City of Ocala

Fiscal Year 2015-2016

Adopted Budget and Capital Improvement Plan

Ocala is a great place to live, play, and prosper

OCALA

Is a great place to live, play, and prosper

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Ocala

Florida

For the Fiscal Year Beginning

October 1, 2014

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the **City of Ocala, Florida** for its annual budget for the fiscal year beginning **October 1, 2014**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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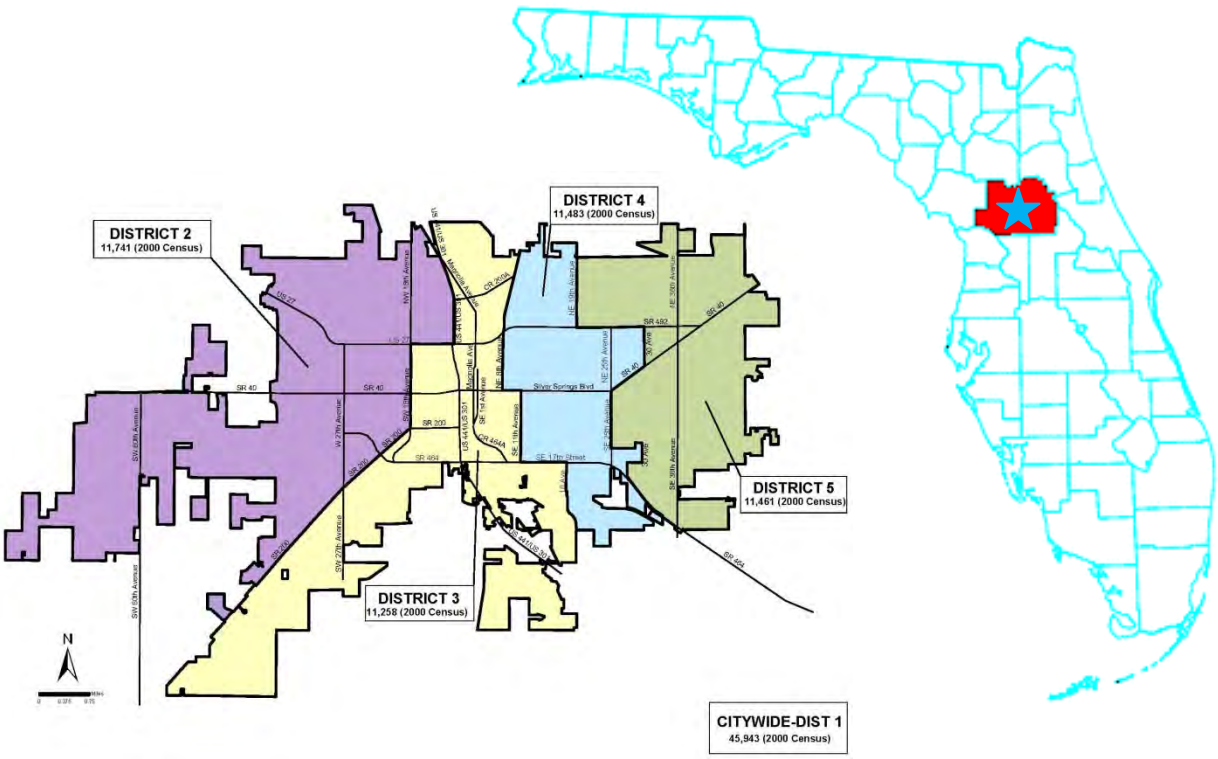


Ocala enjoys a strategic location within the heart of North Central Florida in Marion County. We are no more than a 90-minute drive to either the Gulf or Atlantic coasts or to the Orlando attractions.

City of Ocala

Adopted Budget

Fiscal Year 2015-2016

Councilman Brent Malever, Councilman John McLeod, Councilwoman Mary S. Rich,
Mayor Kent Guinn, Council President Jay Musleh, Council President Pro-Tem James P. Hilty Sr.

Executive Staff

John Zobler, City Manager
Sandra Wilson, Deputy City Manager
Ken Whitehead, Assistant City Manager
Bill Kauffman, Assistant City Manager

Office of Business & Financial Services
Budget Division

Cindy Kelley, Budget & Legislative Director
Tammi Haslam, Budget Manager
Rita Conn, Sr. Budget Analyst
Lisa Greer, Sr. Budget Analyst
Marie Books, Grants Coordinator

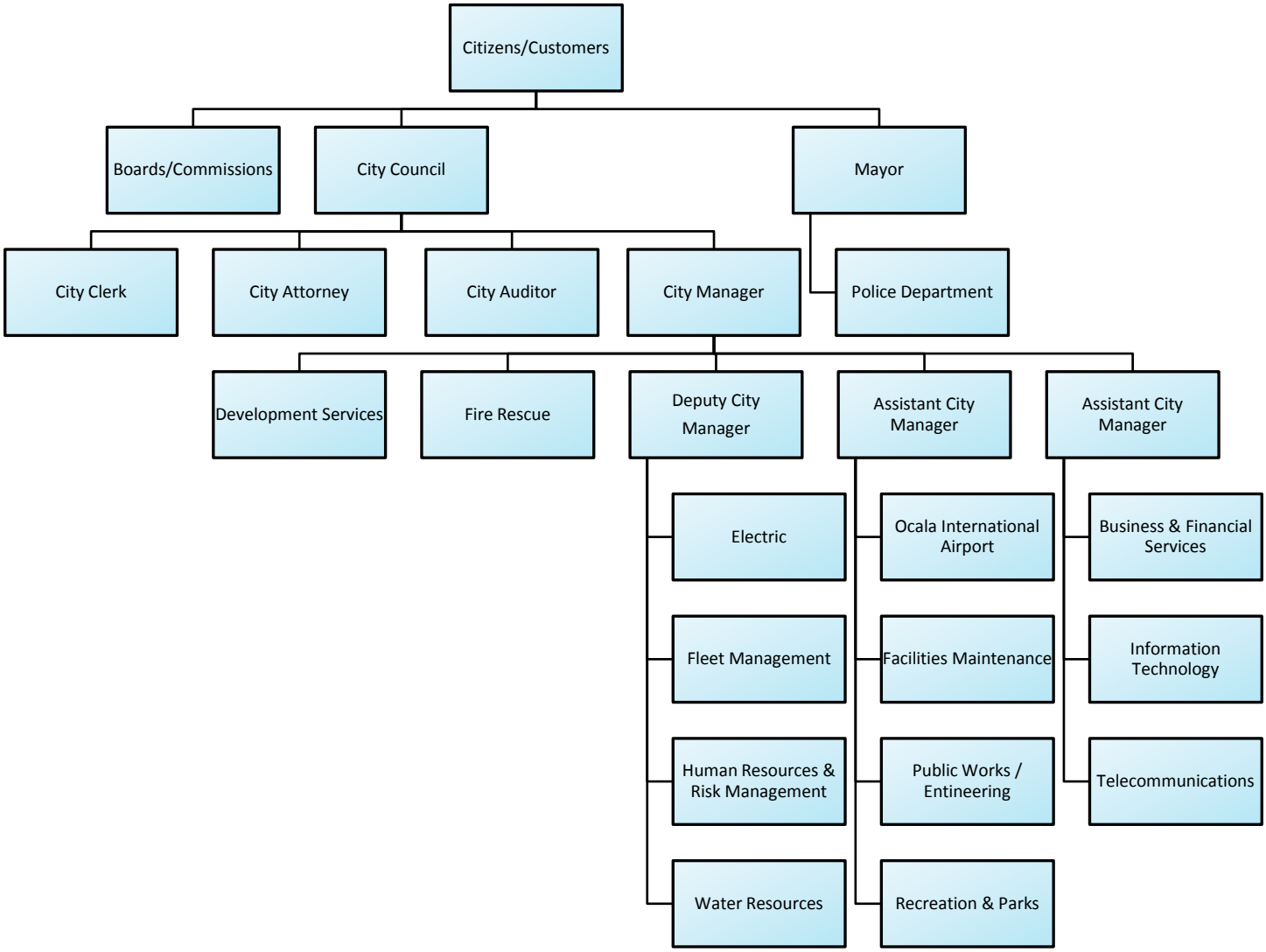
Mission Statement

The City of Ocala provides fiscally responsible services consistent with the community's current and future expectations.

Core Values

To astonish the customer, not just satisfy the customer
The best team polices itself
Expectation + Ownership = Ultimate Motivation
All Employees have to understand the business
Build a team of innovative thinkers
Stay small as we grow
Be a champion of positive change

CITY OF OCALA
ORGANIZATIONAL CHART



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BUDGET MESSAGE

Letter from the City Manager

Ocala is a great place to live, play, and prosper

OCALA

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August 21, 2015

Citizens, Honorable Mayor and Ocala City Council Members
110 SE Watula Avenue
Ocala, Florida 34471

Re: Fiscal Year 2015-2016 Budget Transmittal Letter

Dear Citizens, Honorable Mayor and City Council Members,

In accordance with state statutes and local ordinances, I am pleased to present to you the fiscal year (FY) 2015-2016 annual budget. The budget is a reflection of the city's strategic goals and targeted direction by City Council.

Development of the FY 2015-2016 budget took into account future funding needs related to operations, personnel, and capital projects. The city has continued its strategic investments in economic development while maintaining adequate reserves. After numerous years of planning, several exciting and invigorating projects lie ahead and construction is imminent. At the same time, Council has identified several redevelopment opportunities for those areas of the city most in need. Future funding mechanisms, focused staff and enough current resources are in place to begin to make a difference.

Our city has also taken stock of its labor force to ensure that fiscally responsible emergency and regular services are provided at the level expected by our citizens. Timely attention to critical pension, wage, and union agreements required strong City Council leadership, effective communication with our employees and the support of our taxpayers. I am grateful to have a stabilized and forward looking workforce as it is an important key to the achievement of all of the city's strategic goals.

I wish to extend my sincere appreciation to the members of staff who have worked to develop this budget. I wish to express my sincere appreciation to the members of the City Manager's Office, Senior Leadership, front-line staff, and especially the Budget department, for their many hours of dedication, including late nights, and some long weekends.

As always, it is through the vision and tireless dedication of City Council and the Mayor that the needs of the community are being addressed today and planned for in the future. It is truly an honor and privilege to serve this community.

Respectfully submitted,

John Zobler
City Manager

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STRATEGIC PLAN

Strategic Plan
Performance Measures
Road Map to Success

Ocala is a great place to live, play, and prosper

OCALA

Find your place

2015-2016 STRATEGIC PLAN

STRATEGIC GOAL ALIGNMENT

VISION

To make Ocala a great place to live, play and prosper

MISSION

The City of Ocala provides fiscally responsible services consistent with the community's current and future expectations

CORE VALUES

Customer Focus - To astonish the customer, not just to satisfy the customer

Integrity - The best team polices itself

Responsibility - Expectation + ownership = ultimate motivation

Knowledge - All employees have to understand the business

Innovation - Build a team of innovative thinkers

Efficiency - Stay small as we grow

Leadership - Be a champion of positive change

By investing in our community's future and supporting activities that attract business and commerce, the City of Ocala strives to be an economic hub. Being an economic hub for business and commerce allow the City to remain fiscally sustainable. Being fiscally sustain- able, allows the City to maintain appropriate staffing and resource levels, consistent with the community's expectations for operational excellence. Maintaining operational excellence contributes to our community's quality of place which, in turn, will attract visitors, businesses and commerce to our economic hub.

GOAL 4:
QUALITY OF PLACE

- Customer Satisfaction
- Improvement projects
- Acres of parks and open space
- Miles sidewalk, bike lanes and trails
- Recycling rate
- Crime rate
- Fire prevention
- Technology and telecommunications

GOAL 3:
OPERATIONAL EXCELLENCE

- Commercial permit timeliness
- Utility reliability
- Work order timeliness
- Water quality
- Police and fire response time

GOAL 2:
FISCALLY SUSTAINABLE

- General operating days cash on hand
- Ratio of benefits to total salary
- Pension costs
- Percent general fund revenue collected year to date
- Percent general fund expenditures spent year to date

GOAL 1:
ECONOMIC HUB

- Number active business licenses
- Percent commercial value to total taxable value
- Available water capacity
- Available wastewater capacity
- Available electric capacity
- Regional events

PERFORMANCE MEASURES

Goal	Performance Measure	FY2013	FY2014	FY15 YTD	Target
Quality of Place	% Overall Customer Satisfaction	93%	92%	99%	90%
	% Overall Public Services Customer Satisfaction		94%	99%	90%
	% Overall Municipal Management Customer Satisfaction	100%	99%	98%	90%
	% Overall Utility Customer Sevice Office Satisfaction		84%	98%	90%
	Total LOS Park Acreage per 1,000 Residents	5.70	443.00	449.40	449.35
	Linear Feet Sidewalk / Bike Lanes / Trailes Added & Replaced	1,064	10,896	21,916	31,273
	% Total Garbage Delivered for Recycling	23%	23%	23%	25%
	% Crime Clearance Rate	49%	66%	57%	≥60%
	# Structure Fires per 1,000 Structures	0.27	0.33	0.25	<.40
	Total # CIP Projects Completed City-Wide	34	28	62	40
	Total Net Telecom Customers		583	729	675

Goal	Performance Measure	FY2013	FY2014	FY15 YTD	Target
Operational Excellence	% Commercial Permits Processed < 1 day	71%	75%	72%	70%
	% Electric Reliability / Uptime	99.97%	99.99%	99.98%	99.98%
	% Days Exceeded Permitted Water Quality Standards	100%	100%	100%	100%
	% Police Priority Response < 3.5 Mins	60%	56%	52%	≥50%
	% Response Structure Fires < 5 Mins	58%	58%	71%	≥55%
	% Public Works work order requests closed < 2 days	96%	100%	100%	100%

Goal	Performance Measure	FY2013	FY2014	FY15 YTD	Target
Fiscally Sustainable	# General Operating Days Cash on Hand	112.60	104.70	113.18	>95
	% Benefits to Total Salary	62%	73%	73%	73%
	% Pension Costs to Total Salary		44%	43%	43%
	City General Revenue % YTD	94.45%	88.00%	73.21%	>100%
	City General Expenditures % YTD	89.29%	83.00%	64.61%	≤95%

Goal	Performance Measure	FY2013	FY2014	FY15 YTD	Target
Economic Hub	Total # Active Business Licenses	6,047	6,071	6,094	6,000
	% Commercial Value to Total Taxable Value	56.1%	56.1%	57.6%	>50%
	# Major CBD Events			43	75
	% Available Water Treatment Capicity	37%	38%	38%	>35%
	% Available Wastewater Treatment Capicity	57%	58%	57%	>55%
	% Available Electric Capacity	68%	67%	67%	>50%
	% City Population to Total Population	17.1%	17.1%	17.1%	>17%

Road Map to Success

The destination

Vision Statement

Ocala is…a great place to live, play, and prosper.

2035 Plan

Our compass for Staying on course

Mission Statement

The City of Ocala provides fiscally responsible services consistent with the community's current and future expectations.

City Adopted

Strategic Plan

Economic Hub
Fiscally Sustainable
Operational Excellence
Quality of Place

Council Developed

Pre-trip planning

Strategic Action Plan

Blueprint
(Financing the trip)

Special Committees
(Having others review the route)

Operation Innovation
(Drivers training)

Cabinet/Dept Action

"Hit the Road"

My Job Is

"To make Ocala a great place to live, play, and prosper".

Personal Commitment

OCALA

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BUDGET SUMMARY

Budget Calendar
Key Management Practices
Overview
Consolidated Budget
Comparison of Sources & Uses
Budget by Department
Estimated Fund Balances
Debt Summary

Ocala is a great place to live, play, and prosper

Final Fiscal Year 2016 Budget Calendar

Dates	Budget Milestones	Statutory Requirement Milestones
February 10	Council Retreat	N/A
February	Budget Review Session for Senior Management	N/A
TBD	Distribution of budget instructions, forms, and training	N/A
February 9 - March 6	Departments meet with support departments to discuss capital requests: IT (software and PC requests); Human Resources (personnel requests); Fleet (gas-powered vehicles/ equipment); Facilities (requests for maintenance to buildings)	N/A
February 16 - 20	Departments meet with Budget & Finance to discuss capital projects requests	N/A
February 27	Departments submit other forms (CIP, etc) to Budget Office	
March 20	Departments submit EDEN budget forms to Budget Office	N/A
March - July	Review of Budget Workbooks by Budget Team	N/A
April 13 - 24	Preliminary meetings with Departments	N/A
May 4 - May 15	Final meetings with Departments	N/A
May 15	Departments submit 3-year forecast	N/A
May 18	Capital Projects & Replacement/Renewal Fund review by CIP Committee	N/A
June 9	Budget Format Workshop with City Council, Mayor, Cabinet and Budget Team	N/A
June 23	Capital Projects & Replacement/Renewal Fund Workshop with City Council, Mayor, Cabinet, CIP Committee and Budget Team	N/A
July 1	N/A	Received Tentative Certification of Taxable Value from Property Appraiser
July 7	General Fund Workshop & Millage Presentation with City Council, Mayor, Cabinet, Senior Management Team and Budget Team	N/A
July 7	Adopt Tentative Millage	City Council set Tentative Millage Rates
July 21	Utilities Workshop with City Council, Mayor, Cabinet, Senior Management Team and Budget Team	N/A
by August 4	N/A	Property Appraiser notified (DR-420's) of Tentative Millage Rate, Rolled-back Rate and the date, time, and place of the first Public Hearing
August 11	Preliminary Budget Presentation with City Council, Mayor, Cabinet and Budget Team	N/A
by August 24	N/A	Property Appraiser mailed Notice of Proposed Property Taxes (TRIM Notice DR-474's) to residents
September 3	Public Hearing - Council Chambers	First Public Hearing to set Tentative Budget and Proposed Millage Rate
September 13	N/A	Notice of Public Hearing or Tax Increase and Budget Summary advertisements published
September 15	Public Hearing - Council Chambers	Second Public Hearing to adopt Final Budget and Final Millage Rate
September 30	Fiscal Year 2014-2015 Ends	N/A
October 1	Fiscal Year 2015-2016 Begins	N/A
September 18 or October 1	N/A	Resolution Adopting Final Millage Rate forwarded to Property Appraiser and Tax Collector
October	N/A	Receive Final Certification of Taxable Value (DR-422's) from Property Appraiser
October	N/A	Complete and Certify Final Millage (DR-422's) and return copies to Property Appraiser
October	N/A	Submit Certified DR-422's and DR-487 to Department of Revenue (DOR)

Designates City Council participation

KEY MANAGEMENT PRACTICES

Governmental budgeting allocates resources to public services and projects. Because it determines the total amount of taxes levied and on whom, governmental budgeting also allocates the burden of taxation. Budgeting balances the resources drawn from the public against the demand for services and projects, keeping taxes within acceptable limits and ensuring services are sufficient to allow for economic growth and social stability. Budgeting helps policy makers set goals, assist program managers and department heads to improve organizational performance, and ensures that both the elected and appointed officials are accountable to the public.

Budget guidelines are essentially policy statements that provide a sense of the budgetary environment. Budget guidelines and Financial Policy Statements address the budget's scope, definitions of balance, maintenance of reserves, and the assignment of roles to various budgetary participants. The following formal policy statements are presented to establish the financial goals of the organization and the principles that will govern budget deliberations.

- ***Authorization:*** In accordance with the City of Ocala Charter, the City Manager as the Chief Administrative Officer of the City shall prepare and submit the annual budget and capital program to the City; shall submit to the City Council and make available to the public a complete report on the finances and administrative activities of the City at the end of each fiscal year; and shall keep the City Council fully advised as to the financial condition and future needs of the City and shall make recommendations to the City Council concerning the affairs of the City.

- ***Fiscal Procedures:*** The City of Ocala budget process and related financial procedures are in compliance with the recommended standards as outlined by the Government Finance Officers Association. They meet all Generally Accepted Accounting Principles, the recommended best practices of the Governmental Accounting Standard Board (GASB) and the City's internal financial policies.

  The City will seek to obtain annually the Government Finance Officer's Association Awards for "Distinguished Budget Presentation" and the "Certificate of Achievement for Excellence in Financial Reporting".

- ***Basis of Budgeting:*** The City's budget is based upon the accrual basis of accounting for the proprietary and fiduciary funds. Under this basis, revenues are recognized in the period earned. The modified accrual basis of accounting is utilized for the governmental funds. Under this basis, revenues are recognized when they become available to finance expenditures of a fiscal period.

- ***Fund Accounting:*** The City follows principles of fund accounting for all governmental and proprietary funds. Each fund is a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with specific regulations, restrictions or limitations.

- ***Investment Policy:*** The primary objective of the City's investment policy is the preservation of capital and the preservation of investment principal. The City's investment portfolio will provide sufficient liquidity to meet the City's operating and capital requirements to insure the orderly execution of the City's business affairs. In investing public funds, the City will strive to maximize the return of its investment portfolio, but will avoid assuming unreasonable risks. To control risks regarding specific security types, the City will diversify its investments. A comprehensive report related to the City's investment performance will be provided quarterly to the City Investment Committee and the City Council. Confidence in the City's investment policies is based on clear and constant communication of decisions and performance of investments.

- ***General Fund Operating Reserve:*** The City of Ocala will maintain an operating reserve equal to 20% of the planned budgeted expenditures in the General Fund. These reserved dollars will be used to support unforeseen emergencies, operating insufficiencies and short-term internal loans. Management will exercise every mechanism available, e.g. budget cuts, hiring freezes, etc, to avoid use of the reserve. Should the reserve level exceed 20%, excess funds could be transferred to support the City's Capital Improvement Plan. To the extent the reserve level falls below 20%, a plan will be executed to replenish the reserve at the targeted funding level.

- ***Enterprise Funds Operating Reserve:*** In each of the enterprise funds now or hereafter created by the Council, there shall be created a reservation of retained earnings equal to 25% of the current fiscal year operating budget for that fund. For the purposes of this calculation, the current fiscal year budget shall be the total budget as originally adopted by resolution in September.

