	Imagine North Magnolia		227,090		382,993	194,247	345,958	320,141	1,470,429
	TOTAL		**581,149**	**383,705**	**50,150**	**150**	**150**	**10,150**	**732,899**

Department	Project Duration	Life Expectancy	Priority
Growth Management	2013-2016	10-20 yrs based on the type of sign	1

Project Title

Wayfinding Signage Program (Phase II)

Project Location

City-wide gateways/Central Core (Downtown)

Project Description/Justification

Complete Phase II of the Wayfinding Signage Program: Implement a wayfinding program within the boundaries of the City of Ocala, with a particular emphasis on the Central Core Area of Ocala and gateways. The Baker Group and MERJE will be preparing the plans and bid documents over the next two years.

Strategic Goals Relevance

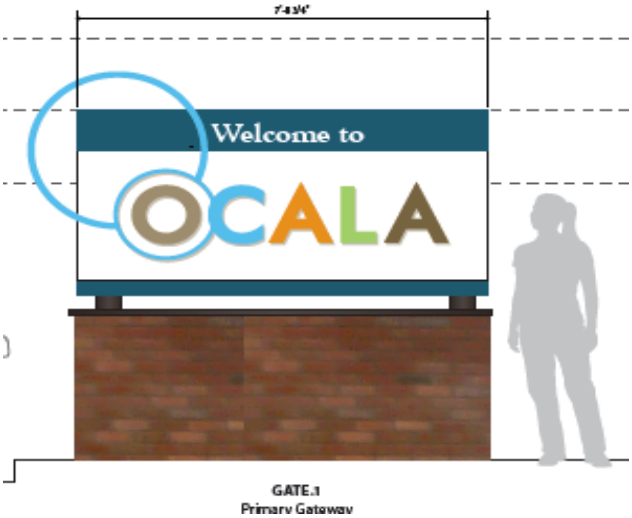
Economic Hub

Quality of Place

Project's Return on Investment

The Wayfinding Program will be sustainable over many years. The program will benefit economic development and tourism.

Relevant Graphic Details



FISCAL DETAILS		FY 2013-2014
103-16-514-559-65010	1/8th Mill - Construction in Progress	40,000
103-16-514-559-34010	1/8th Mill - Other Services	10,000
	Total Expenditures	**50,000**

Operating Cost Impact

The Public Works Department will no longer be providing signage that is not identified in the Wayfinding Signage Program.

Project's Impact On Other Departments

The Public Works Department will need to develop maintenance and operational plans for the wayfinding signs starting in FY 2018 (Similar to on-going replacement).

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Cost							-
Project Development							-
Design	80,000						80,000
Permitting							-
Land/ROW Acquisition							-
Construction	270,000	40,000	50,000				360,000
Equipment							-
Plans/Bids/Review	177,352	10,000					187,352
Operating Cost							
On-Going Operations						5,000	5,000
Maintenance						5,000	5,000
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ 527,352**	**$ 50,000**	**$ 50,000**	**$ -**	**$ -**	**$ 10,000**	**$ 637,352**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 527,352**	**$ 50,000**	**$ 50,000**	**$ -**	**$ -**	**$ 10,000**	**$ 637,352**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
103 - 1/8th Mill	447,340	50,000	50,000			10,000	557,340
621 - CRA Trust Fund	40,012						40,012
001 - General Fund	40,000						40,000
Total Funding Sources	**$ 527,352**	**$ 50,000**	**$ 50,000**	**$ -**	**$ -**	**$ 10,000**	**$ 637,352**

Department	Project Duration	Life Expectancy	Priority
Revitalization Strategies	2011-2016	2011-2016	2

Project Title

Phoenix Heights Acquisition & Redevel. Project

Project Location

West Ocala. NW 18th St (1600-1800 blocks), NW MLK Blvd Blvd (1700-1800 blocks), and the north side of NW 17th PL (1600-1800 blocks).

Project Description/Justification

The Phoenix Heights Acquisition and Redevelopment Project will focus on acquisition of available properties and demolishing dilapidated buildings. Through acquisition, demolition and site and infrastructure improvements, the City will assist in the neighborhood's redevelopment; disconnect the image of Busbee Quarters thus creating a new sense of place; and reconnect it to the surrounding neighborhoods, the Lillian Bryant Center and other educational, social and recreational opportunities. This year the focus will remain on acquisition. City staff will devise a plan for the disposition and redevelopment of the acquired properties, which will include seeking private sector interest, partnerships and opportunities.

Relevant Graphic Details

Strategic Goals Relevance

The Phoenix Heights Acquisition and Redevelopment Project is consistent with Goal 1 Quality of Place. This project will increase the citizen friendliness of our city by eliminating slum and blight as well as creating a safer neighborhood within West Ocala.

Project's Return on Investment

A return on investment is contingent on the redevelopment of the property and will be generated by ad valorem taxes and electric consumption.

FISCAL DETAILS			2015
103-16-516-554-31010	1/8th Mill - Appraisals & Title Work		500
103-16-516-554-49020	1/8th Mill - Taxes		4,000
103-16-516-554-49030	1/8th Mill - Property Acquisition		13,000
103-16-516-554-46020	1/8th Mill - Demolition		5,500
109-23-320-541-46010	Gas Tax Fund - PW Maintenance		2,000
	Total Expenditures	**$**	**25,000**

Operating Cost Impact

Until the properties are redeveloped, the properties, once buildings are demolished, will require mowing during the growing season and maintenance.

Project's Impact on Other Departments

The project's impact on other departments during the undeveloped stage will involve property maintenance during the growing season.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition	50,785	17,500					68,285
Construction							-
Equipment							-
Demolition	3,012	5,500					8,512
Operating Costs							
On-Going Operations							-
Maintenance		2,000					2,000
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ 53,797**	**$ 25,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 78,797**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 53,797**	**$ 25,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 78,797**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
103 - 1/8th Mill	53,797	23,000					76,797
109 - PW		2,000					2,000
							-
							-
Total Funding Sources	**$ 53,797**	**$ 25,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 78,797**

Department	Project Duration	Life Expectancy	Priority
Revitalization Strategies	2014-2015	2014-2017	3

Project Title
Video Monitoring

Project Location
Downtown Ocala

Project Description/Justification
Video monitoring of Downtown Ocala is long overdue. Code Enforcement, which oversees parking, is interested in being able to view the downtown parking areas remotely because it will lead to increased efficiency for Officers who patrol the area. This capability will allow Officers to better manage their time between parking enforcement and code enforcement duties with the goal of making them more available for code enforcement. Additional capabilities include the use of this system for law enforcement purposes to the Police Department as well as other agencies/departments in the city. The system will be used to provide analytical data and real-time information as well.

Relevant Graphic Details

Strategic Goals Relevance
This request supports City Council's Operational Excellence and Quality of Place Strategic Goals.

Project's Return on Investment
The return on investment will be reflected in increased efficiencies and time management.

FISCAL DETAILS			2015
111-16-219-559-64010	Downtown Taxing District Fund - Mach. & Equip.		16,000
001-16-711-524-43010	Rev. Strategies Code Enforcement -Utility Services		150
	Total Expenditures	**$**	**16,150**

Operating Cost Impact

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction							-
Equipment		16,000					16,000
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other: Electric		150	150	150	150	150	750
							-
Total Expenditures	**$ -**	**$ 16,150**	**$ 150**	**$ 150**	**$ 150**	**$ 150**	**$ 16,750**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ -**	**$ 16,150**	**$ 150**	**$ 150**	**$ 150**	**$ 150**	**$ 16,750**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
111 - Fund		16,000					16,000
001 - Fund		150	150	150	150	150	750
							-
							-
Total Funding Sources	**$ -**	**$ 16,150**	**$ 150**	**$ 150**	**$ 150**	**$ 150**	**$ 16,750**

Department	Project Duration	Life Expectancy	Priority
Revitalization Strategies	2014-2015	2014-2017	4

Project Title

Street Sensor Pilot Project for Downtown Ocala

Project Location

Downtown Taxing Districts

Project Description/Justification

Street parking sensors will give people the ability to quickly locate parking in Downtown Ocala via the internet. People will be able to locate a parking space by simply looking at it on the map rather than searching for parking. It will provide information about parking by informing parkers where free, pay and reserve parking is located. The system operates "in the cloud" thereby eliminating the need for storage and technical expertise from city personnel. It is available for computers, tablets and smartphones and will seamlessly migrate with our parking meters and on-line meter parking provider, Passport Parking. The street sensor program also provides valuable, relevant analytical data such as where, when and how people are parking in the downtown area. Please see the attached PowerPoint presentation.

Strategic Goals Relevance

This project supports City Council's Economic Hub, Operational Excellence and Quality of Place Strategic Goals.

Project's Return on Investment

The annual return on investment is estimated to be $63,735 due to increased enforcement efficiencies and reducing officer's time patrolling for parking violators

Relevant Graphic Details

FISCAL DETAILS			2015
111-16-219-559-64010	Downtown Taxing District Fund - Machinery & Equipment		31,955
001-16-711-524-52010	Rev. Strategies Code Enforcement - Operating Supplies		17,928
	Total Expenditures	**$**	**49,883**

Operating Cost Impact

There are no additional operating costs during the six month pilot project. If the City elects to keep Streetline, then the monthly cost for the software is $2,988. A total of $17,928 is being added for this is on-going expenses to cover the remaining 6 months in FY15 once the pilot project concludes. The energy source for the sensors are long term batteries, which the company will replace without cost.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction							-
Equipment	-	31,955					31,955
Other (SPECIFY)							-
Operating Costs							
On-Going Operations	-	17,928	35,856	35,856	35,856	35,856	161,352
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ -**	**$ 49,883**	**$ 35,856**	**$ 35,856**	**$ 35,856**	**$ 35,856**	**$ 193,307**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues		31,868	63,735	63,735	63,735	63,735	286,808
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ 31,868**	**$ 63,735**	**$ 63,735**	**$ 63,735**	**$ 63,735**	**$ 286,808**
NET COST	**$ -**	**$ 18,015**	**$ (27,879)**	**$ (27,879)**	**$ (27,879)**	**$ (27,879)**	**$ (93,501)**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
111 - Downtown Taxing District		31,955					31,955
001 - General Fund		17,928					17,928
							-
							-
Total Funding Sources	**$ -**	**$ 49,883**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 49,883**

Department	Project Duration	Life Expectancy	Priority
Growth Management	2014-2015	2015-2025	5

Project Title
Sidewalks in the Ocala Historic District

Project Location
Ocala Historic District

Project Description/Justification

On March 25, 2014 City Council held a workshop at which citizens of the Ocala Historic District discussed needed improvements within the Ocala Historic District. President McCleod asked staff to work with the historic district community to develop a plan for the necessary improvements. The Ocala Historic District Improvement Plan Steering Committee was formed as a result of the workshop and it developed and prioritized a list of improvement projects for the Ocala Historic District. The installation and/or repair 2000 feet of sidewalks in the Ocala Historic Districts was priority #1. This project will improve pedestrian safety and connectivity within the district and between Downtown Ocala and the Ocala Historic District.

Strategic Goals Relevance
Quality of Place

Project's Return on Investment

Although there is no financial return on investment, it is an investment in public safety.

Relevant Graphic Details

FISCAL DETAILS			2015
091-20-255-541-65010	Construction in Progress		23,000
091-20-255-541-46010	Repair & Maintenance		23,000
	Total Expenditures	**$**	**46,000**

Operating Cost Impact

There are no annual operating costs associated with sidewalks. Once a sidewalk fails, it is scheduled for repair/replacement within the City's Annual Resurfacing and Sidewalk Program.

Project's Impact on Other Departments

The Public Works Department will be responsible for having the sidewalks repaired or replaced in future years.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction		23,000					23,000
Equipment							-
Repair & Maintenance		23,000					23,000
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ -**	**$ 46,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 46,000**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ -**	**$ 46,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 46,000**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
091 - 3/4 Mill Fund		46,000					46,000
							-
							-
							-
Total Funding Sources	**$ -**	**$ 46,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 46,000**

Department	Project Duration	Life Expectancy	Priority
Growth Management	2014-2015	2015-2035	6

Project Title

Decorative Street Lights in the Ocala Historic District

Project Location

SE Fort King Street in the Ocala Historic District

Project Description/Justification

On March 25, 2014 City Council held a workshop at which citizens of the Ocala Historic District discussed needed improvements within the Ocala Historic District. President McCleod asked staff to work with the historic district community to develop a plan for the necessary improvements. The Ocala Historic District Improvement Plan Steering Committee was formed as a result of the workshop and it developed and prioritized a list of improvement projects for the Ocala Historic District. The installation of 25 decorative street lights along SE Fort King Street within the Ocala Historic District was identified as Priority #2. This project will improve pedestrian safety and connectivity within the district and between Downtown Ocala and the Ocala Historic District.

Strategic Goals Relevance

Quality of Place

Project's Return on Investment

Although there is no financial return on investment, it is an investment in public safety.

Relevant Graphic Details

FISCAL DETAILS			2015
332-32-479-531-65010	Construction in Progress		147,500
	Total Expenditures	**$**	**147,500**

Operating Cost Impact

The cost to replace a metal halide lumin lamp runs between $54 and $65 each. The life expectancy of one of these lamps is 5 years. If installed in 2015, the lamps should last until 2020. The decorative light poles can last for decades provided vehicles do not run into them and natural disasters do not occur.

Project's Impact on Other Departments

The Electric Utility will be responsible for changing the metal halide lumin lamps as they fail just like it does for the decorative lights in Downtown Ocala.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction		147,500					147,500
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ -**	**$ 147,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 147,500**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ -**	**$ 147,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 147,500**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
2007 Bond Issue		147,500					147,500
							-
							-
							-
Total Funding Sources	**$ -**	**$ 147,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 147,500**

Department	Project Duration	Life Expectancy	Priority
Growth Management	2014-2015	2015-2020	7

Project Title

Brick Paved Intersection in the Ocala Historic District

Project Location

Intersection of SE Fort King Street & SE Watula Avenue

Project Description/Justification

On March 25, 2014 City Council held a workshop at which citizens of the Ocala Historic District discussed needed improvements within the Ocala Historic District. President McCleod asked staff to work with the historic district community to develop a plan for the necessary improvements. The Ocala Historic District Improvement Plan Steering Committee was formed as a result of the workshop and it developed and prioritized a list of improvement projects for the Ocala Historic District. The installation of a brick pavers or a similar material to bricks at the intersection of SE Fort King Street and SE Watula Avenue was identified as Priority #3. This measure will help with traffic calming; provide better, safer pedestrian access at a busy intersection; and provide connectivity to Downtown Ocala. Similar intersection improvements have already been made in Downtown Ocala and West Ocala.

Strategic Goals Relevance
Quality of Place

Project's Return on Investment

Although there is no financial return on investment, it is an investment in public safety.

Relevant Graphic Details

FISCAL DETAILS		2015
091-20-255-541-65010	Construction in Progress	49,172
	Total Expenditures	**49,172**

Operating Cost Impact

There are no annual operating costs associated with intersection improvements such as this. Once the improvement fails, it is scheduled for repair/replacement within the City's Annual Resurfacing and Sidewalk Program.

Project's Impact on Other Departments

The Public Works Department will be responsible for having the intersection improvement repaired or replaced in future years.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction		49,172					49,172
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	$ -	$ 49,172	$ -	$ -	$ -	$ -	$ 49,172

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	$ -	$ -	$ -	$ -	$ -	$ -	$ -
NET COST	$ -	$ 49,172	$ -	$ -	$ -	$ -	$ 49,172

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
091 - 3/4 Mill Fund		49,172					49,172
							-
							-
							-
Total Funding Sources	$ -	$ 49,172	$ -	$ -	$ -	$ -	$ 49,172

Capital Projects & Replacements Funding Plan

Priority		*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	091 3/4 Mill Road Improv.	092 Fire/Police Improv.	097 Fire Impact Fees	103 1/8 Mill Neighborhood Enhan.
	Total Cash Balance Forward FY2013-2014	-	-	-	6,900,804	2,713,872	586,098	1,948,767
	Total Revenue Forecast FY2013-2014	-	-	-	2,420,345	840,375	97,181	426,670
	Total Operating Allocated Funds FY2013-2014	-	-	-	2,302,334	667,539	-	900,022
	Total CIP Allocated Funds FY2013-2014	-	-	-	2,305,262	219,728	-	583,730
	Total Operating Funds Revenue Forecast FY2014-2015	-	-	-	-	924,865	-	441,541
	Total Operating Allocated Funds FY2014-2015	-	-	-	-	1,987,801	-	639,094
	Total Available Funds	**-**	**-**	**-**	**4,713,553**	**1,604,044**	**683,279**	**694,132**
	AIRPORT	472,500	22,500	-	-	-	-	-
	DEVELOPMENT SERVICES	-	-	66,033	95,172	-	-	73,000
ELECTRIC								
1	Overhead/Underground/Lighting Work Orders		-		-	-	-	-
2	Ergle Substation Upgrade - Autotransformer	-	-	-	-	-	-	-
3	Enzian Substation Upgrade		-		-	-	-	-
4	Electric Primary Cable Injection		-		-	-	-	-
5	Baseline and Waterplant Substations Upgrades		-		-	-	-	-
	FACILITIES MAINTENANCE	-	-	-	-	-	-	-
	FIRE	-	-	-	-	425,000	-	-
	FLEET MANAGEMENT	-	-	-	-	-	-	-
	INFORMATION TECHNOLOGY	-	-	-	-	-	-	-
	PUBLIC WORKS	-	-	-	850,000	-	-	-
	RECREATION & PARKS	-	-	-	94,700	-	-	208,094
	TELECOMMUNICATIONS	-	-	348,000	-	-	-	-
	WATER & SEWER	-	-	-	-	-	-	-
	TOTAL FY2015 CIP REQUESTS	472,500	22,500	414,033	1,039,872	425,000	-	281,094
	Total Estimated Cash Balance Forward FY2014-2015	-	-	-	6,478,080	2,680,856	683,279	873,778
	Total Capital Fund Revenue Forecast FY2014-2015	-	-	-	2,553,020	-	90,000	-
	TOTAL AVAILABLE FUNDS FY2015-2016	**-**	**-**	**-**	**9,031,100**	**2,680,856**	**773,279**	**873,778**

*PENDING GRANT AWARD

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
7,160,567	5,826,847	4,167,448	1,856,864	10,611,667	5,743,990	2,937,986	4,296,586	3,854,480	58,605,976
4,123,399	4,237,756	4,135,520	-	80,720	4,178,656	484,021	293,936	593,643	21,912,222
4,075,786	3,731,319	-	-	30,000	2,414,560	380,720	84,339	491,679	15,078,298
2,730,273	4,592,199	7,264,303	1,613,648	8,107,788	5,392,033	2,541,287	2,626,576	202,541	38,179,368
2,239,411	4,400,000	3,461,335	-	-	2,358,717	-	472,500	-	14,298,369
4,953,759	4,342,199	-	-	-	1,093,055	-	-	322,912	13,338,820
1,763,559	**1,798,886**	**4,500,000**	**243,216**	**2,554,599**	**3,381,715**	**500,000**	**2,352,107**	**3,430,991**	**28,220,081**
-	-	-	-	-	-	-	-	-	495,000
2,000	-	-	-	147,500	-	-	-	-	383,705
-	-	-	-	1,122,000	-	-	-	-	1,122,000
-	-	-	-	1,800,000	-	-	-	-	1,800,000
-	-	-	-	250,000	-	-	-	-	250,000
-	-	-	-	500,000	-	-	-	-	500,000
-	-	-	-	14,000	-	-	-	-	14,000
-	-	-	-	-	645,072	-	-	-	645,072
-	-	-	-	-	-	-	-	-	425,000
-	-	-	-	-	1,676,800	-	-	-	1,676,800
-	-	-	-	-	530,235	-	-	-	530,235
1,850,000	1,200,000	-	-	-	-	-	-	-	3,900,000
-	-	-	290,000	-	52,000	-	-	-	644,794
-	-	-	-	-	-	-	-	-	348,000
-	-	6,320,000	-	-	-	500,000	1,700,000	-	8,520,000
1,852,000	1,200,000	6,320,000	290,000	3,833,500	2,904,107	500,000	1,700,000	-	21,254,606
1,849,440	798,108	-	-	-	2,089,811	-	179,607	3,430,991	-
1,439,536	-	-	-	-	-	-	200,000	-	-
3,288,976	**798,108**	**-**	**-**	**-**	**2,089,811**	**-**	**379,607**	**3,430,991**	**23,346,506**

Five Year Capital Improvement Plan
ELECTRIC

PRIORITY	PROJECT DESCRIPTION	Funded/ Unfunded	Prior Years	Fiscal Year 2015	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	TOTAL
1	Overhead / Underground / Lighting Work Orders	Funded		1,122,000	1,144,440	1,167,329	1,190,675	1,214,489	5,838,933
2	Substation Equipment Upgrades Ergle Autotransformer	Funded		1,800,000					1,800,000
3	Substation Equipment Upgrades Enzian	Funded		250,000					250,000
4	Electric Primary Cable Injection	Funded	2,061,532	500,000	500,000				3,061,532
5	Substation Equip. Upgrades Waterplant/Baseline - Batteries	Funded		14,000					14,000
	Electric Feeder Upgrades 744 Dixie to 821 Shaw				400,000				400,000
	Electric Feeder Upgrades 821 Shaw to 744 Dixie					750,000			750,000
	Electric Feeder Upgrades - Ocala Palms to NW 60th Ave							150,000	150,000
	Electric Feeder Upgrades 841 White						300,000		300,000
	Substation Equipment Upgrades Silver Springs - Relaying						150,000		150,000
	Substation Equipment Upgrades White				750,000				750,000
	Substation Equipment Upgrades Dearmin					450,000			450,000
	Substation Equipment Upgrades Ergle							20,000	20,000
	Substation Equipment Upgrades Nuby's				700,000			20,000	720,000
	Substation Equipment Upgrades Ocala Palms							20,000	20,000
	TOTAL		**2,061,532**	**3,686,000**	**3,494,440**	**2,367,329**	**1,640,675**	**1,424,489**	**14,674,465**

Department	Project Duration	Life Expectancy	Priority
Electric	2014-2015	2015-2045	1

Project Title

Overhead/Underground/Lighting Work Orders

Project Location

City-wide

Project Description/Justification

Work Orders for new construction, such as new line extensions, new yard light and street light requests. New work order construction is essential to adding new commercial and residential customers, and meeting the changing needs of existing customers.

Strategic Goals Relevance

Quality of Place - Increase Infrastructure & Operational Excellence - Utility Reliability - New infrastructure, lighting and system improvements will provide quality energy to both residential and commercial customers.

Project's Return on Investment

The rate of return for these installations varies from 1 to 48 months.

Relevant Graphic Details

"CITY WIDE"

FISCAL DETAILS			2015
332-32-477-531-63021	Overhead/Underground/Lighting Work Orders		1,122,000
	Total Expenditures	**$**	**1,122,000**

Operating Cost Impact

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction		1,122,000	1,144,440	1,167,329	1,190,675	1,214,489	5,838,933
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	**$ -**	**$ 1,122,000**	**$ 1,144,440**	**$ 1,167,329**	**$ 1,190,675**	**$ 1,214,489**	**$ 5,838,933**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ -**	**$ 1,122,000**	**$ 1,144,440**	**$ 1,167,329**	**$ 1,190,675**	**$ 1,214,489**	**$ 5,838,933**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
							-
Utility Revenues		1,122,000					1,122,000
							-
Total Funding Sources	**$ -**	**$ 1,122,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,122,000**

Department	Project Duration	Life Expectancy	Priority
Electric	2014-2015	2015-2045	2

Project Title

Ergle Substation Upgrade - Autotransformer

Project Location

4255 NE 38th Terrace

Project Description/Justification

Purchase and install a new 230kV Autotransformer for the Ergle Substation. Ergle Sub is one of three delivery points, with a present total of five Autotransformers for the Ocala Utility Services System. Due to increased system growth, the new Autotransformer will provide an additional contingency in the event of delivery point failure.

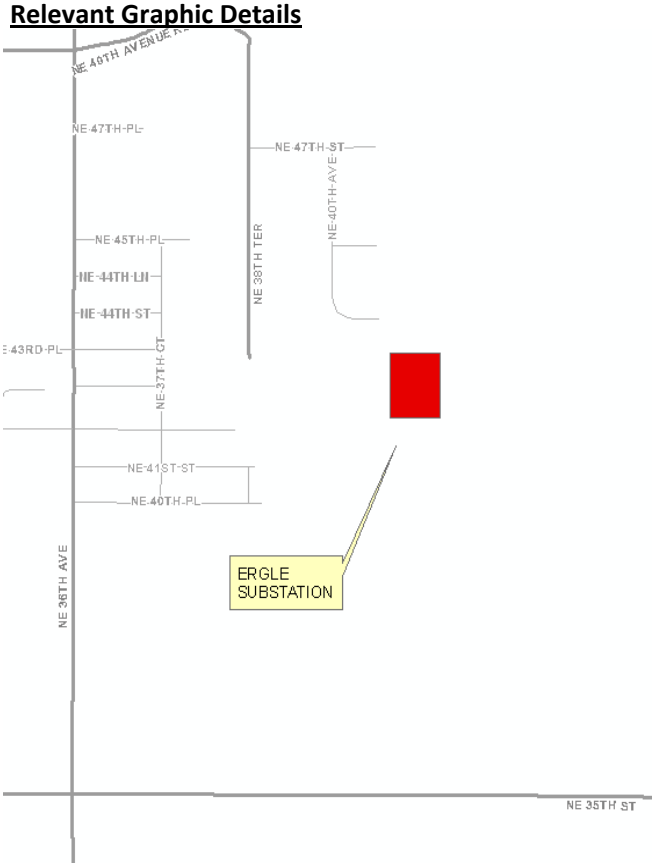
Strategic Goals Relevance

Operational Excellence - Utility Reliability - Each substation is an integral, important part of the electrical infrastructure, and must be kept up-to-date for safety and reliability.

Project's Return on Investment

These upgrades will improve system reliability.

Relevant Graphic Details



FISCAL DETAILS			2015
332-32-182-531-65010	Ergle Substation Upgrade - Autotransformer		1,800,000
	Total Expenditures	**$**	**1,800,000**

Operating Cost Impact

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction							-
Equipment		1,800,000					1,800,000
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	**$ -**	**$ 1,800,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,800,000**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ -**	**$ 1,800,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,800,000**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
2007 Bond Issue		1,800,000					1,800,000
Utility Revenues							-
							-
Total Funding Sources	**$ -**	**$ 1,800,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,800,000**

Department	Project Duration	Life Expectancy	Priority
Electric	2014-2015	2015-2045	3

Project Title

Enzian Substation Upgrade

Project Location

2300 NE 24th St

Project Description/Justification

Upgrade all existing 69kV breakers, bus equipment, and protective relaying equipment. Includes construction to upgrade the substation ground grid. The old oil-filled circuit breakers are reaching their end of reliable life.

Due to long lead times on some large equipment manufacture, this will be a two-year project. This is part of the OUS Sustained System Reliability plan.

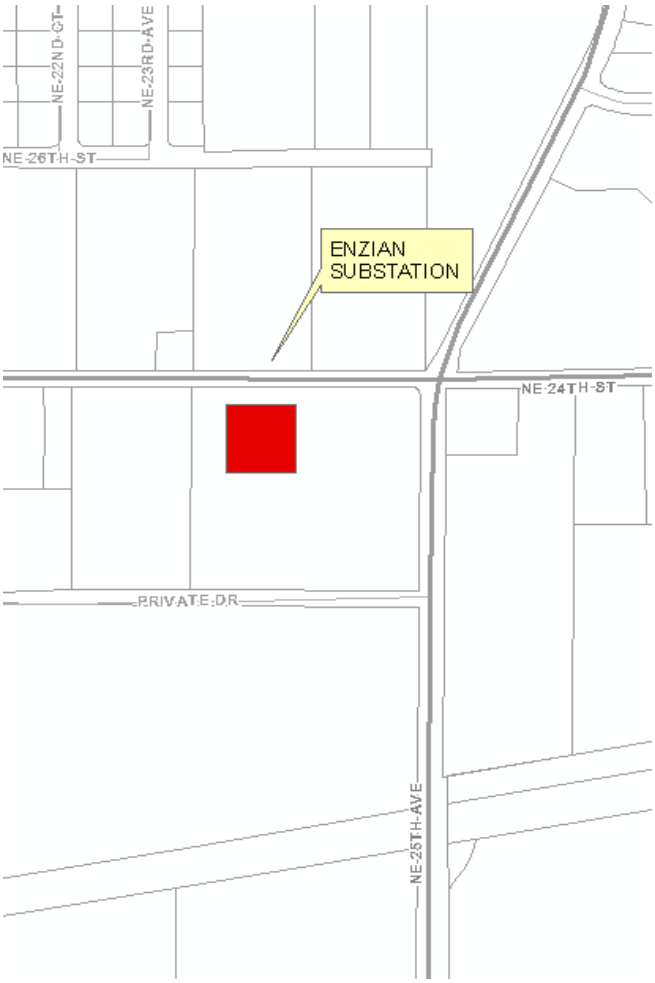
Strategic Goals Relevance

Operational Excellence - Utility Reliability-Each substation is an integral, important part of the electrical infrastructure, and must be kept up-to-date for safety and reliability.

Project's Return on Investment

These upgrades will improve system reliability.

Relevant Graphic Details



FISCAL DETAILS			2015
332-32-199-531-65010	Enzian Substation Upgrade		250,000
	Total Expenditures	**$**	**250,000**

Operating Cost Impact

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction		250,000					250,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	$ -	$ 250,000	$ -	$ -	$ -	$ -	$ 250,000

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	$ -	$ -	$ -	$ -	$ -	$ -	$ -
NET COST	$ -	$ 250,000	$ -	$ -	$ -	$ -	$ 250,000

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
2007 Bond Issue		250,000					250,000
Utility Revenues							-
List fund # & Short Title							-
Total Funding Sources	$ -	$ 250,000	$ -	$ -	$ -	$ -	$ 250,000

Department	Project Duration	Life Expectancy	Priority
Electric	2014-2015	2015-2045	4

Project Title

Electric Primary Cable Injection

Relevant Graphic Details

Project Location

City-wide

Project Description/Justification

Inject approximately 100,000 feet for Fiscal year 2015, of primary electric conductor that was installed prior to circa 1989 without a conduit system. This cable has an increasingly high failure rate as it ages. The cable injection process extends the life an average of 30 years significantly reducing the failures and increasing reliability. The cable injection firm guarantees the cable for 20 years.

"CITY WIDE"

Operational Excellence - Utility Reliability -Cable injection is an innovative approach to extending the life and preventing future failures of primary conductor. The injection process not only extends the life of the cable, but also provides less power interruptions thus increasing reliability.

Project's Return on Investment

The cable injection process extends the life an average of 30 years significantly reducing the failures and increasing reliability, thus greatly reducing ongoing maintenance costs. The cable injection process costs half of what replacement would cost using conventional methods.

FISCAL DETAILS			2015
332-32-188-531-65010	Electric Primary Cable Injection		500,000
	Total Expenditures	**$**	**500,000**

Operating Cost Impact

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	2,061,532	500,000					2,561,532
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	**$ 2,061,532**	**$ 500,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,561,532**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 2,061,532**	**$ 500,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,561,532**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
2007 Bond Issue	1,100,000	500,000					1,600,000
Utility Revenues	961,532						961,532
							-
Total Funding Sources	**$ 2,061,532**	**$ 500,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,561,532**

Department	Project Duration	Life Expectancy	Priority
Electric	2014-2016	2015-2045	5

Project Title

Baseline and Waterplant Substations Upgrades

Project Location

950 NE 58th Ave and 1810 NE 36th Ave

Project Description/Justification

For Baseline Substation and Waterplant Substations, upgrading the existing battery backup system. The battery backup system is critical to the operation of the substation

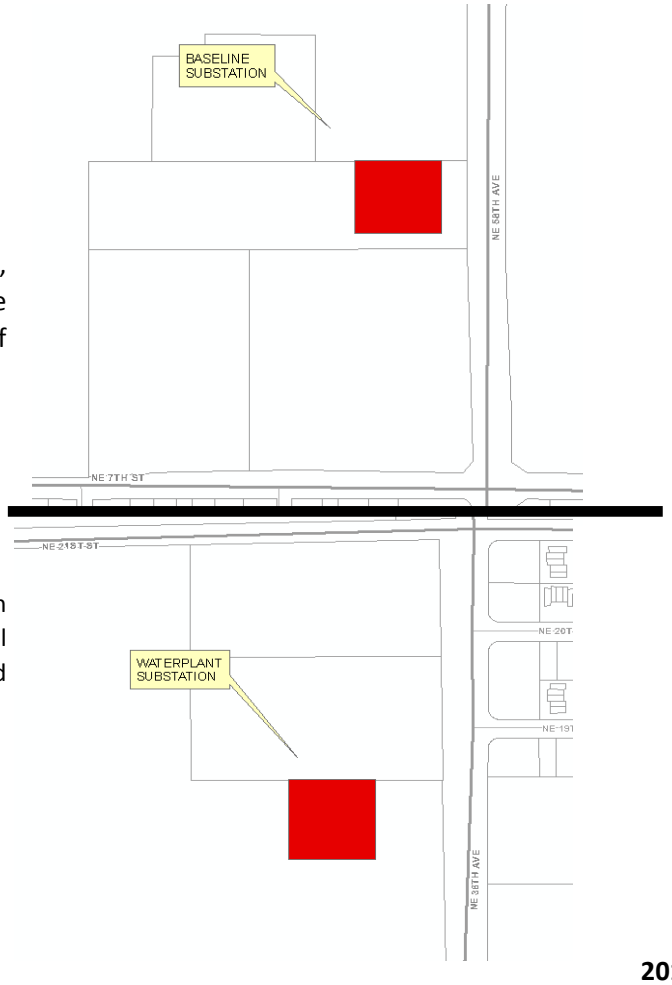
Strategic Goals Relevance

Operational Excellence - Utility Reliability -Each substation is an integral, important part of the electrical infrastructure, and must be kept up-to-date for safety and reliability.

Project's Return on Investment

These upgrades will improve system reliability.

Relevant Graphic Details



FISCAL DETAILS			2015
332-32-183-531-65010	Baseline and Waterplant Substations Upgrades		14,000
	Total Expenditures	**$**	**14,000**

Operating Cost Impact

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction		14,000					14,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	$ -	$ 14,000	$ -	$ -	$ -	$ -	$ 14,000

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	$ -	$ -	$ -	$ -	$ -	$ -	$ -
NET COST	$ -	$ 14,000	$ -	$ -	$ -	$ -	$ 14,000

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Utility Revenues		14,000					14,000
							-
							-
Total Funding Sources	$ -	$ 14,000	$ -	$ -	$ -	$ -	$ 14,000

Capital Projects & Replacements Funding Plan

Priority	*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	091 3/4 Mill Road Improv.	092 Fire/Police Improv.	097 Fire Impact Fees	103 1/8 Mill Neighborhood Enhan.
Total Cash Balance Forward FY2013-2014	-	-	-	6,900,804	2,713,872	586,098	1,948,767
Total Revenue Forecast FY2013-2014	-	-	-	2,420,345	840,375	97,181	426,670
Total Operating Allocated Funds FY2013-2014	-	-	-	2,302,334	667,539	-	900,022
Total CIP Allocated Funds FY2013-2014	-	-	-	2,305,262	219,728	-	583,730
Total Operating Funds Revenue Forecast FY2014-2015	-	-	-	-	924,865	-	441,541
Total Operating Allocated Funds FY2014-2015	-	-	-	-	1,987,801	-	639,094
Total Available Funds	**-**	**-**	**-**	**4,713,553**	**1,604,044**	**683,279**	**694,132**
AIRPORT	472,500	22,500	-	-	-	-	-
DEVELOPMENT SERVICES	-	-	66,033	95,172	-	-	73,000
ELECTRIC	-	-	-	-	-	-	-
FACILITIES MAINTENANCE							
City-wide	-	-	-	-	-	-	-
FIRE	-	-	-	-	425,000	-	-
FLEET MANAGEMENT	-	-	-	-	-	-	-
INFORMATION TECHNOLOGY	-	-	-	-	-	-	-
PUBLIC WORKS	-	-	-	850,000	-	-	-
RECREATION & PARKS	-	-	-	94,700	-	-	208,094
TELECOMMUNICATIONS	-	-	348,000	-	-	-	-
WATER & SEWER	-	-	-	-	-	-	-
TOTAL FY2015 CIP REQUESTS	472,500	22,500	414,033	1,039,872	425,000	-	281,094
Total Estimated Cash Balance Forward FY2014-2015	-	-	-	6,478,080	2,680,856	683,279	873,778
Total Capital Fund Revenue Forecast FY2014-2015	-	-	-	2,553,020	-	90,000	-
TOTAL AVAILABLE FUNDS FY2015-2016	**-**	**-**	**-**	**9,031,100**	**2,680,856**	**773,279**	**873,778**

*PENDING GRANT AWARD

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
7,160,567	5,826,847	4,167,448	1,856,864	10,611,667	5,743,990	2,937,986	4,296,586	3,854,480	58,605,976
4,123,399	4,237,756	4,135,520	-	80,720	4,178,656	484,021	293,936	593,643	21,912,222
4,075,786	3,731,319	-	-	30,000	2,414,560	380,720	84,339	491,679	15,078,298
2,730,273	4,592,199	7,264,303	1,613,648	8,107,788	5,392,033	2,541,287	2,626,576	202,541	38,179,368
2,239,411	4,400,000	3,461,335	-	-	2,358,717	-	472,500	-	14,298,369
4,953,759	4,342,199	-	-	-	1,093,055	-	-	322,912	13,338,820
1,763,559	**1,798,886**	**4,500,000**	**243,216**	**2,554,599**	**3,381,715**	**500,000**	**2,352,107**	**3,430,991**	**28,220,081**
-	-	-	-	-	-	-	-	-	495,000
2,000	-	-	-	147,500	-	-	-	-	383,705
-	-	-	-	3,686,000	-	-	-	-	3,686,000
-	-	-	-	-	645,072	-	-	-	645,072
-	-	-	-	-	-	-	-	-	425,000
-	-	-	-	-	1,676,800	-	-	-	1,676,800
-	-	-	-	-	530,235	-	-	-	530,235
1,850,000	1,200,000	-	-	-	-	-	-	-	3,900,000
-	-	-	290,000	-	52,000	-	-	-	644,794
-	-	-	-	-	-	-	-	-	348,000
-	-	6,320,000	-	-	-	500,000	1,700,000	-	8,520,000
1,852,000	1,200,000	6,320,000	290,000	3,833,500	2,904,107	500,000	1,700,000	-	21,254,606
1,849,440	798,108	-	-	-	2,089,811	-	179,607	3,430,991	-
1,439,536	-	-	-	-	-	-	200,000	-	-
3,288,976	**798,108**	**-**	**-**	**-**	**2,089,811**	**-**	**379,607**	**3,430,991**	**23,346,506**

Five Year Capital Improvement Plan
FACILITIES MAINTENANCE

PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Years	Fiscal Year 2015	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	TOTAL
800 MHz		-	-	-	-	-	-	-
Airport		-	-	-	48,450		7,500	55,950
City Clerk's Office		-	-	-	-	-	6,340	6,340
City Managers Office		-	-		-		36,825	36,825
Citizens Service Center (Unfunded $213,600)		-	-		-	-	-	-
Electric	Funded	22,100		24,550	5,400	57,515		109,565
Fire Department	Funded	164,398	159,295		7,920	8,580	-	340,193
Fleet & Facilities	Funded	5,208	180,646	1,322,350	1,109,389			2,617,593
Information Technology			6,795					6,795
Ocala Golf Club			-	51,780	-	-	-	51,780
Police Department (Unfunded $38,500)	Funded	250,000	16,000	19,223		-	-	285,223
Public Works		-	-	14,800		43,980	-	58,780
Recreation & Parks	Funded	163,309	282,336	35,384	38,050	84,885	24,230	628,194
Water & Sewer	Funded	39,500		33,650				73,150
TOTAL		**644,515**	**645,072**	**1,501,737**	**1,209,209**	**194,960**	**74,895**	**4,270,388**

PRIORITY	FISCAL YEAR 2014-2015 PROJECT LIST	DEPARTMENT	AMOUNT
1	Fire Station #4 Upgrades	Fire	118,565
2	Replacement of HVAC Systems Various Locations	Fleet & Facilities	180,646
3	ED Croskey Gymnasium Restroom Renovation	Recreation & Parks	110,800
4	Aquatic Centers Upgrades	Recreation & Parks	51,416
5	Fire Station #1 Upgrades	Fire	35,024
6	Parks Restrooms Upgrades	Recreation & Parks	73,010
7	ED Croskey Center Upgrades	Recreation & Parks	28,678
8	Parks Operations Flooring	Recreation & Parks	18,432
9	Ocala Police Department West District Flooring	Police	16,000
10	I.T. Computer Room Remodel	Information Technology	6,795
11	Fire Station #6 Upgrades	Fire	5,706
12	Ocala Police Department West District Roof - Option #1 (Unfunded $33,000)	Police	-
12	Ocala Police Department West District Roof - Option #2 (Unfunded $5,500)	Police	-
13	Interior Lobby Modification (Unfunded $213,600)	CSC	-
	TOTAL		**645,072**

Department	Life Expectancy	Priority
Fire	10 years	1
Station # 4	20 years (roof)	

Project Title

Fire Station # 4 Building Upgrades

Project Description

Re-roof lower roof, exterior repair of cracks and painting, apparatus bay painting, epoxy of bay floors and replace flooring in living area.

Project Justification

Fire Station # 4 was built in 1990 and is in need of building maintenance. The roof is original to the building and needs to be replaced. The exterior of the building is cracking and the paint is peeling. This needs to be addressed or more costly repairs will be required. The living room has carpet which has wear patterns that makes the carpet appear very dirty. Fire Stations have numerous visitors and staff living in these stations to provide safety to our citizens. If we do not maintain these building they will cost more to keep making repairs whether through standard upkeep or insurance claims.

Relevant Graphic Details

Strategic Goals Relevance

Quality of Place, Fiscally sustainable and Economic Hub

Cost Breakdown

Exterior Painting	$	25,000
Painting Apparatus Bay	$	7,500
Epoxy of Bay Floors	$	5,000
Re-roof Flat roof (does not include bay roof)	$	69,000
Stackable Washer and Dryer	$	1,680
Replacement of Flooring (Living Room Area)	$	6,365
Blinds	$	4,020
Total Cost Breakdown	**$**	**118,565**

FISCAL DETAILS			2015
586-19-601-519-46010	Repair & Maintenance	$	118,565
	Total Expenditures	**$**	**118,565**

Department	Life Expectancy	Priority
Fleet & Facilities	13 years	2

Project Title

Replacement of HVAC Systems at four locations.

Project Description

Replace one (1) 15 Ton HVAC system at **Lillian Bryant Center**; one (1) 15 Ton HVAC unit at **Pine Oaks Golf Course**; two (2) 5 Ton roof top units at **Fire Station #1**; and (4) units (5 Ton, 7-1/2 Ton, 10 Ton and 15 Ton) at **Ocala Police Department** (402 S. Pine Avenue).

Project Justification

Lillian Bryant Center: This unit is 19 years old and is no longer energy efficient. Due to its age, it is no longer fiscally responsible to repair. Replacement of a 7 day programmable thermostat will aid in energy efficiency.

Pine Oaks Golf Course: There are currently two (2) 15 ton HVAC units. Only one will be replaced. The other unit will be removed; it is no longer needed, as the restaurant is closed. The unit is 20 years old, no longer energy efficient, and not fiscally responsible to repair.

Fire Station #1: These units are 18 and 19 years old, in poor shape, and are no longer energy efficient. Replacement of a 7 day programmable thermostat will aid in energy efficiency.

Ocala Police Department Headquarters: (4) units have been in operation 24/7 since 1999; running hours are 122,640. Replacement of the 7 day programmable thermostat will aid in energy efficiency

Relevant Graphic Details

Strategic Goals Relevance

Quality of Place

Cost Breakdown

Lillian Bryant Center	$	15,250
Pine Oaks Golf Course	$	25,250
Engineering for Pine Oaks	$	5,000
Fire Station #1 (2) Units	$	25,350
Ocala Police Department (4) Units	$	109,796
Total Cost Breakdown	**$**	**180,646**

FISCAL DETAILS			2015
586-21-601-519-46010	Repair & Maintenance	$	15,250
586-29-601-519-46010	Repair & Maintenance	$	25,250
586-29-601-519-31010	Professional Services - Other	$	5,000
586-19-601-519-46010	Repair & Maintenance	$	25,350
586-18-601-519-46010	Repair & Maintenance	$	109,796
	Total Expenditures	**$**	**180,646**

Department	Life Expectancy	Priority
Recreation & Parks	30 years	3
Ed Croskey		

Project Title

Gymnasium Restroom Renovation

Relevant Graphic Details

Project Description

Renovation of men's and women's restrooms in the gymnasium with all new sinks, toilets, urinals, hands free dryers and soap dispensers.

Project Justification

These restrooms have never been renovated and the facility is 47 years old and do not meet current ADA requirements. Design services were completed in FY2014 with the expectation that construction would take place in FY2015.

Strategic Goals Relevance

Quality of Place

Cost Breakdown

Cost to be determined by Facilities staff.

Total Cost Breakdown $ 110,800

FISCAL DETAILS			2015
586-21-601-519-46010	Repair & Maintenance	$	110,800
	Total Expenditures	**$**	**110,800**

Department	Life Expectancy	Priority
Recreation & Parks	5-8 years	4

Project Title

Aquatic Centers Concrete Repairs, Interior/Exterior Painting and Roll Down Gate.

Project Description

Refinish concrete , Paint inside and outside of all buildings and replace roll down gates for Jervey Gantt and Hampton Pool locations.

Project Justification

The cracking concrete can cause issues with the pools if the cracks reach the pool marcite or tiles. It is cracking underneath the slide area and if the cracks reach bolts, it can cause the bolts to loosen up making the slides unstable. Interior/Exterior: The painting inside of the buildings has not been done in over 6 years. Paint is faded and peeling. Roll Down Gates: These gates are original to the facility and do not close properly.

Relevant Graphic Details

Strategic Goals Relevance

Quality of Place

Cost Breakdown

Concrete Repairs	$	10,000
Interior/Exterior Painting	$	21,500
Roll Down Gates Qty. (4) $4979.00 ea.	$	19,916
Total Cost Breakdown	**$**	**51,416**

FISCAL DETAILS			2015
586-21-601-519-46010	Repair & Maintenance	$	10,000
586-21-601-519-46010	Repair & Maintenance	$	21,500
586-21-601-519-46010	Repair & Maintenance	$	19,916
	Total Expenditures	**$**	**51,416**

Department	Life Expectancy	Priority
Fire Station # 1		5

Project Title

Upgrades to Fire Station #1.

Project Description

Create a covered concrete patio area with an aluminum roof. Upgrade locker room by refinishing and repairing tile on floors and walls where tile currently exist. Replace all mini blinds with vertical blinds. Replace flooring in dorm, and in living area. Replace window in the kitchen with an energy efficient window.

Relevant Graphic Details

Project Justification

Fire Station # 1 has not had any major repairs or upgrades in many years. They do not have a covered area that they can grill their meals or be able to be outside. The upgrade of the covered patio would increase their living area. The restroom upgrade would make the locker user friendly and replace cracked and mismatched tile. All fire stations are safe houses, provide tours, assist our citizens, and are visible to all who enter Ocala and as such should have a safe and up kept facility.

Strategic Goals Relevance

Quality of Place

Cost Breakdown

Covered patio area	$	8,021
Upgrade to locker room	$	10,362
Blinds	$	4,506
Flooring	$	10,135
Kitchen window replacement	$	2,000
Total Cost Breakdown	**$**	**35,024**

FISCAL DETAILS			2015
586-19-601-519-46010	Repair & Maintenance	$	27,003
586-19-601-519-63020	Improvements O/T Buildings	$	8,021
	Total Expenditures	**$**	**35,024**

Department	Life Expectancy	Priority
Recreation & Parks	10 years	6

Project Title

Restroom Upgrades at: Clyatt Park, E.D. Croskey Park, Lillian Bryant Park, Jervey Gantt Park, and Heritage Nature Park.

Project Description

Replace toilets and paper towel dispensers with automatic and energy-saving products. Faucets will have motion control features. Current plumbing supply lines will be upgraded to accommodate the new products.

Project Justification

These restrooms were built in: 1976 (Clyatt Park), 1978 (E.D. Croskey Park), 1988 (Lillian Bryant Park), 1993 (Jervey Gantt Park-West) & 2003 (Jervey Gantt Park-East), and 2000 (Heritage Nature Park). None of these restrooms have had major upgrades. The current toilets are not commercial grade and the sensors will not work unless they are installed on a commercial grade toilet. Plumbing has to be upgraded to accommodate the improvements, as it is original. By completing these modifications, we will comply with ADA requirements, and use less energy and natural resources. This should also decrease repairs to these facilities, as hand towels will no longer be available to be used to clog toilets.

Strategic Goals Relevance

Quality of Place

Cost Breakdown

Supplies: 20ea hand-dryer units @ $440=$8,800; 20ea electrical upgrades for hand-dryer units @ $330=$6,600; 9ea 3/4-1" service lines @ $1,200= $10,800; 22ea sensor faucets @ $450 = $9,900; 21ea toilets @ $770=$16,170; 3ea urinals @ $480=$1,440; 2ea sinks @ $150=$300.	$	54,010
Permit Fee (5ea @ $200)	$	1,000
Construction Cost (5ea @ $3,600)	$	18,000
Total Cost Breakdown	**$**	**73,010**

Relevant Graphic Details

FISCAL DETAILS			2015
586-21-601-519-52010	Supplies	$	54,010
586-21-601-519-31010	Professional Services - Other	$	1,000
586-21-601-519-46010	Repair & Maintenance	$	18,000
	Total Expenditures	**$**	**73,010**

Department	Life Expectancy	Priority
Recreation & Parks E.D. Croskey Center	10 years	7

Project Title: E.D. Croskey Center Upgrades

Project Description

Gym Lighting: Additional gym ceiling lighting.
Construct an 8'6" x 6'6" registration office.
Construct 48 back pack cubbies.
New counters for kitchen; new cabinets for Media Center.
Acoustical Panels: Replace covers on sound reducing boards with new blue covering.
Replace stove in kitchen.

Project Justification

The existing lighting in the gymnasium is not adequate for current programs, rentals and events. The main areas in need are: the customer and staff entrance, customer seating areas, restroom entrances; front and south sides of gym; entrance for guests, vendors, etc. Acoustical Panels: The Gymnasium is widely used by the public and the City as an event zone and much more. The acoustical panels will reduce the echo created by the high ceiling and wide open space of the gym.

Kitchen and Media Center Cabinets: The kitchen was added in 1998 with no updates. The kitchen counters are very worn from years of use for programs and rentals.

Strategic Goals Relevance

Quality of Place

Cost Breakdown

Registration Center	$	5,226
Counter Top Kitchen	$	2,600
Acoustical Panels	$	6,240
Stove	$	650
Cubby Project	$	2,480
Media Center cabinets and counter tops	$	7,900
Gym Lighting	$	3,582
Total Cost Breakdown	**$**	**28,678**

Relevant Graphic Details

FISCAL DETAILS			2015
586-21-601-519-46010	Repair & Maintenance	$	28,678
	Total Expenditures	**$**	**28,678**

Department	Life Expectancy	Priority
Recreation & Parks	20 years	8

Project Title
Replace VCT floor in Parks Operations building

Project Description
Remove 960 sq. ft. of existing VCT flooring and replace with raised rubber flooring.

Project Justification
The current flooring is worn to the backing and appears dirty and can no longer be finished to a clean appearance. This area is used by field workers and is a heavy traffic area. The raised rubber flooring is the best flooring for this application.

Strategic Goals Relevance
Quality of Place

Cost Breakdown

Replace VCT flooring with	$	18,432
Total Cost Breakdown	**$**	**18,432**

Relevant Graphic Details

FISCAL DETAILS			2015
586-21-601-519-46010	Repair & Maintenance	$	18,432
	Total Expenditures	**$**	**18,432**

Department	Life Expectancy	Priority
Ocala Police Department West District	10 years	9

Project Title

New Flooring Carpet

Project Description

Replace all carpet at West District located at 2400 W. Silver Springs Blvd.

Project Justification

The Carpet is old and worn. The cleaning of the carpet is no longer feasible due to the condition of the flooring. The VCT is allowing water to seep into the wood underneath the floor causing damage. The cost of the flooring shall not exceed $16,000 as the type of flooring has not been determined.