- ***One Time Revenues:*** A local government that becomes dependent on one-time revenue, or on a source of revenue that will soon disappear, can, in essence, create deficits for itself. The City of Ocala will utilize one time or temporary funds to obtain capital assets or to make other nonrecurring purchases. Otherwise, strategic planning to earmark replacement revenue must be identified at the onset.

- ***Debt Policy:*** Sound budget management requires that the City determine the availability of revenue to support future capital improvements (infrastructure). The City will write and enact a policy determining the appropriate community debt burden. Policy tenets should address parameters for general obligation debt, general revenue debt, appropriate percentage for outstanding debt, debt services as a percentage of debt per capita, pay-as-you-go and ongoing analysis of refunding opportunities.

- ***Debt Management Policy:*** It is the policy of the City Council: (a) to periodically approve the issuance of Debt Obligations on behalf of the City to finance the construction, acquisition and/or equipping infrastructure and other capital assets to meet its governmental obligation to its residents; (b) to approve the issuance of Debt Obligations to refund outstanding debt when indicated by market conditions or management considerations; (c) that such Debt Obligations are issued and administered in such a manner as to ensure and sustain the long-term financial

integrity of the City, to achieve the highest possible credit rating and to preserve and enhance the quality of life, safety and welfare of its residents; (d) that such Debt Obligations will be issued for specific projects approved by the City Council and shall not be issued or debt proceeds used to finance current operating expenditures of the City government; (e) to issue or guarantee, if necessary, Debt Obligations on behalf of independent authorities and agencies of the City to finance the construction, acquisition and/or equipping of infrastructure and capital assets which serve a public purpose and further the goals of the City government.

- ***Three-Year Budget Model:*** The City is working to develop a comprehensive three-year budget model. This model will be updated on a yearly basis and will assist the City in making financial decisions regarding long-term revenue and expenditure requirements.

- ***Capital Improvement Plan:*** The City will develop and implement a five-year capital improvement plan, which will require the City to anticipate long-term needs. The five-year capital improvement plan will determine the capital improvement priorities, provide for the budget of current year projects, and provide for the forecasting and anticipation of future year expenditures.

- ***Capital Needs Financing:*** The City of Ocala will, where possible, and in accordance with the adopted Capital Improvement Plan, employ pay-as-you-go financing to save interest expenditures, preserve debt capacity for future borrowing, and not encumber future budgets with mandatory debt service expenditures. Exceptions to this practice will be for capital expenditures, which are determined to be time sensitive for purposes of public health, safety, welfare, or for economic gain.

- ***Capital Expenditures:*** All capital projects planned and budgeted for in any given fiscal year will have funding identified and proven to be available. This means that all projects are subject to funding already received in prior fiscal years. Funds that are earmarked for receipt during the current fiscal year will not be utilized for current year expenditures.

  To the extent bonds are planned to be issued consistent with an approved rate structure that provides sufficient capacity to support the related debt service, these projects can be included in the ensuing year Capital Improvement Program. This policy will enable the City to avoid the expenditure of funds before they are received.

- ***De-obligation:*** In the event that an unplanned capital project is identified as a higher priority than a budget initially appropriated, the funded project list may be altered to take into account the new project. In this event, all projects will be reviewed and a new priority list established. Any project(s) that are removed from the current funded project list will have the attached funding source de-obligated and that funding source will be attached to the new project(s) and/or returned to the reserve.

- ***Capital Equipment:*** The City's budget will provide for the adequate maintenance and repair of fleet equipment and for their orderly replacement. All operating departments

will be charged their fair share of the related replacement cost. The funding source for these expenditures is the fleet replacement reserve. Information Technology will be funded through the annual cost allocation plan for general government programs, Replacement & Renewal (R&R) Funds will be used for related expenditures in the respective utilities.

- ***Capital Improvement Fund:*** Pay-as-you-go capital improvement fund will be funded from annual revenue and a minimum of 10% of year-end surplus to support renovations of existing city facilities. The replacement fund will be established to maintain facilities in accordance with community standards.

- ***Fees:*** The City of Ocala shall review fees annually to assure that fees reflect the actual cost of service delivery. Fees will be adjusted pursuant to full recovery of cost. A comprehensive fee schedule will be adopted by Council during the budget process annually. Allowances will be given for youth and senior citizens programs and activities and disposable income in the local community.

- ***Electric Utility & Enterprise Transfer Policy:*** The City of Ocala shall collect a fee to offset the cost of regulation with the balance deposited into the City's general fund. Use of revenues for general fund purposes is deemed to be consistent with a franchise fee as imposed by local government on investor owned and cooperative owned electric utility companies for the utilization a local government's rights-of-way. The fee is set forth at 6%. Such policy provides consistency with competitive markets and will be applied to all enterprise fund transfers to the General Fund.

Enterprise Funds: Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business and whose costs are paid from user charges or from revenue sources other than general government revenue. Enterprise Funds should be self- supporting if (1) the benefits largely accrue to the users of the service, and (2) collecting a fee from the end user is administratively feasible. Each Enterprise Fund shall be balanced. All funds with the exceptions of Electric and Water & Sewer shall be required to recover 100 percent of their non-bonded costs through a five-year projection period; the overall objective of all enterprise funds is self-sufficiency. Electric and Water & Sewer Utilities will be required to provide a rate of return to the General Fund in accordance with the respective transfer policies.

<u>Electric Replacement & Renewals (R & R)</u>
The utility is required to fund five (5) percent of the prior year annual sales revenue, net of fuel, to fund the system's capital improvements, which are geared toward maintaining the reliability of the system. This funding level cannot be changed. These funds would also offset the value that is annually depreciated from the enterprise fund.

<u>Electric Rate Stabilization Reserve (ERSR):</u>

- This reserve is established in an effort to provide levelized rates to customers by reducing rate volatility in a given year due to extraordinarily high energy related costs in the utility. The method of accumulation of reserve funds may come from

an annual budget appropriation built in to the Power Cost Adjustment (PCA), utilization of year-end PCA surpluses resulting from over-recovery and interest earnings accumulated from reserve balances. The reserve funds should be used, subject to council approval, primarily as a tool to stabilize or smooth rates due to fuel or demand volatility, address local economic conditions or for other lawful purposes. Due to the volatility of the electric industry maintaining a reserve is of critical importance.

- The PCA will be monitored monthly to determine if adjustments are needed. Quarterly reports will be provided to City Management. The utility reserves the right to recommend changes in the PCA, subject to council approval, to build reserves and to meet unanticipated wholesale energy cost increases. Should an increase in the PCA be needed due to projected or actual under recovery position, the reserve funds may be used to offset sudden and/or temporary changes in the cost of wholesale power to mitigate rate increases. When making the determination to adjust the PCA the utility will be cognizant of the timing of the rate adjustment to minimize the economic impact to customers.

- The maximum targeted funding level for the ERSR is 25% of projected annual fuel costs with the minimum level set at 15%. If the existing reserves plus the amount of an over-recovery brings the ERSR funding level between the targeted minimum and maximum range, or amounts in excess of the maximum range, the utility retains the option of issuing a credit to customers or reducing the PCA rate.

- ***Inter-Fund Borrowing / Transactions Defined:*** a) Percentage transfers to the General Fund are justified as returns on investments or as overhead charges assessed to the enterprise activity for the indirect costs incurred by the General Fund in administering the activity. b) Inter–fund borrowing may occur during the budget year as a cash management measure. It allows a surplus in one fund to be used to offset a shortfall in another. However, inter-fund borrowing should be kept to a minimum. First, so that anyone reading the financial report can understand what spending is being funded by what revenue sources and secondly, to prevent the use of inter-fund borrowing to disguise deficits. c) Inter-fund transactions are one of the potential trouble spots in financial accountability. Such transactions can muddy the waters and make it difficult to determine what the money was actually spent for. The extensive use of inter-fund transactions can create difficulty in the City's ability to monitor the budget and track expenditures. Inter-fund transactions that do occur shall be clearly identified and labeled.

- ***Inter-fund Borrowing / Transactions Policies:*** a) Administration fees charged by the general fund to the City's enterprise funds will be charged based on direct and allocated costs. These fees will be reviewed and adjusted annually. b) Inter-fund borrowing shall only occur in an emergency status situation where reserves are insufficient to meet projected needs. Inter-fund borrowing must be approved by City Council. c) Inter-fund transfers should only occur once per funding source and must be

identified as a specific purpose of the expenditure. No transfers shall be made as a contribution to a fund balance, which has not been earmarked for a specific project. d) Inter-fund transfers shall have a set timeline for remittance to the fund from which funds are transferred.

- ***Personnel Planning:*** The City will develop and implement a five-year personnel plan detailing future employment needs, salary and benefits planning, and detailed support cost.

- ***Employee Benefits:*** The City will review employee benefits on a yearly basis to determine the level of benefits which can be provided in accordance with budget availability.

- ***Risk Management:*** The City operates a risk management and loss prevention program to minimize losses.

- ***Insurance Funds:*** Insurance funds shall be maintained with fund appropriations sufficient to provide for the level of coverage required and shall maintain appropriate reserves levels consistent with self insurance or full insurance.

- ***Pension Plans:*** The City maintains defined benefit contributory plans for its general employees, police officers, and firefighters. Each plan has a Board of Trustees that provide fiduciary oversight of the respective plans which includes execution of the plans' investment policies. Effective October 1, 2014 the City adopted a defined contribution plan for all new hires. The general employees traditional defined benefit plan was closed to new entrants and existing staff was given the option to transfer or remain in the new variable defined benefit plan. City staff will assist with plan administrations i.e. accounting, liaison with the boards' consultants, and the City Council in the development of prospective financing strategies for the plans to meet their actuarial expectations.

- ***Budget Flexibility:*** Budget transfers between accounts within a department budget require City Manager's authorization. This authorization is currently granted to the Assistant City Managers and Department Heads by executive order with the exclusion of personnel related expenditures (these remain under the purview of the City Manager) and may be withdrawn as warranted. Budget transfers between departments, but within the same fund, requires only City Manager authorization. Budget transfers between funds, require City Council approval. In no case shall overall authorized spending allocation be increased without a budget amendment as approved by the City Council. All budget transfers from reserves will require Council action.

- ***Overspending Prevention:*** The City Manager shall have authority to move line items to a "frozen appropriation" status or seek appropriate cuts when economic developments so dictate (should revenues fail to keep pace with recommendations). No project requiring funding shall be approved by the City Council unless funding has been identified and proven available.

- ***Financial Reporting (General):*** The City of Ocala provides for the preparation of monthly financial reports reflecting the operations of individual funds. Such reports contain information by which, City Management, can manage city departments and services effectively. These reports are in part, designed to alert impending short falls in revenues or overruns in expenditures. The City will monitor revenues against expenditures. Additionally, an independent audit will be performed annually per the provisions of Florida State Law.

- ***Financial Reporting (Specific):*** A financial report shall be provided monthly, that compare budgeted with actual amounts of revenues and expenditures to date.

  - Expenditure by Department budget/actual
  - Revenue by Fund
  - City Quarterly Investment Portfolio Report **
  - CIP activity **
  - Report Distribution:

    Council Report (s) **

    Senior Management Report (s) all

OVERVIEW

Structure of the Government Body

The City of Ocala, Florida operates under a Council-Manager form of government. Elected officials include the mayor and five council members. An amendment to the City Charter, as approved in a referendum by the City of Ocala citizenry in November, 1985, provided for special districts. Special districts have been set up to elect 4 council members with the remaining councilmember being elected-at-large.

The city-wide organizational chart displays the relationships between organizational units of City government. The Mayor serves as the Chief Officer for the Police Department. Accordingly, the police chief reports to the Mayor. The City Clerk, City Attorney and Internal Auditor are appointed by and report directly to City Council. The City Manager reports to City Council. One Deputy City Manager and two Assistant City Managers report to the City Manager.

City Profile and History

Ocala enjoys a strategic location in the center of Florida which provides several benefits. Industries located in Marion County have access to major markets and population centers using several interstate and US highways as well as railroads. Access to global markets is available within 100 miles of Ocala through two deep-water seaports and four international airports.

Florida experienced an early land rush spurred on by the relative peacefulness accompanying the end of Indian hostilities after the Second Seminole War. By act of the territorial legislature, Marion County was formed in 1844. Ft. King became the seat of the new county and, shortly after statehood in 1845, the surrounding community was platted.

Both the county and city grew slowly, based upon a plantation concept with the primary economy of corn, sugar cane, cotton and extensive groves of wild oranges scattered throughout the county. With the development of the citrus industry (1870-95) and the building of railroads after 1879, Marion County experienced one of its greatest periods of development and prosperity, producing more than one-third of Florida's citrus crop until severe freezes destroyed the industry. This level of growth was only surpassed by the growth experienced since 2000.

Although the financial and business center for the phosphate industry centered near Dunnellon, Ocala was beginning to experience the economic benefits of tourism. The railroads were able to provide safe, more comfortable service from northern cities, and Silver Springs became a winter season stopover.

After World War I, Marion County's economy increasingly became agricultural. Initially, the ability to ship cabbage, beets, potatoes, beans, tomatoes and lettuce made vegetable farming profitable. Further, raising livestock helped to diversify the agricultural base.

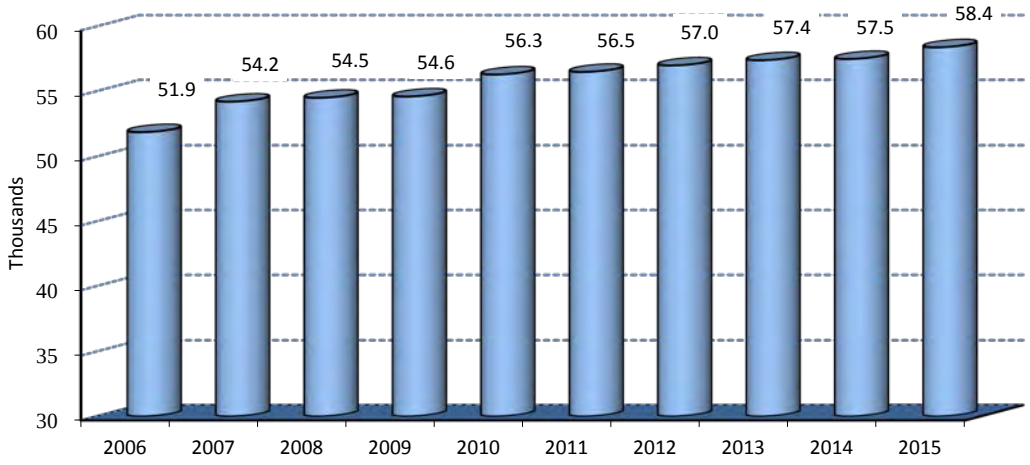
There were hard times during the Great Depression, but those who chose to remain to conserve and nurture the land succeeded. From 1930 to 1950, however, Marion County and Ocala changed slowly.

During the decade of the 1950s, major roads were constructed in and around Ocala and the resulting transportation improvements had an obvious impact upon the City's growth pattern. U.S. 301 and U.S. 441 were connected and U.S. 27 was built during this same period. The City annexed over a square mile and the 1960 census of population for Ocala was 13,598.

Both highway construction and population growth continued into the 1960s. Then Interstate 75 was completed, linking Ocala via the vast federal and state highway network with the Midwest. Tourism became a major economic force while the in-migration of Americans resettling to Florida and seeking inexpensive housing gave impetus to the local mobile home manufacturing industry.

East Ocala was annexed into the City in 1964, tripling the City's area to 16 square miles. By 1970, the population had grown to 22,583. In 1975, West Ocala was annexed into the City. Ten years later, there were 37,170 persons residing in the City which had increased in area to 27 square miles. Population was reported to be 42,045 in the 1990 Census, and the total land area was 28.9 square miles. The 2000 Census listed Ocala's population at 45,943, and the 2010 Census recorded population at 56,315. Population for 2015 was estimated at 58,355; total land area was 44.79 square miles. As the chart below indicates, the population has been steadily increasing, creating greater demands on the City as a provider of services. Also impacting the demand for service, as the County seat, the City's daytime population swells to an estimated 120,000 consistent with meeting the business and retail needs of the central business district.

Population Estimates
FY 2006 - 2015



THE BUDGET PROCESS

Budgetary Basis and Compliance

The budgets for the governmental funds are adopted on a basis consistent with generally accepted accounting principles (GAAP) except that encumbrances are treated as expenditures and recorded against budgeted appropriations. This budgetary basis is not always the same as the modified accrual basis of accounting that is used to account for the actual results of operations. Items such as depreciation, compensated absences, loss/gain on inventory are not budgeted expenditures.

The accrual basis of accounting is utilized for the proprietary and fiduciary funds. Under this basis, revenues are recognized in the period billed. The modified accrual basis of accounting is utilized by the governmental funds. Under this basis, revenues are recognized when they become susceptible to accrual, that is, when they become both measurable and available to finance expenditures of the fiscal period. All material revenues of the governmental funds are accrued or deferred, as appropriate. Under the modified accrual basis, expenditures are generally recognized when the liability is incurred with few exceptions. Definitions of governmental, proprietary, and fiduciary funds are provided in the Fund Overview Section.

The annual budget is balanced which means that planned revenues are evenly matched with planned expenditures in each fund. Budget revisions during the fiscal year must be submitted to the City Council for approval.

Department managers and staff have the ability to look at account balances and activity on-line at any time through the City's financial management system.

Budget Calendar

An annual budget is prepared for all governmental and proprietary funds that are considered budgetary. Although the budget thought process is ongoing, the official budget process begins in January and ends in September. The formal budget process provides the primary mechanism by which key decisions are made regarding the levels and types of services to be provided, given the anticipated level of available resources.

During February and March, departments formulate their budget requests. Departments are encouraged to assess their needs, research costs, and look at innovative changes which can be implemented within their operations to meet departmental needs and City Council goals. Capital improvement budgets are also included in this process. In finalizing requests, departments meet with the internal service departments to discuss their requests for personnel (Human Resources), computer needs (Information Technology), facilities needs (Facilities Maintenance), and vehicles/gas-powered equipment (Fleet Management). This allows the internal departments to gather additional information that is necessary to complete their own budgets and to provide recommendations to City management on the departments' requests.

From mid March through July, the Office of Financial & Business Services reviews, analyzes, identifies problem areas and makes recommendations to the City Manager. Revenue estimates, fund balance projections, and summary reports are also reviewed to provide City management with an "overall picture." During July and August, the proposed budget is balanced. City Council sets a tentative millage rate in July in accordance with state statutes.

From June through August, City Council reviews the department budgets during a series of workshops. These work sessions allow Council to express their thoughts and priorities while providing staff the opportunity to inform them of upcoming projects, programs, and both long-term and short-term needs.

According to State Statute (TRIM bill), public hearings are held during September to adopt final budgets and millage rates. The City Council adopts the budget by resolution prior to the new fiscal year which begins October 1st. A more detailed calendar is included in the Budget Summary section.

FUND OVERVIEW

To provide proper accountability for the different kinds of resources, the accounting records of the City are organized on the basis of "funds". Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds are grouped into six generic fund types and three broad fund categories.

Governmental Funds

Governmental funds include the General, Special Revenue, Debt Service and Capital Projects. Their reported fund balances are considered a measure of available spendable resources. These funds are maintained on a modified accrual basis of accounting. A majority of the funds operated by the City of Ocala are included in the formal budget process unless otherwise noted in the following section, which provides a description of the governmental funds of the city. Most grants received by the City are not part of the budget process. Once grants have been awarded and approved by City Council, the annual budget is amended by resolution accordingly.

- ***General Funds***
  The General Funds group includes the general operating fund of the City. General property taxes (except those levied for the Downtown Development Commission and those dedicated for capital improvements), franchise taxes, licenses, fines and certain intergovernmental revenues are recorded in this fund. Capital outlay, debt service, intergovernmental and operating expenditures of the administrative, public safety, public works and numerous other departments are paid for through this fund. In addition to the operating General Fund, there are other budgetary funds in this group. They are the 3/4 Mill Road Improvement Fund, 1/4 Mill-Fire/Police Improvements Fund, Fire Impact Fees Fund, 1/8 Mill Neighborhood Enhancement Fund, Central Business District Fund, Community Development Block Grant Fund, Recreation Special Activities Fund, Economic Investment Program Fund and Community Redevelopment Trust Fund.

- ***Special Revenue Funds***
  Special revenue funds are used to account for the proceeds of specific revenue sources that are legally or administratively restricted to expenditures for specific purposes. Special revenue funds used by the City are Local Gasoline Tax Fund, Downtown Development Fund and Stormwater Utility Fund.

- **Debt Service Funds**
  Debt service funds are used to account for the accumulation of resources for the payment of principal, interest and related costs of the City's general long-term debt not paid from the special assessment fund.

- ***Capital Project Funds***
  Capital project funds are used to account for resources earmarked for the acquisition and construction of major capital facilities and other project oriented activities not funded by other operational funds, such as the Water and Sewer Construction Fund and the 2007A Utility Systems Bond Construction Fund for the Electric Utilities.

Proprietary Funds

Proprietary funds include enterprise and internal service funds, which are measured by the determination of full cost recovery. The generally accepted accounting principles for proprietary funds are those applicable to business in the private sector so these funds are maintained on the accrual basis of accounting. The following is a description of the proprietary funds of the City.

- ***Enterprise Funds***
  Enterprise funds are used to account for operations that are financed and operated in a manner similar to private businesses and whose costs are paid from user charges or from revenue sources other than general governmental revenue. The City's enterprise funds are the Airport Fund, Sanitation Fund, Golf Fund, Water & Sewer Fund, Electric Fund and Telecommunications Fund.

- ***Internal Service Funds***
  The revenues of the internal service funds are derived from user fees and allocations charged to City departments. The City's self-insurance funds are included in this category, and became part of the formal budget process this year.

Fiduciary Funds

Fiduciary (trust) funds account for assets belonging to others, which are administered by the City such as the Police Trust and Agency Fund and the City's Pension Trust Funds.