Relevant Graphic Details

Strategic Goals Relevance

Quality of Place

Cost Breakdown

New Flooring	$	16,000
Total Cost Breakdown	**$**	**16,000**

FISCAL DETAILS			2015
586-18-601-519-46010	Repair & Maintenance	$	16,000
	Total Expenditures	**$**	**16,000**

Department	Life Expectancy	Priority
Information Technology I.T.	10 years	10

Project Title
Computer Room Remodel

Project Description
Replace flooring, remove excess electrical components, remove wallpaper and paint walls.

Project Justification
The computer room at City Hall is being repurposed due to co-locating our IT infrastructure to Telecom's network operation center. The City Hall space is currently modeled to house computing resources and does not have the necessary office furnishings and partitions for productive staff use. The remodeled space will be utilized to house the service desk operations in a clean and organized environment to better manage technology, inventory control, and customer response. Currently, the service desk operations lack room for storage, testing and an area for repair and innovation. Repurposing this space will help us provide improved customer service while aiding our internal staff performance by providing a much improved work area for operations.

Strategic Goals Relevance
Quality of Place

Relevant Graphic Details

Cost Breakdown

Construction Project	$	6,795
Total Cost Breakdown	**$**	**6,795**

FISCAL DETAILS			**2015**
586-12-601-519-46010	Repair & Maintenance	$	6,795
	Total Expenditures	**$**	**6,795**

Department	Life Expectancy	Priority
Fire Station # 6		11

Project Title

Upgrades to Fire Station #6.

Relevant Graphic Details

Project Description

Cover existing patio area with an aluminum roof. Install a retractable screen on the sliding glass door.

Project Justification

The current patio is located on the 2nd floor and does not have any protection from the weather. The sliding glass doors doesn't have a track for the screen and this option provides ventilation. The windows in this station were designed not to open.

Strategic Goals Relevance

Quality of Place

Cost Breakdown

Covered Patio area	$	4,032
Retractable Screen for slides	$	1,674
Total Cost Breakdown	**$**	**5,706**

FISCAL DETAILS			2015
586-19-601-519-46010	Repair & Maintenance	$	5,706
	Total Expenditures	**$**	**5,706**

Department	Life Expectancy	Priority
Ocala Police Department West District	20 years	12

Project Title
Replace Roof

Project Description
Repair or replace roof at West District located at 2400 W. Silver Springs Blvd.

Project Justification
City sold property for new mall to be built on site. The West District modular office will have to be separated into three sections and set back up in its new location. There are two scenarios presented, only one will be utilized.
Option # 1. When the modular office is prepared to be moved if the roof is cut evenly by the roofing company that will be joining it then only the repairs will need to be made. This option was verified by a roofing contractor
Option # 2. If the modular office is not disassembled in the correct manner then it will require a new roof.

Relevant Graphic Details

Strategic Goals Relevance
Quality of Place

Cost Breakdown

Option # 1	$	5,500
Option # 2	$	33,000
Total Cost Breakdown	**$**	**38,500**

FISCAL DETAILS			2015
586-18-601-519-46010 -#1	Repair & Maintenance		Unfunded
586-18-601-519-46010-#2	Repair & Maintenance		Unfunded
	Total Expenditures	**$**	**-**

Department	Life Expectancy	Priority
Electric Citizens Service Center	30 years	13

Project Title

Interior Lobby Modification

Project Description

Open wall for visitor area, move door and install new door, open wall for new service area, Install (5) island service desk, replace carpet in new hall, and change ramp and add door.

Project Justification

Completion of these modifications will alleviate overcrowding of the lobby.

Strategic Goals Relevance

Quality of Place

Cost Breakdown

Approx. 500 sq ft modification	$	186,900
Architect cost	$	26,700
Total Cost Breakdown	**$**	**213,600**

Relevant Graphic Details

FISCAL DETAILS			2015
586-32-601-519-46010	Repair & Maintenance	$	186,900
586-32-601-519-31010	Professional Services - Other	$	26,700
	Total Expenditures	**$**	**213,600**

Capital Projects & Replacements Funding Plan

Priority		*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	091 3/4 Mill Road Improv.	092 Fire/Police Improv.	097 Fire Impact Fees	103 1/8 Mill Neighborhood Enhan.
	Total Cash Balance Forward FY2013-2014	-	-	-	6,900,804	2,713,872	586,098	1,948,767
	Total Revenue Forecast FY2013-2014	-	-	-	2,420,345	840,375	97,181	426,670
	Total Operating Allocated Funds FY2013-2014	-	-	-	2,302,334	667,539	-	900,022
	Total CIP Allocated Funds FY2013-2014	-	-	-	2,305,262	219,728	-	583,730
	Total Operating Funds Revenue Forecast FY2014-2015	-	-	-	-	924,865	-	441,541
	Total Operating Allocated Funds FY2014-2015	-	-	-	-	1,987,801	-	639,094
	Total Available Funds	**-**	**-**	**-**	**4,713,553**	**1,604,044**	**683,279**	**694,132**
	AIRPORT	472,500	22,500	-	-	-	-	-
	DEVELOPMENT SERVICES	-	-	66,033	95,172	-	-	73,000
	ELECTRIC	-	-	-	-	-	-	-
	FACILITIES MAINTENANCE	-	-	-	-	-	-	-
FIRE								
1	New Fire Admin Building			-	-	425,000	-	-
	FLEET MANAGEMENT	-	-	-	-	-	-	-
	INFORMATION TECHNOLOGY	-	-	-	-	-	-	-
	PUBLIC WORKS	-	-	-	850,000	-	-	-
	RECREATION & PARKS	-	-	-	94,700	-	-	208,094
	TELECOMMUNICATIONS	-	-	348,000	-	-	-	-
	WATER & SEWER	-	-	-	-	-	-	-
	TOTAL FY2015 CIP REQUESTS	-	-	348,000	944,700	425,000	-	208,094
	Total Estimated Cash Balance Forward FY2014-2015	-	-	-	6,478,080	2,680,856	683,279	873,778
	Total Capital Fund Revenue Forecast FY2014-2015	-	-	-	2,553,020	-	90,000	-
	TOTAL AVAILABLE FUNDS FY2015-2016	**-**	**-**	**-**	**9,031,100**	**2,680,856**	**773,279**	**873,778**

*PENDING GRANT AWARD

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
7,160,567	5,826,847	4,167,448	1,856,864	10,611,667	5,743,990	2,937,986	4,296,586	3,854,480	58,605,976
4,123,399	4,237,756	4,135,520	-	80,720	4,178,656	484,021	293,936	593,643	21,912,222
4,075,786	3,731,319	-	-	30,000	2,414,560	380,720	84,339	491,679	15,078,298
2,730,273	4,592,199	7,264,303	1,613,648	8,107,788	5,392,033	2,541,287	2,626,576	202,541	38,179,368
2,239,411	4,400,000	3,461,335	-	-	2,358,717	-	472,500	-	14,298,369
4,953,759	4,342,199	-	-	-	1,093,055	-	-	322,912	13,338,820
1,763,559	**1,798,886**	**4,500,000**	**243,216**	**2,554,599**	**3,381,715**	**500,000**	**2,352,107**	**3,430,991**	**28,220,081**
-	-	-	-	-	-	-	-	-	495,000
2,000	-	-	-	147,500	-	-	-	-	383,705
-	-	-	-	3,686,000	-	-	-	-	3,686,000
-	-	-	-	-	645,072	-	-	-	645,072
-	-	-	-	-	-	-	-	-	425,000
-	-	-	-	-	1,676,800	-	-	-	1,676,800
-	-	-	-	-	530,235	-	-	-	530,235
1,850,000	1,200,000	-	-	-	-	-	-	-	3,900,000
-	-	-	290,000	-	52,000	-	-	-	644,794
-	-	-	-	-	-	-	-	-	348,000
-	-	6,320,000	-	-	-	500,000	1,700,000	-	8,520,000
1,850,000	1,200,000	6,320,000	290,000	-	2,259,035	500,000	1,700,000	-	21,254,606
1,849,440	798,108	-	-	-	2,089,811	-	179,607	3,430,991	-
1,439,536	-	-	-	-	-	-	200,000	-	-
3,288,976	**798,108**	**-**	**-**	**-**	**2,089,811**	**-**	**379,607**	**3,430,991**	**23,346,506**

Five Year Capital Improvement Plan
FIRE DEPARTMENT

PRIORITY	PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Year	Fiscal Year 2015	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	TOTAL
1	Purchase Administration Building	Funded		425,000	-	-	-	-	425,000
	TOTAL		**-**	**425,000**	**-**	**-**	**-**	**-**	**425,000**

Department	Project Duration	Life Expectancy	Priority
FIRE RESCUE	2015	2015-2035	1

Project Title

Purchase of Fire Administration Building

Project Location

TBD

Project Description/Justification

Propose to purchase an office building for consolidating all fire administration personnel into one facility. Currently, staff operates from four buildings, causing challenges to collaboration and planning. Recently, fire administration reorganized several positions, creating an additional staff position, for which there is not an available work area. The proposal includes the purchase of a building to replace the current fire administration facility.

Strategic Goals Relevance

Operational Excellence

Project's Return on Investment

Immediate benefits include staff efficiency, property ownership, and facility expenses consolidation.

Relevant Graphic Details

FISCAL DETAILS			2015
092-19-910-522-62010	Building		425,000
	Total Expenditures	**$**	**425,000**

Operating Cost Impact

The proposal includes the abandonment of the current fire administration building for a building that houses additional staff and provides more efficient and effective office features, including meeting and training rooms, office equipment room, and office space for all fire administration staff. In addition to the exchange of one building for another, the operating expenses will also be offset by discontinuing the use of the first floor of fire station #6, resulting in similar annual operating expenses after completion.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction							-
Equipment							-
Building		425,000					425,000
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
							-
Total Expenditures	**$ -**	**$ 425,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 425,000**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ -**	**$ 425,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 425,000**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
092 - Fire/Police Fund		425,000					425,000
							-
							-
Total Funding Sources	**$ -**	**$ 425,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 425,000**

Capital Projects & Replacements Funding Plan

Priority	*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	091 3/4 Mill Road Improv.	092 Fire/Police Improv.	097 Fire Impact Fees	103 1/8 Mill Neighborhood Enhan.
Total Cash Balance Forward FY2013-2014	-	-	-	6,900,804	2,713,872	586,098	1,948,767
Total Revenue Forecast FY2013-2014	-	-	-	2,420,345	840,375	97,181	426,670
Total Operating Allocated Funds FY2013-2014	-	-	-	2,302,334	667,539	-	900,022
Total CIP Allocated Funds FY2013-2014	-	-	-	2,305,262	219,728	-	583,730
Total Operating Funds Revenue Forecast FY2014-2015	-	-	-	-	924,865	-	441,541
Total Operating Allocated Funds FY2014-2015	-	-	-	-	1,987,801	-	639,094
Total Available Funds	**-**	**-**	**-**	**4,713,553**	**1,604,044**	**683,279**	**694,132**
AIRPORT	472,500	22,500	-	-	-	-	-
DEVELOPMENT SERVICES	-	-	66,033	95,172	-	-	73,000
ELECTRIC	-	-	-	-	-	-	-
FACILITIES MAINTENANCE	-	-	-	-	-	-	-
FIRE	-	-	-	-	425,000	-	-
FLEET MANAGEMENT							
City-wide	-	-	-	-	-	-	-
INFORMATION TECHNOLOGY	-	-	-	-	-	-	-
PUBLIC WORKS	-	-	-	850,000	-	-	-
RECREATION & PARKS	#REF!	-	-	94,700	-	-	208,094
TELECOMMUNICATIONS	-	-	348,000	-	-	-	-
WATER & SEWER	-	-	-	-	-	-	-
TOTAL FY2015 CIP REQUESTS	#REF!	22,500	414,033	1,039,872	425,000	-	281,094
Total Estimated Cash Balance Forward FY2014-2015	-	-	-	6,478,080	2,680,856	683,279	873,778
Total Capital Fund Revenue Forecast FY2014-2015	-	-	-	2,553,020	-	90,000	-
TOTAL AVAILABLE FUNDS FY2015-2016	**-**	**-**	**-**	**9,031,100**	**2,680,856**	**773,279**	**873,778**

*PENDING GRANT AWARD

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
7,160,567	5,826,847	4,167,448	1,856,864	10,611,667	5,743,990	2,937,986	4,296,586	3,854,480	58,605,976
4,123,399	4,237,756	4,135,520	-	80,720	4,178,656	484,021	293,936	593,643	21,912,222
4,075,786	3,731,319	-	-	30,000	2,414,560	380,720	84,339	491,679	15,078,298
2,730,273	4,592,199	7,264,303	1,613,648	8,107,788	5,392,033	2,541,287	2,626,576	202,541	38,179,368
2,239,411	4,400,000	3,461,335	-	-	2,358,717	-	472,500	-	14,298,369
4,953,759	4,342,199	-	-	-	1,093,055	-	-	322,912	13,338,820
1,763,559	**1,798,886**	**4,500,000**	**243,216**	**2,554,599**	**3,381,715**	**500,000**	**2,352,107**	**3,430,991**	**28,220,081**
-	-	-	-	-	-	-	-	-	495,000
2,000	-	-	-	147,500	-	-	-	-	383,705
-	-	-	-	3,686,000	-	-	-	-	3,686,000
-	-	-	-	-	645,072	-	-	-	645,072
-	-	-	-	-	-	-	-	-	425,000
-	-	-	-	-	1,676,800	-	-	-	1,676,800
-	-	-	-	-	530,235	-	-	-	530,235
1,850,000	1,200,000	-	-	-	-	-	-	-	3,900,000
-	-	-	290,000	-	52,000	-	-	-	644,794
-	-	-	-	-	-	-	-	-	348,000
-	-	6,320,000	-	-	-	500,000	1,700,000	-	8,520,000
1,852,000	1,200,000	6,320,000	290,000	3,833,500	2,904,107	500,000	1,700,000	-	21,254,606
1,849,440	798,108	-	-	-	2,089,811	-	179,607	3,430,991	-
1,439,536	-	-	-	-	-	-	200,000	-	-
3,288,976	**798,108**	**-**	**-**	**-**	**2,089,811**	**-**	**379,607**	**3,430,991**	**23,346,506**

Five Year Capital Improvement Plan

FLEET MANAGEMENT

PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Years	Fiscal Year 2015	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	TOTAL
Airport		-	-	-	-	40,000	-	40,000
Growth Management/Revitalization Strategies		-	-	-	-	-	16,000	16,000
Electric	Funded	315,000	355,000	207,000	145,000	244,000	49,000	1,315,000
Police	Funded	558,900	473,300	447,500	272,000	248,000	199,000	2,198,700
Public Works	Funded	2,433,133	681,000	491,000	285,000	475,500	206,000	4,571,633
Recreation & Parks	Funded	184,600	47,500	27,800	46,700	74,000	249,000	629,600
Water & Sewer	Funded	278,289	-	108,500	19,000	339,000	167,000	911,789
Fire	Funded	1,055,600	120,000	-	875,000	39,000	625,000	2,714,600
TOTAL		**4,825,522**	**1,676,800**	**1,281,800**	**1,642,700**	**1,459,500**	**1,511,000**	**12,397,322**

PRIORITY	FY 2015-2016 VEHICLE/EQUIPMENT LIST	DEPARTMENT	AMOUNT
1	2015 Ford F550 Light Rescue	Fire	120,000
2	2015 Ford Interceptor Utility Marked K-9	Police	41,100
3	2015 Ford Interceptor Utility Marked K-9	Police	41,100
4	2015 Ford Interceptor Utility Marked K-9	Police	41,100
5	2015 Ford Interceptor Utility Marked K-9	Police	41,100
6	2015 Ford Interceptor Marked Patrol Sedan	Police	34,500
7	2015 Ford Interceptor Unmarked Sedan	Police	32,900
8	2015 Ford Interceptor Marked Patrol Sedan	Police	34,500
9	2015 Ford Interceptor Marked Patrol Sedan	Police	34,500
10	2015 Ford Interceptor Marked Patrol Sedan	Police	34,500
11	2015 Ford Interceptor Marked Patrol Sedan	Police	34,500
12	2015 Ford Interceptor Marked Patrol Sedan	Police	34,500
13	2015 Ford Interceptor Marked Patrol Sedan	Police	34,500
14	2015 Ford Interceptor Marked Patrol Sedan	Police	34,500
15	2015 New Way Mammoth 40 Yard Front Loader	PW-Sanit.	238,000
16	2015 New Way Mammoth 40 Yard Front Loader	PW-Sanit.	238,000
17	2015 Freightliner Chassis with 35 Yard Clamshell Body	PW-Sanit.	205,000
18	2015 Freightliner Chassis with Terex General Digger Derrick Body	Elect. - T & D	355,000
19	2015 Toro Reelmaster 3100-D, Sidewinder Mower	Rec. & Parks	33,500
20	2015 Toro 60" Z-Mower	Rec. & Parks	14,000
TOTAL			**1,676,800**

Enterprise Departments	
PW-Sanitation	**681,000**
Electric	**355,000**
	1,036,000

General Fund Departments	
Fire	**$120,000**
Police	**$473,300**
Recreation and Parks	**$47,500**
	$640,800

Department	Life Expectancy	Priority
Ocala Fire Department	10 Years	1

Vehicle/Equipment Request
2015 Ford F550 Light Rescue

Vehicle/Equipment To Be Replaced
2007 Ford F550 Light Rescue
Unit #05-157

Replacement Reason
This rescue truck has 79,185 miles and has reached 87% of its purchase price in maintenance cost and also experiences excessive idle time that equates to thirty three highway miles for every hour it idles. Propose to replace this rescue truck in order to improve reliability and provide a greater number of vehicles to assist in the repair and maintenance process. Currently, the rescue trucks respond to a vast majority of the fire department's incidents, estimated at approximately 90%. The quick response vehicles also respond to a majority of the incidents without back up by fire engines (over 60%). Comparatively speaking, rescue trucks cost less than half the cost of new fire engines, and are considered a more economical means to respond to high volume incidents. The new Ford F550 Rescue will have a 6.8L gas engine for increased reliability, reduced maintenance cost, and greater efficiency. The Rescue body will be removed from the old truck and refurbished at E-One and mounted on the new chassis for a $40,000 approximate savings.

Strategic Goals Relevance
Operational Excellence

Cost Breakdown

2015 Ford F550 Light Rescue	$	120,000
Total Cost Breakdown	**$**	**120,000**

Relevant Graphic Details

FISCAL DETAILS			2015
586-19-602-519-64010	Machinery & Equipment ($5,000+)		120,000
	Total Expenditures	**$**	**120,000**

Department	Life Expectancy	Priority
Police	8 Years	2

Vehicle/Equipment Request
2015 Ford Interceptor Utility Marked K-9

Vehicle/Equipment To Be Replaced
2005 Ford Crown Victoria Sedan Marked K-9
Unit #04-671

Replacement Reason
This K-9 unit has 119,821 miles and has reached 87% of its purchase price in maintenance cost. Police sedans experience excessive idle time that equates to thirty three highway miles for every hour it idles.

Relevant Graphic Details

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2015 Ford Interceptor Utility	$	30,000
Emergency Equipment	$	3,500
Graphics	$	1,600
K-9 Equipment	$	6,000
Total Cost Breakdown	**$**	**41,100**

FISCAL DETAILS				2015
586-18-602-519-64010	Machinery & Equipment ($5,000+)			41,100
		Total Expenditures	**$**	**41,100**

Department	Life Expectancy	Priority
Police	8 Years	3

Vehicle/Equipment Request

2015 Ford Interceptor Utility Marked K-9

Vehicle/Equipment To Be Replaced

2005 Ford Crown Victoria Sedan Marked K-9
Unit #04-670

Replacement Reason

This K-9 unit has 97,001 miles and has reached 113% of its purchase price in maintenance cost. Police sedans experience excessive idle time that equates to thirty three highway miles for every hour it idles.

Relevant Graphic Details

Strategic Goals Relevance

Quality of Place

Cost Breakdown

2015 Ford Interceptor Utility	$	30,000
Emergency Equipment	$	3,500
Graphics	$	1,600
K-9 Equipment	$	6,000
Total Cost Breakdown	**$**	**41,100**

FISCAL DETAILS				2015
586-18-602-519-64010	Machinery & Equipment ($5,000+)			41,100
		Total Expenditures	**$**	**41,100**

Department	Life Expectancy	Priority
Police	8 Years	4

Vehicle/Equipment Request
2015 Ford Interceptor Utility Marked K-9

Vehicle/Equipment To Be Replaced
2005 Ford Crown Victoria Sedan Marked K-9
Unit #04-672

Replacement Reason
This K-9 unit has 86,643 miles of severe duty use and has reached 69% of it purchase price in maintenance cost. Police sedans experience excessive idle time that equates to thirty three highway miles for every hour it idles. The police department requested this vehicle upgrade to accommodate the K-9 unit for lower entry height, more

Strategic Goals Relevance
Quality of Place

Relevant Graphic Details

Cost Breakdown

2015 Ford Interceptor Utility	$	30,000
Emergency Equipment	$	3,500
Graphics	$	1,600
K-9 Equipment	$	6,000
Total Cost Breakdown	**$**	**41,100**

FISCAL DETAILS				2015
586-18-602-519-64010	Machinery & Equipment ($5,000+)			41,100
		Total Expenditures	**$**	**41,100**

Department	Life Expectancy	Priority
Police	8 Years	5

Vehicle/Equipment Request
2015 Ford Interceptor Utility Marked K-9

Vehicle/Equipment To Be Replaced
2003 Chevrolet Impala Sedan Marked K-9
Unit #04-631

Replacement Reason
This K-9 unit has 87,697 miles and has reached 100% of its purchase price in maintenance cost. Police sedans experience excessive idle time that equates to thirty three highway miles for every hour it idles.

Relevant Graphic Details

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2015 Ford Interceptor Utility	$	30,000
Emergency Equipment	$	3,500
Graphics	$	1,600
K-9 Equipment	$	6,000
Total Cost Breakdown	**$**	**41,100**

FISCAL DETAILS			2015
586-18-602-519-64010	Machinery & Equipment ($5,000+)		41,100
	Total Expenditures	**$**	**41,100**

Department	Life Expectancy	Priority
Police	8 Years	6

Vehicle/Equipment Request
2015 Ford Interceptor Marked Patrol Sedan

Vehicle/Equipment To Be Replaced
2004 Ford Crown Victoria Marked Patrol Sedan
Unit #04-654

Replacement Reason
This marked patrol unit has 129,981 miles and has reached 137% of its purchase price in maintenance cost. Police sedans experience excessive idle time that equates to thirty three highway miles for every hour it idles.

Relevant Graphic Details

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2015 Ford Interceptor	$	29,400
Emergency Equipment	$	3,500
Graphics	$	1,600
Total Cost Breakdown	**$**	**34,500**

FISCAL DETAILS				2015
586-18-602-519-64010	Machinery & Equipment ($5,000+)			34,500
		Total Expenditures	**$**	**34,500**

Department	Life Expectancy	Priority
Police	8 Years	7

Vehicle/Equipment Request
2015 Ford Interceptor Unmarked Sedan

Vehicle/Equipment To Be Replaced
2001 Ford Crown Victoria Unmarked Sedan
Unit #04-594

Replacement Reason
This unmarked patrol unit has 127,981 miles and has reached 84% of its purchase price in maintenance cost. Police sedans experience excessive idle time that equates to thirty three highway miles for every hour it idles.

Relevant Graphic Details

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2015 Ford Interceptor	$	29,400
Emergency Equipment	$	3,500
Total Cost Breakdown	**$**	**32,900**

FISCAL DETAILS			2015
586-18-602-519-64010	Machinery & Equipment ($5,000+)		32,900
	Total Expenditures	**$**	**32,900**

Department	Life Expectancy	Priority
Police	8 Years	8

Vehicle/Equipment Request
2015 Ford Interceptor Marked Patrol Sedan

Vehicle/Equipment To Be Replaced
2004 Ford Crown Victoria Marked Patrol Sedan
Unit #04-645

Replacement Reason
This marked patrol unit has 123,693 miles and has reached 93% of its purchase price in maintenance cost. Police sedans experience excessive idle time that equates to thirty three highway miles for every hour it idles.

Relevant Graphic Details

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2015 Ford Interceptor	$	29,400
Emergency Equipment	$	3,500
Graphics	$	1,600
Total Cost Breakdown	**$**	**34,500**

FISCAL DETAILS				2015
586-18-602-519-64010	Machinery & Equipment ($5,000+)			34,500
		Total Expenditures	**$**	**34,500**

Department	Life Expectancy	Priority
Police	8 Years	9

Vehicle/Equipment Request
2015 Ford Interceptor Marked Patrol Sedan

Vehicle/Equipment To Be Replaced
2003 Chevrolet Impala Marked Patrol Sedan
Unit #04-623

Replacement Reason
This marked patrol unit has 122,790 miles and has reached 99% of its purchase price in maintenance cost. Police sedans experience excessive idle time that equates to thirty three highway miles for every hour it idles.

Strategic Goals Relevance
Quality of Place

Relevant Graphic Details

Cost Breakdown

2015 Ford Interceptor	$	29,400
Emergency Equipment	$	3,500
Graphics	$	1,600
Total Cost Breakdown	**$**	**34,500**

FISCAL DETAILS				2015
586-18-602-519-64010	Machinery & Equipment ($5,000+)			34,500
		Total Expenditures	**$**	**34,500**

Department	Life Expectancy	Priority
Police	8 Years	10

Vehicle/Equipment Request
2015 Ford Interceptor Marked Patrol Sedan

Vehicle/Equipment To Be Replaced
2004 Ford Crown Victoria Marked Patrol Sedan
Unit #04-652

Replacement Reason
This marked patrol unit has 121,114 miles and has reached 96% of its purchase price in maintenance cost. Police sedans experience excessive idle time that equates to thirty three highway miles for every hour it idles.

Relevant Graphic Details

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2015 Ford Interceptor	$	29,400
Emergency Equipment	$	3,500
Graphics	$	1,600
Total Cost Breakdown	**$**	**34,500**

FISCAL DETAILS				2015
586-18-602-519-64010	Machinery & Equipment ($5,000+)			34,500
		Total Expenditures	**$**	**34,500**

Department	Life Expectancy	Priority
Police	8 Years	11

Vehicle/Equipment Request
2015 Ford Interceptor Marked Patrol Sedan

Vehicle/Equipment To Be Replaced
2004 Ford Crown Victoria Marked Patrol Sedan
Unit #04-642

Replacement Reason
This marked patrol unit has 120,819 miles and has reached 108% of its purchase price in maintenance cost. Police sedans experience excessive idle time that equates to thirty three highway miles for every hour it idles.