BUDGETED REVENUE HIGHLIGHTS

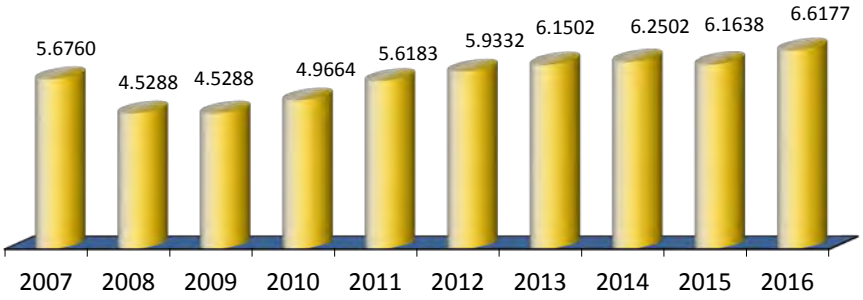
Property (Ad Valorem) Taxes

The tax levy of the City is established by City Council. Under Florida law, the assessment of all properties and the collection of all county, municipal, special districts, and school board property taxes are provided by the County's Property Appraiser and Tax Collector. The City is permitted under its charter to levy taxes up to 10 mills of assessed valuation for general government services other than the payment of principal and interest on general long-term debt, and an unlimited amount for the payment of principal and interest on long-term debt. The adopted budget for all funds, including both operating and capital expenditures, is $745,344,858. The budget is balanced and is prepared by looking at all available resources and utilizing those resources, in the most efficient manner, to ensure that the

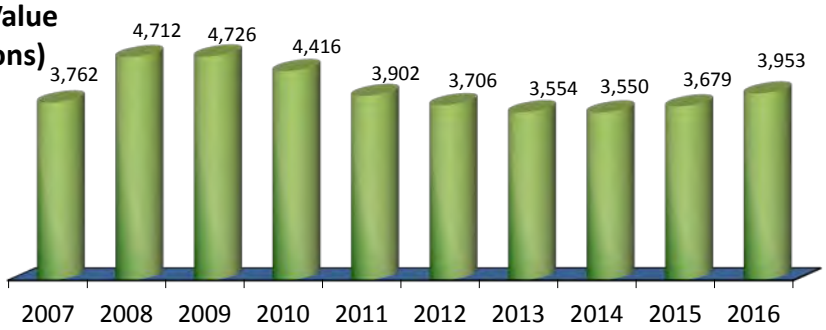
departments can continue providing services that have been established as priorities for the current fiscal year. Revenues estimates are based on information received from City departments, outside agencies, rate studies, historical data and trends. For the most part, the City takes a conservative approach to forecasting revenue.

For fiscal year 2016, Ocala's millage rate is 6.6177 per $1,000 of taxable property. The city's total taxable property valuation for fiscal year 2016 is $3.95 billion which represents an increase of 7.9% when compared to the prior year value. The City has projected a 95% collection rate which will generate an estimated $24,857,788 from this basic city-wide millage rate for fiscal year 2016.

Millage Rates



Taxable Value (in millions)



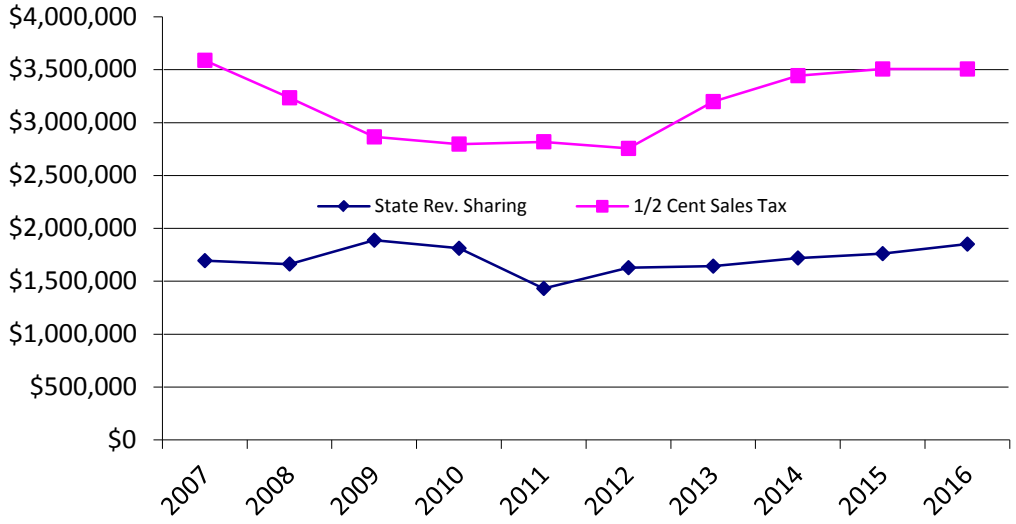
In addition to this basic tax levy, the City's downtown area is divided into three special districts and levied a millage rate for each district as follows:

District A 1.4966 mills
District B 1.6332 mills
District C 1.2825 mills

City Council determines and adopts the millage rates for the Downtown Development Districts, and property tax revenue is used specifically for promotion and enhancement of the downtown area. For fiscal year 2016, the millage rates have remained the same for special districts. The City remains committed to redevelopment and revitalization of downtown Ocala. The $43.4 million property value for fiscal year 2016 reflects an increase of 2% from fiscal year 2015. The prior fiscal year experienced a 4.4 % increase in property values. The City plans to continue redevelopment efforts in the downtown area by working with a developer to provide mixed-use retail and residential space that will encourage and accelerate the timing of redevelopment, thereby continuing to increase the tax base. The total ad valorem revenue anticipated for these three districts is $62,290 using a 95% collection rate.

State Revenue Sharing (Intergovernmental Revenue): The State Revenue Sharing Act of 1972 established trust funds for certain State-levied tax monies to be shared with counties and municipalities. The major sources of these funds are intangible personal property taxes. The State formula for distribution is based upon population and sales tax collections. For the past several years, this revenue has had minimal growth. For fiscal year 2016 the State of Florida has projected $1.85 million for the City, which is up from 2015 projections. Changes in the economy can influence the final number. These funds will be used for General Fund operations.

Local Government Half Cent Sales Tax (Intergovernmental Revenue): The half-cent sales tax is collected by the State of Florida and distributed to local governments based on taxable sales within their counties. The proceeds are shared with all cities in the county and the amounts are based on a population formula. This revenue source can be used for municipality-wide programs or it can be pledged for the payment of principal and interest on non ad valorem general government capital improvement bonds. As mentioned previously, changes in the economy can influence the final number. The City continues to budget for this revenue on a conservative level by using the State's projections. For fiscal year 2016 this revenue is estimated to provide $3.5 million, which is flat from fiscal year 2015 estimated collections.



Utility Service Tax: The utility service tax has two sources; the first is a 10% tax on the purchase of electricity within the City limits and goes directly into the General Fund. The estimated revenue for

fiscal year 2016 of $7,700,000 is based on analysis of projected sales in the incorporated city limits and adjustments in the City's electric rates. The second source is a 5.0% tax on natural gas, which is estimated to bring in $250,000 in revenue. This estimate is based on collection trends over the six years the City has been collecting the tax on natural gas.

Communications Services Tax: The Communications Services Tax Simplification Law, effective October 1, 2001, was designed to simplify a complex structure of taxes on telecommunications, cable, direct-to-home satellite and related services. The law replaces and consolidates several different state and local taxes with a single tax comprised of two parts: the Florida communications services tax and the local communications services tax. For the City of Ocala, the cable franchise fees, telecommunications franchise fees and municipal public service tax on telecommunications were replaced by the unified tax.

The tax rate on communications services is 5.22% and is estimated by the State to bring in $2.7 million in revenue for fiscal year 2016. This projection is a 9.2% decrease from the projected collections for fiscal year 2015. This revenue source is under scrutiny by the Legislature. It has been reviewed for elimination. Analysis is ongoing as to the impact this will have on local entities. The City will continue to monitor this legislation closely.

Fire Services Fee: Fiscal year 2007 saw the enactment of a fire services fee effective January 2007. The general definition of a Fire Services Fee is an availability fee to recover all or a portion of the cost of providing fire service to the City. This fee is calculated on a cost of service basis, by property class, and will be billed monthly on the electric utility bill of City properties. All residential properties will pay the fee on a per dwelling basis, and all non-residential parcels will be categorized by property class and the square feet of developed space for each non-residential parcel as contained in the Marion County Property Appraiser's records. It is estimated that $7.5 million will be collected in fiscal year 2016.

Non-Operating Revenues: This revenue category includes all contributions across funds internal to the organization for operating purposes and debt service payments. In fiscal year 2016, enterprise funds will contribute $10.7 million in transfers to the General Fund. Other transfers include $10.6 million from the Water & Sewer Fund to the Water & Sewer Construction Fund and $4.7 million from the Electric Fund to the Electric Utility Construction Fund.

Other Revenues: This category covers all other revenues not mentioned in the previous categories, and includes such items as Sales & Use Taxes, Interest Income, Franchise Fees, Licenses & Permits, and Working Capital. $3.3 million in gas tax proceeds is included with sales and use taxes. The amount of cash balances brought forward for operating purposes in the FY2016 budget is estimated at $384,152,841.

Major Revenue Sources	Actual FY13	Actual FY14	Increase/ Decrease	Proposed FY15	Increase/ Decrease	Proposed FY16	Increase/ Decrease
Utility Service Taxes	8,599,445	8,663,999	0.8%	7,700,000	-11.1%	7,950,000	3.2%
Transfers from Enterprise Funds	10,789,492	12,313,159	14.1%	9,066,235	-26.4%	10,762,733	18.7%
Ad Valorem Taxes (all funds)	21,305,972	21,711,690	1.9%	21,704,235	0.0%	25,020,077	15.3%
Local 1/2-cent Sales Tax	3,198,160	3,443,315	7.7%	3,056,264	-11.2%	3,506,264	14.7%
Local Option Gas Tax	4,742,860	3,848,278	-18.9%	3,678,947	-4.4%	3,301,070	-10.3%
State Revenue Sharing	1,642,695	1,719,951	4.7%	1,761,128	2.4%	1,850,886	5.1%
Communications Services Tax	3,284,777	2,950,539	-10.2%	3,014,468	2.2%	2,737,892	-9.2%
Franchise Fees	741,975	802,958	8.2%	675,000	-15.9%	960,000	42.2%

BUDGETED EXPENDITURE HIGHLIGHTS

As previously mentioned, the adopted budget for all funds, including both operating and capital expenditures, is $745,344,858. The expenditures can be viewed in a variety of ways: by fund, by expenditure type (category), and by functional area. The Budget Detail Section of this document gives a description of each of fund and provides a look at each fund's activity over a 3 year period.

EXPENDITURES BY MAJOR CATEGORY – ALL FUNDS

The budget by category shows the amount allocated for salaries & benefits, operating expenses, capital outlay, non-operating, transfers to other funds and reserves. This chart reflects the budget in that format.

Salaries & Benefits	$84,918,297
Operating	204,404,239
Capital Outlay	24,825,329
Non-Operating	16,904,896
Transfers	48,249,004
Reserves	366,043,093
Total	$745,344,858

General Govt	7.3%	$54,585,557
Public Safety	6.1%	45,327,987
Phys Environment	32.6%	243,077,722
Transportation	1.4%	10,325,411
Economic Environment	0.5%	3,591,303
Culture/Recreation	1.2%	9,120,105
Internal Service	1.8%	13,273,680
Reserves	49.1%	366,043,093
Total		$745,344,858

The budget by functional area outlines the budget according to what type of government activity is being performed across all departments. This chart summarizes the budget by functional area in dollars and as a percentage of the total budget.

General Government: Services in this functional area are provided by the Legislative and Administrative branches of government for the benefit of the public and the governmental body.

Included in this category are City Council, City Manager, City Attorney, Administrative Services, Human Resources, Budget & Finance, City Clerk, and Internal Auditor.

Public Safety: Services in this functional area are provided for the security of persons and properties. Included in this category are Police Department, Fire Department, Building and Zoning, and Emergency Management.

Physical Environment: Services in this functional area are provided for the primary purpose of achieving a satisfactory living environment by controlling and utilizing elements of the environment and resources within the community. Included in this category are Electric Utility Department, Water and Sewer Department, Sanitation, and Stormwater.

Transportation: Services in this functional area are provided to offer safe and adequate flow of vehicles, travelers, and pedestrians. Included in this category are Traffic Engineering, capital projects involving road improvements, Public Works Highway & Street Maintenance, Airport, and the Train Station facility.

Economic Environment: Services in this functional area are provided to develop and improve the economic condition of the community and its citizens. Included in this category is the Developmental Services department, as well as the Community Development Block Grant (CDBG).

Culture & Recreation: This functional area offers the provision and maintenance of cultural and recreational facilities and activities for the benefit of citizens and visitors. Included in this category is the Recreation & Parks Department.

Internal Services: This functional area provides technology and vehicle replacement and facility upgrades and services to user departments within the City of Ocala government operations. The City's insurance funds account for 87% of Internal Services.

Reserves: Funding in reserves includes monies designated for specific purposes as well as discretionary dollars that have been set aside to support unforeseen emergencies. FY2016 reserves total $366,043,093. Pension reserves of $244,722,362 make up 67% of total reserves. Reserves in the insurance funds total $10,129,876 (2.8%); and debt service reserves of $11,692,737 account for 3.2%. The Key Management section of this document addresses the City's reserve policies.

GENERAL FUND HIGHLIGHTS

The General Fund is the general operating fund of the City and contains the operating expenditures for services that are city-wide in nature. The general services to the community include Police, Fire, Recreation, Engineering, and Development Services. Internal governmental services provided for in this fund include the departments of City Manager, Budget & Finance, City Clerk, Internal Auditor, and Human Resources.

The City's general operations are supported with a revenue structure consisting of several major sources. Ad Valorem taxes, the traditional tax on property owned within the City of Ocala yields

$20,731,998 million for the General Fund. In FY2016, enterprise funds will contribute approximately $10.7 million in transfers to city operations. These transfers hold property taxes down while tapping a wide user base through utility customers. These two sources support a majority of general operations.

Many of our state-shared taxes are distributed based on population. This formula basis adversely affects the City of Ocala with little increase in population related to county growth. As explained previously, further stabilization of the tax base is necessary for the Communications Service Tax.

The major revenues and expenditures are highlighted in the following charts.

Revenue		
Ad Valorem Taxes	21.8%	$20,731,998
Utility Service Tax	8.4%	7,950,000
State Rev Sharing	1.8%	1,850,886
Comm. Svc. Tax	2.8%	2,737,892
1/2 Cent Sales Tax	3.7%	3,506,264
Public Safety Fees	8.9%	8,470,138
Charges for Service	12.0%	11,409,941
Transfers-Enterprises	11.3%	10,731,563
Other Transfers	0.0%	31,170
Licenses/Fees/Misc	4.9%	4,645,991
Cash Balance Forward	24.2%	23,000,000
Total		**$95,065,843**

Expenditures		
Police	26.6%	$25,283,191
Fire	13.9%	13,183,266
Recreation	6.5%	6,196,490
Engineering	1.4%	1,352,070
Develop Svs	4.6%	4,392,921
General Govt	7.0%	6,687,494
Support Svs	10.6%	10,031,080
Non-Dept	1.8%	1,713,690
Transfers	4.9%	4,620,555
Reserves	22.7%	21,605,086
Total		**$95,065,843**

CONSOLIDATED BUDGET

Millage Per $1,000
General Fund **6.6177**

	General Funds	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Debt Service Funds	Capital Improv. Funds	Trust & Agency Funds	Total Budget
CASH BALANCES BROUGHT FORWARD	**$32,417,984**	**$5,740,647**	**$76,696,118**	**$12,932,998**	**$11,633,448**	**$4,929,259**	**$239,802,387**	**$384,152,841**
ESTIMATED REVENUES:								
TAXES: Millage per $1,000								
AD VALOREM 6.6177	$24,957,787	$62,290	$0	$0	$0	$0	$0	$25,020,077
Local Option Taxes	780,000	3,301,070	0	0	0	0	0	4,081,070
Utility Service Tax	7,950,000	0	0	0	0	0	0	7,950,000
Communication Service Tax	2,737,892	0	0	0	0	0	0	2,737,892
Local Business Tax	410,000	0	0	0	0	0	0	410,000
Permits, Fees, Special Assessments	1,838,825	0	500	0	0	460,000	0	2,299,325
Intergovernmental Revenue	6,597,271	0	0	0	0	0	0	6,597,271
Charges For Service	20,276,111	4,421,579	193,609,425	1,043,592	0	0	0	219,350,707
Judgments, Fines, Forfeits	382,800	0	50,000	181,000	0	0	204,819	818,619
Miscellaneous Revenues	1,189,750	254,300	3,956,795	13,252,603	83,970	110,400	24,830,234	43,678,052
Interfund Transfers	11,753,531	0	282,316	6,010,233	14,824,678	15,378,246	0	48,249,004
TOTAL REVENUES AND OTHER FINANCING SOURCES	**$78,873,967**	**$8,039,239**	**$197,899,036**	**$20,487,428**	**$14,908,648**	**$15,948,646**	**$25,035,053**	**$361,192,017**
TOTAL ESTIMATED REVENUES AND BALANCES	**$111,291,951**	**$13,779,886**	**$274,595,154**	**$33,420,426**	**$26,542,096**	**$20,877,905**	**$264,837,440**	**$745,344,858**
EXPENDITURES/EXPENSES:								
General Government	$22,740,039	$0	$0	$8,523,575	$3,382,913	$0	$19,939,030	$54,585,557
Public Safety	45,151,939	0	0	0	0	0	176,048	45,327,987
Physical Environment	2,000	5,525,112	211,001,088	0	11,466,446	15,083,076	0	243,077,722
Transportation	4,690,606	4,772,040	862,765	0	0	0	0	10,325,411
Economic Environment	3,454,969	136,334	0	0	0	0	0	3,591,303
Culture/Recreation	7,408,398	0	1,711,707	0	0	0	0	9,120,105
Internal Service	0	0	0	13,273,680	0	0	0	13,273,680
TOTAL EXPENDITURES	**$83,447,951**	**$10,433,486**	**$213,575,560**	**$21,797,255**	**$14,849,359**	**$15,083,076**	**$20,115,078**	**$379,301,765**
Reserves	27,844,000	3,346,400	61,019,594	11,623,171	11,692,737	5,794,829	244,722,362	366,043,093
TOTAL APPROPRIATED EXPENDITURES & RESERVES	**$111,291,951**	**$13,779,886**	**$274,595,154**	**$33,420,426**	**$26,542,096**	**$20,877,905**	**$264,837,440**	**$745,344,858**

COMPARISON OF SOURCES & USES

	FY 13-14 Actuals	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
CASH BALANCE FORWARD	0	421,629,634	0	384,152,841
Total Cash Balance Forward	**$0**	**$421,629,634**	**$0**	**$384,152,841**
Revenues & Transfers				
AdValorem	21,711,690	21,704,235	21,730,974	25,020,077
Local Option Taxes	4,738,712	4,458,947	2,580,812	4,081,070
Utility Service Tax	8,663,999	7,700,000	7,425,263	7,950,000
Communications Service Tax	2,950,539	3,014,468	1,824,330	2,737,892
Local Business Tax	403,649	390,000	418,054	410,000
Permits, Fees, Special Assessments	2,653,069	2,012,565	1,899,869	2,299,325
Intergovernmental Revenue	12,450,801	30,825,109	9,709,428	6,597,271
Charges For Service	212,646,537	223,698,549	178,093,617	219,350,707
Judgments, Fines, Forfeits	1,561,985	1,273,576	1,932,761	818,619
Miscellaneous Revenues	55,544,999	46,289,061	33,752,654	43,678,052
Interfund Transfers	52,101,230	42,477,804	35,121,867	48,249,004
Total Revenues & Transfers	**$375,427,210**	**$383,844,314**	**$294,489,629**	**$361,192,017**
Total Cash, Revenues, & Transfers	**$375,427,210**	**$805,473,948**	**$294,489,629**	**$745,344,858**
Expenditures By Department				
Executive Department	2,219,934	3,100,862	2,491,502	2,950,519
Business & Financial Services	2,359,504	3,917,158	2,449,534	2,716,768
Human Resources & Risk Management	1,728,539	2,047,730	1,494,979	2,128,462
Development Services	4,394,952	8,426,280	4,499,777	7,082,729
Ocala Police Department	25,053,896	26,855,361	22,443,643	26,435,611
Ocala Fire Department	14,527,206	14,896,607	12,294,196	14,532,206
Engineering Department	2,240,610	11,314,880	4,160,772	5,833,031
Recreation & Parks	5,772,214	8,131,372	6,108,572	7,636,658
Public Works	17,161,527	26,970,868	14,923,495	18,213,195
Fleet Management	4,913,662	5,223,541	4,257,760	4,204,739
Facilities Maintenance	0	0	0	2,990,912
Airport	1,302,100	924,945	1,158,482	809,951
Golf	1,269,206	1,728,867	1,245,557	1,584,002
Water & Sewer	46,923,281	64,441,991	46,150,216	27,277,178
Telecommunications	3,200,705	2,337,024	2,058,349	3,171,287
Electric	161,768,120	155,927,727	120,836,034	136,040,738
Information Technology	2,720,281	3,442,037	2,895,054	3,376,777
Grants	8,175,757	26,833,862	7,211,101	582,440
800 MHz	391,542	354,599	330,858	431,937
Non-Departmental	49,154,139	438,598,237	34,892,693	477,345,718
Total Expenditures By Department	**$355,277,175**	**$805,473,948**	**$291,902,574**	**$745,344,858**
Expenditures By Major Category				
Salaries & Benefits	73,882,325	81,888,382	67,857,350	84,918,297
Operating	214,027,315	216,953,418	169,609,197	204,404,239
Capital	5,457,724	75,645,600	6,433,553	24,825,329
Non-Operating	9,808,580	22,917,966	12,880,607	16,904,896
Transfers To Other Funds	52,101,231	42,216,420	35,121,867	48,249,004
Reserves	0	365,852,162	0	366,043,093
Total Expenditures By Major Category	**$355,277,175**	**$805,473,948**	**$291,902,574**	**$745,344,858**

BUDGET BY DEPARTMENT

	Department Total	Department Budget By Fund	(%) Percentage of Department Budget
Executive Department	2,950,519		
General Fund		2,950,519	100.00%
Office of Business & Financial Services	2,716,768		
General Fund		2,708,268	99.69%
Capital Replacement Reserve		8,500	0.31%
Human Resources & Risk Management	2,128,462		
General Fund		1,013,199	47.60%
Capital Replacement Reserve		1,800	0.09%
Employees' Consolidated Health Insurance		1,113,463	52.31%
Development Services	7,082,729		
General Fund		4,858,301	68.59%
3/4 Mill Road Improvements		350,000	4.94%
1/8 Mill Neighborhood Enhancements		395,010	5.58%
Central Business District		359,820	5.08%
Downtown Development		136,334	1.93%
Capital Replacement Reserve		633,064	8.94%
Community Redevelopment Trust Fund		350,200	4.94%
City of Ocala Police Department	26,435,611	.	
General Fund		25,283,191	95.64%
Fire/Police Improvements		64,747	0.24%
Capital Replacement Reserve		911,625	3.45%
Police Trust & Agency		176,048	0.67%
City of Ocala Fire Department	14,532,206		
General Fund		13,183,266	90.72%
Capital Replacement Reserve		352,229	2.42%
Fire/Police Improvements		181,772	1.25%
Fire Impact Fee		814,939	5.61%
Engineering Department	5,833,031		
General Fund		1,352,070	23.18%
3/4 Mill Road Improvements		2,870,298	49.21%
Stormwater Utility		796,026	13.65%
Local Gasoline Tax		814,637	13.96%
Recreation & Parks	7,636,658		
General Fund		6,196,490	81.14%
1/8 Mill Neighborhood Enhancements		756,573	9.91%
3/4 Mill Road Improvements		112,000	1.47%
Capital Replacement Reserve		257,760	3.37%
Recreation Special Activities		313,835	4.11%
Public Works Department	18,213,195		
3/4 Mill Road Improvements		118,238	0.65%
Local Gasoline Tax		3,194,846	17.54%
Stormwater Utility		3,434,813	18.86%
Sanitation Fund		8,906,799	48.90%
Capital Replacement Reserve		2,558,499	14.05%
Fleet Management	4,204,739		
General Fund		4,186,289	99.56%
Capital Replacement Reserve		18,450	0.44%

BUDGET BY DEPARTMENT (CONTINUED)

	Department Total	Department Budget By Fund	(%) Percentage of Department Budget
Facilities Maintenance	2,990,912		
General Fund		2,165,292	72.40%
Capital Replacement Reserve		825,620	27.60%
Ocala International Airport	809,951		
Ocala International Airport		806,701	99.60%
Capital Replacement Reserve		3,250	0.40%
Golf	1,584,002		
Golf Fund		1,512,623	95.49%
Capital Replacement Reserve		71,379	4.51%
Water & Sewer	27,277,178		
Water & Sewer Construction Fund		10,530,000	38.60%
Water & Sewer Fund		14,881,853	54.56%
Capital Replacement Reserve		905,325	3.32%
Sewer Syst Dev Chgs Capital Trust		960,000	3.52%
Telecommunications	3,171,287		
Telecommunications Fund		3,004,442	94.74%
Capital Replacement Reserve		166,845	5.26%
Electric	136,040,738		
Util Syst Rev Bonds - Constr - Elec - 2007A		3,593,076	2.64%
Electric Fund		131,846,111	96.92%
Capital Replacement Reserve		601,551	0.44%
Information Technology	3,376,777		
General Fund		3,247,562	96.17%
Capital Replacement Reserve		129,215	3.83%
Grants	582,440		
General Fund		140,508	24.12%
Community Development Block Grant (CDBG)		441,932	75.88%
800 MHz	431,937		
General Fund		431,937	100.00%
Non-Departmental	477,345,718		
General Fund		27,348,951	5.73%
3/4 Mill Road Improvements		2,532,040	0.53%
Fire/Police Improvements		3,527,962	0.74%
Fire Impact Fees		89,000	0.02%
1/8 Mill Neighborhood Enhancements		372,310	0.08%
Local Gasoline Tax		2,087,270	0.44%
Downtown Development		41,206	0.01%
Stormwater Utility		3,274,754	0.69%
Cap Imp Certif Sinking - 2007A		1,054,429	0.22%
Cap Imp Certif Ref Sinking - 2003		3,166,051	0.66%
Cap Imp Certif Sinking - 2002		1,793,013	0.38%
Debt Service Sinking Fund - Water & Sewer		13,847,815	2.90%
Cap Imp Certif Ref Sinking - 2007B		252,013	0.05%
Debt Service Sinking Fund - Electric		6,428,775	1.35%
Water & Sewer Construction Fund		82,000	0.02%
Util Syst Rev Bonds - Constr - Elec - 2007A		1,173,170	0.25%
Ocala International Airport		1,094,969	0.23%

BUDGET BY DEPARTMENT (CONTINUED)

	Department Total	Department Budget By Fund	(%) Percentage of Department Budget
Golf Fund		199,084	0.04%
Sanitation Fund		6,608,289	1.38%
Water & Sewer Fund		34,765,012	7.28%
Electric Fund		65,799,083	13.78%
Telecommunications Fund		5,170,188	1.08%
Capital Replacement Reserve		5,121	0.00%
Police Trust & Agency		1,431,196	0.30%
Water Syst Dev Chgs Capital Trust		346,713	0.07%
Sewer Syst Dev Chgs Capital Trust		532,082	0.11%
Recreation Special Activities		45,649	0.01%
Community Redevelopment Trust Fund		613,661	0.13%
Disability Income Replacement		156,245	0.03%
General Liability Claims		3,531,395	0.74%
Employees' Consolidated Health Insurance		13,767,790	2.88%
Employees' Consolidated Workers' Comp Trust		7,401,300	1.55%
General Employees' Retirement		142,533,590	29.86%
Firefighters' Retirement		52,616,528	11.02%
Police Officers' Retirement		68,080,078	14.26%
Electric System R&R		2,347,168	0.49%
Water & Sewer System R&R		1,313,696	0.27%
Economic Investment Program		1,916,122	0.40%
TOTALS	**745,344,858**	**745,344,858**	

ESTIMATED FUND BALANCES

	Fund Balance 9/30/2014	Projected Revenues Thru 9/30/2015	Projected Expenses Thru 9/30/2015	Estimated Fund Balance 9/30/2015	Budgeted Revenues Thru 9/30/2016	Budgeted Expenses Thru 9/30/2016	Estimated Fund Balance 9/30/2016
GENERAL FUNDS							
General	$25,795,424	$70,916,643	$73,712,067	$23,000,000	$72,065,843	$73,460,757	$21,605,086
3/4 Mill - Road Improvement	8,946,067	2,758,424	8,716,108	2,988,383	2,994,193	3,450,536	2,532,040
1/4 Mill - Fire/Police Improvement	3,957,905	924,865	2,101,553	2,781,217	993,264	1,510,373	2,264,108
Fire Impact Fee	708,439	106,500	0	814,939	89,000	814,939	89,000
1/8 Mill - Neighborhood Enhance.	1,839,527	470,904	1,293,270	1,017,161	506,732	1,151,583	372,310
Central Business District Fund	24,339	316,000	340,339	0	359,820	359,820	0
Community Dev. Block Grant (CDBG)	0	587,477	587,477	0	441,932	441,932	0
Recreation Special Activities	0	343,302	302,084	46,452	313,032	313,835	45,649
Community Redevelopment Trust	3,568,847	581,260	3,854,197	295,910	667,951	350,200	613,661
Economic Improvement	2,093,909	562,149	1,182,136	1,473,922	442,200	1,593,976	322,146
Total General	**46,934,457**	**77,567,524**	**92,089,231**	**32,417,984**	**78,873,967**	**83,447,951**	**27,844,000**
SPECIAL REVENUE FUNDS							
Local Gasoline Tax	7,848,744	6,815,557	12,237,498	2,426,803	3,669,950	4,772,040	1,324,713
Downtown Development	220,087	65,134	174,471	110,750	66,790	136,334	41,206
Stormwater Utility	5,825,164	6,779,452	9,401,522	3,203,094	4,302,499	5,525,112	1,980,481
Total Special Revenue	**13,893,995**	**13,660,143**	**21,813,491**	**5,740,647**	**8,039,239**	**10,433,486**	**3,346,400**
ENTERPRISE FUNDS							
Ocala International Airport	606,658	1,180,747	957,482	829,923	1,071,747	862,765	1,038,905
Golf	124,612	1,400,633	1,525,245	0	1,711,707	1,711,707	0
Sanitation	8,768,296	9,026,085	11,794,381	6,000,000	9,515,088	12,759,699	2,755,389
Water and Sewer	38,677,437	31,664,754	48,820,841	21,521,350	28,125,515	38,415,118	11,231,747
Electric	37,576,669	157,946,868	151,523,537	44,000,000	153,645,194	156,111,636	41,533,558
Telecommunications	4,307,562	2,818,654	2,781,371	4,344,845	3,829,785	3,714,635	4,459,995
Total Enterprise	**90,061,234**	**204,037,741**	**217,402,857**	**76,696,118**	**197,899,036**	**213,575,560**	**61,019,594**
INTERNAL SERVICE FUNDS							
Capital Replacement Reserve	5,649,993	2,621,273	6,941,266	1,330,000	6,120,233	7,450,233	0
Disability Income Replacement	161,445	0	5,200	156,245	0	5,200	151,045
General Liability Claims	3,047,645	3,110,323	4,770,379	1,387,589	2,143,806	2,189,145	1,342,250
Empl. Consolidated Health Ins.	3,622,246	11,741,853	10,722,394	4,641,705	10,239,548	10,298,841	4,582,412
Empl. Consolidated Work. Comp	6,194,098	2,497,456	3,274,095	5,417,459	1,983,841	1,853,836	5,547,464
Total Internal Service	**18,675,427**	**19,970,905**	**25,713,334**	**12,932,998**	**20,487,428**	**21,797,255**	**11,623,171**
DEBT SERVICE FUNDS							
2007A Cap. Imp. Rev. Ctf. Skg.	350,103	704,326	704,326	350,103	704,326	704,326	350,103
2003 Cap. Impv. Rf. Rv. Bd. Skg.	1,536,580	1,604,014	1,582,087	1,558,507	1,607,544	1,595,779	1,570,272
2002 Cap. Impv. Bds. Skg.	860,790	927,906	924,743	863,953	929,060	920,983	872,030
Debt Svc. Skg. Fund-Water & Sewer	6,697,844	8,771,159	8,720,723	6,748,280	7,099,535	8,454,679	5,393,136
2007B Cap Imp Ref Rev Ctf Skg	85,588	162,025	162,225	85,388	166,625	161,825	90,188
Debt Svc. Skg. Fund-Electric	2,014,292	3,356,434	3,343,509	2,027,217	4,401,558	3,011,767	3,417,008
Total Debt Service	**11,545,197**	**15,525,864**	**15,437,613**	**11,633,448**	**14,908,648**	**14,849,359**	**11,692,737**
TRUST & AGENCY FUNDS							
Police Trust & Agency	1,677,049	261,432	610,097	1,328,384	278,860	176,048	1,431,196
General Empl. Retirement System	122,644,082	17,131,927	13,247,700	126,528,309	16,005,281	11,965,700	130,567,890
Firefighters' Retirement Plan	49,197,379	3,335,404	3,607,630	48,925,153	3,691,375	3,217,730	49,398,798
Police Officers' Retirement System	63,735,971	4,832,700	5,548,130	63,020,541	5,059,537	4,755,600	63,324,478
Total Trust & Agency	**237,254,481**	**25,561,463**	**23,013,557**	**239,802,387**	**25,035,053**	**20,115,078**	**244,722,362**

ESTIMATED FUND BALANCES (CONTINUED)

	Fund Balance 9/30/2012	Projected Revenues Thru 9/30/2013	Projected Expenses Thru 9/30/2013	Estimated Fund Balance 9/30/2013	Budgeted Revenues Thru 9/30/2014	Budgeted Expenses Thru 9/30/2014	Estimated Fund Balance 9/30/2014
CAPITAL IMPROVEMENT FUNDS							
Water and Sewer Construction	3,264,540	17,767,639	21,032,179	0	10,612,000	10,530,000	82,000
2007A Cap Imp Rev Ctf Const Elec	1,455,231	30,000	1,485,231	0	0	0	0
2007A Util Sys Rev Bd Const-Elec	6,111,978	1,584,000	7,695,978	0	4,766,246	3,593,076	1,173,170
Water Sys Dev Ch Cap Trust	1,193,875	140,000	1,122,562	211,313	135,400	0	346,713
Sewer Sys Dev Ch Cap Trust	4,284,052	400,000	3,626,970	1,057,082	435,000	960,000	532,082
Elec Sys Series 1989A R&R	2,347,168	0	0	2,347,168	0	0	2,347,168
Water and Sewer R&R	1,313,696	0	0	1,313,696	0	0	1,313,696
Total Capital Projects	**19,970,540**	**19,921,639**	**34,962,920**	**4,929,259**	**15,948,646**	**15,083,076**	**5,794,829**

SUMMARY OF DEBT SERVICE REQUIREMENTS TO MATURITY

	Governmental Activities		Total	Business Type Activities		Total	Grand Total
	Capital Improvement Certificates		**Capital Imprv Certificates**	Utility Systems Revenue Bonds		**Utility Systems Revenue Bonds**	**ALL Debt**
Fiscal Year	Principal	Interest	**Principal/Interest**	Principal	Interest	**Principal/Interest**	
2016	2,340,000	1,020,543	3,360,543	5,485,000	5,919,846	11,404,846	14,765,389
2017	2,380,000	989,490	3,369,490	5,585,000	5,733,186	11,318,186	14,687,676
2018	2,405,000	957,917	3,362,917	5,830,000	5,484,880	11,314,880	14,677,797
2019-2023	9,645,000	4,156,853	13,801,853	33,045,000	23,475,762	56,520,762	70,322,615
2024-2028	7,085,000	2,770,022	9,855,022	40,230,000	16,333,166	56,563,166	66,418,188
2029-2033	8,785,000	1,022,963	9,807,963	50,260,000	6,436,058	56,696,058	66,504,021
TOTAL	**$ 32,640,000**	**$ 10,917,788**	**$ 43,557,788**	**$ 140,435,000**	**$ 63,382,898**	**$ 203,817,898**	**$ 247,375,686**

Debt Limit Requirement:

The City has no legal debt margin requirements set forth by State Statute however; the City's charter limits the aggregate amount of general obligation bonds outstanding to twenty percent (20%) of the assessed valuation of the taxable real and personal property in the City. At the present time the City has no general obligation debt outstanding.

Pledged Revenue Descriptions:

Governmental Activities

Capital Improvement Certificates

Local governmental half-cent sales tax, franchise fees, occupational licenses, fines and forfeitures, local communications services tax, guaranteed entitlement portion of state revenue sharing, and mobile home licenses.

Optional Gas Tax Bonds

Sixth cent optioinal gas tax.

Business Type Activities

Utility Systems Revenue Bonds

Net revenues of the combined Electric Revenue System and the Water and Sewer System (as defined in the bond).

BUDGET DETAIL

General Fund
Other General Funds
Special Revenue Funds
Internal Service Funds
Debt Service Funds
Capital Projects Funds
Trust & Agency Funds
Enterprise Funds

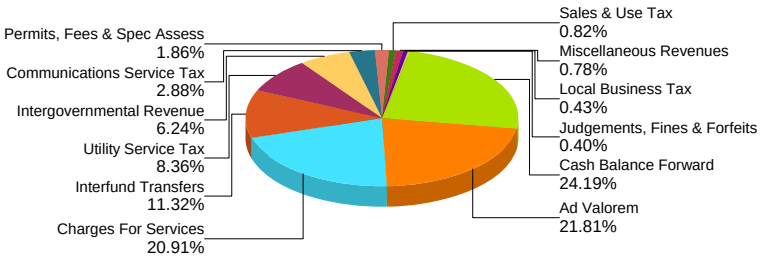
Ocala is a great place to live, play, and prosper

GENERAL FUND

The General Fund is the principal fund of the City and accounts for the receipt of resources that are traditionally associated with local government and that are not required to be accounted for in another fund. Major revenue sources for this fund include ad valorem taxes, utility service taxes on electric sales, and a contribution from the Electric Fund which is also based on electric sales.

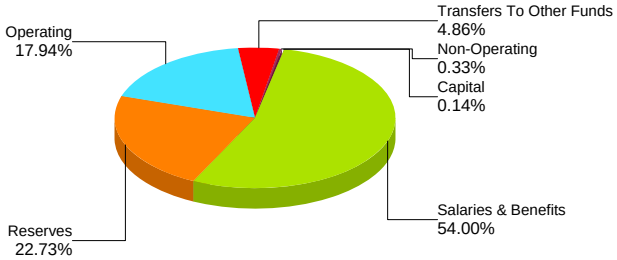
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Proposed Budget FY 15-16
Cash Balance Forward	0	23,000,000	25,639,607	0	23,000,000
Ad Valorem	17,765,889	17,711,215	17,711,215	17,730,322	20,731,998
Sales & Use Tax	890,435	780,000	780,000	0	780,000
Utility Service Tax	8,663,999	7,700,000	7,700,000	7,425,263	7,950,000
Communications Service Tax	2,950,539	3,014,468	3,014,468	1,824,330	2,737,892
Local Business Tax	403,649	390,000	390,000	418,054	410,000
Permits, Fees & Spec Assess	1,803,435	1,455,065	1,455,065	1,432,681	1,763,825
Intergovernmental Revenue	7,913,934	5,640,477	9,363,876	4,318,187	5,927,366
Charges For Services	13,847,328	17,416,759	17,434,744	13,929,644	19,880,079
Judgements, Fines & Forfeits	486,400	367,800	367,800	443,399	382,800
Miscellaneous Revenues	669,485	869,945	1,102,370	657,270	739,150
Interfund Transfers	12,335,518	11,597,105	11,597,105	9,646,863	10,762,733
Total	**$67,730,612**	**$89,942,834**	**$96,556,250**	**$57,826,011**	**$95,065,843**

Sources by Category

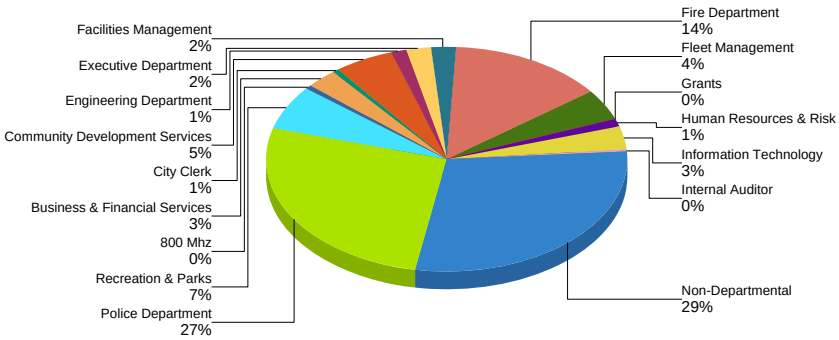


Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Proposed Budget FY 15-16
Salaries & Benefits	47,325,991	49,522,325	49,385,019	41,499,621	51,337,198
Operating	14,643,017	15,173,189	17,325,271	12,295,400	17,058,967
Capital	2,118,248	0	2,963,955	97,044	129,202
Non-Operating	273,104	392,445	776,782	666,663	314,835
Transfers To Other Funds	3,622,737	3,205,194	3,261,040	2,773,363	4,620,555
Reserves	0	21,649,681	22,844,183	0	21,605,086
Total	**$67,983,097**	**$89,942,834**	**$96,556,250**	**$57,332,092**	**$95,065,843**

Uses by Category



Uses by Department	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Executive Department	1,523,418	1,774,709	2,223,809	1,836,356	2,068,587
City Clerk	547,014	587,643	605,458	473,895	624,805
Internal Auditor	144,253	227,224	240,095	165,105	257,127
Business & Financial Services	2,351,761	2,604,274	2,611,336	2,265,768	2,708,268
Human Resources & Risk	813,736	957,619	954,123	689,529	1,013,199
Community Development Services	3,271,209	4,054,426	4,321,504	3,245,818	4,858,301
Police Department	22,635,291	24,919,857	24,843,349	20,732,248	25,283,191
Fire Department	13,154,178	13,577,055	13,626,671	11,564,967	13,183,266
Engineering Department	1,101,755	1,030,841	1,026,071	838,762	1,352,070
Recreation & Parks	4,809,012	5,336,071	5,369,682	4,532,892	6,196,490
Public Works Department	264,228	289,145	288,319	234,544	0
Fleet Management	3,516,583	3,634,181	3,683,161	3,116,038	4,186,289
Facilities Management	1,056,785	1,492,331	1,534,263	965,460	2,165,292
Information Technology	2,483,313	2,633,643	3,067,310	2,607,901	3,247,562
800 Mhz	350,705	355,036	354,599	330,858	431,937
Grants	2,579,918	160,085	3,949,012	264,384	140,508
Non-Departmental	7,379,936	26,308,694	27,640,988	3,466,620	27,348,951
Total	**$67,983,095**	**$89,942,834**	**$96,339,750**	**$57,331,144**	**$95,065,843**



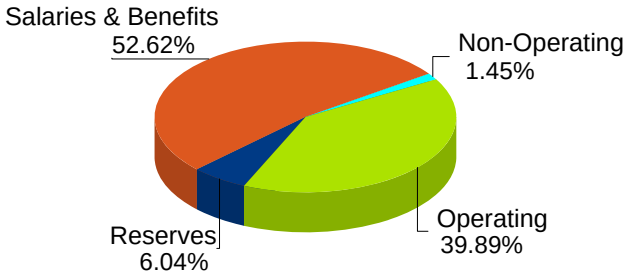
Staffing Levels	2013-2014	2014-2015	2015-2016
Total Staffing Levels	**574.74**	**579**	**597.6**

EXECUTIVE DEPARTMENT

The Executive department is responsible for the administration of all affairs of the City and reports directly to the Elected Body, the City Council. The Executive division is responsible for developing policy consistent with organizational core values and purpose.