Relevant Graphic Details

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2015 Ford Interceptor	$	29,400
Emergency Equipment	$	3,500
Graphics	$	1,600
Total Cost Breakdown	**$**	**34,500**

FISCAL DETAILS			2015
586-18-602-519-64010	Machinery & Equipment ($5,000+)		34,500
	Total Expenditures	**$**	**34,500**

Department	Life Expectancy	Priority
Police	8 Years	12

Vehicle/Equipment Request
2015 Ford Interceptor Marked Patrol Sedan

Vehicle/Equipment To Be Replaced
2001 Ford Crown Victoria Marked Patrol Sedan
Unit #04-604

Replacement Reason
This marked patrol unit has 119,707 miles and has reached 125% of its purchase price in maintenance cost. Police sedans experience excessive idle time that equates to thirty three highway miles for every hour it idles.

Relevant Graphic Details

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2015 Ford Interceptor	$	29,400
Emergency Equipment	$	3,500
Graphics	$	1,600
Total Cost Breakdown	**$**	**34,500**

FISCAL DETAILS				2015
586-18-602-519-64010	Machinery & Equipment ($5,000+)			34,500
		Total Expenditures	**$**	**34,500**

Department	Life Expectancy	Priority
Police	8 Years	13

Vehicle/Equipment Request

2015 Ford Interceptor Marked Patrol Sedan

Vehicle/Equipment To Be Replaced

2006 Ford Crown Victoria Marked Patrol Sedan
Unit #04-702

Replacement Reason

This marked patrol unit has 111,897 miles and has reached 120% of its purchase price in maintenance cost. Police sedans experience excessive idle time that equates to thirty three highway miles for every hour it idles.

Relevant Graphic Details

Strategic Goals Relevance

Quality of Place

Cost Breakdown

2015 Ford Interceptor	$	29,400
Emergency Equipment	$	3,500
Graphics	$	1,600
Total Cost Breakdown	**$**	**34,500**

FISCAL DETAILS			2015
586-18-602-519-64010	Machinery & Equipment ($5,000+)		34,500
	Total Expenditures	**$**	**34,500**

Department	Life Expectancy	Priority
Police	8 Years	14

Vehicle/Equipment Request
2015 Ford Interceptor Marked Patrol Sedan

Vehicle/Equipment To Be Replaced
2003 Chevrolet Impala Marked Patrol Sedan
Unit #04-626

Replacement Reason
This marked patrol unit has 89,090 miles and has reached 119% of its purchase price in maintenance cost. Police sedans experience excessive idle time that equates to thirty three highway miles for every hour it idles.

Relevant Graphic Details

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2015 Ford Interceptor	$	29,400
Emergency Equipment	$	3,500
Graphics	$	1,600
Total Cost Breakdown	**$**	**34,500**

FISCAL DETAILS				**2015**
586-18-602-519-64010	Machinery & Equipment ($5,000+)			34,500
		Total Expenditures	**$**	**34,500**

Department	Life Expectancy	Priority
Public Works Commercial Sanitation	8 Years	15

Vehicle/Equipment Request
2015 Mammoth Front Loader

Vehicle/Equipment To Be Replaced
2003 Heil Front Loader
Unit #06-154

Replacement Reason
This unit has 127,000 miles and has reached 97% of its purchase price in maintenance cost and is no longer economical to operate. This purchase will reduce downtime, maintenance cost, and increase productivity and efficiency in the sanitation fleet.

Relevant Graphic Details

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2015 Mammoth Front Loader	$	238,000
Total Cost Breakdown	**$**	**238,000**

FISCAL DETAILS			2015
586-23-602-519-64010	Machinery & Equipment ($5,000+)		238,000
	Total Expenditures	**$**	**238,000**

Department	Life Expectancy	Priority
Public Works Commercial Sanitation	8 Years	16

Vehicle/Equipment Request
2015 Mammoth Front Loader

Vehicle/Equipment To Be Replaced
2004 McNeilus Front Loader
Unit #06-160

Replacement Reason
This unit has reached 120,000 miles and 97% of its purchase price in maintenance cost and is no longer economical to operate. This purchase will reduce downtime, maintenance cost, and increase productivity and efficiency in the sanitation fleet.

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2015 Mammoth Front Loader	$	238,000
Total Cost Breakdown	**$**	**238,000**

Relevant Graphic Details

FISCAL DETAILS			2015
586-23-602-519-64010	Machinery & Equipment ($5,000+)		238,000
	Total Expenditures	**$**	**238,000**

Department	Life Expectancy	Priority
Public Works Residential Sanitation	10 Years	17

Vehicle/Equipment Request
2015 Freightliner Chassis
with 35 Yard Clamshell Body

Vehicle/Equipment To Be Replaced
2005 International Clamshell
Unit #06-164

Replacement Reason
This unit has 88,380 miles and has reached 102% of its purchase price in maintenance cost and is no longer economical to operate. The department has requested a upgrade to a larger capacity unit that would maintain the ability to get into tight spaces while collecting storm debris, white goods and residential yard waste.

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2015 Freightliner Chassis with 35 Yard Clamshell Body	$	205,000
Total Cost Breakdown	**$**	**205,000**

Relevant Graphic Details

FISCAL DETAILS			2015
586-23-602-519-64010	Machinery & Equipment ($5,000+)		205,000
	Total Expenditures	**$**	**205,000**

Department	Life Expectancy	Priority
Ocala Electric Utility	15 Years	18

Vehicle/Equipment Request
2015 Freightliner Chassis
with Terex General Digger Derrick

Vehicle/Equipment To Be Replaced
2000 International with Digger Derrick Body

Unit #22-350

Relevant Graphic Details

Replacement Reason
This unit has 36,488 miles and has reached 90% of its purchase price in maintenance cost and is no longer economical to operate. Ocala Electric Utility requested a upgrade to a larger digger derrick with a greater lifting rating and height. New construction projects use heavier transformers and longer poles that dictate a large vehicle to accomplish this safely and efficiently.

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2015 Freightliner Chassis with Terex General Digger Derrick Body	$	355,000
Total Cost Breakdown	**$**	**355,000**

FISCAL DETAILS			2015
586-32-602-519-64010	Machinery & Equipment ($5,000+)		355,000
	Total Expenditures	**$**	**355,000**

Department	Life Expectancy	Priority
Recreation and Parks	8 Years	19

Vehicle/Equipment Request

2015 Toro Reelmaster 3100-D Sidewinder Mower

Vehicle/Equipment To Be Replaced

2002 Toro Groundsmaster 328D Mower
Unit #02-508

Replacement Reason

This unit has reached 96% of its purchase price in maintenance cost and is no longer economical to operate. As Recreation and Parks continues to transition playing field surfaces from Bahia to hybrid Bermuda turf, the mower needs are changing from rotary type mowers to reel type mowers. The rotary mowers cannot meet the current and future requirements to elevate the field standards to

Strategic Goals Relevance

Quality of Place

Relevant Graphic Details

Cost Breakdown

2015 Toro Reelmaster 3100-D Mower	$	33,500
Total Cost Breakdown	**$**	**33,500**

FISCAL DETAILS			2015
586-21-602-519-64010	Machinery & Equipment ($5,000+)		33,500
	Total Expenditures	**$**	**33,500**

Department	Life Expectancy	Priority
Recreation and Parks	7 Years	20

Vehicle/Equipment Request
2015 Toro 60" Z-Mower

Vehicle/Equipment To Be Replaced
2007 Toro Z-Master
Unit #02-629

Replacement Reason
This unit has reached 101% of its purchase price in maintenance cost and is no longer economical to operate. This unit is critical to Parks Operations when a contractor is no longer available to mow or for spot mowing before a event.

Strategic Goals Relevance
Quality of Place

Relevant Graphic Details

Cost Breakdown

2015 Toro 60" Z-Mower	$	14,000
Total Cost Breakdown	**$**	**14,000**

FISCAL DETAILS			2015
586-21-602-519-64010	Machinery & Equipment ($5,000+)		14,000
	Total Expenditures	**$**	**14,000**

Capital Projects & Replacements Funding Plan

Priority	*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	091 3/4 Mill Road Improv.	092 Fire/Police Improv.	097 Fire Impact Fees	103 1/8 Mill Neighborhood Enhan.
Total Cash Balance Forward FY2013-2014	-	-	-	6,900,804	2,713,872	586,098	1,948,767
Total Revenue Forecast FY2013-2014	-	-	-	2,420,345	840,375	97,181	426,670
Total Operating Allocated Funds FY2013-2014	-	-	-	2,302,334	667,539	-	900,022
Total CIP Allocated Funds FY2013-2014	-	-	-	2,305,262	219,728	-	583,730
Total Operating Funds Revenue Forecast FY2014-2015	-	-	-	-	924,865	-	441,541
Total Operating Allocated Funds FY2014-2015	-	-	-	-	1,987,801	-	639,094
Total Available Funds	**-**	**-**	**-**	**4,713,553**	**1,604,044**	**683,279**	**694,132**
AIRPORT	472,500	22,500	-	-	-	-	-
DEVELOPMENT SERVICES	-	-	66,033	95,172	-	-	73,000
ELECTRIC	-	-	-	-	-	-	-
FACILITIES MAINTENANCE	-	-	-	-	-	-	-
FIRE	-	-	-	-	425,000	-	-
FLEET MANAGEMENT	-	-	-	-	-	-	-
INFORMATION TECHNOLOGY							
City-wide	-	-	-	-	-	-	-
PUBLIC WORKS	-	-	-	850,000	-	-	-
RECREATION & PARKS	-	-	-	94,700	-	-	208,094
TELECOMMUNICATIONS	-	-	348,000	-	-	-	-
WATER & SEWER	-	-	-	-	-	-	-
TOTAL FY2015 CIP REQUESTS	472,500	22,500	414,033	1,039,872	425,000	-	281,094
Total Estimated Cash Balance Forward FY2014-2015	-	-	-	6,478,080	2,680,856	683,279	873,778
Total Capital Fund Revenue Forecast FY2014-2015	-	-	-	2,553,020	-	90,000	-
TOTAL AVAILABLE FUNDS FY2015-2016	**-**	**-**	**-**	**9,031,100**	**2,680,856**	**773,279**	**873,778**

*PENDING GRANT AWARD

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
7,160,567	5,826,847	4,167,448	1,856,864	10,611,667	5,743,990	2,937,986	4,296,586	3,854,480	58,605,976
4,123,399	4,237,756	4,135,520	-	80,720	4,178,656	484,021	293,936	593,643	21,912,222
4,075,786	3,731,319	-	-	30,000	2,414,560	380,720	84,339	491,679	15,078,298
2,730,273	4,592,199	7,264,303	1,613,648	8,107,788	5,392,033	2,541,287	2,626,576	202,541	38,179,368
2,239,411	4,400,000	3,461,335	-	-	2,358,717	-	472,500	-	14,298,369
4,953,759	4,342,199	-	-	-	1,093,055	-	-	322,912	13,338,820
1,763,559	**1,798,886**	**4,500,000**	**243,216**	**2,554,599**	**3,381,715**	**500,000**	**2,352,107**	**3,430,991**	**28,220,081**
-	-	-	-	-	-	-	-	-	495,000
2,000	-	-	-	147,500	-	-	-	-	383,705
-	-	-	-	3,686,000	-	-	-	-	3,686,000
-	-	-	-	-	645,072	-	-	-	645,072
-	-	-	-	-	-	-	-	-	425,000
-	-	-	-	-	1,676,800	-	-	-	1,676,800
-	-	-	-	-	530,235	-	-	-	530,235
1,850,000	1,200,000	-	-	-	-	-	-	-	3,900,000
-	-	-	290,000	-	52,000	-	-	-	644,794
-	-	-	-	-	-	-	-	-	348,000
-	-	6,320,000	-	-	-	500,000	1,700,000	-	8,520,000
1,852,000	1,200,000	6,320,000	290,000	3,833,500	2,904,107	500,000	1,700,000	-	21,254,606
1,849,440	798,108	-	-	-	2,089,811	-	179,607	3,430,991	-
1,439,536	-	-	-	-	-	-	200,000	-	-
3,288,976	**798,108**	**-**	**-**	**-**	**2,089,811**	**-**	**379,607**	**3,430,991**	**23,346,506**

Five Year Capital Improvement Plan
INFORMATION TECHNOLOGY

PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Year	Fiscal Year 2015	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	TOTAL
Airport		-	-	-	-	-	-	-
Budget & Finance		-	-	1,000	1,000	1,000	1,000	4,000
City Clerk's Office	Funded	-	31,500	-	2,500	-	-	34,000
City Manager's Office		-	-	2,000		-	2,000	4,000
Electric	Funded	19,500	47,800	10,000	10,000	25,500	25,500	138,300
Engineering		-	-	2,000	4,000	2,000	2,000	10,000
Fire Department	Funded	51,969	98,000	5,000	15,000	10,000	10,000	189,969
Fleet & Facilities	Funded	-	1,600	4,000	1,000	5,000	5,000	16,600
Growth Management	Funded	-	15,965	2,500	2,000	2,500	2,500	25,465
Human Resources & Risk Management	Funded	-	1,600	-	-	4,000	4,000	9,600
Information Technology		829,057	-	164,000	221,000	262,000	262,000	1,738,057
Internal Auditor		-	-	-	5,000	-	-	5,000
Police Department	Funded	542,900	257,000	449,000	540,000	690,000	450,000	242,000
Public Works	Funded	38,130	41,070	2,500	-	9,000	9,000	99,700
Recreation & Parks	Funded	4,100	9,100	1,500	-	-	-	14,700
Support Services		-	-	2,500	-	-	2,500	5,000
Telecommunications		-	-	2,000	-	-	-	2,000
Water & Sewer	Funded	8,300	26,600	15,000	6,000	15,000	8,500	79,400
TOTAL		**1,493,956**	**530,235**	**663,000**	**807,500**	**1,026,000**	**784,000**	**2,617,791**

FISCAL YEAR 2014-2015 EQUIPMENT LIST	DEPARTMENT	AMOUNT
(2) Fijutsi Scanners, (1) Microfilm Scan Machine, (1) Laptop	City Clerk	31,500
(2) High-End Desktops, (11) Laptops, (4) Tablets Cogsdale Mobile Work Module	Electric	47,800
(28) Toughbook Laptops	Fire	98,000
(2) Microsoft Surface Tablets with Keyboards	Fleet	1,600
(1) Plotter, (1) Scanner	Growth Management	15,965
(2) Microsoft Surface Tablets with Keyboards	Human Resources/Risk	1,600
(650) Licenses for Microsoft Exchange 2013, Storage, Professional Services, Microsoft 2013 Office. City-wide Office 2013 Training (1) High End Desktop	Information Technology	Unfunded **
City of Ocala Website Redesign	Information Technology	Unfunded **
(40)Desktops, (3)Laptops, (40)Mobile Printers, (35) Desktop Replacements, (15) iPad Mini, Replacement Livescan Computer, Management Software Upgrade for Virtual Server, OPD-Wide Network Large Plotter and (30) Ipad Replacements.	Police Department	257,000
(2) High-End Desktops, (17) Windows/Android Tablets, (3) Lucity Mobile License, (10) Standard Desktops, (1) Scanner	Public Works	41,070
(6) Standard Desktops, (2) Laptops with Docking Stations, (1) Adobe Acrobal Pro XI	Recreation & Parks	9,100
(8) Tablets, (3) Desktop Computers, (5) Lucity Mobile Software, (11) Laptops	Water & Sewer	26,600
TOTAL		**530,235**

NOTE: ** Due to the reorganization in I.T., all I.T. Departmental requests for FY 2015 are under review by the Technology Investment Board

Total Amount By Fund

General Fund	$	59,765
Electric	$	47,800
Police/Fire Fund	$	355,000
Stormwarter Fund	$	41,070
Water & Sewer Fund		$26,600
TOTAL	**$**	**530,235**

Department	Life Expectancy	Priority
City Clerk	2015 -2022	1

Request Title

Information Technology Equipment Replacement/Procurement

Request Description

Scanner Replacement
Microfilm Replacement
Portable Recorder Laptop Replacement

Project Justification

1. The scanners and microfilm machines are at the end of life and out of warranty. The use of the scanners are necessary for daily operation to scan all records to be archived in OnBase.
2. The microfiche is the only media used to view microfilms that were not converted into the archiving system. Therefore, it is important that this be replaced since parts are no longer available for repair. Microfilm is considered to be the most efficient media type to store records with a retention of ten years or greater.
3. Laptop for portable recording is an XP machine that is at the end of life and very slow. Replacement with newer technology will enable staff to perform work in a more reliable and efficient manner.

Strategic Goals Relevance

Operational Excellence

Cost Breakdown

2 Fijutsi Scanners	$	20,000
Microfilm Scan Machine	$	10,500
Laptop	$	1,000
Total Cost Breakdown	**$**	**31,500**

FISCAL DETAILS			**2015**
586-12-603-516-52010	Machinery & Equipment ($1,000 - $4,999)	$	1,000
586-12-603-516-64010	Machinery & Equipment over $5000	$	30,500
	Total Expenditures	**$**	**31,500**

Department	Life Expectancy	Priority
Electric	2015 - 2022	1

Request Title
Information Technology Equipment Replacement/Procurement

Request Description
2 High-End Desktops
11 Laptops
4 Windows/Android Tablets

Project Justification
The 2 high-end desktops are antiquated and must be replaced to handle the requirements of upgraded GIS software systems. The utility has begun deploying field applications for construction/service personnel and must have laptops/tablets to perform their tasks.

Strategic Goals Relevance
Operational Excellence

Cost Breakdown

2 High-End Desktops	$	4,000.00
11 Laptops	$	11,000.00
4 Tablets	$	2,800.00
Total Cost Breakdown	**$**	**17,800**

FISCAL DETAILS			**2015**
586-32-603-516-52060	Machinery & Equipment($1,000 - $4,999)		15,000.00
586-32-603-516-52010	Operating Supplies		2,800.00
	Total Expenditures	**$**	**17,800**

Department	Life Expectancy	Priority
Electric	2015 - 2022	2

Request Title

Information Technology Equipment Replacement/Procurement

Request Description

Cogsdale Mobile Work Module

Project Justification

Purchase of this module will provide Electric Staff the ability to view, create and update work orders in the field as work is assigned to them.

Strategic Goals Relevance

Operational Excellence

Cost Breakdown

Mobile Work Module	$	30,000
Total Cost Breakdown	**$**	**30,000**

FISCAL DETAILS			2015
586-32-603-516-68010	Intangible Assets ($5,000+)		30,000
	Total Expenditures	**$**	**30,000**

Department	Life Expectancy	Priority
Fire	2015 -2022	1

Request Title
Information Technology Equipment Replacement/Procurement

Request Description
28 Panasonic G1 Tablets with Mounting Brackets

Project Justification
Replace outdated Toughbooks which are over five years old and no longer under warranty. Repairs of this equipment ranges from $400 - $900. Purchases of the new equipment will enable the Fire Prevention Officers to have reliable equipment to perform daily duties such as fire inspections and fire investigations while in the field.

Strategic Goals Relevance
Protect and Advance the Quality of Place

Cost Breakdown

28 Toughbook Laptops	$	98,000
Total Cost Breakdown	**$**	**98,000**

FISCAL DETAILS				**2015**
586-19-603-516-52060	Machinery & Equipment($1,000 - $4,999)			98,000
		Total Expenditures	**$**	**98,000**

Department	Life Expectancy	Priority
Fleet	2015 - 2022	1

Request Title

Information Technology Equipment Replacement/Procurement

Request Description

2 Microsoft Surface Tablets for Fleet & Facilities Management Staff

Project Justification

Purchase of the Microsoft Surface Tablets for Management will provide the ability for them to work outside the office. Currently they are without laptops, and when away from the office, lack the capability to approve documents such as invoices, requisitions, payroll, etc, which results in lost productivity and delay in completing tasks.

Strategic Goals Relevance

Operational Excellence

Cost Breakdown

2 Microsoft Surface Tablets with Keyboards	$	1,600
Total Cost Breakdown	**$**	**1,600**

FISCAL DETAILS			**2015**
586-25-603-516-52010	Operating Supplies		1,600
	Total Expenditures	**$**	**1,600**

Department	Life Expectancy	Priority
Growth Management	2015 - 2022	1

Request Title
Information Technology Equipment Replacement

Request Description
1 Scanner
1 Plotter

Project Justification
Replacement of the current Scanner and Plotter which are at the end of life, out of warranty and parts are no longer available for the repair. Replacement of these items will give Staff the ability to effectively and efficiently do their jobs. These devices are heavily used by the department for scanning plans and large documents into the system.

Strategic Goals Relevance
Operational Excellence

Cost Breakdown

1 Plotter	$	8,670
1 Scanner	$	7,295
Total Cost Breakdown	**$**	**15,965**

FISCAL DETAILS			**2015**
586-16-603-516-64010	Machinery & Equipment($1,000 - $4,999)	$	15,965
	Total Expenditures	**$**	**15,965**

Department	Life Expectancy	Priority
Human Resources	2015 - 2022	1

Request Title

Information Technology Equipment Replacement/Procurement

Request Description

2 Microsoft Surface Tablets for Human Resources Management

Project Justification

1. Purchase of the Window Surfaces for Management will provide the ability to work outside the office and while in meetings to access emails, applications, etc., and approve documents on the City Network.

Strategic Goals Relevance

Operational Excellence

Cost Breakdown

2 Microsoft Surface Tablets with Keyboards	$	1,600
Total Cost Breakdown	**$**	**1,600**

FISCAL DETAILS			2015
586-15-603-516-52010	Operating Supplies		1,600
	Total Expenditures	**$**	**1,600**

Department	Life Expectancy	Priority
Information Technology	2015 - 2022	1

Request Title
Information Technology Equipment Replacement/Procurement

Request Description
1. Upgrade Email - Microsoft Exchange 2007 to Microsoft Exchange 2013 Exchange Server
2. Upgrade Microsoft Office 2007 to Microsoft Office 2013
3. High-End Desktop for Web Design
4. City-Wide Training on Microsoft Office 2013 Professional

Project Justification
1. Our current email system (Microsoft Exchange 2007 Enterprise) has reached its end of life for support. The software is seven years old and is also reaching the end of its compatibility with current software. Our email system is a critical part of our communication and is also integrated with all of our enterprise systems. It is imperative that we upgrade this system to maintain our infrastructure.
2. Our current office productivity suite (Microsoft Office 2007 Pro) has reached its end of life for support. The software is seven years old and is also reaching the end of its compatibility with current software. Our Office software is a critical part of our daily activities and is also integrated with enterprise systems. It is imperative that we upgrade this application to maintain our infrastructure. The information below is based on current quotes and covers 650 users.
3. High-End Desktop for Webmaster, the current desktop is no longer able to accommodate his needs for development. The machine is extremely slow because the CPU is maxed out and as a 32 bit machine the memory cannot be expanded to manage the tools and applications that are used for developments.
4. Provide training to all users throughout the City who currently uses Microsoft Office 2007. There are tremendous changes from Microsoft Office 2007 to Microsoft Office 2013, therefore training Staff on this newer technology will increases proficiency and reduces frustration.

Strategic Goals Relevance
Operational Excellence

Cost Breakdown

Microsoft Exchange 2013		
Microsoft Licenses	$	125,000
Storage	$	32,000
Professional Services	$	6,500
Microsoft Office 2013 Professional	$	203,362
City-wide Training	$	50,000
1 High End Desktop	$	5,000
Total Cost Breakdown	**$**	**421,862**

FISCAL DETAILS		**2015**
Operating Expenditures		
586-35-603-516-64010	Machinery & Equipment ($5,000+)	Unfunded
	Total Expenditures	**Unfunded**

Department	Life Expectancy	Priority
Information Technology	2015 - 2022	2

Request Title

Information Technology Equipment Replacement/Procurement

Request Description

A complete redesign of the City of Ocala's Website to bring it up to date, making it easier to navigate, appealing to the eyes and the ultimate goal of increasing Citizen engagement.

Project Justification

With the fast pace evolution of the web, our City website has quickly become outdated. By working with an outside vendor, we can bring our website back to date while allowing City staff to focus on other projects. A redesign will provide us with a number of innovative features that we don't currently have available. Some new features we would like are:

- A responsive website design: The website will automatically resize itself depending on the screen resolution of the device visiting the site. This will allow for a mobile/tablet friendly version of our website using the same content from our desktop website.
- Extranet: A private portion of the site accessible to only City employees.
- OneClick Social Networking Tie Ins: Content posted to the website can automatically be posted to social media accounts, alleviating double work for City staff
- Discussion Boards: Allowing citizens to leave comments directly on the website
- Electronic Newsletters: A built in electronic newsletter tool and a yearly maintenance plan that will provide the additional benefits to help keep our website updated and a complete redesign every 4 years.
- ADA Accessibility Requirements

Strategic Goals Relevance

Operation Excellence

Cost Breakdown

Consulting/Project Management	$	19,000
Website Design Programming	$	18,000
Training/Documentation	$	8,000
Yearly Maintenance	$	8,000
Total Cost Breakdown	**$**	**53,000**

FISCAL DETAILS			**2015**
Operating Expenditures			
586-35-603-516-68010	Intangible Assets ($5,000+)		Unfunded
	Total Expenditures	**$**	**-**

Department	Life Expectancy	Priority
Police	2015 - 2022	1

Request Title
Information Technology Equipment Replacement/Procurement

Request Description
(40) Laptop Replacements
(3) Laptop Replacements
(40) Mobile Printer Replacements
(35) Desktop Replacements
Replacement Livescan Computer
Management Software Upgrade for Virtual Server
OPD-Wide Network Large Plotter
15 Ipads Minis
30 Ipads Replacements

Project Justification
1. Desktops and Laptops Replacement are on a three year refresh cycle so Staff is performing their daily work on reliable technology. Failure to replace these machines, will result in lost productivity and endangerment of lives.
2. Mobile Printers are under a one year warranty, so 20% of the 220 printers used in OPD Vehicles are refreshed each year. This process provides Staff with reliable equipment to use while out in the field.
3. Replacement of the Livescan Computer is necessary because FDLE Livescan Fingerprint System will not support Windows 7, so upgrading to the newer operating system is necessary.
4. The Management Software upgrade is essential to bring OPD's vmware licensing into alignment with the new CIS servers.
5. The Plotter is required to print crime analysis which typically prints on large paper format that is not supported by the current Network printers. The use of the plotter will give Staff the ability to efficiently analyze crime statistics.
6. Purchase of additional Ipad Minis with accessories for SID, Evidence, Admin, School Resource Officers will provide staff the ability to access information such as drivers license, photos and images while in the fields. They are a low cost alternative to Ipads or Laptops.
7. Replacement of Apple Ipads with accessories that were procured in 2012 will reach its end of life in 2015 and will no longer be compatible with upgrades to current software being used by Staff.