	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	789,080	834,209	952,660	844,586	1,088,467
Operating	710,338	763,500	800,095	569,978	825,120
Non-Operating	24,000	52,000	427,000	421,792	30,000
Reserves	0	125,000	44,054	0	125,000
Total Executive Department	**$1,523,418**	**$1,774,709**	**$2,223,809**	**$1,836,356**	**$2,068,587**

Uses by Category



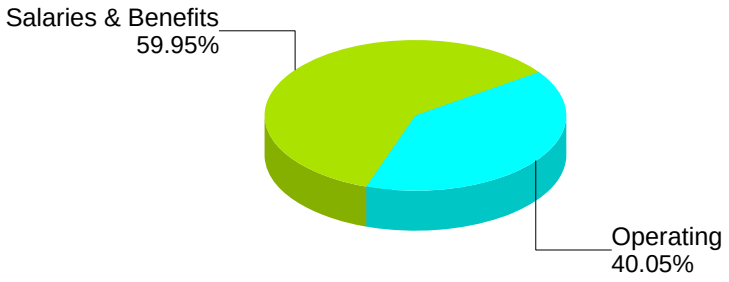
Staffing Levels	2013-2014	2014-2015	2015-2016
Total Staffing Levels	**13**	**13**	**13**

CITY CLERK

The Office of the City Clerk offers a wide range of services to citizens, elected officials and city staff. These services include maintaining official records, preparing City Council's official minutes, agendas and recordings, attesting the council president's signature and ensuring compliance with Florida's Public Record and Sunshine Laws. As qualifying officer of municipal elections, the city clerk works closely with candidates for mayor and city council. From original hand-written documents that are more than a century old to a modern electronic imaging system, the city clerk has adapted to changing technology to ensure that records are properly maintained and accessible.

	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	353,131	392,319	390,134	310,546	374,563
Operating	193,883	195,324	215,324	163,349	250,242
Total City Clerk	**$547,014**	**$587,643**	**$605,458**	**$473,895**	**$624,805**

Uses by Category



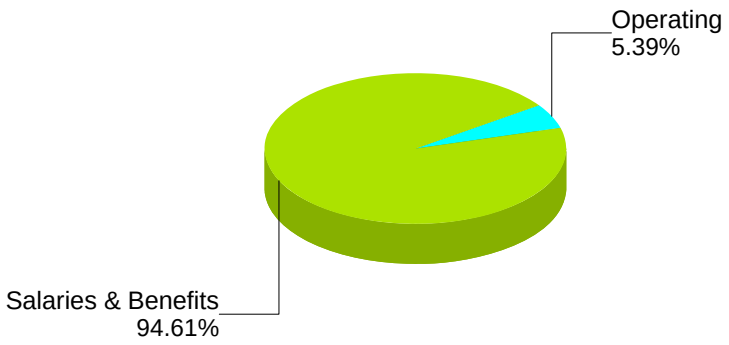
Staffing Levels	2013-2014	2014-2015	2015-2016
Total Staffing Levels	**5**	**5**	**5**

INTERNAL AUDITOR

The Office of the City Internal Auditor conducts systematic accounting analysis and continuing audits of various departments, accounts and accounting systems within the City government, and advances strategic efforts and programs geared at prevention and loss control. The Office, which maintains its independence by reporting directly to City Council, works cooperatively with management to assist with monitoring the design and proper functioning of internal control policies and procedures. The Office functions as an additional level of control of the City's overall control environment through testing controls management has implemented.

	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	136,272	217,277	215,966	152,276	243,271
Operating	7,982	9,947	24,129	12,829	13,856
Total Internal Auditor	**$144,253**	**$227,224**	**$240,095**	**$165,105**	**$257,127**

Uses by Category



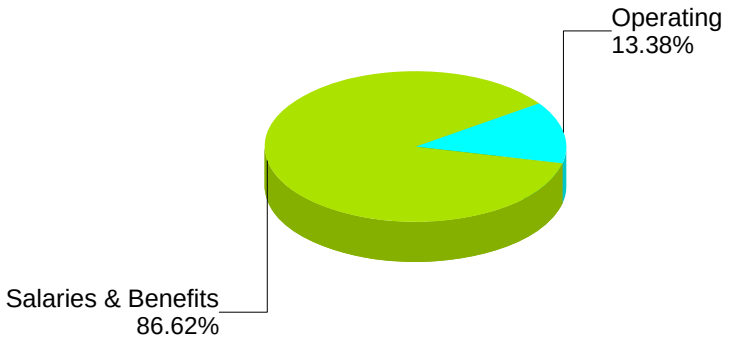
Staffing Levels	2013-2014	2014-2015	2015-2016
Total Staffing Levels	**2**	**2**	**3**

OFFICE OF BUSINESS & FINANCIAL SERVICES

The Office of Business & Financial Services is responsible for financial management of the City by providing accurate financial information to make prudent financial decisions. The department is responsible for processing payroll, cash disbursements, cash receipts, recording financial transactions, banking and cash management, including disclosure and market reporting. The department also assists the City Manager in developing the Annual City Budget and is responsible for maintaining and accounting for changes in the approved budget. Additionally, internal services provided include procurement, standards and contract compliance, and grant coordination.

	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	1,919,146	2,254,902	2,242,964	1,976,072	2,345,924
Operating	432,615	349,372	368,372	289,696	362,344
Total Business & Financial Serv.	**$2,351,761**	**$2,604,274**	**$2,611,336**	**$2,265,768**	**$2,708,268**

Uses by Category



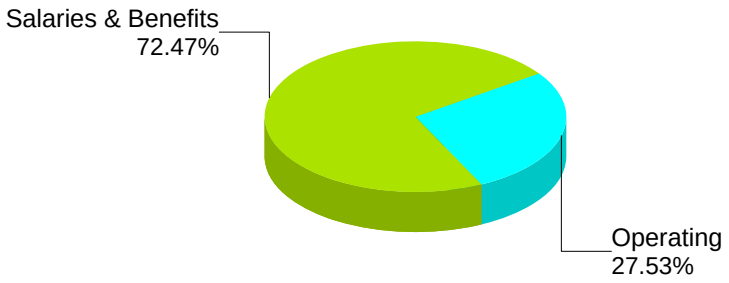
Staffing Levels	2013-2014	2014-2015	2015-2016
Total Staffing Levels	**23.63**	**27**	**28**

HUMAN RESOURCES & RISK

The Human Resources and Risk Management Department's mission is to provide responsible stewardship of the human capital of the City of Ocala; and to provide the most cost effective method to minimize or eliminate the risk of loss to the City by self-insuring, transferring risk of loss to others, or purchasing insurance. The department provides prevention programs to maintain a safe workforce and minimize workers' compensation and insurance costs.

	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	592,554	684,841	681,345	549,000	734,281
Operating	221,182	272,778	272,778	140,530	278,918
Total Human Resources & Risk	**$813,736**	**$957,619**	**$954,123**	**$689,529**	**$1,013,199**

Uses by Category



Staffing Levels	2013-2014	2014-2015	2015-2016
Total Staffing Levels	**7**	**8**	**9**

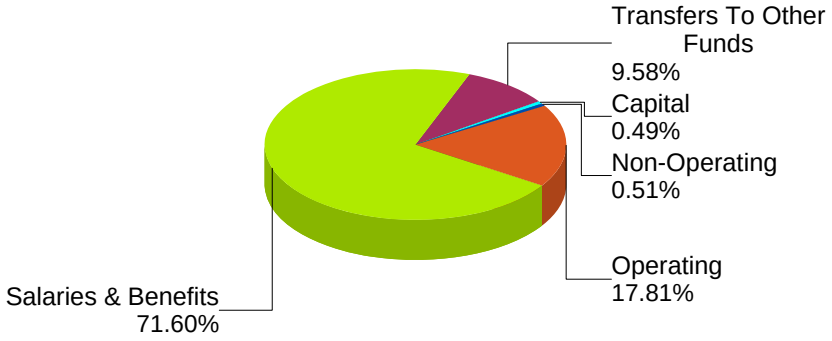
COMMUNITY DEVELOPMENT SERVICES

The Growth Management Department guides growth and change while maintaining Ocala's quality of place and ensuring citizen safety. The One Stop Permit Center streamlines the development process by providing a centralized area where questions pertaining to licensing, zoning, and site plan review can be answered. The Building Division provides building plan review, inspections, and national pollutant discharge elimination system (NPDES) regulatory compliance. The Planning Division researches, analyzes, manages, and dispenses information pertaining to comprehensive planning, code amendments, geographic information systems, and land development regulations.

The Revitalization Strategies Department encourages growth within targeted industry sectors and locations resulting in a positive return on investment to Ocala's citizens. The Department is responsible for managing economic development programs, redevelopment initiatives, legislative coordination, logistics development, neighborhood reinvestment projects, code enforcement, parking enforcement, infill development, and coordinating central business district special events.

	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	2,670,043	3,155,998	3,218,252	2,620,378	3,478,687
Operating	590,395	811,133	1,015,007	618,135	865,234
Capital	0	0	0	0	24,000
Non-Operating	10,771	80,000	80,950	1,225	25,000
Transfers To Other Funds	0	7,295	7,295	6,079	465,380
Total Community Development Services	**$3,271,209**	**$4,054,426**	**$4,321,504**	**$3,245,818**	**$4,858,301**

Uses by Category



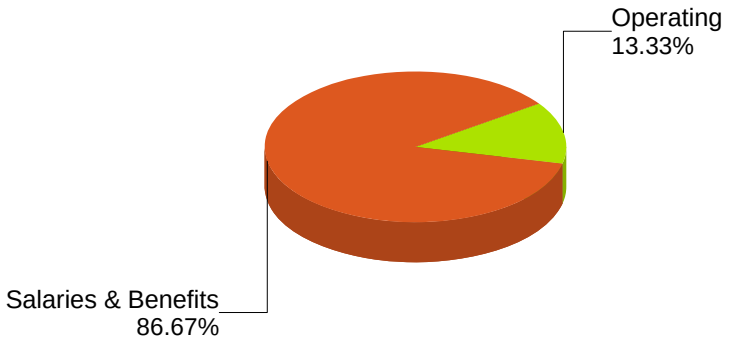
Staffing Levels	2013-2014	2014-2015	2015-2016
Total Staffing Levels	**33.5**	**35**	**40.48**

CITY OF OCALA POLICE DEPARTMENT

The mission of the Ocala Police Department is "We proudly pledge to serve all citizens with respect and are committed to protecting life and property." The Police Department focuses on these core principles: Crime Fighting; Community Commitment; Communication, Collaboration, & Cooperation; and Courtesy, Ethics, & Professionalism.

	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	20,361,014	21,591,463	21,494,434	18,257,202	21,913,042
Operating	2,274,276	3,328,394	3,346,213	2,475,046	3,370,149
Capital	0	0	2,702	0	0
Total Police Department	**$22,635,291**	**$24,919,857**	**$24,843,349**	**$20,732,248**	**$25,283,191**

Uses by Category



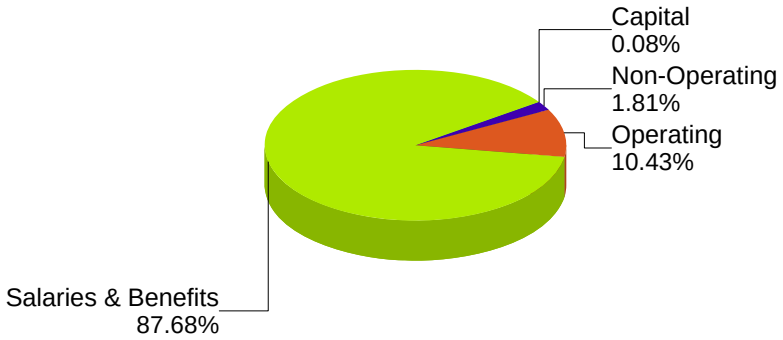
Staffing Levels	**2013-2014**	2014-2015	2015-2016
Total Staffing Levels	**245.5**	**248**	**250.19**

CITY OF OCALA FIRE DEPARTMENT

Ocala Fire Rescue provides a full range of professional emergency and non-emergency services to the Citizens of Ocala. The department is staffed with highly trained and dedicated personnel providing fire suppression, advanced life support emergency medical care, hazardous materials response, technical and specialized rescue, emergency management, and also represents one of the three departments that comprise Florida Taskforce 8, a state sponsored urban search and rescue team. Additionally, Ocala Fire Rescue provides public education and safety programs that target all ages from pre-school children to senior citizens, and a full service Fire Safety Management program which conducts fire inspections, building plan review for fire code compliance, and fire cause investigation.

	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	11,952,706	11,904,940	11,847,256	10,158,328	11,559,291
Operating	965,789	1,435,670	1,470,580	1,097,804	1,375,140
Capital	0	0	70,000	70,000	10,000
Non-Operating	235,683	236,445	238,835	238,835	238,835
Total Fire Department	**$13,154,178**	**$13,577,055**	**$13,626,671**	**$11,564,967**	**$13,183,266**

Uses by Category



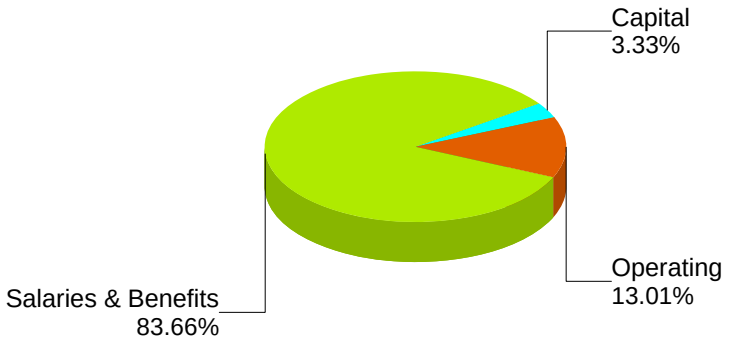
Staffing Levels	2013-2014	2014-2015	2015-2016
Total Staffing Levels	**131**	**134**	**132.88**

ENGINEERING DEPARTMENT

The Engineering Department provides engineering services to ensure the City grows and develops (by means of in-house staff or CCNA firms) in a manner consistent with the City's mission statement and core values. The department is responsible for all engineering and design work on streets and sidewalks. The department is the custodian of all engineering records and maps of the city, including all plats, aerial photographs, and documented information.

	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	987,940	893,721	888,951	769,725	1,131,127
Operating	107,016	137,120	137,120	69,037	175,943
Capital	6,799	0	0	0	45,000
Total Engineering Department	**$1,101,755**	**$1,030,841**	**$1,026,071**	**$838,762**	**$1,352,070**

Uses by Category



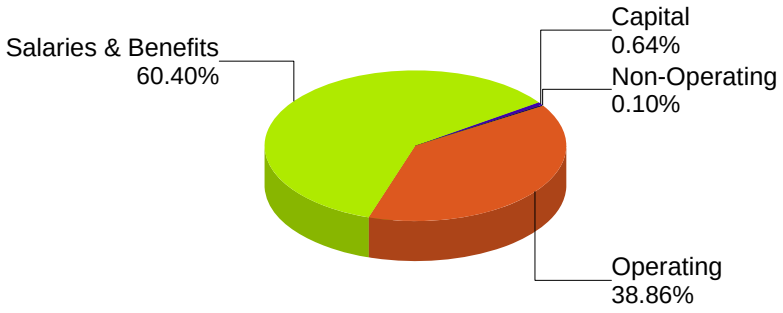
Staffing Levels	2013-2014	2014-2015	2015-2016
Total Staffing Levels	**16**	**11**	**12**

RECREATION & PARKS

The Recreation and Parks Department provides a variety of services to enhance the quality of life for Ocala/Marion County citizens and to provide activities that assist the City in meeting its strategic goals of becoming an economic hub. The departments recreation division provides a heavy calendar of department managed special events; community cultural arts management and programming; indoor and outdoor recreation programs; community centers and aquatic facility operations. The parks operations division provides maintenance of all City owned and operated parks; maintenance of the entire central business district and landscaped medians around town; enforcement functions providing safety/security services at parks, rental facilities and events; event support services; natural resource management and outdoor recreation programming. In 2013, the department began implementation of the federally mandated accessibility guidelines for parks and recreation facilities which will be on-going for seven years. The administration division provides support services for primary department functions; capital project design and management services; resource development and management (volunteers; sponsorships; budgets, programs evaluation, etc.) and strategic planning.

	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	2,974,863	3,073,835	3,056,233	2,756,863	3,742,810
Operating	1,825,952	2,253,236	2,290,449	1,760,541	2,407,978
Capital	5,547	0	14,000	13,653	39,702
Non-Operating	2,650	9,000	9,000	1,835	6,000
Total Recreation & Parks	**$4,809,012**	**$5,336,071**	**$5,369,682**	**$4,532,892**	**$6,196,490**

Uses by Category



Staffing Levels	2013-2014	2014-2015	2015-2016
Total Staffing Levels	**50.45**	**58**	**54.47**

PUBLIC WORKS DEPARTMENT

The Public Works Department is a diversified department consisting of five different divisions that are funded by three separate funds. The Department provides a variety of public health and safety services. Safety services include street right of way, sidewalk, traffic and stormwater maintenance. Health services include sanitation and mosquito control. The Department has very diversified field operations with high incidence of direct customer and contractor involvement.

	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	228,869	233,226	232,400	198,040	0
Operating	35,359	55,919	55,919	36,504	0
Total Public Works Department	**$264,228**	**$289,145**	**$288,319**	**$234,544**	**$0**

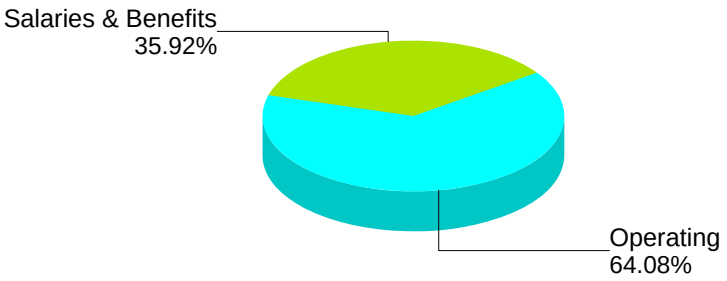
Staffing Levels	**2013-2014**	2014-2015	2015-2016
Total Staffing Levels	**3**	**2**	**0**

FLEET MANAGEMENT

The Fleet Management department is responsible for the City's fleet of vehicles, equipment, and auxiliary equipment such as generators and pumps. The department is a full service agency providing maintenance activities, fueling services, financial planning, evaluation, and replacement analysis for all City Departments.

	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	1,187,045	1,307,149	1,298,846	1,100,602	1,503,764
Operating	2,329,537	2,327,032	2,384,315	2,015,436	2,682,525
Total Fleet Management	**$3,516,583**	**$3,634,181**	**$3,683,161**	**$3,116,038**	**$4,186,289**

Uses by Category



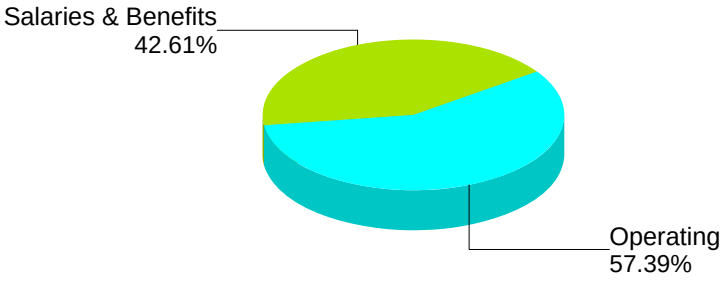
Staffing Levels	2013-2014	2014-2015	2015-2016
Total Staffing Levels	**28.56**	**22**	**22.84**

FACILITIES MANAGEMENT

The Facilities Management Department coordinates and provides city wide building services including maintenance, repairs, minor construction, modifications, and improvements. Along with the above mentioned services, Facilities Management oversees major building construction projects. Facilities researches products for implementation to the city buildings for not only cost savings but for efficiency.

	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	422,202	485,273	487,088	407,997	922,662
Operating	634,583	1,007,058	1,047,175	557,462	1,242,630
Total Facilities Management	**$1,056,785**	**$1,492,331**	**$1,534,263**	**$965,460**	**$2,165,292**

Uses by Category



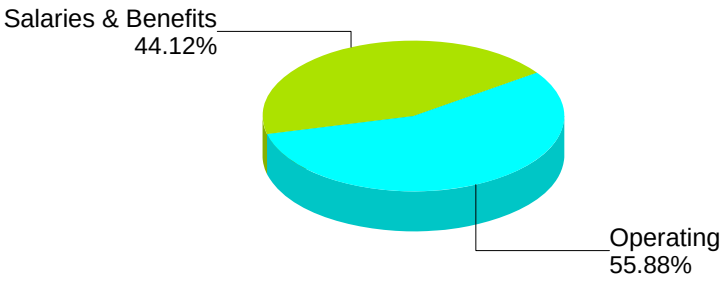
Staffing Levels	2013-2014	2014-2015	2015-2016
Total Staffing Levels	**0**	**0**	**13.59**

INFORMATION TECHNOLOGY

The Office of Information Technology works in partnership with City departments to effectively utilize information technology to enhance productivity and increase efficiencies while providing services to the citizens of Ocala.

	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	1,500,022	1,612,643	1,315,265	1,163,025	1,432,905
Operating	983,291	1,021,000	1,752,045	1,444,876	1,814,657
Total Information Technology	**$2,483,313**	**$2,633,643**	**$3,067,310**	**$2,607,901**	**$3,247,562**

Uses by Category



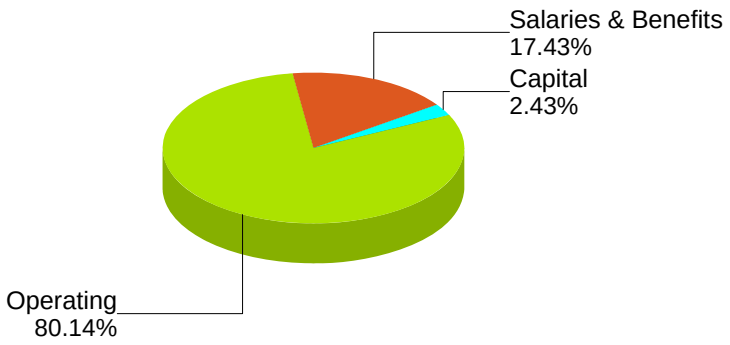
Staffing Levels	2013-2014	2014-2015	2015-2016
Total Staffing Levels	**15**	**14**	**12**

800 MHZ

The 800 MHz Department manages the operation and maintenance of the City's land mobile radio communication system. This department provides subscriber programming and repair through logistical support as well as budgetary recommendations for all user departments.

	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	73,127	74,581	74,144	64,239	75,289
Operating	277,579	280,455	280,455	266,619	346,148
Capital	0	0	0	0	10,500
Total 800 Mhz	**$350,705**	**$355,036**	**$354,599**	**$330,858**	**$431,937**

Uses by Category



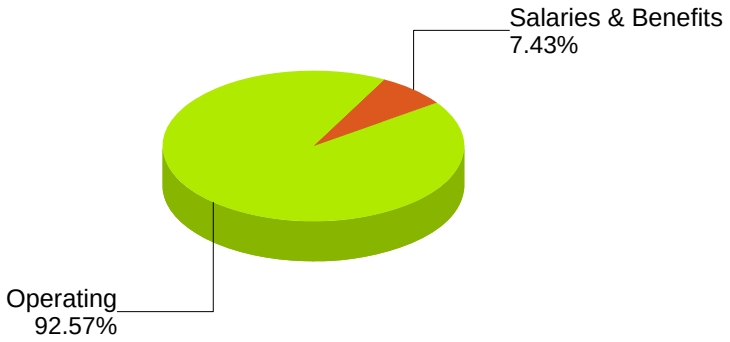
Staffing Levels	2013-2014	2014-2015	2015-2016
Total Staffing Levels	**1**	**1**	**1**

GRANTS

This department includes revenues and expenditures for grant funded programs and projects from the federal government and/or state agencies.

	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	197,218	9,834	192,967	154,626	10,438
Operating	276,798	150,251	1,089,295	94,339	130,070
Capital	2,105,902	0	2,660,753	12,443	0
Non-Operating	0	0	5,997	2,976	0
Total Grants	**$2,579,918**	**$160,085**	**$3,949,012**	**$264,384**	**$140,508**

Uses by Category



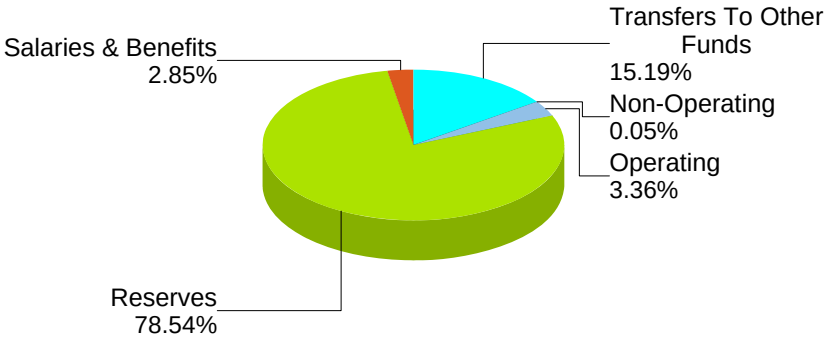
Staffing Levels	2013-2014	2014-2015	2015-2016
Total Staffing Levels	**0.1**	**0**	**0.15**

NON-DEPARTMENTAL

This department records the expenditures and intragovernmental transfers across all departments city-wide that are not tied to any specific division.

	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	980,759	796,114	796,114	16,114	780,677
Operating	2,776,440	775,000	776,000	683,222	918,013
Non-Operating	0	15,000	15,000	0	15,000
Transfers To Other Funds	3,622,737	3,197,899	3,253,745	2,767,284	4,155,175
Reserves	0	21,524,681	22,800,129	0	21,480,086
Total Non-Departmental	**$7,379,936**	**$26,308,694**	**$27,640,988**	**$3,466,620**	**$27,348,951**

Uses by Category

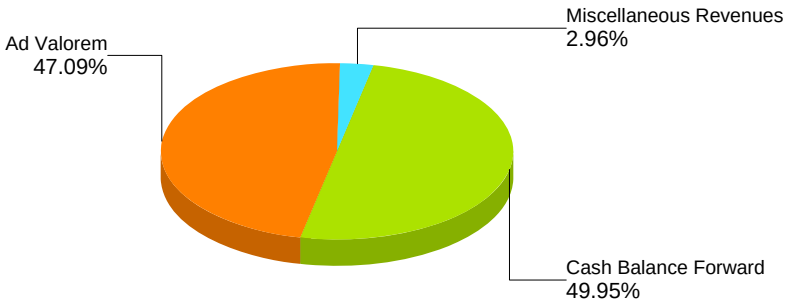


3/4 MILL ROAD IMPROVEMENTS

In 1987, City Council voted to add one mill to be used for specific purposes. This fund accounts for 3/4 of that mill designated for road and other transportation related improvements.

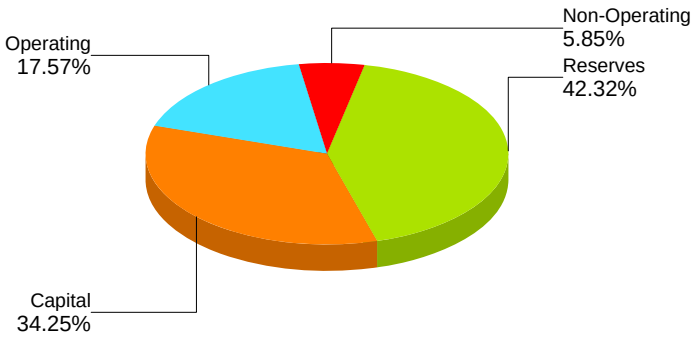
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	4,803,533	8,852,273	0	2,988,383
Ad Valorem	2,577,894	2,621,341	2,621,341	2,625,410	2,817,193
Miscellaneous Revenues	98,928	137,083	137,083	121,300	177,000
Total	**$2,676,822**	**$7,561,957**	**$11,610,697**	**$2,746,710**	**$5,982,576**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Operating	526,618	763,200	867,077	458,813	1,051,238
Capital	198,735	371,844	7,840,031	726,007	2,049,298
Non-Operating	0	0	0	0	350,000
Transfers To Other Funds	0	0	9,000	9,000	0
Reserves	0	6,426,913	2,894,589	0	2,532,040
Total	**$725,353**	**$7,561,957**	**$11,610,697**	**$1,193,821**	**$5,982,576**

Uses by Category

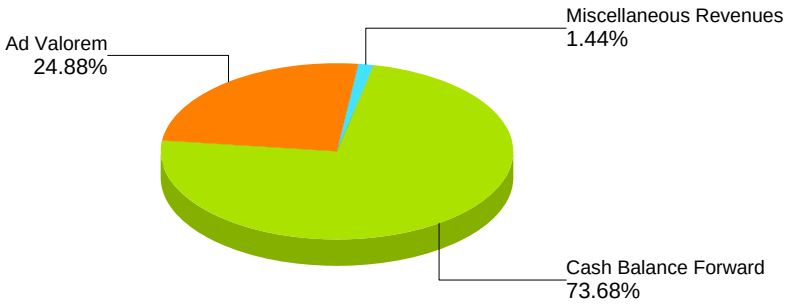


FIRE/POLICE IMPROVEMENTS

In 1987, City Council voted to add one mill to be used for specific purposes. This fund accounts for 1/4 of that mill designated for the enhancement of police and fire services, each receiving 1/8th.

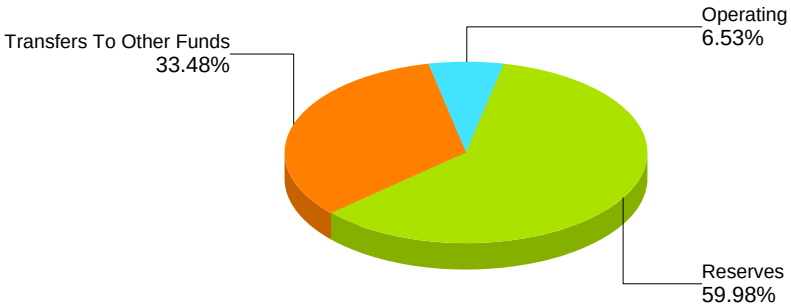
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	3,048,880	2,839,599	0	2,781,217
Ad Valorem	859,298	873,780	873,780	875,137	939,064
Miscellaneous Revenues	34,155	51,085	51,085	37,211	54,200
Total	**$893,453**	**$3,973,745**	**$3,764,464**	**$912,348**	**$3,774,481**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Operating	106,538	98,833	283,965	168,290	246,519
Capital	79,488	681,721	831,226	758,867	0
Transfers To Other Funds	581,700	1,207,247	986,362	785,154	1,263,854
Reserves	0	1,985,944	1,662,911	0	2,264,108
Total	**$767,726**	**$3,973,745**	**$3,764,464**	**$1,712,312**	**$3,774,481**

Uses by Category

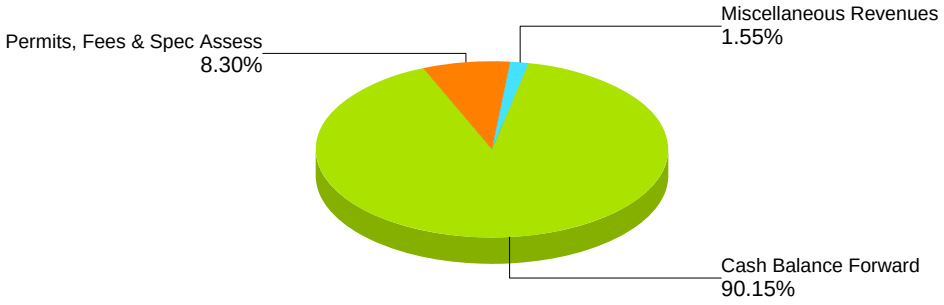


FIRE IMPACT FEES

This fund was set up in September 2008 to separate fire impact fees from other revenues and track receipts and disbursements in a separate fund.

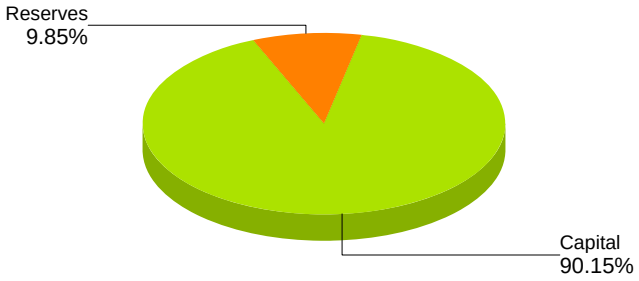
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	692,598	708,439	0	814,939
Permits, Fees & Spec Assess	115,033	97,500	97,500	45,569	75,000
Miscellaneous Revenues	7,308	9,000	9,000	8,770	14,000
Total	**$122,341**	**$799,098**	**$814,939**	**$54,339**	**$903,939**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Capital	0	0	0	0	814,939
Reserves	0	799,098	814,939	0	89,000
Total	**$0**	**$799,098**	**$814,939**	**$0**	**$903,939**

Uses by Category

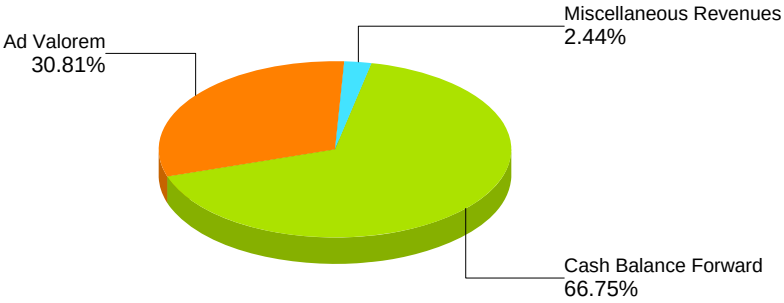


1/8 MILL NEIGHBORHOOD ENHANCEMENTS

1/8 of a mill in property tax has been designated to support neighborhood enhancements as approved by the City Council.

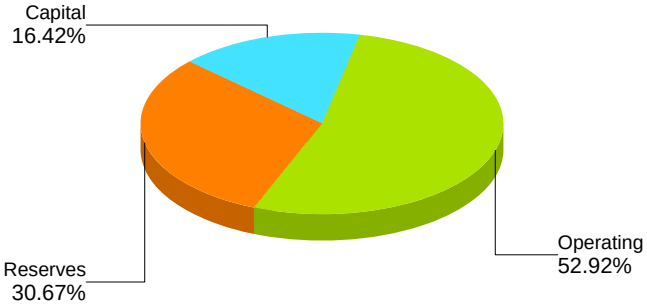
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	891,685	1,850,831	0	1,017,161
Ad Valorem	429,649	436,890	436,890	437,568	469,532
Miscellaneous Revenues	23,438	34,014	34,014	22,770	37,200
Total	**$453,087**	**$1,362,589**	**$2,321,735**	**$460,338**	**$1,523,893**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Operating	247,197	404,840	583,318	209,485	806,373
Capital	258,826	184,254	659,952	123,589	250,200
Non-Operating	45,000	50,000	50,000	0	0
Reserves	0	723,495	1,028,465	0	467,320
Total	**$551,023**	**$1,362,589**	**$2,321,735**	**$333,074**	**$1,523,893**

Uses by Category

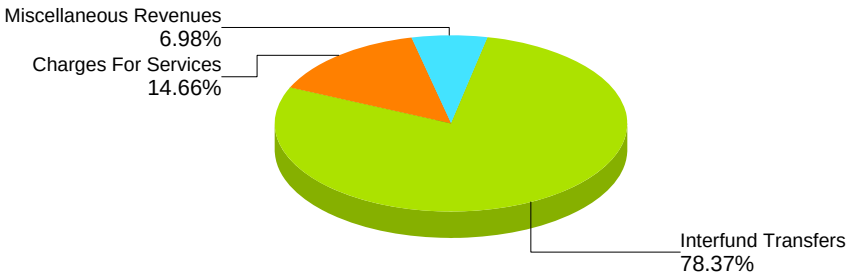


CENTRAL BUSINESS DISTRICT FUND

This fund accounts for operation of fee based downtown concerts and other activities. Sponsorships, tickets sales and alcohol sales revenues are expected to offset the direct costs related to providing the concerts and fees are set accordingly. The concerts are expected to elevate the downtown experience, making it comparable to other regionally and nationally known historic downtowns. The concert series is a cultural enhancement that supports Ocala's Quality of Place.

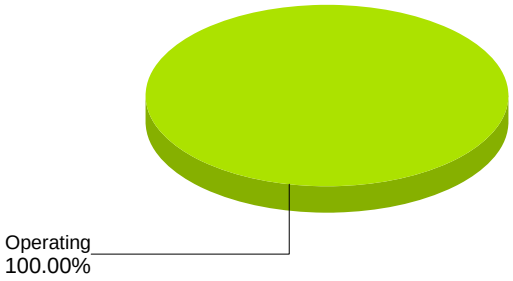
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	56,937	63,005	0	(213,334)
Permits, Fees & Spec Assess	0	0	0	150	0
Charges For Services	90,023	256,000	256,000	52,539	84,000
Miscellaneous Revenues	28,000	60,000	60,000	11,000	40,000
Interfund Transfers	294,002	0	0	0	449,154
Total	**$412,026**	**$372,937**	**$379,005**	**$63,689**	**$359,820**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Operating	349,020	340,339	340,339	240,426	359,820
Reserves	0	32,598	38,666	0	0
Total	**$349,020**	**$372,937**	**$379,005**	**$240,426**	**$359,820**

Uses by Category

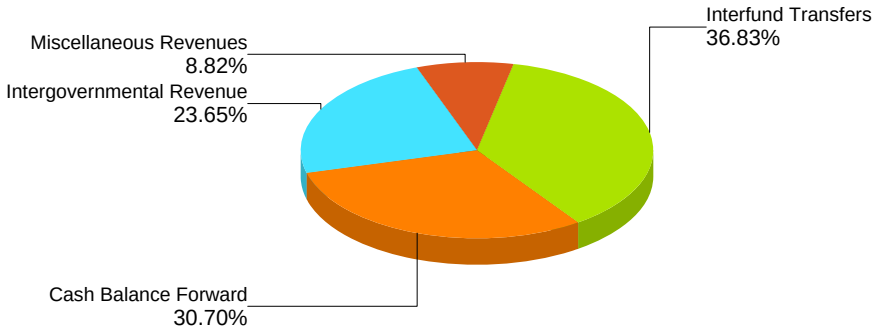


COMMUNITY REDEVELOPMENT TRUST FUND

In 1988, City Council established the Community Redevelopment Area (CRA) to revitalize, redevelop and enhance downtown and surrounding areas. An ordinance was approved creating this fund to account for the Tax Increment Financing (TIF) program. The TIF allows for a tax increment to be set aside in a trust to be utilized for community redevelopment purposes only.

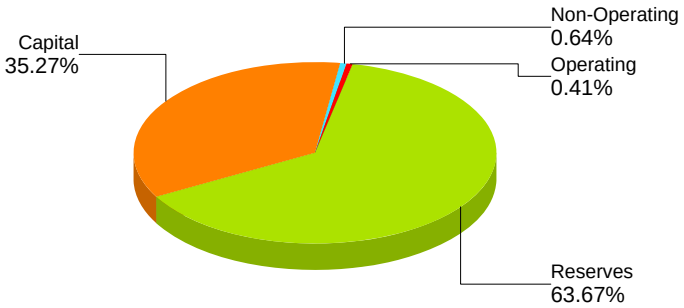
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	3,391,747	4,054,507	0	295,910
Intergovernmental Revenue	182,539	226,724	195,942	195,942	227,973
Miscellaneous Revenues	47,290	70,800	70,800	58,387	85,000
Interfund Transfers	297,112	314,748	314,518	314,518	354,978
Total	**$526,941**	**$4,004,019**	**$4,635,767**	**$568,846**	**$963,861**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	188,491	216,176	215,498	189,234	0
Operating	33,140	9,472	317,789	57,381	4,000
Capital	64,827	0	2,035,746	2,250	340,000
Non-Operating	40,456	100,000	1,285,164	62,198	6,200
Reserves	0	3,678,371	781,570	0	613,661
Total	**$326,914**	**$4,004,019**	**$4,635,767**	**$311,063**	**$963,861**

Uses by Category



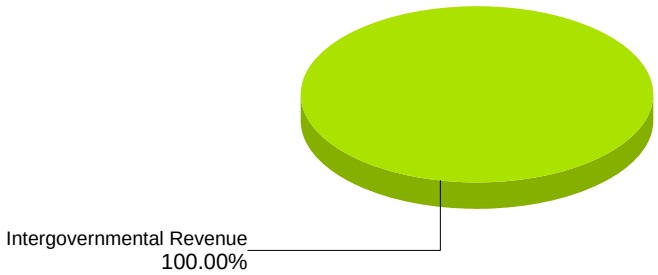
Staffing Levels	2013-2014	2014-2015	2015-2016
Total Staffing Levels	**1.55**	**2**	**0**

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)

This fund accounts for the entitlement received from the Community Development Block Grant through a federal grant from the Department of Housing and Urban Development to address a variety of community issues, including public services.

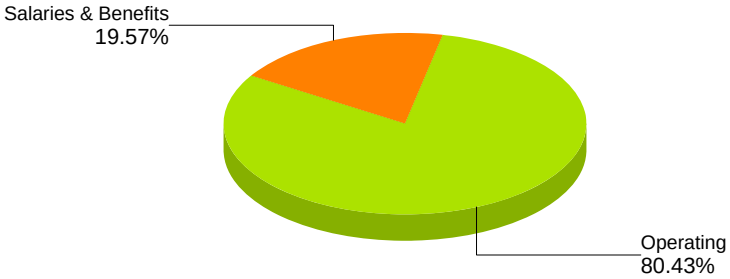
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Intergovernmental Revenue	415,005	450,953	576,262	268,148	441,932
Miscellaneous Revenues	7,204	0	2,215	3,467	0
Interfund Transfers	0	0	9,000	9,000	0
Total	**$422,209**	**$450,953**	**$587,477**	**$280,615**	**$441,932**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	67,961	82,458	82,458	54,686	86,482
Operating	380,872	368,495	505,019	277,423	355,450
Total	**$448,833**	**$450,953**	**$587,477**	**$332,109**	**$441,932**

Uses by Category



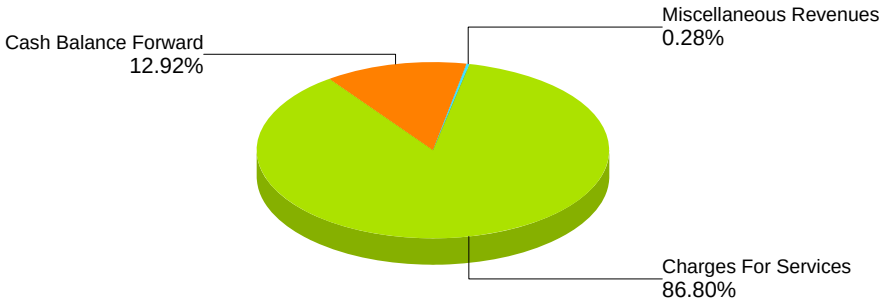
Staffing Levels	2013-2014	2014-2015	2015-2016
Total Staffing Levels	**1.15**	**1**	**1.4**

RECREATION SPECIAL ACTIVITIES

The Special Activities Fund accounts for operation of fee based recreation programs at the City's recreation and parks facilities. Program revenues are expected to offset the direct costs related to providing the program and fees are set accordingly. Programs operated through this fund include youth and adult athletic programs and recreation center programs.