Strategic Goals Relevance
Protect and Advance the Quality of Place

Cost Breakdown

(40) Laptop Replacements	$	80,000
(3) Laptop Replacements	$	9,000
(40) Mobile Printer Replacements	$	10,000
(35) Desktop Replacements	$	35,000
Replacement Livescan Computer	$	35,000
Management Software Upgrade for Virtual Server	$	35,000
OPD-Wide Network Large Plotter	$	8,000
15 Ipads Minis	$	15,000
30 Ipads Replacements	$	30,000
Total Cost Breakdown	**$**	**257,000**

FISCAL DETAILS			2015
586-18-603-516-68010	Intangible Assets ($5,000+)		35,000
586-18-603-516-52060	Machinery & Equipment ($1,000-$4,999)		179,000
586-18-603-516-64010	Machinery & Equipment ($5,000+)		43,000
	Total Expenditures	**$**	**257,000**

Department	Life Expectancy	Priority
Public Works	2015 - 2022	1

Request Title

Information Technology Equipment Replacement

Request Description

2 High-End Desktops
2 Android Tablets
15 Windows Tablet & Docking Stations for SCADA - Stormwater
1 Scanner - Stormwater
4 Standard Desktops to use as Kiosk - Sanitation
6 Standard Desktops for PW conference rooms
3 Lucity Android Mobile Ap Licenses

Project Justification

1. High-end desktops will replace the current standard desktop that are inefficient in processing applications that are critical to the Engineers, such as ARC-GIS.
2. Providing mobile device such as tablets will enable the technicians to input and make changes to work orders, manage assets and access GIS mapping for infrastructure locations and manage the Stormwater SCADA system while in the field. The tablets will replace laptops currently used for SCADA.
3. Lucity Mobile Application will provide the ability to access and update work orders on mobile devices while in the field.
4. Scanner - As a part of the consolidation of the City Engineering Department with Public Works, GIS staff also transferred in Stormwater Engineering Division. Currently they are using Water and Sewer's scanner which is not a feasible long-term solution. Also, when plans are sent to outside vendor to scan in color, it is costing approximately $200.00 per page which is not cost effective.

Strategic Goals Relevance

Operational Excellence

Cost Breakdown

2 High-End Desktops	$	4,000
17 Windows/Android Tablets	$	11,900
15 Docking Stations	$	3,375
3 Lucity Mobile Ap Licenses	$	4,500
10 Standard Desktops	$	10,000
1 Scanner	$	7,295
Total Cost Breakdown	**$**	**41,070**

FISCAL DETAILS			2015
Operating Expenditures			
586-23-603-516-52060	Machinery & Equipment($1,000 - $4,999)	$	25,795
586-23-603-516-52010	Operating Supplies	$	15,275
	Total Expenditures	**$**	**41,070**

Department	Life Expectancy	Priority
Recreation & Park	2015 - 2022	1

Request Title
Information Technology Equipment Replacement/Procurement

Request Description
3 Desktop Computers for Discovery Center, Cultural Arts Office an Lillian Bryant
2 Laptops with Docking Station for Discovery Center and Cultural Arts
3 Desktops for Barbara Washington Senior Center

Project Justification
1. The three new desktops are needed to support expanded operations at the Discovery Center, Cultural Arts Offices and Lillian Bryant. Currently the three part time staff and all seasonal staff share one work station which is inefficient. As operations grow and more programs are added, increases in registration and payments as well as research, the added computers will provide staff the tools needed to perform their duties in an efficient and timely manner.
2. The addition of the two laptops is necessary to support the new Discovery Center's education outreach which will be housed on the second floor. The laptops will provide the Discovery Science Supervisor the tools to work remotely at events and out of office locations as well as allow registrations and presentations to be conducted on the second floor. The laptop will provide the Cultural Arts Manager, who will be stationed at the new office at the train station, the ability to work remotely from various location throughout the City while working on special projects such as art exhibits, etc.
3. The addition of three desktops to the Computer Lab at Barbara Washington Senior Center will provide a better learning environment for our Seniors. Currently, the Seniors are doubling up at a computer to learn basic computer skills through hands on exercises which is not ideal when they are already struggling to learn new technology.

Strategic Goals Relevance
Operational Excellence

Cost Breakdown

6 Standard Desktops	$	6,000
2 Laptops with Docking Stations	$	2,800
Adobe Acrobat Pro XI	$	300
Total Cost Breakdown	**$**	**9,100**

FISCAL DETAILS			**2015**
Operating Expenditures			
586-21-603-516-52010	Operating Supplies	$	300
586-21-603-516-52060	Machinery & Equipment($1,000 - $4,999)	$	8,800
	Total Expenditures	**$**	**9,100**

Department	Life Expectancy	Priority
Water & Sewer	2015 - 2022	1

Request Title

Information Technology Equipment Replacement

Request Description

3 SCADA Desktops for Lift Stations
11 Laptops - Central Lines/Inspectors
5 Tablets - Central Maintenance
3 Windows Tablets for SCADA - Central Maintenance

Project Justification

The purchase of the 3 SCADA Desktops will complete the replacement of all the W&S SCADA Desktops. The systems are old XP Machines that are no longer under warranty and support from Microsoft will stop 4/8/2014. Providing Mobile Devices and Mobile Work Order Application to Technicians in Central Maintenance will enable the Techs to create and update work orders while in the field instead of waiting to get back to the office and hand it to the Admin Staff to input in the system. This approach will eliminate the manual paper process and promote greater efficiency.

Strategic Goals Relevance

Operational Excellence

Cost Breakdown

3 Standard Desktops	$	3,000
8 Tablets	$	5,600
5 Lucity Software Licenses	$	7,000
11 Laptops	$	11,000
Total Cost Breakdown	**$**	**26,600**

FISCAL DETAILS			2015
Operating Expenditures			
586-30-603-516-52060	Machinery & Equipment($1,000 - $4,999)	$	21,000
586-30-603-516-52010	Operating Supplies - Other	$	5,600
	Total Expenditures	**$**	**26,600**

Capital Projects & Replacements Funding Plan

Priority		*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	091 3/4 Mill Road Improv.	092 Fire/Police Improv.	097 Fire Impact Fees	103 1/8 Mill Neighborhood Enhan.
	Total Cash Balance Forward FY2013-2014	-	-	-	6,900,804	2,713,872	586,098	1,948,767
	Total Revenue Forecast FY2013-2014	-	-	-	2,420,345	840,375	97,181	426,670
	Total Operating Allocated Funds FY2013-2014	-	-	-	2,302,334	667,539	-	900,022
	Total CIP Allocated Funds FY2013-2014	-	-	-	2,305,262	219,728	-	583,730
	Total Operating Funds Revenue Forecast FY2014-2015	-	-	-	-	924,865	-	441,541
	Total Operating Allocated Funds FY2014-2015	-	-	-	-	1,987,801	-	639,094
	Total Available Funds	**-**	**-**	**-**	**4,713,553**	**1,604,044**	**683,279**	**694,132**
	AIRPORT	472,500	22,500	-	-	-	-	-
	DEVELOPMENT SERVICES	-	-	66,033	95,172	-	-	73,000
	ELECTRIC	-	-	-	-	-	-	-
	FACILITIES MAINTENANCE	-	-	-	-	-	-	-
	FIRE	-	-	-	-	425,000	-	-
	FLEET MANAGEMENT	-	-	-	-	-	-	-
	INFORMATION TECHNOLOGY	-	-	-	-	-	-	-
PUBLIC WORKS								
1	Transportation Rehabilitation & Capital Improv.	-	-	-	650,000	-	-	-
2	Downtown Street Improvement	-	-	-	200,000	-	-	-
1	Cameo Pond Force Main Project	-	-	-	-	-	-	-
2	Drainage Retention Area (DRA) Improvements	-	-	-	-	-	-	-
	RECREATION & PARKS	-	-	-	94,700	-	-	208,094
	TELECOMMUNICATIONS	-	-	348,000	-	-	-	-
	WATER & SEWER	-	-	-	-	-	-	-
	TOTAL FY2015 CIP REQUESTS	472,500	22,500	414,033	1,039,872	425,000	-	281,094
	Total Estimated Cash Balance Forward FY2014-2015	-	-	-	6,478,080	2,680,856	683,279	873,778
	Total Capital Fund Revenue Forecast FY2014-2015	-	-	-	2,553,020	-	90,000	-
	TOTAL AVAILABLE FUNDS FY2015-2016	**-**	**-**	**-**	**9,031,100**	**2,680,856**	**773,279**	**873,778**

*PENDING GRANT AWARD

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
7,160,567	5,826,847	4,167,448	1,856,864	10,611,667	5,743,990	2,937,986	4,296,586	3,854,480	58,605,976
4,123,399	4,237,756	4,135,520	-	80,720	4,178,656	484,021	293,936	593,643	21,912,222
4,075,786	3,731,319	-	-	30,000	2,414,560	380,720	84,339	491,679	15,078,298
2,730,273	4,592,199	7,264,303	1,613,648	8,107,788	5,392,033	2,541,287	2,626,576	202,541	38,179,368
2,239,411	4,400,000	3,461,335	-	-	2,358,717	-	472,500	-	14,298,369
4,953,759	4,342,199	-	-	-	1,093,055	-	-	322,912	13,338,820
1,763,559	**1,798,886**	**4,500,000**	**243,216**	**2,554,599**	**3,381,715**	**500,000**	**2,352,107**	**3,430,991**	**28,220,081**
-	-	-	-	-	-	-	-	-	495,000
2,000	-	-	-	147,500	-	-	-	-	383,705
-	-	-	-	3,686,000	-	-	-	-	3,686,000
-	-	-	-	-	645,072	-	-	-	645,072
-	-	-	-	-	-	-	-	-	425,000
-	-	-	-	-	1,676,800	-	-	-	1,676,800
-	-	-	-	-	530,235	-	-	-	530,235
1,850,000	-	-	-	-	-	-	-	-	2,500,000
-	-	-	-	-	-	-	-	-	200,000
-	700,000	-	-	-	-	-	-	-	700,000
-	500,000	-	-	-	-	-	-	-	500,000
-	-	-	290,000	-	52,000	-	-	-	644,794
-	-	-	-	-	-	-	-	-	348,000
-	-	6,320,000	-	-	-	500,000	1,700,000	-	8,520,000
1,852,000	1,200,000	6,320,000	290,000	3,833,500	2,904,107	500,000	1,700,000	-	21,254,606
1,849,440	798,108	-	-	-	2,089,811	-	179,607	3,430,991	-
1,439,536	-	-	-	-	-	-	200,000	-	-
3,288,976	**798,108**	**-**	**-**	**-**	**2,089,811**	**-**	**379,607**	**3,430,991**	**23,346,506**

Five Year Capital Improvement Plan
PUBLIC WORKS

TRANSPORTATION ENGINEERING

PRIORITY	PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Year	Fiscal Year 2015	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	TOTAL
1	Transportation Rehab. & Capital Improvement Prog.	Funded	1,225,000	2,500,000	2,500,750	2,500,750	2,501,000	2,501,000	13,728,500
2	Downtown Street Improvements	Funded	-	200,000	2,295,500	1,076,000	5,000	5,000	3,581,500
	NW 44th Avenue Extension (SR40 to NW 10 Street)		-	-	800,000	600,000	2,500	2,500	1,405,000
	Watula Roadway Improvement		-	-	543,700	495,000	5,000	5,000	1,048,700
	NW 37th Avenue Extension (US 27 to SR 40)		-	-		1,000,000	1,197,500	1,657,500	3,855,000
	SW 20th Street Widening		-	-	-	1,875,000	1,687,000	1,412,000	4,974,000
	South Magnolia Improvement		35,000	-	-		1,278,000	1,260,000	2,573,000
	SW 42nd Street Gateway		28,000	-	-		188,000	128,000	344,000
	Martin Luther King (MLK) Boulevard Phase 2		-	-	-	-	-	500,000	500,000
	Unimproved "Dirt" Road Improvement Program		440,000	-	-	-	-	-	440,000
	NW 44th Avenue (Cattle-Vat Mitigation)		200,000	-	-	-	-	-	200,000
	Tree Haven Subdivision		916,135	-	-	-	-	-	916,135
	TOTAL		**1,619,135**	**2,700,000**	**6,139,950**	**7,546,750**	**6,864,000**	**7,471,000**	**33,565,835**

STORMWATER ENGINEERING

PRIORITY	PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Year	Fiscal Year 2015	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	TOTAL
1	Cameo Pond Force Main Project	Funded	694,223	700,000	704,000	4,000	4,000	4,000	2,110,223
2	Drainage Retention Area (DRA) Improvements	Funded	300,000	500,000	500,000	500,000	500,000	500,000	2,800,000
	Stormwater Water Quality Improvements		-	-	303,500	306,750	310,000	313,250	1,233,500
	400 Block NE 39th Avenue (Ft. King Property)		-	-	100,000	-	-	-	100,000
	1400 Block SE 19th Street (Brogans Pond)		-	-	100,000	-	-	-	100,000
	400 Block NW 6th Avenue (New Bethel)		-	-	100,000	-	-	-	100,000
	Tuscawilla Drainage Wells - North Lake		-	-	-	100,000	-	-	100,000
	2100 Block 11th Street 2100 Block		-	-	-	30,000	-	-	30,000
	SE 4th Street & Weynona Avenue		-	-	-	10,000	-	-	10,000
	1700-1900 E Ft. King Street (Old FHS DRA)		-	-	-	100,000	-	-	100,000
	Heritage Hills Stormwater Improvements		716,963	-	-	-	-	-	-
	TOTAL		**994,223**	**1,200,000**	**1,807,500**	**1,050,750**	**814,000**	**817,250**	**6,683,723**

Department	Project Duration	Life Expectancy	Priority
Transportation Eng.	2014-2015	2015-2035	1

Project Title

Transportation Rehabilitation & Capital Improvement Program

Relevant Graphic Details

Project Location

Various locations citywide

Project Description/Justification

This is an annual program for rehabilitation of existing transportation facilities and construction of new transportation facilities. This program includes repaving of existing city streets that have reached a point of pavement failure that causes a higher level of maintenance. The new surface will be restored to a like new condition, restoring capacity. This program also includes construction of new streets, traffic signalization and pedestrian improvements.

"CITY WIDE"

Strategic Goals Relevance

Protect and Advance the Quality of Place.

Project's Return on Investment

This program will provide improved roadways throughout the City, which will increase the capacity and life of the road as well as provide for a better ride and appearance.

FISCAL DETAILS			2015
109-20-255-541-65010	Capital Fuel Tax - Construction in Progress		1,850,000.00
091-20-255-541-31010	3/4 Mill - Professional Services		50,000.00
091-20-255-541-46010	3/4 Mill - Repair & Maintenance		600,000.00
	Total Expenditures	**$**	**2,500,000**

Operating Cost Impact

This road project will increase Public Works Streets and Traffic Division operating costs as routine maintenance and periodic repairs will be necessary. This project will impact the Stormwater departments operating cost for routine maintenance.

Project's Impact on Other Departments

Maintenance for this project will delay maintenance of other Public Works Streets and Traffic Division maintained infrastructure. Public Works Streets and Traffic Divisions will be responsible for the maintenance of the pavement, pavement markings, and signage. The project will involve mowing the right of ways, swales, and the drainage retention areas.

Expenditures	**Prior Years**	**FY14/15**	**FY15/16**	**FY16/17**	**FY17/18**	**Future Years**	**TOTAL**
Capital Costs							
Project Development							-
Design	IN HOUSE	IN HOUSE	IN HOUSE	IN HOUSE	IN HOUSE	IN HOUSE	-
Permitting							-
Land/ROW Acquisition							-
Construction	1,200,000	2,450,000	2,450,000	2,450,000	2,450,000	2,450,000	13,450,000
Equipment							-
Testing	25,000	50,000	50,000	50,000	50,000	50,000	275,000
Operating Costs							
On-Going Operations							-
Maintenance			750	750	1,000	1,000	3,500
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	**$ 1,225,000**	**$ 2,500,000**	**$ 2,500,750**	**$ 2,500,750**	**$ 2,501,000**	**$ 2,501,000**	**$ 13,728,500**

Off-Set Categories	**Prior Years**	**FY14/15**	**FY15/16**	**FY16/17**	**FY17/18**	**Future Years**	**TOTAL**
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 1,225,000**	**$ 2,500,000**	**$ 2,500,750**	**$ 2,500,750**	**$ 2,501,000**	**$ 2,501,000**	**$ 13,728,500**

Funding Sources	**Prior Years**	**FY14/15**	**FY15/16**	**FY16/17**	**FY17/18**	**Future Years**	**TOTAL**
091 - 3/4 Mill Fund	1,225,000	650,000	1,100,000	1,100,000	1,100,000	1,100,000	6,275,000
109 - Local Gas Tax	-	1,850,000	1,400,000	1,400,000	1,400,000	1,400,000	7,450,000
158 - Stormwater			750	750	1,000	1,000	3,500
Total Funding Sources	**$ 1,225,000**	**$ 2,500,000**	**$ 2,500,750**	**$ 2,500,750**	**$ 2,501,000**	**$ 2,501,000**	**$ 13,728,500**

Department	Project Duration	Life Expectancy	Priority
Transportation Eng.	2014-2015	2015-2035	2

Project Title

Downtown Street Improvement Project

Project Location

NW/SW 2nd St. between Pine and Osceola Aves.
NW/SW 3rd St. between Pine and Osceola Aves.
NW/SW 3rd Ave. between SR 40 and SW 3rd St.
NW/SW 2nd Ave. between SR 40 and SW 3rd St.
NW/SW 1st Ave. between SR 40 and SW 3rd St.
SE 1st Ave. between Broadway and SW 3rd St.

Project Description/Justification

FY 2015 -Phase -I

Complete design work and construction plans.

FY 2016 & FY 2017 -Phase-II

Rebuild the road by reclaiming, install street lights and decorative signs. Remove and replace sidewalk and curb and gutter. Construct sidewalk where none exists and add landscape amenities. Road has deteriorated to the point that reconstruction is necessary.

Strategic Goals Relevance

Protect and Advance the Quality of Place: To better maintain the health, safety and efficiency of our transportation network.

Project's Return on Investment

This project will provide improved roadways which will increase the capacity and life of the road as well as provide for a better ride and appearance.

Relevant Graphic Details

FISCAL DETAILS			2015
091-20-258-541-65010	3/4 Mill- Construction in Progress		200,000
	Total Expenditures	**$**	**200,000**

Operating Cost Impact

This road project will increase Public Works Streets and Traffic Division operating costs as routine maintenance and periodic repairs will be necessary. (FY 16 & FY 17)

Project's Impact on Other Departments

Maintenance for this project will delay maintenance of other Public Works Streets and Traffic Division maintained infrastructure. Public Works Streets and Traffic Divisions will be responsible for pavement, pavement markings, and signage. (FY 16 & FY 17)

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design		200,000					200,000
Permitting							-
Land/ROW Acquisition							-
Construction			2,275,500	1,056,000			3,331,500
Equipment							-
Testing			20,000	20,000			40,000
Operating Costs							
On-Going Operations							-
Maintenance					5,000	5,000	10,000
Personnel Costs							-
Other							-
Total Expenditures	**$ -**	**$ 200,000**	**$ 2,295,500**	**$ 1,076,000**	**$ 5,000**	**$ 5,000**	**$ 3,581,500**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ -**	**$ 200,000**	**$ 2,295,500**	**$ 1,076,000**	**$ 5,000**	**$ 5,000**	**$ 3,581,500**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
091-3/4 Mill		200,000	856,500	826,000	5,000	5,000	1,892,500
457- Electric		-	939,000	150,000			1,089,000
308-Water & Sewer		-	500,000	100,000			600,000
Total Funding Sources	**$ -**	**$ 200,000**	**$ 2,295,500**	**$ 1,076,000**	**$ 5,000**	**$ 5,000**	**$ 3,581,500**

Department	Project Duration	Life Expectancy	Priority
Stormwater Engineering	2014-2015	2014-2064	1

Project Title

Cameo Pond Force Main Project

Project Location

3100 Block of NE 7th Lane

Project Description/Justification

The engineering for the required improvements will be completed and funded during the FY 13/14 budget year. Engineering will identify the size of the pump station and force main required. It is our intention to construct a system that will manage the storm events to prevent flooding of public right of ways and private property.

Strategic Goals Relevance

Protect and Advance the Quality of Place: To better protect the health and safety of our public right of ways and private property.

Project's Return on Investment

The community will be better protected from storm events and flooding.

Relevant Graphic Details

FISCAL DETAILS			2015
158-23-339-538-65010	Construction In Progress		700,000
	Total Expenditures	**$**	**700,000**

Operating Cost Impact

Additional funding is needed for maintenance of $2,000 per year. Utilities for the pump station are an estimated $2,000 per year.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							-
Project Development							-
Design	53,900						53,900
Permitting							-
Land/ROW Acquisition	206,645						206,645
Construction	433,678	700,000	700,000				1,833,678
Equipment							-
Other							-
Operating Costs							
On-Going Operations							-
Maintenance			2,000	2,000	2,000	2,000	8,000
Personnel Costs							-
Electricity			2,000	2,000	2,000	2,000	8,000
Total Expenditures	**$ 694,223**	**$ 700,000**	**$ 704,000**	**$ 4,000**	**$ 4,000**	**$ 4,000**	**$ 2,110,223**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other							-
Total Off-Sets	$ -	$ -	$ -	$ -	$ -	$ -	$ -
NET COST	**$ 694,223**	**$ 700,000**	**$ 704,000**	**$ 4,000**	**$ 4,000**	**$ 4,000**	**$ 2,110,223**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
158 - Stormwater Fund	694,223	700,000	704,000	4,000	4,000	4,000	2,110,223
							-
							-
Total Funding Sources	**$ 694,223**	**$ 700,000**	**$ 704,000**	**$ 4,000**	**$ 4,000**	**$ 4,000**	**$ 2,110,223**

Department	Project Duration	Life Expectancy	Priority
Stormwater Engineering	2014-2015	2014-2064	2

Project Title

Drainage Retention Area (DRA) Improvements & System Upgrades

Relevant Graphic Details

"CITY WIDE"

Project Location

Various Locations

Project Description/Justification

Contract services to excavate and dispose of vegetation, debris and sediment from DRA's, grade and restore ditch lines, install new or repair existing: curb and gutter, storm sewer, storm drains, stormwater inlets, stormwater manholes, culverts and other stormwater system structures and components including water quality devices. This process will maintain and restore the system to original capacity and expand capacity.

When possible services will also be used for sinkhole repair and post storm event repairs.

Strategic Goals Relevance

Protect and Advance the Quality of Place: To better protect the health and safety of our communities during storm events.

Project's Return on Investment

Additional storage capacity of the city wide DRA system gained from the removal of debris and expansion of existing DRA capacity. This will also improve the water quality of our stormwater discharges into the aquifer.

FISCAL DETAILS			2015
158-23-343-538-46010	Repair & Maintenance		250,000
158-23-343-538-65010	Construction in Progress		250,000
	Total Expenditures	**$**	**500,000**

Operating Cost Impact

Maintenance will be performed by Stormwater employees and no additional operational or maintenance cost are expected.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							-
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	300,000	500,000	500,000	500,000	500,000	500,000	2,800,000
Equipment							-
Other							
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other							-
Total Expenditures	**$ 300,000**	**$ 500,000**	**$ 500,000**	**$ 500,000**	**$ 500,000**	**$ 500,000**	**$ 2,800,000**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 300,000**	**$ 500,000**	**$ 500,000**	**$ 500,000**	**$ 500,000**	**$ 500,000**	**$ 2,800,000**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
158 - Stormwater Fund	300,000	500,000	500,000	500,000	500,000	500,000	2,800,000
							-
							-
Total Funding Sources	**$ 300,000**	**$ 500,000**	**$ 500,000**	**$ 500,000**	**$ 500,000**	**$ 500,000**	**$ 2,800,000**

Capital Projects & Replacements Funding Plan

Priority		*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	091 3/4 Mill Road Improv.	092 Fire/Police Improv.	097 Fire Impact Fees	103 1/8 Mill Neighborhood Enhan.
	Total Cash Balance Forward FY2013-2014	-	-	-	6,900,804	2,713,872	586,098	1,948,767
	Total Revenue Forecast FY2013-2014	-	-	-	2,420,345	840,375	97,181	426,670
	Total Operating Allocated Funds FY2013-2014	-	-	-	2,302,334	667,539	-	900,022
	Total CIP Allocated Funds FY2013-2014	-	-	-	2,305,262	219,728	-	583,730
	Total Operating Funds Revenue Forecast FY2014-2015	-	-	-	-	924,865	-	441,541
	Total Operating Allocated Funds FY2014-2015	-	-	-	-	1,987,801	-	639,094
	Total Available Funds	**-**	**-**	**-**	**4,713,553**	**1,604,044**	**683,279**	**694,132**
	AIRPORT	472,500	22,500	-	-	-	-	-
	DEVELOPMENT SERVICES	-	-	66,033	95,172	-	-	73,000
	ELECTRIC	-	-	-	-	-	-	-
	FACILITIES MAINTENANCE	-	-	-	-	-	-	-
	FIRE	-	-	-	-	425,000	-	-
	FLEET MANAGEMENT	-	-	-	-	-	-	-
	INFORMATION TECHNOLOGY	-	-	-	-	-	-	-
	PUBLIC WORKS	-	-	-	850,000	-	-	-
RECREATION & PARKS								
1	ADA Compliance Transition Plan	-	-	-	-	-	-	28,000
2	Park Sign Improvements	-	-	-	-	-	-	81,340
3	Discovery Center Renovation	-	-	-	-	-	-	-
4	Jervey Gantt (Parking Lot Resurfacing Project)	-	-	-	94,700	-	-	-
5	Computerized Field Lighting System	-	-	-	-	-	-	41,230
6	Train Station Renovations	-	-	-	-	-	-	43,024
7	Gerig Baseball Field Improvements	-	-	-	-	-	-	14,500
	TELECOMMUNICATIONS	-	-	348,000	-	-	-	-
	WATER & SEWER	-	-	-	-	-	-	-
	TOTAL FY2015 CIP REQUESTS	472,500	22,500	414,033	1,039,872	425,000	-	281,094
	Total Estimated Cash Balance Forward FY2014-2015	-	-	-	6,478,080	2,680,856	683,279	873,778
	Total Capital Fund Revenue Forecast FY2014-2015	-	-	-	2,553,020	-	90,000	-
	TOTAL AVAILABLE FUNDS FY2015-2016	**-**	**-**	**-**	**9,031,100**	**2,680,856**	**773,279**	**873,778**

*PENDING GRANT AWARD

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
7,160,567	5,826,847	4,167,448	1,856,864	10,611,667	5,743,990	2,937,986	4,296,586	3,854,480	58,605,976
4,123,399	4,237,756	4,135,520	-	80,720	4,178,656	484,021	293,936	593,643	21,912,222
4,075,786	3,731,319	-	-	30,000	2,414,560	380,720	84,339	491,679	15,078,298
2,730,273	4,592,199	7,264,303	1,613,648	8,107,788	5,392,033	2,541,287	2,626,576	202,541	38,179,368
2,239,411	4,400,000	3,461,335	-	-	2,358,717	-	472,500	-	14,298,369
4,953,759	4,342,199	-	-	-	1,093,055	-	-	322,912	13,338,820
1,763,559	**1,798,886**	**4,500,000**	**243,216**	**2,554,599**	**3,381,715**	**500,000**	**2,352,107**	**3,430,991**	**28,220,081**
-	-	-	-	-	-	-	-	-	495,000
2,000	-	-	-	147,500	-	-	-	-	383,705
-	-	-	-	3,686,000	-	-	-	-	3,686,000
-	-	-	-	-	645,072	-	-	-	645,072
-	-	-	-	-	-	-	-	-	425,000
-	-	-	-	-	1,676,800	-	-	-	1,676,800
-	-	-	-	-	530,235	-	-	-	530,235
1,850,000	1,200,000	-	-	-	-	-	-	-	3,900,000
-	-	-	-	-	-	-	-	-	28,000
-	-	-		-	-	-	-	-	81,340
-	-	-	290,000	-	52,000	-	-	-	342,000
-	-	-	-	-	-	-	-	-	94,700
-	-	-	-	-	-	-	-	-	41,230
-	-	-	-	-	-	-	-	-	43,024
-	-	-	-	-	-	-	-	-	14,500
-	-	-	-	-	-	-	-	-	348,000
-	-	6,320,000	-	-	-	500,000	1,700,000	-	8,520,000
1,852,000	1,200,000	6,320,000	290,000	3,833,500	2,904,107	500,000	1,700,000	-	21,254,606
1,849,440	798,108	-	-	-	2,089,811	-	179,607	3,430,991	-
1,439,536	-	-	-	-	-	-	200,000	-	-
3,288,976	**798,108**	**-**	**-**	**-**	**2,089,811**	**-**	**379,607**	**3,430,991**	**23,346,506**

Five Year Capital Improvement Plan
RECREATION & PARKS

PRIORITY	PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Years	Fiscal Year 2015	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	TOTAL
1	ADA Project	Funded	69,650	28,000	38,338	40,450	44,230	13,327	233,995
2	Park Sign Replacement Program	Funded		81,340	42,527	40,327	9,080	9,080	182,354
3	Discovery Center	Funded	152,360	342,000		700,000			1,194,360
4	Jervey Gantt - Parking Lot Resurface	Funded	80,280	94,700					174,980
5	Computerized Lighting Systems	Funded		41,230	20,000	10,000			71,230
6	Tuscawilla - Train Station Art Center (15), Art Garden (16), Buildings (18) and Other Master Plan Projects (19)	Funded		43,024	225,000		1,365,000	2,400,000	4,033,024
7	MLK Recreation Complex - Baseball Shade	Funded	70,000	14,500					84,500
8	Gateway Median Beautification Grant (No CIP form/Res to accept in FY14)	Funded		301,000					301,000
	Tennis -Gantt and MLK Hard Court Lights				80,000				80,000
	Jervey Gantt - Softball Field Renovation				90,100				90,100
	Skate Park		200,000		700,000				900,000
	Scott Springs - Dock, trail extension, picnic pavilion		158,172		200,000				358,172
	Fort King National Historic Landmark		75,000				1,000,000		1,075,000
	Tennis - Regional Clay Court Facility					6,000,000			6,000,000
	Ocala Regional Sportsplex - Walking Trail (17) Fields (19)		147,590			70,000		500,000	717,590
	Toms Park - Walking Trail, restrooms, pavilion				125,000				125,000
	Edgewood Park Tot Lot				20,000				20,000
	Marimere Tot Lot				15,000				15,000
	Polly Palmer Park				30,000				30,000
	Lillian Bryant Park - Softball Shade		19,791		14,500				34,291
	Nature Park - Parking Lot					80,000			80,000
	Chazal Park - Walking Trail		20,000			28,000			48,000
	Clyatt Park - Walking Trail		206,000			28,000			234,000
	Tennis - Junior Clubhouse							200,000	200,000
									-
	TOTAL		**1,198,843**	**945,794**	**1,600,465**	**6,996,777**	**2,418,310**	**3,122,407**	**16,282,596**

Department	Project Duration	Life Expectancy	Priority
Recreation & Parks	2013 -2019	20 - 30 Years	1

Project Title
ADA Compliance Transition Plan

Project Location
Various Parks & Recreation Facilities

Project Description/Justification
According to the 2010 US Access Board's Standards for Accessible Design public recreation providers must devise a transition plan for bringing facilities into compliance. This applies to existing playgrounds, swimming pools, athletic fields, golf courses and all related amenities. The City's plan is a 7 year plan for transition which (as required) lists every deficit, and corrected action for each (with timelines) and who specifically is responsible for each one. The plan was initiated in FY2013 and approved by City Council. The figures presented for this project DO NOT include sidewalks and compliance for new park components or facilities as those will be incorporated into those project budgets. FY15 plan components were almost $70K. Given current budget constraints, we have re-prioritized the FY15 - FY17 plan components to provide for smoothing of the budget needed over the three year period.

Relevant Graphic Details

A playground that is completely compliant (at Lillian Bryant)

A softball field that is NOT compliant (at Jervey Gantt)

Strategic Goals Relevance
Quality of Place

Project's Return on Investment
The City can avoid costly lawsuits by making the necessary improvements to ensure public facilities are accessible. In addition, the City will provide access to the community's quality recreation and parks facilities thus returning a higher quality of life for all Ocala's Citizens.

FISCAL DETAILS			2015
103-21-126-572-46010	Repair & Maintenance		28,000
	Total Expenditures	**$**	**28,000**

Operating Cost Impact

This project will have little impact on operating funds except for minor maintenance and upkeep such as pressure washing of sidewalks, minor plumbing of drinking fountains, etc.

Project's Impact on Other Departments

The Public Works department will assist with parking lot striping and signage as well as minimal concrete work.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	69,250	28,000	38,338	40,450	44,230	13,327	233,595
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance	400		600	700	800	900	3,400
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	**$ 69,650**	**$ 28,000**	**$ 38,938**	**$ 41,150**	**$ 45,030**	**$ 14,227**	**$ 236,995**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 69,650**	**$ 28,000**	**$ 38,938**	**$ 41,150**	**$ 45,030**	**$ 14,227**	**$ 236,995**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
103 - 1/8 Mill Fund	69,250	28,000	38,338	40,450	44,230	13,327	233,595
001 - Rec & Parks	400		600	700	800	900	3,400
Total Funding Sources	**$ 69,650**	**$ 28,000**	**$ 38,938**	**$ 41,150**	**$ 45,030**	**$ 14,227**	**$ 236,995**

Department	Project Duration	Life Expectancy	Priority
Recreation & Parks	2015	10 Years	2

Project Title
Park Sign Improvements

Project Location
Various Park Locations

Project Description/Justification
Park signage is currently in poor condition and are 10 to 15 years old. Materials used do not have a long life due to sun damage and decay. Local climate and weather conditions rapidly cause deterioration to less expensive sign products. Existing sign designs lack consistency. The new design will be similar to the City's new way finding system and will include the new logo. This signage requires practically no maintenance, will have a longer life and will convey a high quality "welcome mat" to our parks. The main entrance signs on major arterials will be converted to digital signs which will allow us to advertise our programs, capitalizing on the thousands of people who drive on these roads each day. The cost of the sign replacement program has been spread out over 5 years.

Strategic Goals Relevance
Quality of Place

Project's Return on Investment
Upgrading our existing, deteriorating signage with newer more durable material will no longer decrease routine maintenance cost and enhance ascetics, in returning enhancing the quality of life for our citizens.

Relevant Graphic Details

Toms Park - Deteriorating Wood Sign

Ritterhoff Sign - Sun damaged and rotting wood

Main Entrance Digital Signs	
Tuscawilla Park	25,000
Jervey Gantt	25,000
Prices include telecommunication and electric estimates	
Smaller Entrance Signs	
Jervey Gantt (6)	20,100
Tuscawilla (2)	6,700
Toms (1)	2,270
Ritterhoff (1)	2,270

FISCAL DETAILS			2015
103-21-120-572-65010	NEF - Construction in Progress		50,000
103-21-120-572-46010	Repair & Maintenance		31,340
	Total Expenditures	**$**	**81,340**

Operating Cost Impact

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

This project will involve the assistance of Telecom to provide wireless internet service for the digital signs. Recreation and Parks staff will install the conduit. The cost to run the fiber and electric is incorporated into the budget cost.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction		50,000	42,527	40,327	9,080	9,080	151,014
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance		31,340					31,340
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	**$ -**	**$ 81,340**	**$ 42,527**	**$ 40,327**	**$ 9,080**	**$ 9,080**	**$ 182,354**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ -**	**$ 81,340**	**$ 42,527**	**$ 40,327**	**$ 9,080**	**$ 9,080**	**$ 182,354**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
103 - Fund		81,340	42,527	40,327	9,080	9,080	182,354
Total Funding Sources	**$ -**	**$ 81,340**	**$ 42,527**	**$ 40,327**	**$ 9,080**	**$ 9,080**	**$ 182,354**

Department	Project Duration	Life Expectancy	Priority
Recreation & Parks	FY2015	30 + years	3

Project Title
Discovery Center Renovation

Project Location
701 NE Sanchez Ave

Project Description/Justification
Elevator in the Discovery Center which currently is not ADA compliant for 2nd story access. This space has been renovated, making it more conducive for multi use purposes and traveling exhibits. Other renovation components include lighting upgrades both upstairs and downstairs, exterior painting and exterior staircase repairs. The exterior of this building has not been painted since 2001 (13+ years). Because it's a 70+ year old building, it can have a tendency to look "run down" if it is not taken care of properly. The exterior stairwell is rusting and will present a safety issue if not repaired. New interior lighting will address issues related to shadowing and very dark classrooms that results from fixtures that are very old and no longer efficient or effective. In the upstairs exhibit space, we are proposing to replace with more decorative fixtures that meet standards for exhibit lighting needed to attract better traveling exhibits.

Relevant Graphic Details

Strategic Goals Relevance
Quality of Place
Operational Excellence

Project's Return on Investment
The ROI are both tangible and intangible. Programming at the Discovery Center will increase resulting in added revenue. The ability to host exhibits offers potential revenue source. The city/ facility will gain exposure as a destination regionally.

Architectural Design	$	10,000
Elevator (Inc 5yr warr)		280,000
Interior Lights		15,000
Exterior Painting		30,000
Exterior Stairwell		7,000
	$	342,000

FISCAL DETAILS			2015
586-21-151-519-46010	Capital Rep Reserve - Repair and Maint		52,000
330-21-151-572-31010	330 Bond Fund - Professional Serv Other		10,000
330-21-151-572-65010	330 Bond Fund - Construction in progress		280,000
	Total Expenditures	**$**	**342,000**

Operating Cost Impact

Costs to operate the elevator include the cost for utilities, safety services and maintenance (which will be covered under the maintenance agreement for the first five years). The lighting upgrades should reduce utility costs as the new lighting will be more efficient.

Project's Impact on Other Departments

Costs for elevator operations will be absorbed by Facilities as it is with other City elevators. These include - Fire Monitoring, Emergency Phone Monitoring, Testing of elevator phone, and certification from the state. After the warranty expires then Facilities will include the elevator to the current maintenance agreement.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design	50,000	10,000		20,000			80,000
Permitting							-
Land/ROW Acquisition							-
Construction	102,360	332,000		680,000			1,114,360
Equipment							-
Operating Costs							
Utilities		1,000	1,000	1,000	1,000	1,000	5,000
Maintenance							-
Safety Services			252	252	252	252	1,008
Total Expenditures	**$ 152,360**	**$ 343,000**	**$ 1,252**	**$ 701,252**	**$ 1,252**	**$ 1,252**	**$ 1,200,368**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
DC Foundation	15,000						15,000
Rotary	27,000						27,000
Total Off-Sets	**$ 42,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 42,000**
NET COST	**$ 110,360**	**$ 343,000**	**$ 1,252**	**$ 701,252**	**$ 1,252**	**$ 1,252**	**$ 1,158,368**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
001 - Rec & parks		1,000	1,000	1,000	1,000	1,000	5,000
586 - Renewal / Replacement			252	252	252	252	1,008
330 - Capital Imp. Bond	110,360	342,000	-	700,000			1,152,360
Total Funding Sources	**$ 110,360**	**$ 343,000**	**$ 1,252**	**$ 701,252**	**$ 1,252**	**$ 1,252**	**$ 1,158,368**

Department	Project Duration	Life Expectancy	Priority
Recreation & Parks	2015	15 Years	4

Project Title

Jervey Gantt (Parking Lot Resurfacing Project)

Project Location

Jervey Gantt Park
2200 SE 36th Avenue

Project Description/Justification

Re-design and resurface the parking lot located in the south east quadrant of the park as well as the rock parking lot located next to the dog park. The south east parking lot mainly serves pool patrons, t-ball participants, and tennis/racquetball players. The pavement is worn, washouts exist, holes have been patched and the asphalt curbing is broken up. The re-design will create more parking spaces and a more user friendly, attractive area. The lot is heavily used. The gravel lot next to the dog park mainly serves patrons of the dog park and overflow for the patrons using the playground and walking trail. This lot is uneven, dusty, requires routine maintenance due to wash outs and is an eye sore. Rocks provide ammo for vandals and kids who like to throw rocks. These rocks can cause damage and injuries. In addition, the rock surface does not meet ADA standards.

Strategic Goals Relevance

Quality of Place

Project's Return on Investment

The City can avoid costly lawsuits by making the necessary improvements to ensure public facilities are accessible. In addition, the City will provide access to the community's quality recreation and parks facilities thus returning a high quality of life for all Ocala's Citizens.

Relevant Graphic Details

Pool Parking Lot	$	61,091
Dog Park Parking Lot	$	25,000
10% Contingency	$	8,609
	$	-
	$	**94,700**

FISCAL DETAILS			2015
091-21-145-572-46010	3/4 Mill Road Fund - Repair and Maint		67,200
091-21-145-572-65010	3/4 Mill Road Fund - Construction in Progress		27,500
	Total Expenditures	**$**	**94,700**

Operating Cost Impact

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

This project would be incorporated into Engineering's annual resurfacing project.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	80,280	94,700					174,980
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	**$ 80,280**	**$ 94,700**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 174,980**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	$ -	$ -	$ -	$ -	$ -	$ -	$ -
NET COST	**$ 80,280**	**$ 94,700**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 174,980**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
091 - 3/4 Mill -Roads	80,280	94,700					174,980
Total Funding Sources	**$ 80,280**	**$ 94,700**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 174,980**

Department	Project Duration	Life Expectancy	Priority
Recreation & Parks	2015	20 Years	5

Project Title

Computerized Field Lighting System

Project Location

Martin Luther King Recreation Complex
Ocala Regional Sportsplex

Project Description/Justification

Equip lighted athletic fields with a system by which the lights can be operated by staff electronically and by others using a key pad. Our athletic fields are reserved by individuals and organizations in the community almost daily and often by more than one team in a night. The current process is to have a Ranger turn lights on for users needing field lights. This has proven to be inefficient and increasingly difficult as rentals/usage of the fields has grown, and staff resources are stretched. We have fields at ORS, at Jervey Gantt Park and multiple facilities in between. This is a 16+ mile span that takes 45 minutes to an hour to process through the full cycle of driving time and turning on lights. The computerized lighting system will allow staff to manage field lightings remotely and to track the number of hours a particular user burns the lights for better accounting and billing of usage. In addition to improving efficiencies, the system will improve customer service. We have budgeted this as a multiple year installation with our most frequently used fields in FY2015.

Relevant Graphic Details

Strategic Goals Relevance

Operational Excellence
Fiscally Sustainability

Project's Return on Investment

The system is a cost saving measure saving fuel, staff time, and electric.

Cost Breakdown

Ocala Regional Sportsplex		
Equipment	$	15,822
Labor & Installation	$	8,250
MLK Recreation Complex		
Equipment	$	9,948
Labor & Installation	$	7,210
Total Cost Breakdown	$	41,230

FISCAL DETAILS			**2015**
103-21-129-572-65010	Construction In Progress		41,230
	Total Expenditures	**$**	**41,230**

Operating Cost Impact

We would expect there would be some savings in fuel with less driving around to turn lights on at multiple fields every night.

Project's Impact on Other Departments

We would coordinate this project with IT and Telecommunications.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction		41,230	20,000	10,000			71,230
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	**$ -**	**$ 41,230**	**$ 20,000**	**$ 10,000**	**$ -**	**$ -**	**$ 71,230**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ -**	**$ 41,230**	**$ 20,000**	**$ 10,000**	**$ -**	**$ -**	**$ 71,230**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
103 - 1/8 Mill Fund		41,230	20,000	10,000			71,230
Total Funding Sources	**$ -**	**$ 41,230**	**$ 20,000**	**$ 10,000**	**$ -**	**$ -**	**$ 71,230**

Department	Project Duration	Life Expectancy	Priority
Recreation & Parks	2015	25+ Years	6

Project Title

Train Station Renovations

Project Location

Union Train Station

Project Description/Justification

The Cultural Arts Program move to the Union Train Station will meet the need for office and programming space for the City's fast growing cultural arts program; and, will provided much needed activity at the train station. The improvements included in this project will facilitate an artist co-op and providing a more welcome environment for the public (right now the building is very closed off). ADA accessible Artist Wash Station ($20,000), security system ($3,724), Main Entrance Door modifications ($10,000), signage ($1,800) and furniture ($7,500)

Strategic Goals Relevance

Quality of Place and Economic Hub

Project's Return on Investment

Cultural Arts Programs are an economic driver. Also, by putting a viable, active program in the Union Train Station in the north Magnolia area, we can provide much needed foot traffic that will encourage growth in this area.

Relevant Graphic Details

FISCAL DETAILS			2015
103-21-149-572-46010	Neighbor Enhance Fund - Repair & Maintenance		30,000
103-21-149-572-52060	Neighbor Enhance Fund - Machinery & Equipment		13,024
	Total Expenditures	**$**	**30,000**

Operating Cost Impact

There is no expected increase in expense related to this renovation.

Project's Impact on Other Departments

Facilities Department will assist with monitoring of construction for quality control.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction		43,024	225,000		1,365,000	2,400,000	4,033,024
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ -**	**$ 43,024**	**$ 225,000**	**$ -**	**$ 1,365,000**	**$ 2,400,000**	**$ 4,033,024**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ -**	**$ 43,024**	**$ 225,000**	**$ -**	**$ 1,365,000**	**$ 2,400,000**	**$ 4,033,024**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
103 - 1/8 Mill Fund		43,024	225,000		1,365,000	2,400,000	4,033,024
							-
							-
							-
Total Funding Sources	**$ -**	**$ 43,024**	**$ 225,000**	**$ -**	**$ 1,365,000**	**$ 2,400,000**	**$ 4,033,024**

Department	Project Duration	Life Expectancy	Priority
Recreation & Parks	2015	20 Years	7

Project Title

Gerig Baseball Field Improvements

Project Location

Martin Luther King Recreation Complex
1510 NW 4th Street

Project Description/Justification

Recent field and fencing upgrades to this facility between 2010 and 2013 has made it more popular with local baseball teams. Travel ball teams call this home to their practices and games. Due to the increasing popularity it is important to provide permanent seating that is ADA complaint with shade for spectators. These types of upgrades make this facility tournament ready.

Bleachers	4,500
Shade Structure	10,000

Strategic Goals Relevance

Quality of Place
Economic Hub

Project's Return on Investment

Making this facility tournament ready provides another useable baseball facility for incoming events, putting heads in beds.

Relevant Graphic Details

Existing Seating at Gerig Field

Upgraded Seating and Shade Structure at Tuscawilla Park Baseball Field

FISCAL DETAILS			2015
103-21-128-572-52060	Neigh Enh Fund - Equipment		4,500
103-21-128-572-65010	Neigh Enh Fund - Construction In Progress		10,000
	Total Expenditures	**$**	**14,500**

Operating Cost Impact

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	70,000	10,000					80,000
Equipment		4,500					4,500
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	**$ 70,000**	**$ 14,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 84,500**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 70,000**	**$ 14,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 84,500**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
103 - 1/8 Mill Fund	70,000	14,500					84,500
Total Funding Sources	**$ 70,000**	**$ 14,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 84,500**

Capital Projects & Replacements Funding Plan

Priority		*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	091 3/4 Mill Road Improv.	092 Fire/Police Improv.	097 Fire Impact Fees	103 1/8 Mill Neighborhood Enhan.
	Total Cash Balance Forward FY2013-2014	-	-	-	6,900,804	2,713,872	586,098	1,948,767
	Total Revenue Forecast FY2013-2014	-	-	-	2,420,345	840,375	97,181	426,670
	Total Operating Allocated Funds FY2013-2014	-	-	-	2,302,334	667,539	-	900,022
	Total CIP Allocated Funds FY2013-2014	-	-	-	2,305,262	219,728	-	583,730
	Total Operating Funds Revenue Forecast FY2014-2015	-	-	-	-	924,865	-	441,541
	Total Operating Allocated Funds FY2014-2015	-	-	-	-	1,987,801	-	639,094
	Total Available Funds	**-**	**-**	**-**	**4,713,553**	**1,604,044**	**683,279**	**694,132**
	AIRPORT	472,500	22,500	-	-	-	-	-
	DEVELOPMENT SERVICES	-	-	66,033	95,172	-	-	73,000
	ELECTRIC	-	-	-	-	-	-	-
	FACILITIES MAINTENANCE	-	-	-	-	-	-	-
	FIRE	-	-	-	-	425,000	-	-
	FLEET MANAGEMENT	-	-	-	-	-	-	-
	INFORMATION TECHNOLOGY	-	-	-	-	-	-	-
	PUBLIC WORKS	-	-	-	850,000	-	-	-
	RECREATION & PARKS	-	-	-	94,700	-	-	208,094
TELECOMMUNICATIONS								
1	Annual Fiber Builds - Adding Customer Base	-	-	300,000	-	-	-	-
2	Annual Fiber Builds - Road Projects	-	-	48,000	-	-	-	-
	WATER & SEWER	-	-	-	-	-	-	-
	TOTAL FY2015 CIP REQUESTS	472,500	22,500	414,033	1,039,872	425,000	-	281,094
	Total Estimated Cash Balance Forward FY2014-2015	-	-	-	6,478,080	2,680,856	683,279	873,778
	Total Capital Fund Revenue Forecast FY2014-2015	-	-	-	2,553,020	-	90,000	-
	TOTAL AVAILABLE FUNDS FY2015-2016	**-**	**-**	**-**	**9,031,100**	**2,680,856**	**773,279**	**873,778**

*PENDING GRANT AWARD

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
7,160,567	5,826,847	4,167,448	1,856,864	10,611,667	5,743,990	2,937,986	4,296,586	3,854,480	58,605,976
4,123,399	4,237,756	4,135,520	-	80,720	4,178,656	484,021	293,936	593,643	21,912,222
4,075,786	3,731,319	-	-	30,000	2,414,560	380,720	84,339	491,679	15,078,298
2,730,273	4,592,199	7,264,303	1,613,648	8,107,788	5,392,033	2,541,287	2,626,576	202,541	38,179,368
2,239,411	4,400,000	3,461,335	-	-	2,358,717	-	472,500	-	14,298,369
4,953,759	4,342,199	-	-	-	1,093,055	-	-	322,912	13,338,820
1,763,559	**1,798,886**	**4,500,000**	**243,216**	**2,554,599**	**3,381,715**	**500,000**	**2,352,107**	**3,430,991**	**28,220,081**
-	-	-	-	-	-	-	-	-	495,000
2,000	-	-	-	147,500	-	-	-	-	383,705
-	-	-	-	3,686,000	-	-	-	-	3,686,000
-	-	-	-	-	645,072	-	-	-	645,072
-	-	-	-	-	-	-	-	-	425,000
-	-	-	-	-	1,676,800	-	-	-	1,676,800
-	-	-	-	-	530,235	-	-	-	530,235
1,850,000	1,200,000	-	-	-	-	-	-	-	3,900,000
-	-	-	290,000	-	52,000	-	-	-	644,794
-	-	-	-	-	-	-	-	-	300,000
-	-	-	-	-	-	-	-	-	48,000
-	-	6,320,000	-	-	-	500,000	1,700,000	-	8,520,000
1,852,000	1,200,000	6,320,000	290,000	3,833,500	2,904,107	500,000	1,700,000	-	21,254,606
1,849,440	798,108	-	-	-	2,089,811	-	179,607	3,430,991	-
1,439,536	-	-	-	-	-	-	200,000	-	-
3,288,976	**798,108**	**-**	**-**	**-**	**2,089,811**	**-**	**379,607**	**3,430,991**	**23,346,506**

Five Year Capital Improvement Plan
TELECOMMUNICATIONS

PRIORITY	PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Year	Fiscal Year 2015	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	TOTAL
1	Annual Fiber Builds - Adding Customer Base	Funded	300,000	300,000	300,000	300,000	310,000	310,000	1,820,000
2	Annual Fiber Builds - Road Projects	Funded	48,000	48,000	48,000	48,000	50,000	50,000	292,000
	Phone Equipment Upgrade		-	-	675,000	-	-	-	675,000
	Network Equipment Upgrade		-	-	-	800,000	-	-	
	TOTAL		**348,000**	**348,000**	**1,023,000**	**1,148,000**	**360,000**	**360,000**	**2,787,000**

Department	Project Duration	Life Expectancy	Priority
Electric/Telecom	2014-2015	N/A	1

Project Title

Yearly fiber builds for adding telecommunications customers.