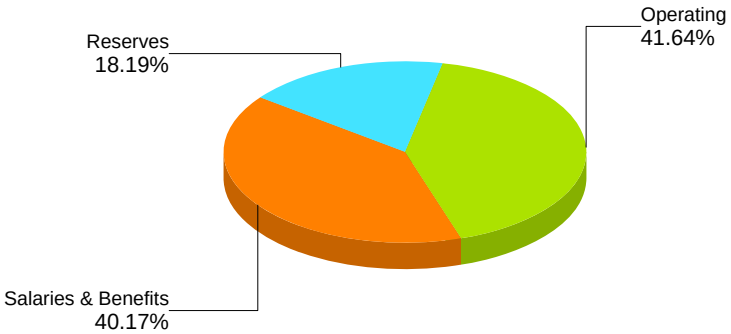
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	0	48,536	0	46,452
Charges For Services	267,665	343,302	343,302	215,459	312,032
Miscellaneous Revenues	141	0	0	659	1,000
Interfund Transfers	10,000	0	0	0	0
Total	**$277,805**	**$343,302**	**$391,838**	**$216,118**	**$359,484**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	116,558	148,818	148,381	65,706	144,415
Operating	97,192	153,703	153,703	77,750	149,676
Reserves	0	40,781	89,754	0	65,393
Total	**$213,750**	**$343,302**	**$391,838**	**$143,456**	**$359,484**

Uses by Category



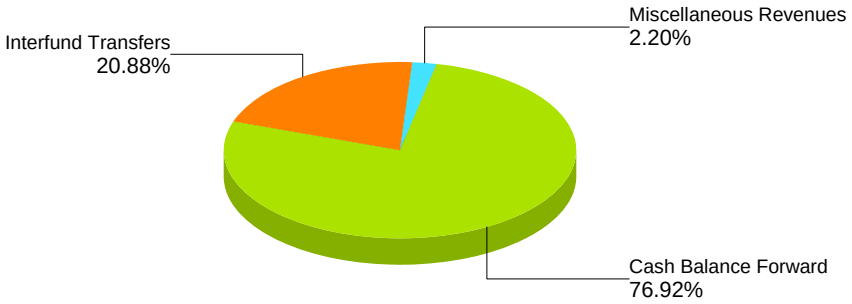
Staffing Levels	2013-2014	2014-2015	2015-2016
Total Staffing Levels	**2.96**	**6**	**6.66**

ECONOMIC INVESTMENT PROGRAM

The purpose of the Economic Investment Program is to create economic growth within the Ocala city limits and utility service areas through both the attraction of new business and encouragement of existing business to grow and expand. Under this program the City may, on a case-by-case basis, provide financial assistance to or on behalf of a company where a positive return on investment to the City and/or the community can be determined.

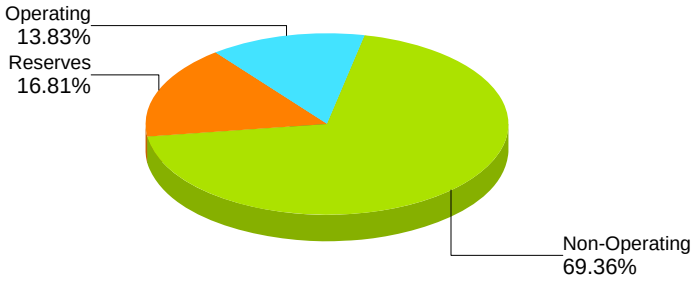
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	181,863	2,089,556	0	1,473,922
Intergovernmental Revenue	5,851	0	129,149	67,703	0
Miscellaneous Revenues	23,066	33,000	33,000	82,414	42,200
Interfund Transfers	380,000	400,000	400,000	300,000	400,000
Total	**$408,917**	**$614,863**	**$2,651,705**	**$450,116**	**$1,916,122**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Operating	282,807	225,000	504,149	276,690	265,000
Non-Operating	89,663	389,863	677,987	141,869	1,328,976
Reserves	0	0	1,469,569	0	322,146
Total	**$372,470**	**$614,863**	**$2,651,705**	**$418,559**	**$1,916,122**

Uses by Category

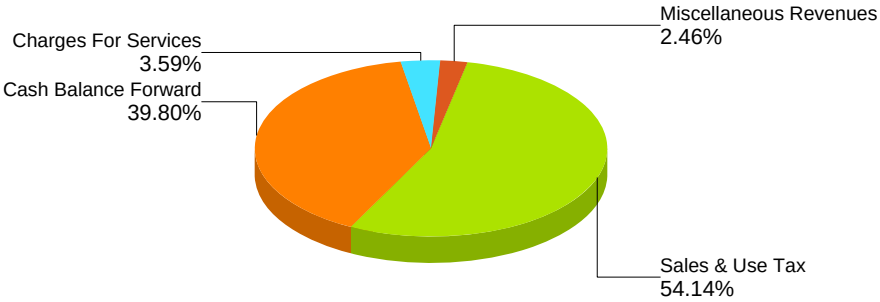


LOCAL GASOLINE TAX

In 1983, the State authorized counties to impose a local option gas tax of up to four cents on every gallon of motor fuel and special fuel sold in the County. The State, in 1985, allowed counties to impose an additional one to six cents and one to five cents local option fuel tax. The Marion County Board of Commissioners has imposed both the local one to five and one to six local option gas taxes. This fund accounts for the default percentage of County proceeds which the City receives.

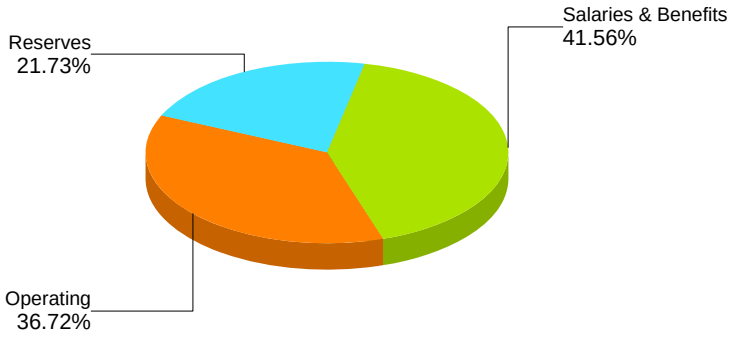
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	4,477,907	7,548,744	0	2,426,803
Sales & Use Tax	3,848,278	3,678,947	3,678,947	2,580,812	3,301,070
Intergovernmental Revenue	0	0	2,387,500	0	0
Charges For Services	185,585	122,760	617,760	123,101	218,880
Miscellaneous Revenues	118,560	131,350	131,350	143,406	150,000
Total	**$4,152,423**	**$8,410,964**	**$14,364,301**	**$2,847,319**	**$6,096,753**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	1,981,787	2,458,634	2,446,398	1,944,745	2,533,556
Operating	1,388,864	2,414,861	2,535,708	1,376,349	2,238,484
Capital	31,444	1,850,000	6,783,349	2,135,407	0
Non-Operating	0	375,000	248,881	0	0
Transfers To Other Funds	367,223	97,043	223,162	206,988	0
Reserves	0	1,215,426	2,126,803	0	1,324,713
Total	**$3,769,318**	**$8,410,964**	**$14,364,301**	**$5,663,490**	**$6,096,753**

Uses by Category



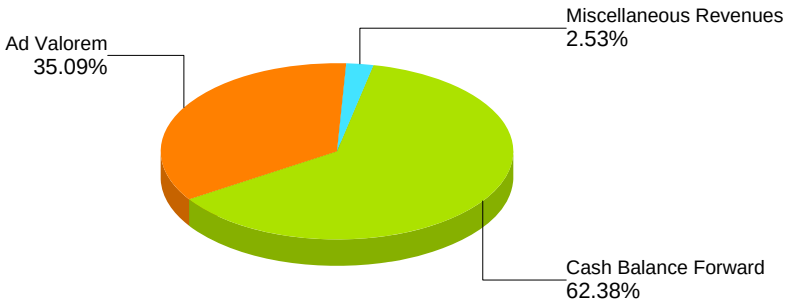
Staffing Levels	2013-2014	2014-2015	2015-2016
Total Staffing Levels	**31**	**33**	**34**

DOWNTOWN DEVELOPMENT

The Downtown Development Fund accounts for the property taxes of three special independent taxing districts and the costs to promote and revitalize the downtown area.

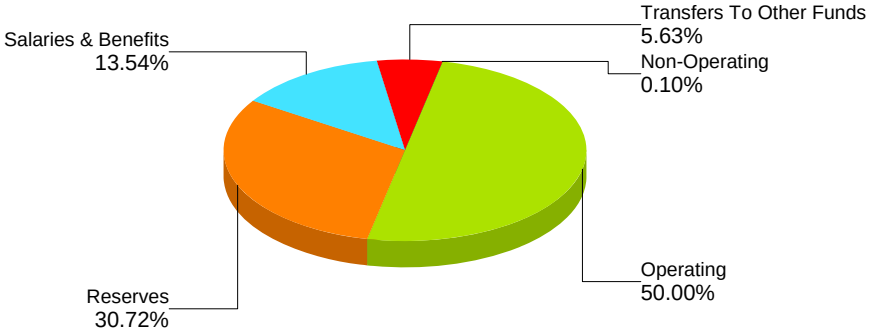
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	182,907	223,121	0	110,750
Ad Valorem	78,960	61,009	61,009	62,538	62,290
Miscellaneous Revenues	2,723	4,125	4,125	2,725	4,500
Total	**$81,683**	**$248,041**	**$288,255**	**$65,262**	**$177,540**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	22,338	24,495	24,407	17,537	24,044
Operating	21,262	78,912	116,737	61,712	88,773
Capital	34,220	47,955	23,152	95	0
Non-Operating	25,000	0	175	175	175
Transfers To Other Funds	10,000	10,000	10,000	7,500	10,000
Reserves	0	86,679	113,784	0	54,548
Total	**$112,820**	**$248,041**	**$288,255**	**$87,019**	**$177,540**

Uses by Category



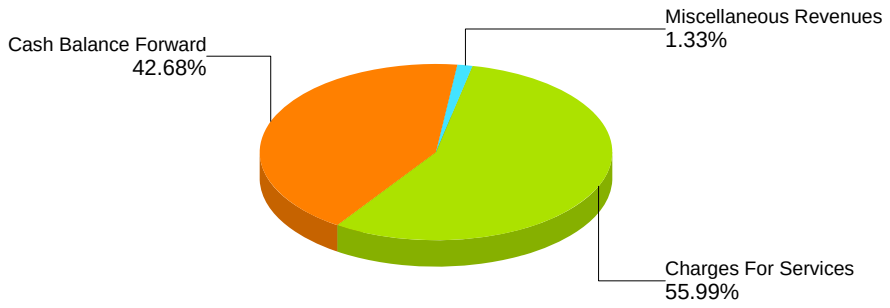
Staffing Levels	2013-2014	2014-2015	2015-2016
Total Staffing Levels	**0.2**	**0.2**	**0.2**

STORMWATER UTILITY

In 1988, this fund was created to ensure that the City disposes of water run-off in a manner that complies with State and Federal guidelines, protects the purity of the aquifer and prevents the city from being hit with the type of flooding that has occurred in the past. Ocala was one of the first cities in Florida to create a stormwater management utility.

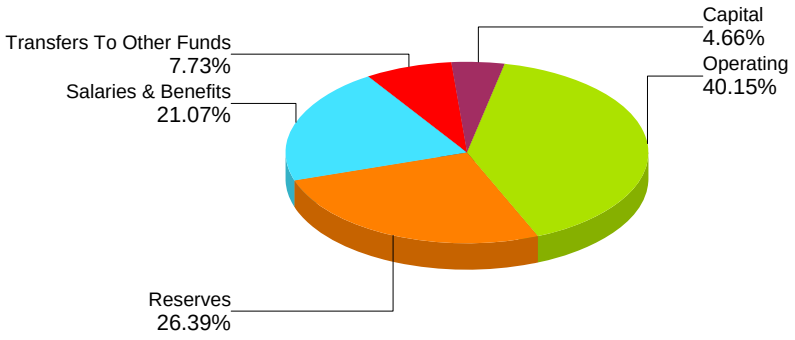
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	1,916,289	5,238,498	0	3,203,094
Permits, Fees & Spec Assess	34,283	0	0	2,026	0
Intergovernmental Revenue	0	0	2,379,452	0	0
Charges For Services	4,785,208	4,202,699	4,202,699	4,089,352	4,202,699
Miscellaneous Revenues	59,295	197,301	197,301	68,399	99,800
Total	**$4,878,786**	**$6,316,289**	**$12,017,950**	**$4,159,776**	**$7,505,593**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	1,305,702	1,539,798	1,530,259	1,201,445	1,581,093
Operating	1,837,174	3,062,051	3,387,824	2,101,389	3,013,833
Capital	1,966,712	950,000	4,456,369	203,378	350,000
Transfers To Other Funds	358,695	27,070	27,070	22,558	580,186
Reserves	0	737,370	2,616,428	0	1,980,481
Total	**$5,468,283**	**$6,316,289**	**$12,017,950**	**$3,528,771**	**$7,505,593**

Uses by Category



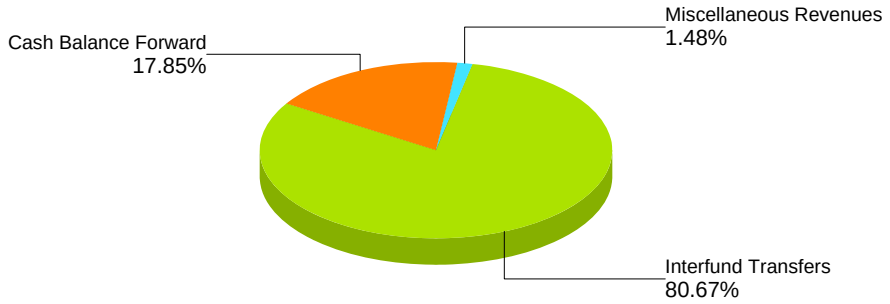
Staffing Levels	2013-2014	2014-2015	2015-2016
Total Staffing Levels	**22**	**22**	**23**

CAPITAL REPLACEMENT RESERVE

This fund was created in 1988 as a means of financing fleet replacements. Each piece of fleet-maintained equipment is charged a fleet user fee that considers the original cost, replacement cost and useful life of the equipment. Beginning in fiscal year 2011, 60% of the fund will be utilized to purchase gasoline and diesel-fueled equipment; 20% for technology purchases; and 20% for maintenance of City facilities.

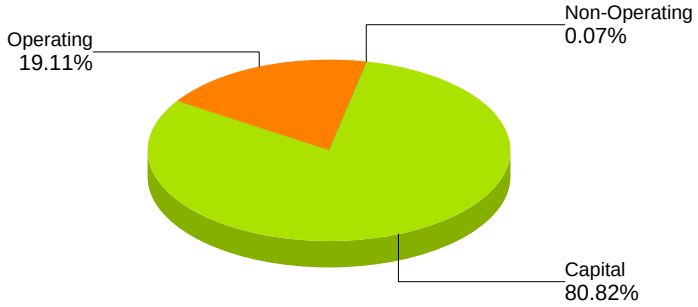
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	2,089,811	4,817,429	0	1,330,000
Charges For Services	1,077,313	0	0	0	0
Miscellaneous Revenues	64,764	100,500	100,500	88,195	110,000
Interfund Transfers	3,085,787	2,453,055	2,520,773	2,111,931	6,010,233
Total	**$4,227,864**	**$4,643,366**	**$7,438,702**	**$2,200,126**	**$7,450,233**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Operating	3,039,641	1,100,494	2,727,008	1,911,375	1,423,498
Capital	0	1,984,308	4,198,516	294,813	6,021,614
Non-Operating	26,242	15,742	15,742	15,741	5,121
Reserves	0	1,542,822	497,436	0	0
Total	**$3,065,883**	**$4,643,366**	**$7,438,702**	**$2,221,929**	**$7,450,233**

Uses by Category

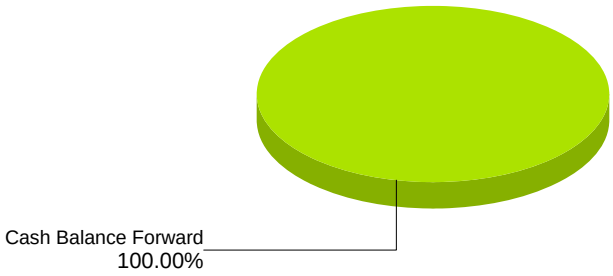


DISABILITY INCOME REPLACEMENT

The Disability Income Replacement (DIR) fund was established to administer the City of Ocala's Self-Insured Disability Insurance. In 2004 the City moved to a fully insured long term disability policy and the DIR fund now serves as a reserve to pay for run-out claims from the prior Self-Insured Disability Insurance.

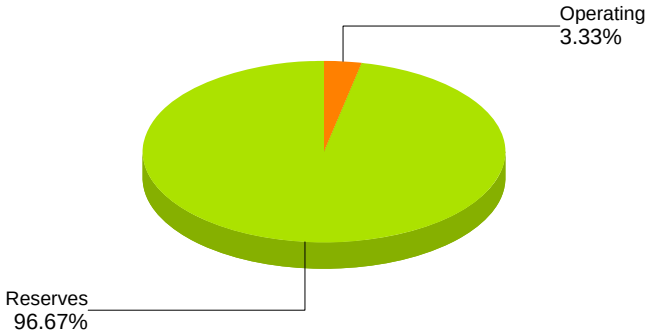
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	140,154	161,445	0	156,245
Miscellaneous Revenues	1,228	0	0	0	0
Total	**$1,228**	**$140,154**	**$161,445**	**$0**	**$156,245**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	(309)	0	0	(200)	0
Operating	7,670	5,200	5,200	4,168	5,200
Reserves	0	134,954	156,245	0	151,045
Total	**$7,361**	**$140,154**	**$161,445**	**$3,967**	**$156,245**

Uses by Category

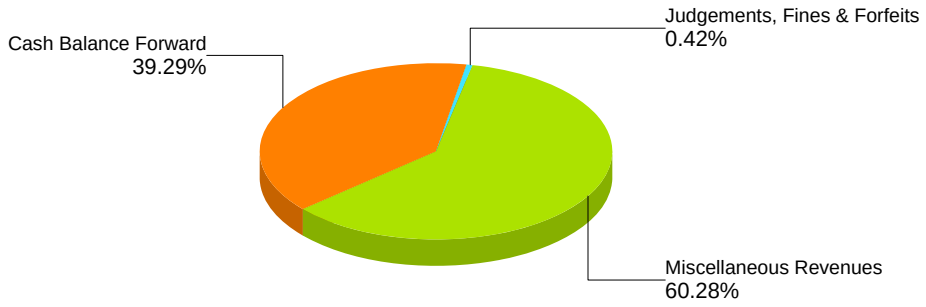


GENERAL LIABILITY CLAIMS

This fund is used to collect monies, investigate claims, and disperse monies for expenses and settlements for liability claims made against the City of Ocala.

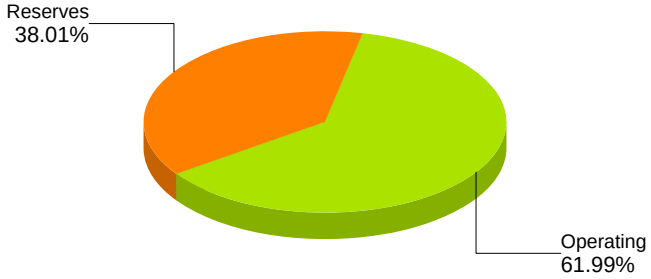
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	4,496,871	4,880,178	0	1,387,589
Judgements, Fines & Forfeits	102,872	9,000	9,000	251,678	15,000
Miscellaneous Revenues	1,974,654	3,101,323	3,101,323	813,120	2,128,806
Total	**$2,077,526**	**$7,607,194**	**$7,990,501**	**$1,064,798**	**$3,531,395**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Operating	1,721,737	2,179,419	2,095,615	1,601,776	2,189,145
Transfers To Other Funds	49,051	2,500,000	2,674,764	2,049,764	0
Reserves	0	2,927,775	3,220,122	0	1,342,250
Total	**$1,770,788**	**$7,607,194**	**$7,990,501**	**$3,651,540**	**$3,531,395**

Uses by Category

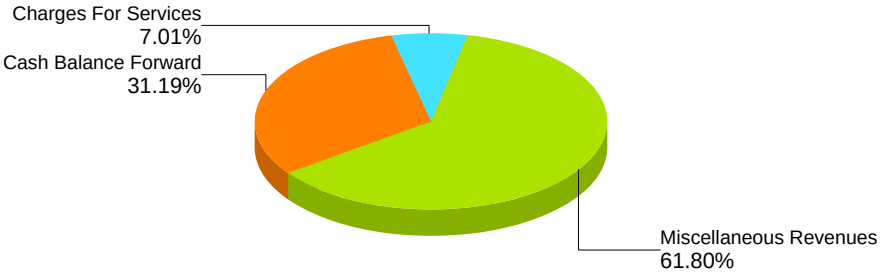


EMPLOYEES CONSOLIDATED HEALTH INSURANCE

This fund is used to collect monies, pay administrative fees and claims for the City of Ocala's employee health insurance.