Relevant Graphic Details

"CITY WIDE"

Project Location

Telecom Service Territory

Project Description/Justification

When a request for telecommunications service is made, OUS Telecommunications must perform the necessary construction to provide the service. This usually involves installation of fiber from a tap point (POM) to the place service is needed. It also involves installation of electronic equipment to pass data through the fiber. For locations requiring underground construction, a conduit must be installed to pull the fiber into the service location. Telecommunications adds services throughout the year for connecting customers to the fiber network. These range from Dark Fiber Service, to Internet and MAN services as needed by the community or the City. This budget request funds the necessary dollars to make these connections. An average of $2,000 per connection is used to cover small and large installations throughout the year. This budget request also includes funding for conduit installations for 5 underground installations (1000'@$20/ft).

Strategic Goals Relevance

Become the economic hub of North Central Florida Central by leveraging location and resources. Provide superior infrastructure.

Project's Return on Investment

Typically 30 months or under.

FISCAL DETAILS			2015
490-31-291-539-63021	Improvements O/T Buildings-Cogsdale WO		300,000
	Total Expenditures	**$**	**300,000**

Operating Cost Impact

Addition of new customers requires periodic maintenance which is part of the daily tasks of the Engineers and the Fiber Network Specialists.

Project's Impact on Other Departments

T&D does the installation and maintenance on the fiber.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	300,000	300,000	300,000	300,000	310,000	310,000	1,820,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ 300,000**	**$ 300,000**	**$ 300,000**	**$ 300,000**	**$ 310,000**	**$ 310,000**	**$ 1,820,000**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues		100,000	100,000	100,000	100,000	100,000	500,000
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 500,000**
NET COST	**$ 300,000**	**$ 200,000**	**$ 200,000**	**$ 200,000**	**$ 210,000**	**$ 210,000**	**$ 1,320,000**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
490 - Telecom Fund	300,000	300,000	300,000	300,000	310,000	310,000	1,820,000
							-
							-
							-
Total Funding Sources	**$ 300,000**	**$ 300,000**	**$ 300,000**	**$ 300,000**	**$ 310,000**	**$ 310,000**	**$ 1,820,000**

Department	Project Duration	Life Expectancy	Priority
Electric/Telecom	2014-2015	N/A	2

Project Title
Fiber Builds For Road Projects

Project Location
Within Our Service Territory

Project Description/Justification
Relocation of all fiber facilities along roadways where power lines containing OUS - Telecommunications fiber are relocated due to road construction.

Strategic Goals Relevance
Become the economic hub of North Central Florida by leveraging location and resources.

Project's Return on Investment
There is no return on investment for the specific relocation of the lines unless new fiber feeds are designed into the relocation that add new customers. Overall, there is a return on investment for the road project itself for improving infrastructure within the community thereby increasing business presence.

Relevant Graphic Details

"CITY WIDE"

FISCAL DETAILS			2015
490-31-292-539-63021	Improvements O/T Buildings-Cogsdale WO		48,000
	Total Expenditures	**$**	**48,000**

Operating Cost Impact

This budget amount is set aside for maintenance of fiber facilities along roadways that are being reconstructed. There is typically no new revenue associated with road construction maintenance therefore the impact to the Telecom fund is full cost of the project.

Project's Impact on Other Departments

When T&D relocates power distribution lines, they must also relocate fiber lines on the same job. This work must be performed prior to a road project where distribution lines must be relocated to make room for the new/redesigned roadway.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	48,000	48,000	48,000	48,000	50,000	50,000	292,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ 48,000**	**$ 48,000**	**$ 48,000**	**$ 48,000**	**$ 50,000**	**$ 50,000**	**$ 292,000**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 48,000**	**$ 48,000**	**$ 48,000**	**$ 48,000**	**$ 50,000**	**$ 50,000**	**$ 292,000**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
							-
490 -Telecom Fund	48,000	48,000	48,000	48,000	50,000	50,000	292,000
							-
							-
Total Funding Sources	**$ 48,000**	**$ 48,000**	**$ 48,000**	**$ 48,000**	**$ 50,000**	**$ 50,000**	**$ 292,000**

Capital Projects & Replacements Funding Plan

Priority		*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	091 3/4 Mill Road Improv.	092 Fire/Police Improv.	097 Fire Impact Fees	103 1/8 Mill Neighborhood Enhan.
	Total Cash Balance Forward FY2013-2014	-	-	-	6,900,804	2,713,872	586,098	1,948,767
	Total Revenue Forecast FY2013-2014	-	-	-	2,420,345	840,375	97,181	426,670
	Total Operating Allocated Funds FY2013-2014	-	-	-	2,302,334	667,539	-	900,022
	Total CIP Allocated Funds FY2013-2014	-	-	-	2,305,262	219,728	-	583,730
	Total Operating Funds Revenue Forecast FY2014-2015	-	-	-	-	924,865	-	441,541
	Total Operating Allocated Funds FY2014-2015	-	-	-	-	1,987,801	-	639,094
	Total Available Funds	**-**	**-**	**-**	**4,713,553**	**1,604,044**	**683,279**	**694,132**
	AIRPORT	472,500	22,500	-	-	-	-	-
	DEVELOPMENT SERVICES	-	-	66,033	95,172	-	-	73,000
	ELECTRIC	-	-	-	-	-	-	-
	FACILITIES MAINTENANCE	-	-	-	-	-	-	-
	FIRE	-	-	-	-	425,000	-	-
	FLEET MANAGEMENT	-	-	-	-	-	-	-
	INFORMATION TECHNOLOGY	-	-	-	-	-	-	-
	PUBLIC WORKS	-	-	-	850,000	-	-	-
	RECREATION & PARKS	-	-	-	94,700	-	-	208,094
	TELECOMMUNICATIONS	-	-	348,000	-	-	-	-
WATER & SEWER								
1	Water Main Improvements	-	-	-	-	-	-	-
2	Sanitary Sewer Main Improvements	-	-	-	-	-	-	-
3	City-wide, SE Quadrant	-	-	-	-	-	-	-
4	Lift Station Improvements	-	-	-	-	-	-	-
5	Miscellaneous New Extensions & Improvements	-	-	-	-	-	-	-
6	Water System Improvements	-	-	-	-	-	-	-
7	Perry Reuse Center Pivot Replacements	-	-	-	-	-	-	-
8	Reuse Connections Between WRF's	-	-	-	-	-	-	-
9	Water, Sewer & Reclaimed Water Main Extensions	-	-	-	-	-	-	-
10	Water Reclamation Fac. # 2 Lighting Improv.	-	-	-	-	-	-	-
11	Water Reclamation Facility 3 Expansion	-	-	-	-	-	-	-
12	NE 35th Street Water & Sewer	-	-	-	-	-	-	-
13	Hookup Customers To City Water & Sewer	-	-	-	-	-	-	-
14	Water, Sewer & Reuse Reimbursements	-	-	-	-	-	-	-
	TOTAL FY2015 CIP REQUESTS	472,500	22,500	414,033	1,039,872	425,000	-	281,094
	Total Estimated Cash Balance Forward FY2014-2015	-	-	-	6,478,080	2,680,856	683,279	873,778
	Total Capital Fund Revenue Forecast FY2014-2015	-	-	-	2,553,020	-	90,000	-
	TOTAL AVAILABLE FUNDS FY2015-2016	**-**	**-**	**-**	**9,031,100**	**2,680,856**	**773,279**	**873,778**

*PENDING GRANT AWARD

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
7,160,567	5,826,847	4,167,448	1,856,864	10,611,667	5,743,990	2,937,986	4,296,586	3,854,480	58,605,976
4,123,399	4,237,756	4,135,520	-	80,720	4,178,656	484,021	293,936	593,643	21,912,222
4,075,786	3,731,319	-	-	30,000	2,414,560	380,720	84,339	491,679	15,078,298
2,730,273	4,592,199	7,264,303	1,613,648	8,107,788	5,392,033	2,541,287	2,626,576	202,541	38,179,368
2,239,411	4,400,000	3,461,335	-	-	2,358,717	-	472,500	-	14,298,369
4,953,759	4,342,199	-	-	-	1,093,055	-	-	322,912	13,338,820
1,763,559	**1,798,886**	**4,500,000**	**243,216**	**2,554,599**	**3,381,715**	**500,000**	**2,352,107**	**3,430,991**	**28,220,081**
-	-	-	-	-	-	-	-	-	495,000
2,000	-	-	-	147,500	-	-	-	-	383,705
-	-	-	-	3,686,000	-	-	-	-	3,686,000
-	-	-	-	-	645,072	-	-	-	645,072
-	-	-	-	-	-	-	-	-	425,000
-	-	-	-	-	1,676,800	-	-	-	1,676,800
-	-	-	-	-	530,235	-	-	-	530,235
1,850,000	1,200,000	-	-	-	-	-	-	-	3,900,000
-	-	-	290,000	-	52,000	-	-	-	644,794
-	-	-	-	-	-	-	-	-	348,000
-	-	500,000	-	-	-	-	-	-	500,000
-	-	480,000	-	-	-	-	-	-	480,000
-	-	150,000	-	-	-	-	-	-	150,000
-	-	750,000	-	-	-	-	-	-	750,000
-	-	800,000	-	-	-		-	-	800,000
-	-	750,000	-	-	-	-	-	-	750,000
-	-	200,000	-	-	-	-	-	-	200,000
-	-		-	-	-	-	1,700,000	-	1,700,000
-	-	1,820,000	-	-	-			-	1,820,000
-	-	200,000	-	-	-			-	200,000
-	-	500,000	-	-	-	-	-	-	500,000
	-		-	-	-	500,000	-	-	500,000
-	-	100,000	-	-	-	-	-	-	100,000
-	-	70,000	-	-	-	-	-	-	70,000
1,852,000	1,200,000	6,250,000	290,000	3,833,500	2,904,107	500,000	1,700,000	-	21,254,606
1,849,440	798,108	-	-	-	2,089,811	-	179,607	3,430,991	-
1,439,536	-	-	-	-	-	-	200,000	-	-
3,288,976	**798,108**	**-**	**-**	**-**	**2,089,811**	**-**	**379,607**	**3,430,991**	**23,346,506**

Five Year Capital Improvement Plan
WATER & SEWER

PRIORITY	PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Years	Fiscal Year 2015	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	TOTAL
1	Water Main Replacements	Funded	500,000	500,000	500,000	500,000	525,000	525,000	3,050,000
2	Sanitary Sewer Main Improvements	Funded	480,000	480,000	500,000	500,000	525,000	525,000	3,010,000
3	Water Main Service Improvements	Funded	150,000	150,000	150,000	150,000	180,000	180,000	960,000
4	Lift Station Improvements	Funded	700,000	750,000	750,000	750,000	750,000	750,000	4,450,000
5	Misc. New Extensions & Improvements	Funded	800,000	800,000	800,000	800,000	800,000	800,000	4,800,000
6	Impr. Water System (Citrus Park & Raven Hill)	Funded	700,000	750,000	-	-	-	-	1,450,000
7	Perry Reuse Center Pivot Replacements	Funded	200,000	200,000	200,000	-	-	-	600,000
8	Reuse Connection Between WRF 1, 2, & 3	Funded	1,149,919	1,700,000	-	-	-	-	2,849,919
9a	Water Main Extensions	Funded	860,000	860,000	860,000	900,000	900,000	900,000	5,280,000
9b	Sewer Main Extensions	Funded	860,000	860,000	860,000	900,000	900,000	900,000	5,280,000
9c	Reclaimed Water Main Extensions	Funded	100,000	100,000	100,000	100,000	100,000	900,000	1,400,000
10	Facility Lighting Energy Efficiency Imps	Funded	100,000	200,000	-	-	-	-	300,000
11	WRF 3 Improvements	Funded	-	500,000	9,500,000	6,500,000	-	-	16,500,000
12	NE 35th Street County Water & Sewer Exts	Funded	-	500,000	-	-	750,000	-	1,250,000
13	Hookup Customers To City Water & Sewer	Funded	100,000	100,000	100,000	100,000	100,000	100,000	600,000
14	Water, Sewer, & Lift Station Reuse Reimb.	Funded	70,000	70,000	70,000	70,000	70,000	70,000	420,000
	WRF 2 Improvements		9,500,000	-	-		-	-	9,500,000
	WTP, WRF #1, WRF #2, & WRF #3 Coating		-	-	350,000	-	-	350,000	700,000
	WTP #1 Equipment Improvements Project		-	-	250,000	-	-	750,000	1,000,000
	WTP #2 Equipment Improvements Project		-	-	500,000	3,000,000	3,000,000	-	6,500,000
	WRF #2 Vacon Station Modifications		-		300,000	-	-	-	300,000
	WRF 1 Demolition		-	-	-		2,000,000	-	2,000,000
	ARFF Pump Station Improvements		-	-	-	-	500,000	-	500,000
	TOTAL		**16,269,919**	**8,520,000**	**15,790,000**	**14,270,000**	**11,100,000**	**6,750,000**	**72,699,919**

Department	Project Duration	Life Expectancy	Priority
Water & Sewer	2014 - 2015	2015 - 2045	1

Project Title
Water Main Improvements

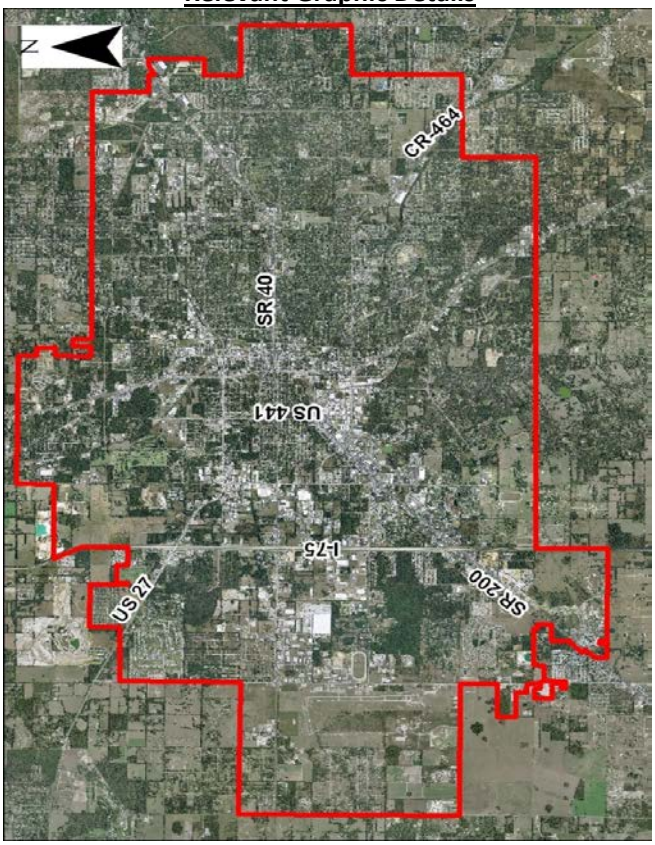
Project Location
City-wide, SE Quadrant

Project Description/Justification
Project consists of the installation of larger water mains for increased capacity and fire protection. Installation of new water mains. Installation of fire hydrants. Relocation of water services to new mains. Abandonment of 2" galvanized mains.

Strategic Goals Relevance
Quality of Place - Increase infrastructure
Operational Excellence - Utility Reliability

Project's Return on Investment
Estimate 30 year return on investment

Relevant Graphic Details



FISCAL DETAILS			2015
308-30-582-533-65010	Water System Construction		500,000
	Total Expenditures	**$**	**500,000**

Operating Cost Impact

The water main improvements will require less maintenance verse the old system, thereby reducing the operating budget.

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development	5,000	5,000	5,000	5,000	5,000	5,000	30,000
Design	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Permitting							-
Land/ROW Acquisition							-
Construction	470,000	470,000	470,000	470,000	495,000	495,000	2,870,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ 500,000**	**$ 500,000**	**$ 500,000**	**$ 500,000**	**$ 525,000**	**$ 525,000**	**$ 3,050,000**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 500,000**	**$ 500,000**	**$ 500,000**	**$ 500,000**	**$ 525,000**	**$ 525,000**	**$ 3,050,000**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
308 - W & S Construction	500,000	500,000	500,000	500,000	525,000	525,000	3,050,000
							-
							-
							-
Total Funding Sources	**$ 500,000**	**$ 500,000**	**$ 500,000**	**$ 500,000**	**$ 525,000**	**$ 525,000**	**$ 3,050,000**

Department	Project Duration	Life Expectancy	Priority
Water & Sewer	2014 - 2015	2015 - 2045	2

Project Title

Sanitary Sewer Main Improvements

Project Location

City-wide, SE Quadrant

Project Description/Justification

Project consists of sewer infrastructure cleaning and re-linings. Re-line sewer manholes. Re-line sewer lift station wetwells. Clean gravity sewer mains. Re-line gravity sewer mains.

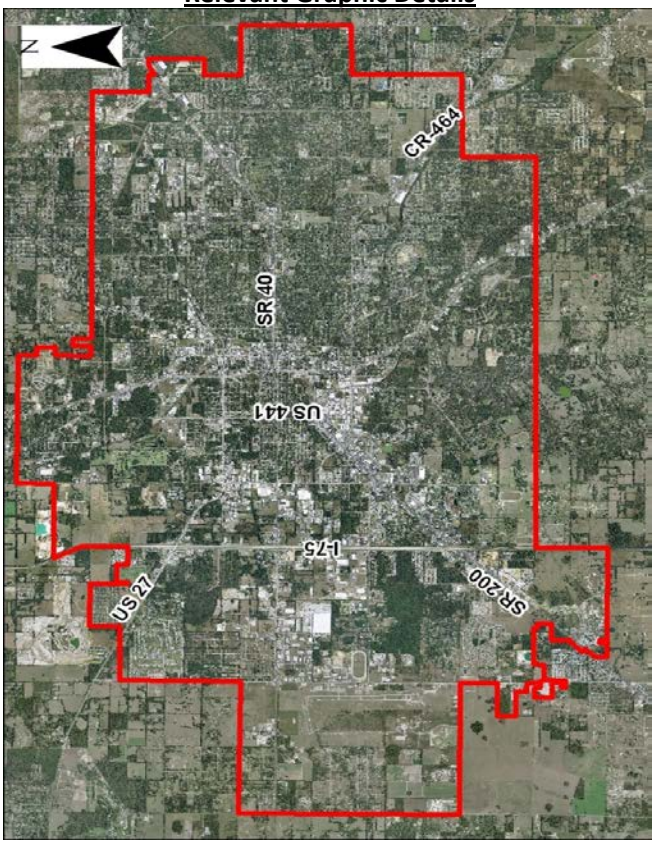
Strategic Goals Relevance

Operational Excellence - Utility Reliability

Project's Return on Investment

Estimate 30 year return on investment

Relevant Graphic Details



FISCAL DETAILS			2015
308-30-482-535-65010	Sewer System Construction		480,000
	Total Expenditures	**$**	**480,000**

Operating Cost Impact

The sewer main improvements will require less maintenance verse the old system, thereby reducing the operating budget.

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	480,000	480,000	500,000	500,000	525,000	525,000	3,010,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ 480,000**	**$ 480,000**	**$ 500,000**	**$ 500,000**	**$ 525,000**	**$ 525,000**	**$ 3,010,000**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 480,000**	**$ 480,000**	**$ 500,000**	**$ 500,000**	**$ 525,000**	**$ 525,000**	**$ 3,010,000**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
308 - W & S Construction	480,000	480,000	500,000	500,000	525,000	525,000	3,010,000
							-
							-
							-
Total Funding Sources	**$ 480,000**	**$ 480,000**	**$ 500,000**	**$ 500,000**	**$ 525,000**	**$ 525,000**	**$ 3,010,000**

Department	Project Duration	Life Expectancy	Priority
Water & Sewer	2014 - 2015	2015 - 2035	3

Project Title

Water Main Service Improvements

Project Location

City-wide, SE Quadrant

Project Description/Justification

Project consists of water main service replacements. Installation of new services. Abandonment of old services. Restoration of site.

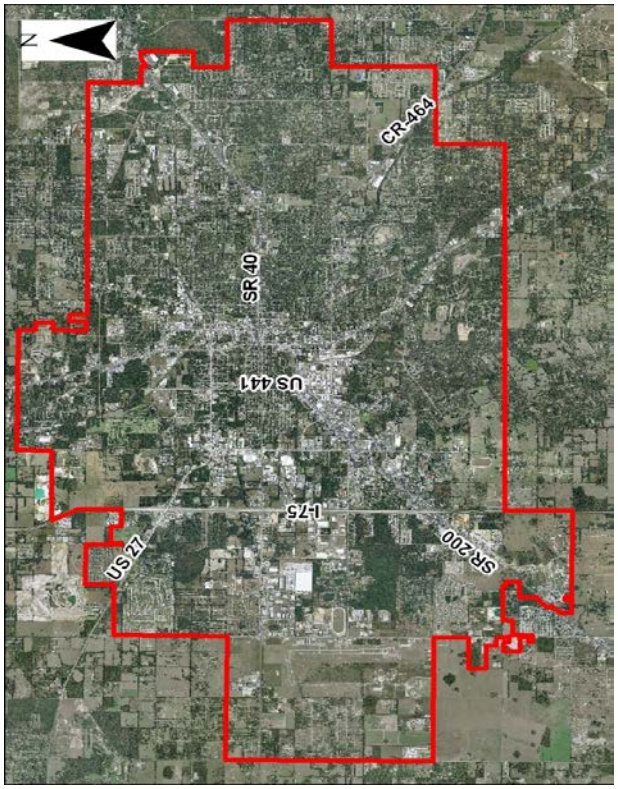
Strategic Goals Relevance

Operational Excellence - Utility Reliability

Project's Return on Investment

Estimate 20 year return on investment

Relevant Graphic Details



FISCAL DETAILS			2015
308-30-360-533-46010	Water Service Construction		150,000
	Total Expenditures	**$**	**150,000**

Operating Cost Impact

The water main services improvements will require less maintenance verse the old system, thereby reducing the operating budget.

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	150,000	150,000	150,000	150,000	180,000	180,000	960,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 180,000**	**$ 180,000**	**$ 960,000**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 180,000**	**$ 180,000**	**$ 960,000**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
308 - W & S Construction	150,000	150,000	150,000	150,000	180,000	180,000	960,000
							-
							-
							-
Total Funding Sources	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 180,000**	**$ 180,000**	**$ 960,000**

Department	Project Duration	Life Expectancy	Priority
Water & Sewer	2014 - 2015	2015 - 2045	4

Project Title

Lift Station Improvements

Project Location

Lift Station 9 - 821 SE 23rd Street
Lift Station 33 - 2223 NE 46th Avenue
Lift Station 64 - 2943 SE 17th Street

Project Description/Justification

Lift Station Improvements consist of wetwell installations, submersible pumps installations, control panel and scada installations, piping installations, odor control system installations and generator modifications.

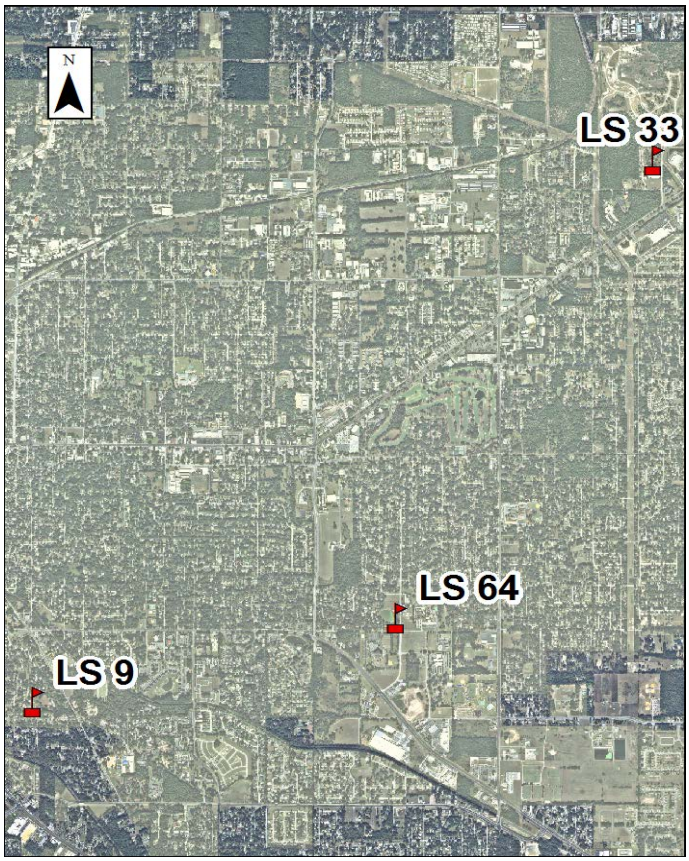
Strategic Goals Relevance

Operational Excellence - Utility Reliability.
Replacement lift stations will improve prove reliability.

Project's Return on Investment

Estimate 30 year return on investment

Relevant Graphic Details



FISCAL DETAILS			2015
308-30-483-535-65010	Lift Station Construction		750,000
	Total Expenditures	**$**	**750,000**

Operating Cost Impact

The lift station improvements will require less maintenance verse the old system, thereby reducing the operating budget.

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17		Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	700,000	750,000	750,000	750,000	750,000	750,000	4,450,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ 700,000**	**$ 750,000**	**$ 750,000**	**$ 750,000**	**$ 750,000**	**$ 750,000**	**$ 4,450,000**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 700,000**	**$ 750,000**	**$ 750,000**	**$ 750,000**	**$ 750,000**	**$ 750,000**	**$ 4,450,000**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
308 - W & S Construction	700,000	750,000	750,000	750,000	750,000	750,000	4,450,000
							-
							-
							-
Total Funding Sources	**$ 700,000**	**$ 750,000**	**$ 750,000**	**$ 750,000**	**$ 750,000**	**$ 750,000**	**$ 4,450,000**

Department	Project Duration	Life Expectancy	Priority
Water & Sewer	2014 - 2015	2015 - 2045	5

Project Title

Miscellaneous New Extensions & Improvements

Project Location

City-wide

Project Description/Justification

Project consists of emergency type projects that need to be completed quickly and cannot wait on the bidding process. Water extensions due to bad wells. Sewer extensions due to failed septic systems. Water and sewer replacements due to infrastructure failures.

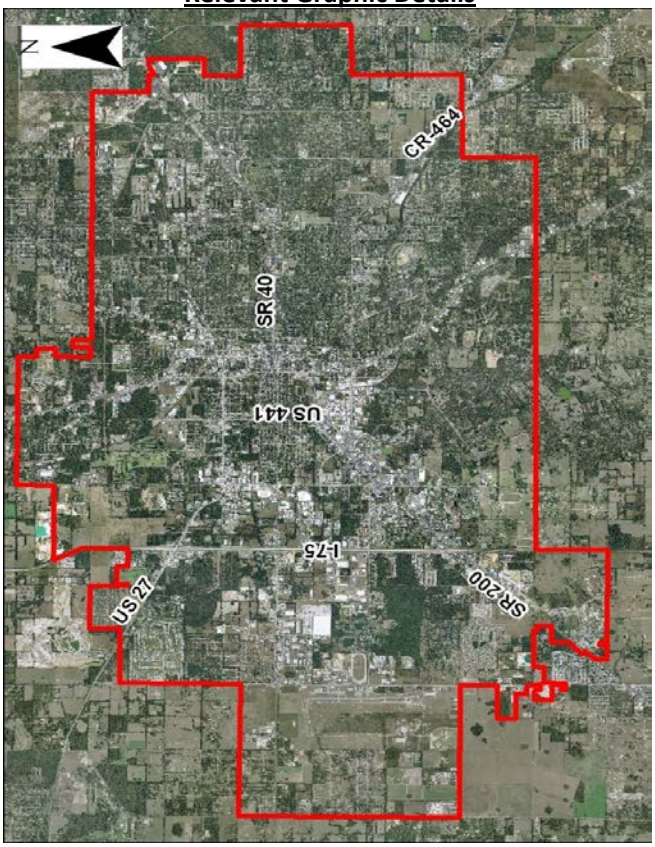
Strategic Goals Relevance

Quality of Place - Increase infrastructure
Operational Excellence - Utility Reliability

Project's Return on Investment

Estimate 30 year return on investment

Relevant Graphic Details



FISCAL DETAILS			2015
308-30-207-536-34010	Professional Service		50,000
308-30-207-536-46010	Water & Sewer System Construction		750,000
	Total Expenditures	**$**	**800,000**

Operating Cost Impact

The water & sewer improvements will require less maintenance verse the old system, thereby reducing the operating budget.

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development	5,000	5,000	5,000	5,000	5,000	5,000	30,000
Design	40,000	40,000	40,000	40,000	40,000	40,000	240,000
Permitting	5,000	5,000	5,000	5,000	5,000	5,000	30,000
Land/ROW Acquisition							-
Construction	750,000	750,000	750,000	750,000	750,000	750,000	4,500,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ 800,000**	**$ 800,000**	**$ 800,000**	**$ 800,000**	**$ 800,000**	**$ 800,000**	**$ 4,800,000**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 800,000**	**$ 800,000**	**$ 800,000**	**$ 800,000**	**$ 800,000**	**$ 800,000**	**$ 4,800,000**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
308 - W & S Construction	300,000	300,000	300,000	300,000	300,000	300,000	1,800,000
615-Water Impact Fees	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
616-Sewer Impact Fees	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
							-
Total Funding Sources	**$ 800,000**	**$ 800,000**	**$ 800,000**	**$ 800,000**	**$ 800,000**	**$ 800,000**	**$ 4,800,000**

Department	Project Duration	Life Expectancy	Priority
Water & Sewer	2014 - 2015	2015 - 2045	6

Project Title

Water System Improvements

Project Location

SE 38th Street & SE 36th Avenue

Project Description/Justification

Project consists of the installation of larger water mains for increased capacity and fire protection. Installation of new water mains. Installation of fire hydrants. Relocation of water services to new mains. Abandonment of smaller mains.

Strategic Goals Relevance

Quality of Place - Increase infrastructure
Operational Excellence - Utility Reliability

Project's Return on Investment

Estimate 30 year return on investment

Relevant Graphic Details

FISCAL DETAILS			2015
308-30-481-533-65010	Water System Construction		750,000
	Total Expenditures	**$**	**750,000**

Operating Cost Impact

The water main improvements will require less maintenance verse the old system, thereby reducing the operating budget.

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	700,000	750,000					1,450,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ 700,000**	**$ 750,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,450,000**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 700,000**	**$ 750,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,450,000**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
308 - W & S Construction	700,000	750,000					1,450,000
							-
							-
							-
Total Funding Sources	**$ 700,000**	**$ 750,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,450,000**

Department	Project Duration	Life Expectancy	Priority
Water & Sewer	2014 - 2015	2015 - 2035	7

Project Title

Perry Reuse Center Pivot Replacements

Project Location

7787 SE 110th Street Road, Belleview

Project Description/Justification

Project consists of center pivot irrigator replacement. Replace center pivot irrigator No. 2. Replace center pivot irrigator No. 2 control panel.

Strategic Goals Relevance

Operational Excellence - Utility Reliability

Project's Return on Investment

Estimate 20 year return on investment

Relevant Graphic Details

FISCAL DETAILS			2015
308-30-487-537-65010	Reuse System Construction		200,000
	Total Expenditures	**$**	**200,000**

Operating Cost Impact

The reuse system improvements will require less maintenance verse the old system, thereby reducing the operating budget.

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	200,000	200,000	200,000				600,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ 200,000**	**$ 200,000**	**$ 200,000**	**$ -**	**$ -**	**$ -**	**$ 600,000**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 200,000**	**$ 200,000**	**$ 200,000**	**$ -**	**$ -**	**$ -**	**$ 600,000**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
308 - W & S Construction	200,000	200,000	200,000				600,000
							-
							-
							-
Total Funding Sources	**$ 200,000**	**$ 200,000**	**$ 200,000**	**$ -**	**$ -**	**$ -**	**$ 600,000**

Department	Project Duration	Life Expectancy	Priority
Water & Sewer	2014 - 2015	2015 - 2045	8

Project Title

Reuse Main Connection Between WRF 1, 2 & 3

Project Location

SE & SW Quadrants

Project Description/Justification

Project consists of installing reuse main connection phase II from SR 40 to WRF 2. This will enable all three facilities to provide reuse to customers.

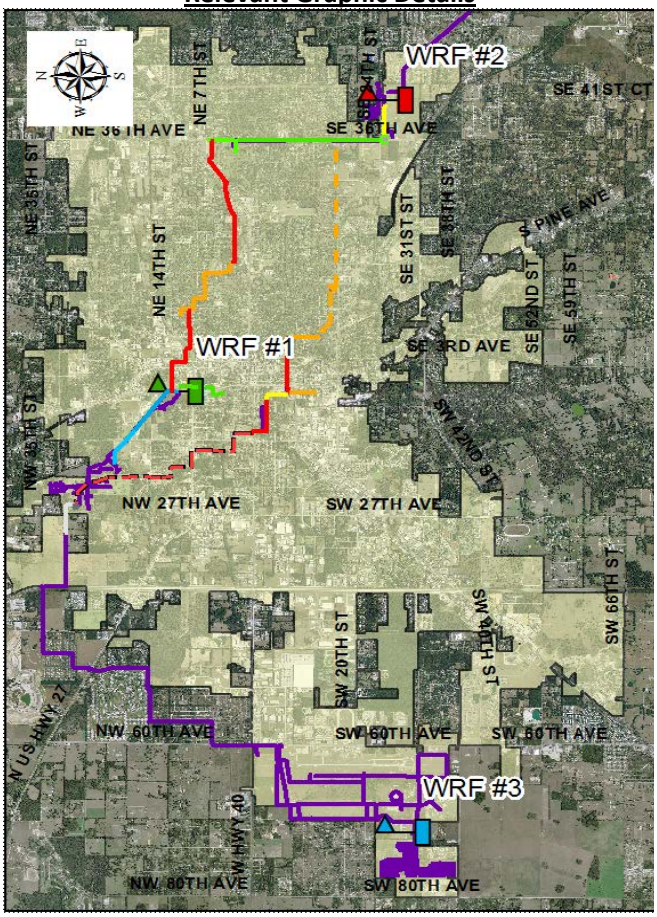
Strategic Goals Relevance

Quality of Place - Increase infrastructure
Operational Excellence - Utility Reliability

Project's Return on Investment

Estimate 30 year return on investment

Relevant Graphic Details



FISCAL DETAILS			2015
616-30-366-537-65010	Reuse System Construction		1,700,000
	Total Expenditures	**$**	**1,700,000**

Operating Cost Impact

The water, sewer & reuse improvements will require less maintenance verse the old system, thereby reducing the operating budget.

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	1,149,919	1,700,000					2,849,919
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ 1,149,919**	**$ 1,700,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,849,919**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 1,149,919**	**$ 1,700,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,849,919**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
308 - W & S Construction	1,149,919	1,700,000					2,849,919
							-
							-
							-
Total Funding Sources	**$ 1,149,919**	**$ 1,700,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,849,919**

Department	Project Duration	Life Expectancy	Priority
Water & Sewer	2014 - 2015	2015 - 2045	9 a-b-c

Project Title

Water, Sewer & Reuse Main Extensions

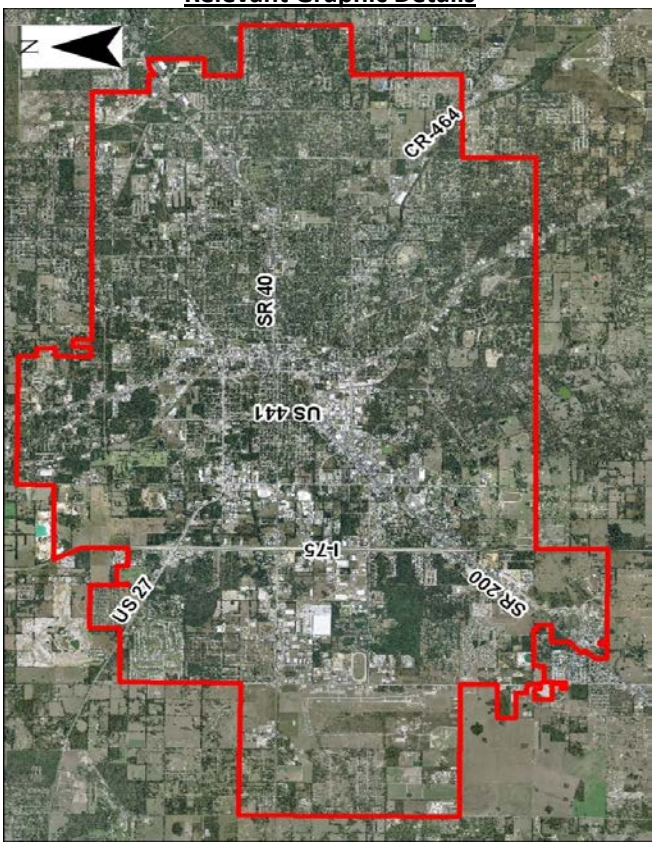
Project Location

NE & NW Quadrants

Project Description/Justification

Project consists of installing water, sewer and reuse extensions in the northeast and northwest quadrants.

Relevant Graphic Details



Strategic Goals Relevance

Quality of Place - Increase infrastructure
Operational Excellence - Utility Reliability

Project's Return on Investment

Estimate 30 year return on investment

FISCAL DETAILS			2015
615-30-485-536-65010	Water, Sewer & Reuse System Construction		1,820,000
	Total Expenditures	**$**	**1,820,000**

Operating Cost Impact

The water, sewer & reuse improvements will require less maintenance verse the old system, thereby reducing the operating budget.

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	1,820,000	1,820,000	1,820,000	1,900,000	1,900,000	1,900,000	11,160,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ 1,820,000**	**$ 1,820,000**	**$ 1,820,000**	**$ 1,900,000**	**$ 1,900,000**	**$ 1,900,000**	**$ 11,160,000**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 1,820,000**	**$ 1,820,000**	**$ 1,820,000**	**$ 1,900,000**	**$ 1,900,000**	**$ 1,900,000**	**$ 11,160,000**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
615-Water Impact fees	910,000	910,000	910,000	950,000	950,000	950,000	5,580,000
616-Sewer Impact fees	910,000	910,000	910,000	950,000	950,000	950,000	5,580,000
							-
							-
Total Funding Sources	**$ 1,820,000**	**$ 1,820,000**	**$ 1,820,000**	**$ 1,900,000**	**$ 1,900,000**	**$ 1,900,000**	**$ 11,160,000**

Department	Project Duration	Life Expectancy	Priority
Water & Sewer	2014 - 2015	2015 - 2045	10

Project Title

Water Reclamation Facility No. 2 Lighting Energy Efficiency Improvements

Project Location

4200 SE 24th Street, Ocala

Project Description/Justification

Project consists of energy efficiency lighting improvements at Water Reclamation Facility No. 2. Replace exterior lighting with LED fixtures. Installation of switches to control bank of lights. Replace interior lighting with T-8 fluorescent fixtures.

Strategic Goals Relevance

Operational Excellence - Utility Reliability

Project's Return on Investment

Estimate 10 year return on investment

Relevant Graphic Details

FISCAL DETAILS			2015
308-30-364-535-65010	Lighting System Construction		200,000
	Total Expenditures	**$**	**200,000**

Operating Cost Impact

The lighting system improvements will require less maintenance verse the old system, thereby reducing the operating budget.

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	100,000	200,000					300,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ 100,000**	**$ 200,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 300,000**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 100,000**	**$ 200,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 300,000**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
308 - W & S Construction	100,000	200,000					300,000
							-
							-
							-
Total Funding Sources	**$ 100,000**	**$ 200,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 300,000**

Department	Project Duration	Life Expectancy	Priority
Water & Sewer	2014 - 2015	2015 - 2045	11

Project Title
Water Reclamation Facility 3 Expansion

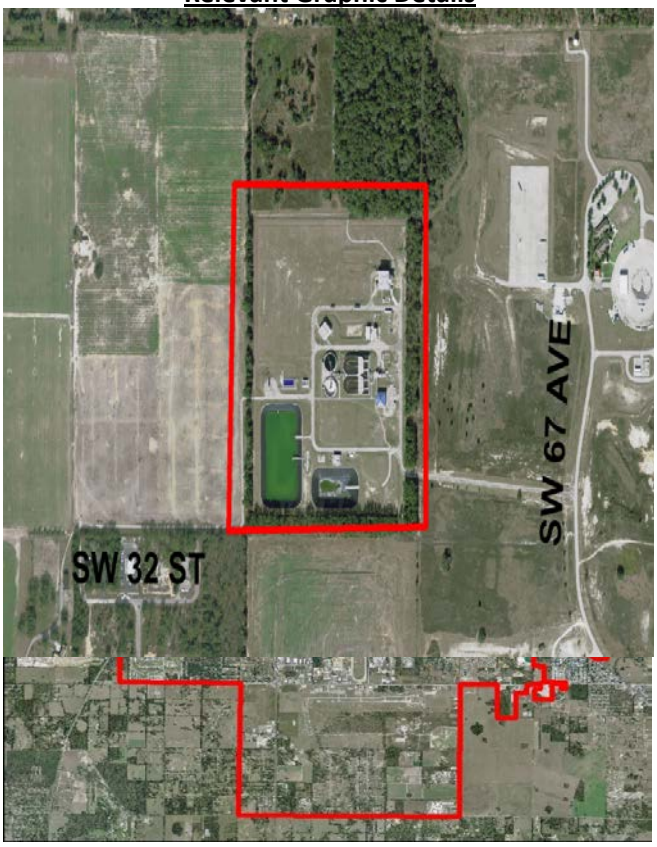
Project Location
3100 NW 67th Avenue

Project Description/Justification
Project consists of the design of installing facilities at WRF 3 to expand facility and take WRF 1 off line in the future.

Strategic Goals Relevance
Quality of Place - Increase infrastructure
Operational Excellence - Utility Reliability

Project's Return on Investment
Estimate 30 year return on investment

Relevant Graphic Details



FISCAL DETAILS			2015
308-30-489-535-65010	Water Reclamation Facility 3 Expansion Design		500,000
	Total Expenditures	**$**	**500,000**

Operating Cost Impact

The water, sewer & reuse improvements will require less maintenance verse the old system, thereby reducing the operating budget.

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction		500,000	9,500,000	6,500,000			16,500,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ -**	**$ 500,000**	**$ 9,500,000**	**$ 6,500,000**	**$ -**	**$ -**	**$ 16,500,000**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ -**	**$ 500,000**	**$ 9,500,000**	**$ 6,500,000**	**$ -**	**$ -**	**$ 16,500,000**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
308-W & S Construction		500,000	9,500,000	6,500,000			16,500,000
							-
							-
							-
Total Funding Sources	**$ -**	**$ 500,000**	**$ 9,500,000**	**$ 6,500,000**	**$ -**	**$ -**	**$ 16,500,000**

Department	Project Duration	Life Expectancy	Priority
Water & Sewer	2014 - 2015	2015 - 2045	12

Project Title
NE 35th Street Water & Sewer

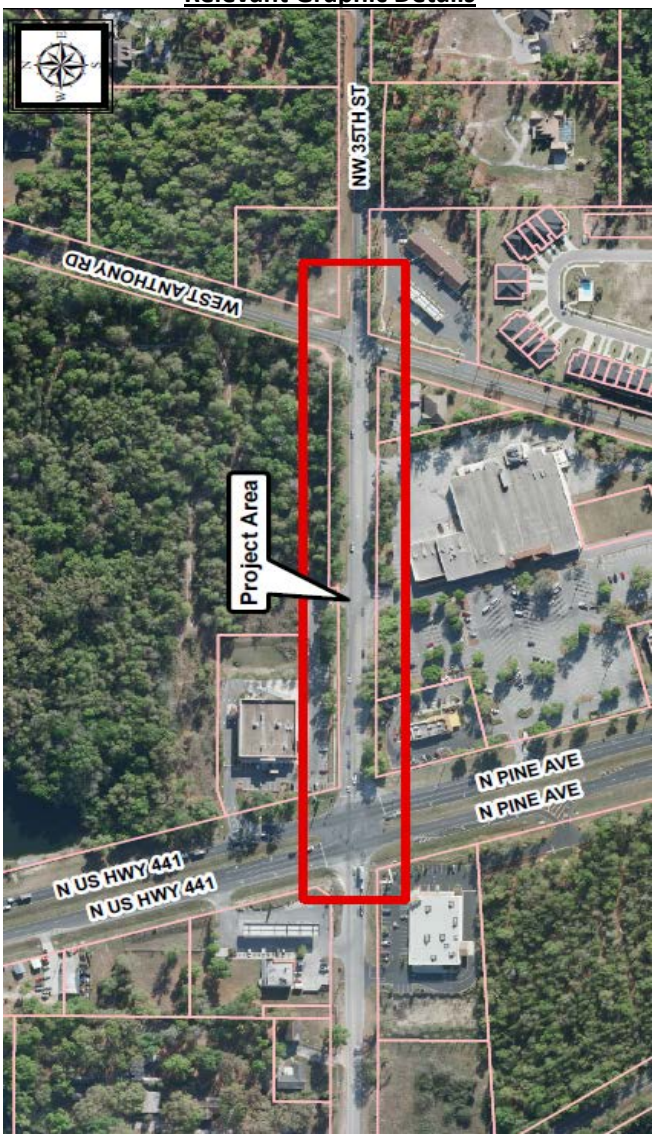
Project Location
NE 35th Street From US 441 to West Anthony Rd

Project Description/Justification
Project consists of the installation of 12" water mains, fire hydrants, services, valves and connections for increased capacity and fire protection. Installation of new sewer mains, manholes, services and connection to existing sewer.

Strategic Goals Relevance
Quality of Place - Increase infrastructure
Operational Excellence - Utility Reliability

Project's Return on Investment
Estimate 30 year return on investment

Relevant Graphic Details



FISCAL DETAILS			2015
615-30-469-536-65010	Water & Sewer System Construction		500,000
	Total Expenditures	**$**	**500,000**

Operating Cost Impact

The water main and sewer main improvements will require less maintenance verse the old system, thereby reducing the operating budget.

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction		500,000			750,000		1,250,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ -**	**$ 500,000**	**$ -**	**$ -**	**$ 750,000**	**$ -**	**$ 1,250,000**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ -**	**$ 500,000**	**$ -**	**$ -**	**$ 750,000**	**$ -**	**$ 1,250,000**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
615-Water Impact Fees		200,000			300,000		500,000
616-Sewer Impact Fees		300,000			450,000		750,000
							-
							-
Total Funding Sources	**$ -**	**$ 500,000**	**$ -**	**$ -**	**$ 750,000**	**$ -**	**$ 1,250,000**

Department	Project Duration	Life Expectancy	Priority
Water & Sewer	2014 - 2015	2015 - 2045	13

Project Title

Hookup Customers To Water & Sewer

Project Location

City-wide

Project Description/Justification

Project consists of connection of customers on availability to water & sewer. Abandon existing well, connect to City water, abandon septic tank, connect to City sewer.

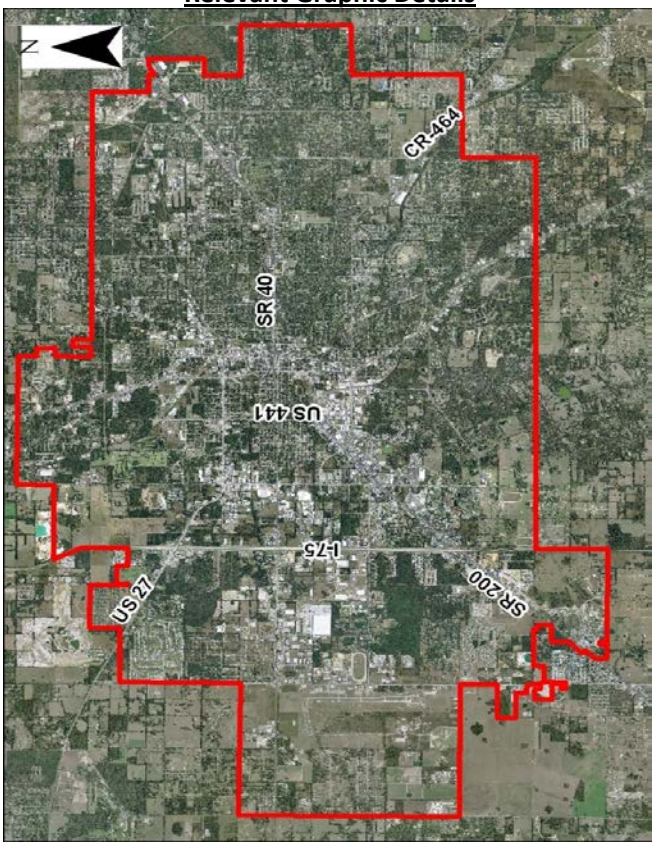
Strategic Goals Relevance

Quality of Place - Increase infrastructure
Operational Excellence - Utility Reliability

Project's Return on Investment

Estimate 30 year return on investment

Relevant Graphic Details



FISCAL DETAILS			2015
308-30-369-536-65010	Water & Sewer System Construction		100,000
	Total Expenditures	**$**	**100,000**

Operating Cost Impact

The water & sewer improvements will require less maintenance verse the old system, thereby reducing the operating budget.

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 600,000**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 600,000**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
308-W & S Construction	100,000	100,000	100,000	100,000	100,000	100,000	600,000
							-
							-
							-
Total Funding Sources	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 600,000**

Department	Project Duration	Life Expectancy	Priority
Water & Sewer	2014 - 2015	2015 - 2045	14

Project Title

Water, Sewer & Reuse Reimbursements

Project Location

City-wide

Project Description/Justification

Project consists of reimbursements to developers for water, sewer, lift station and reuse infrastructure reimbursements during their projects.

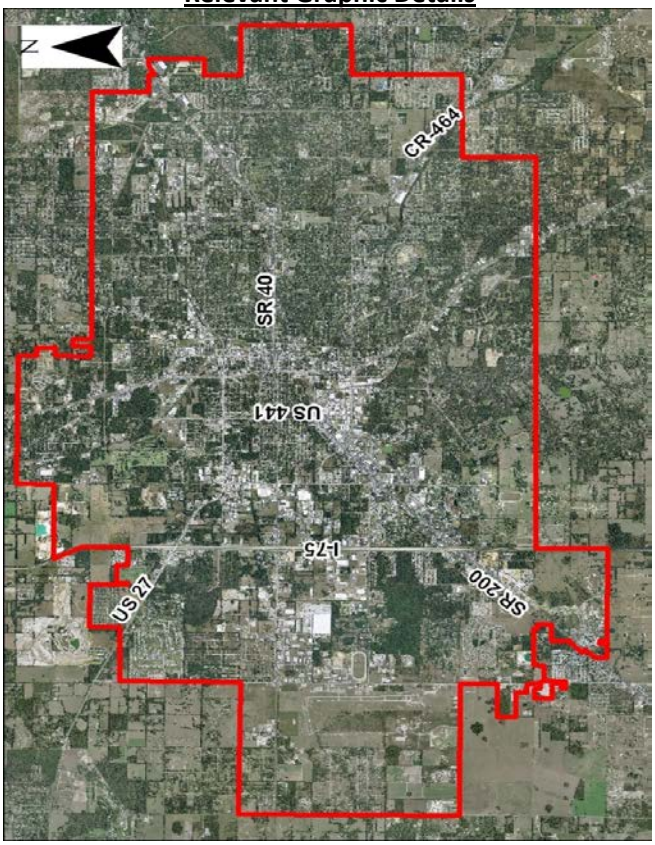
Strategic Goals Relevance

Quality of Place - Increase infrastructure
Operational Excellence - Utility Reliability

Project's Return on Investment

Estimate 30 year return on investment

Relevant Graphic Details



FISCAL DETAILS			2015
308-30-484-536-65010	Water, Sewer & Reuse System Construction		70,000
	Total Expenditures	**$**	**70,000**

Operating Cost Impact

The water, sewer & reuse improvements will require less maintenance verse the old system, thereby reducing the operating budget.

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	70,000	70,000	70,000	70,000	70,000	70,000	420,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ 70,000**	**$ 70,000**	**$ 70,000**	**$ 70,000**	**$ 70,000**	**$ 70,000**	**$ 420,000**

Off-Set Categories	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 70,000**	**$ 70,000**	**$ 70,000**	**$ 70,000**	**$ 70,000**	**$ 70,000**	**$ 420,000**

Funding Sources	Prior Years	FY14/15	FY15/16	FY16/17	FY17/18	Future Years	TOTAL
308-W & S Construction	70,000	70,000	70,000	70,000	70,000	70,000	420,000
							-
							-
							-
Total Funding Sources	**$ 70,000**	**$ 70,000**	**$ 70,000**	**$ 70,000**	**$ 70,000**	**$ 70,000**	**$ 420,000**