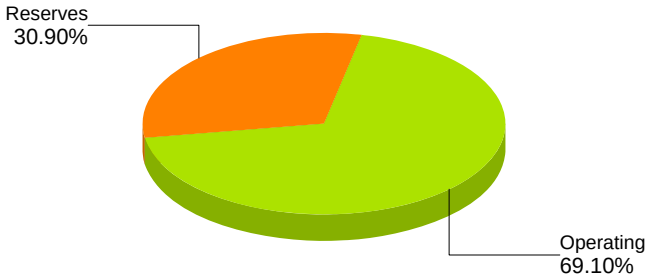
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	2,378,630	4,194,937	0	4,641,705
Charges For Services	1,056,297	2,017,476	2,017,476	1,513,107	1,043,592
Miscellaneous Revenues	8,471,258	9,724,377	9,724,377	6,915,136	9,195,956
Total	**$9,527,555**	**$14,120,483**	**$15,936,790**	**$8,428,243**	**$14,881,253**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Operating	8,931,158	10,711,339	10,722,394	6,328,724	10,282,907
Reserves	0	3,409,144	5,214,396	0	4,598,346
Total	**$8,931,158**	**$14,120,483**	**$15,936,790**	**$6,328,724**	**$14,881,253**

Uses by Category

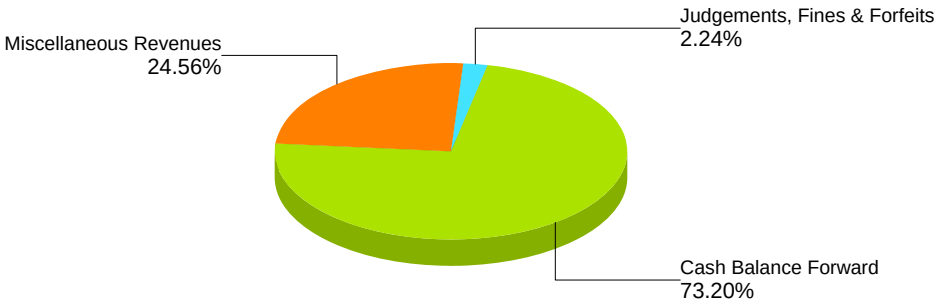


EMPLOYEES CONSOLIDATED WORKERS COMP

This fund is used to collect monies, investigate claims, and disperse benefits to City of Ocala employees injured on the job.

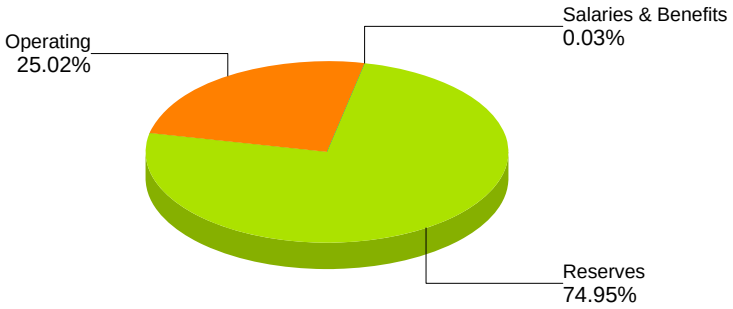
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	6,570,187	4,279,736	0	5,417,459
Judgements, Fines & Forfeits	629,281	100,000	674,420	674,421	166,000
Miscellaneous Revenues	2,507,327	1,823,036	1,823,036	1,588,805	1,817,841
Total	**$3,136,607**	**$8,493,223**	**$6,777,192**	**$2,263,226**	**$7,401,300**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	5,502	0	6,604	4,125	2,000
Operating	3,673,422	1,591,730	3,267,491	2,316,991	1,851,836
Reserves	0	6,901,493	3,503,097	0	5,547,464
Total	**$3,678,924**	**$8,493,223**	**$6,777,192**	**$2,321,115**	**$7,401,300**

Uses by Category

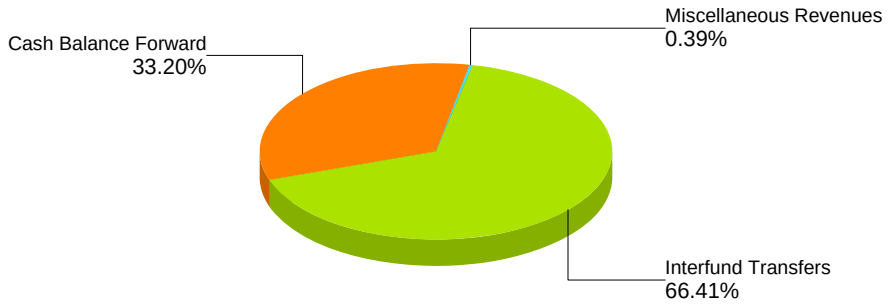


CAPITAL IMPROVEMENT CERTIFICATE SINKING - 2007A

This fund is used for the payment of principal, interest and related costs of the above debt.

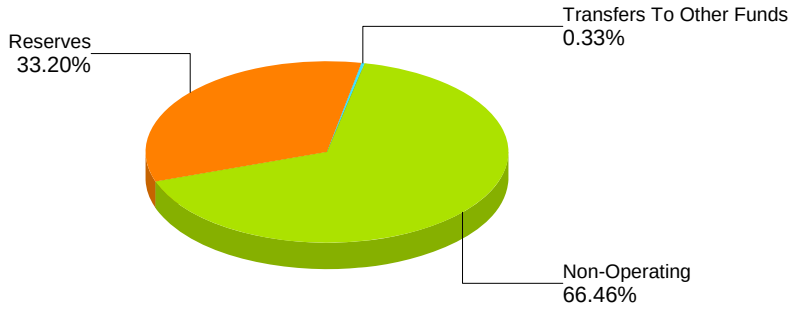
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	350,103	350,103	0	350,103
Miscellaneous Revenues	1,318	4,120	4,120	2,704	4,120
Interfund Transfers	700,206	700,206	700,206	525,155	700,206
Total	**$701,525**	**$1,054,429**	**$1,054,429**	**$527,859**	**$1,054,429**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Non-Operating	700,706	700,956	700,956	700,806	700,806
Transfers To Other Funds	818	3,370	3,370	0	3,520
Reserves	0	350,103	350,103	0	350,103
Total	**$701,525**	**$1,054,429**	**$1,054,429**	**$700,806**	**$1,054,429**

Uses by Category

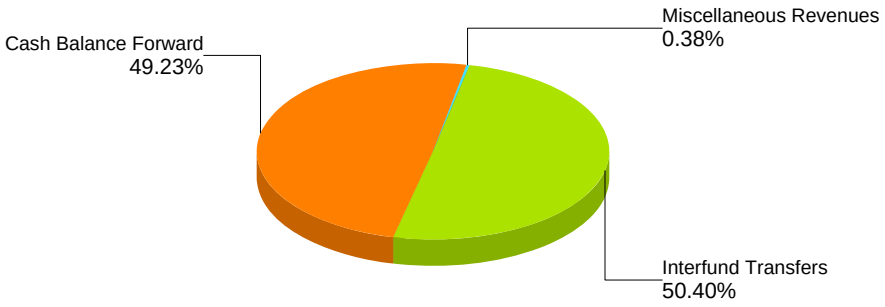


CAPITAL IMPROVEMENT CERTIFICATE SINKING - 2003/2013

This fund is used for the payment of principal, interest and related costs of the above debt.

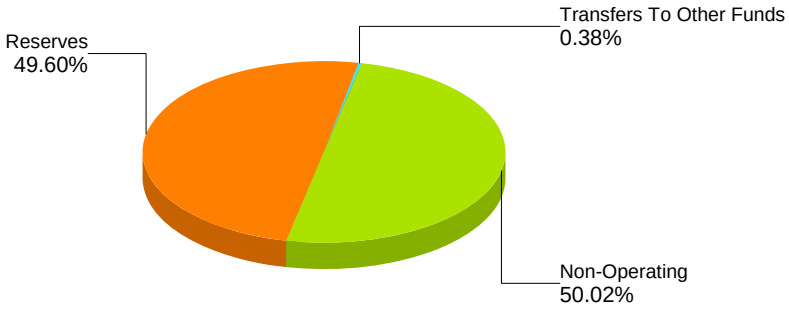
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	1,536,580	1,536,580	0	1,558,507
Miscellaneous Revenues	7,205	12,000	12,000	11,395	12,000
Interfund Transfers	1,590,172	1,592,014	1,592,014	1,194,011	1,595,544
Total	**$1,597,377**	**$3,140,594**	**$3,140,594**	**$1,205,406**	**$3,166,051**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Non-Operating	53,592	1,570,087	1,570,087	1,570,087	1,583,779
Transfers To Other Funds	7,205	12,000	12,000	0	12,000
Reserves	0	1,558,507	1,558,507	0	1,570,272
Total	**$60,797**	**$3,140,594**	**$3,140,594**	**$1,570,087**	**$3,166,051**

Uses by Category

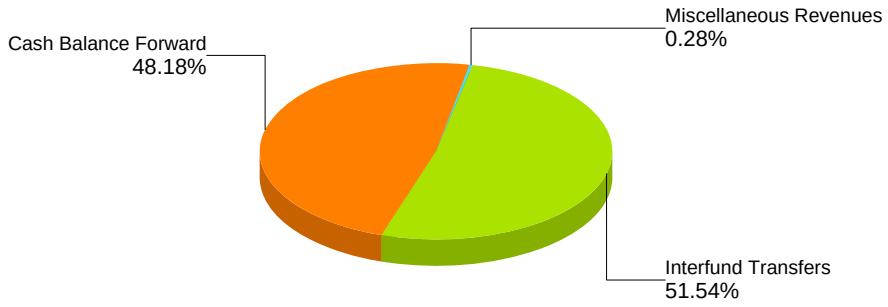


CAPITAL IMPROVEMENT CERTIFICATE SINKING - 2002

This fund is used for the payment of principal, interest and related costs of the above debt.

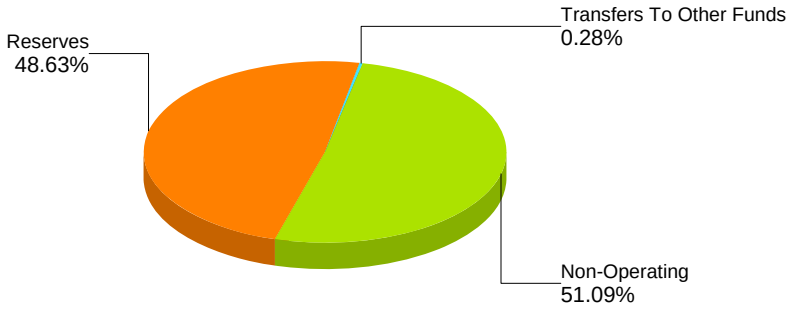
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	860,790	860,790	0	863,953
Miscellaneous Revenues	4,003	5,000	5,000	6,390	5,000
Interfund Transfers	926,580	922,906	922,906	686,987	924,060
Total	**$930,583**	**$1,788,696**	**$1,788,696**	**$693,377**	**$1,793,013**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Non-Operating	893,073	919,743	919,743	919,743	915,983
Transfers To Other Funds	4,003	5,000	5,000	0	5,000
Reserves	0	863,953	863,953	0	872,030
Total	**$897,076**	**$1,788,696**	**$1,788,696**	**$919,743**	**$1,793,013**

Uses by Category

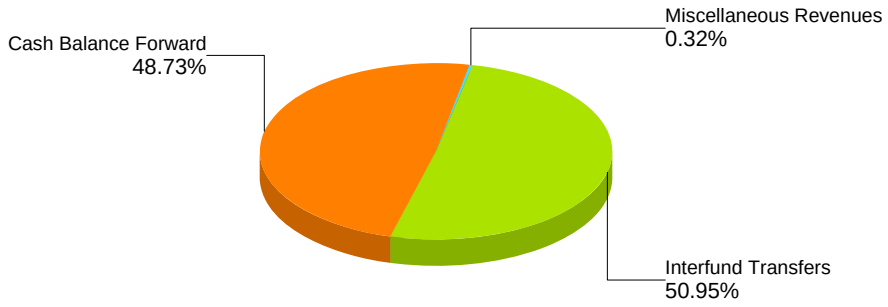


DEBT SERVICE SINKING FUND - WATER & SEWER

This fund is used for the payment of principal, interest and related costs of all the Water and Sewer portion of the Utility System Refunding Revenue Bonds, Series 2005A, 2005B, 2007A, 2007B, 2011.

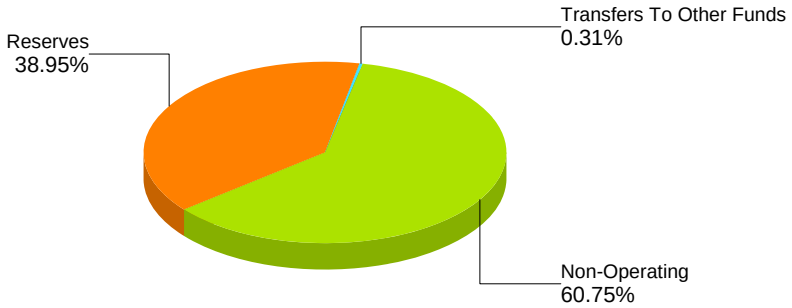
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	6,697,844	4,715,263	0	6,748,280
Miscellaneous Revenues	29,594	44,600	44,600	47,957	44,600
Interfund Transfers	8,696,045	8,726,559	8,726,559	6,307,559	7,054,935
Total	**$8,725,639**	**$15,469,003**	**$13,486,422**	**$6,355,516**	**$13,847,815**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Operating	45,563	0	0	0	0
Non-Operating	3,899,862	8,678,583	8,678,583	6,602,001	8,411,939
Transfers To Other Funds	4,639,951	42,140	42,140	0	42,740
Reserves	0	6,748,280	4,765,699	0	5,393,136
Total	**$8,585,376**	**$15,469,003**	**$13,486,422**	**$6,602,001**	**$13,847,815**

Uses by Category

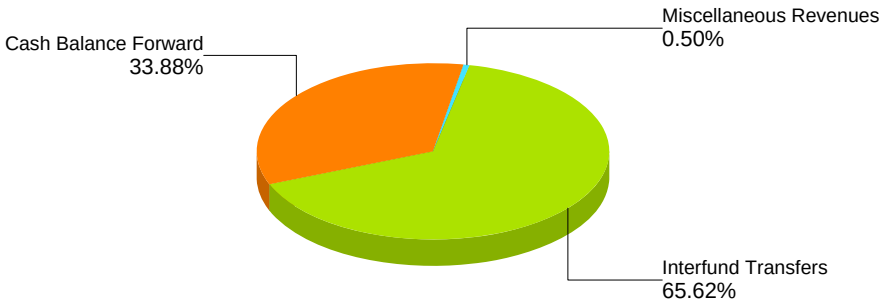


CAPITAL IMPROVEMENT CERTIFICATE REFUNDING SINKING - 2007B

This fund is used for the payment of principal, interest and related costs of the above debt.

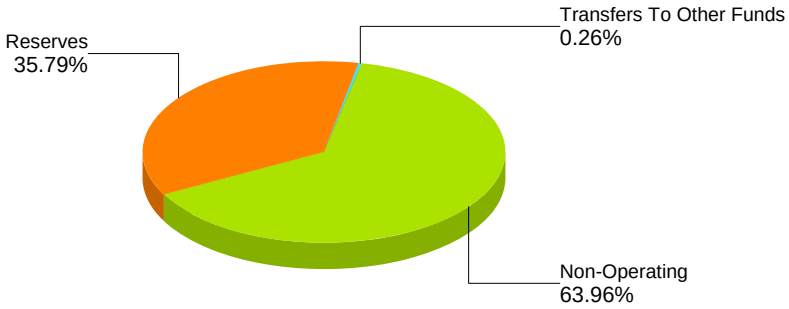
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	85,588	85,588	0	85,388
Miscellaneous Revenues	333	1,250	1,250	660	1,250
Interfund Transfers	161,175	160,775	160,775	120,431	165,375
Total	**$161,508**	**$247,613**	**$247,613**	**$121,092**	**$252,013**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Non-Operating	161,375	161,725	161,725	160,975	161,175
Transfers To Other Funds	333	500	500	0	650
Reserves	0	85,388	85,388	0	90,188
Total	**$161,708**	**$247,613**	**$247,613**	**$160,975**	**$252,013**

Uses by Category

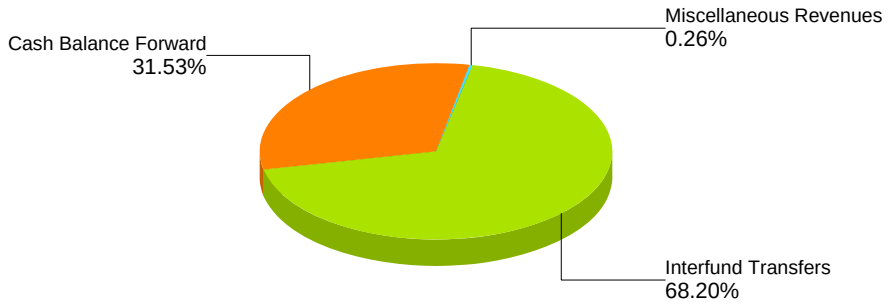


DEBT SERVICE SINKING FUND - ELECTRIC

This fund is used for the payment of principal, interest and related costs of all the Electric portion of the Utility System Refunding Revenue Bonds, Series 2005B and 2007A.

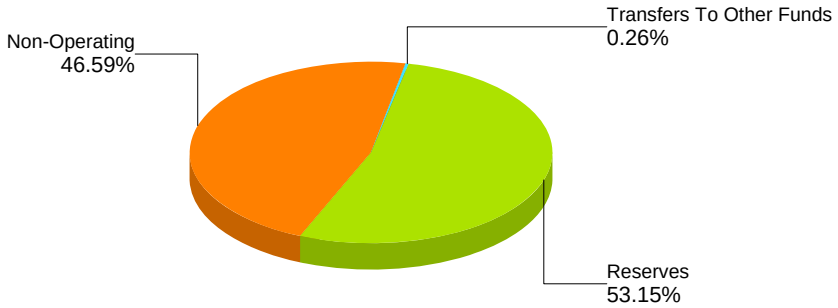
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	2,014,292	745,688	0	2,027,217
Miscellaneous Revenues	8,885	17,000	17,000	14,152	17,000
Interfund Transfers	3,300,752	3,339,434	3,339,434	2,246,076	4,384,558
Total	**$3,309,638**	**$5,370,726**	**$4,102,122**	**$2,260,228**	**$6,428,775**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Operating	55,688	0	0	0	0
Non-Operating	2,373,874	3,327,049	3,327,049	1,939,588	2,995,307
Transfers To Other Funds	804,388	16,460	16,460	0	16,460
Reserves	0	2,027,217	758,613	0	3,417,008
Total	**$3,233,950**	**$5,370,726**	**$4,102,122**	**$1,939,588**	**$6,428,775**

Uses by Category

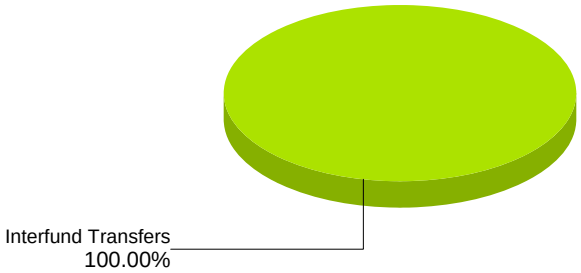


WATER & SEWER CONSTRUCTION FUND

The Water and Sewer Construction fund provides financing for the construction of water and sewer capital improvements for the City. These improvements are categorized into three areas: capital projects, road related projects and repair and maintenance projects.

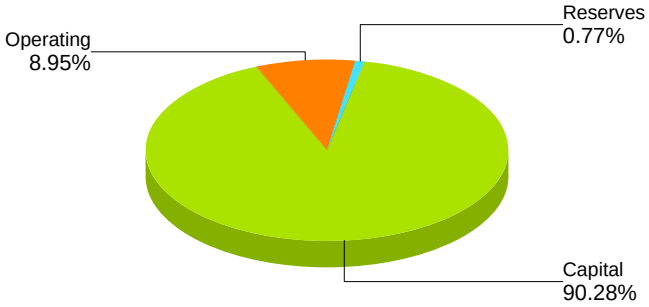
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	1,038,665	3,264,540	0	0
Intergovernmental Revenue	0	0	5,000,000	0	0
Charges For Services	0	0	2,486,304	2,486,304	0
Miscellaneous Revenues	54,720	82,000	82,000	0	0
Interfund Transfers	3,135,520	5,199,335	10,199,335	8,899,501	10,612,000
Total	**$3,190,240**	**$6,320,000**	**$21,032,179**	**$11,385,805**	**$10,612,000**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Operating	0	950,000	1,135,819	935,272	950,000
Capital	0	5,370,000	19,896,360	5,202,970	9,580,000
Transfers To Other Funds	4,093,147	0	0	0	0
Reserves	0	0	0	0	82,000
Total	**$4,093,147**	**$6,320,000**	**$21,032,179**	**$6,138,241**	**$10,612,000**

Uses by Category



CAPITAL IMPROVEMENT CERTIFICATE - CONSTRUCTION - 2007A

This fund is used for the appropriation of the proceeds of the Capital Improvement Revenue Certificates Construction, Series 2007A projects.

Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	273,066	1,455,231	0	0
Miscellaneous Revenues	19,948	30,000	30,000	0	0
Total	**$19,948**	**$303,066**	**$1,485,231**	**$0**	**$0**

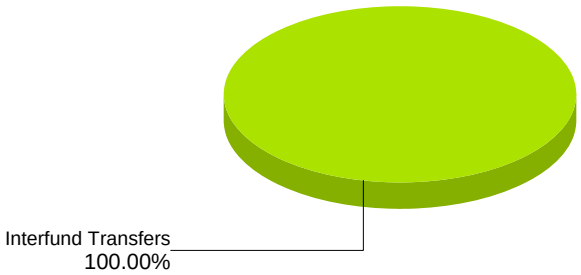
Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Operating	22,556	10,000	22,700	18,160	0
Capital	399,026	280,000	1,462,531	827,890	0
Reserves	0	13,066	0	0	0
Total	**$421,582**	**$303,066**	**$1,485,231**	**$846,050**	**$0**

UTILITY SYSTEM REVENUE BONDS - CONSTRUCTION - ELECTRIC - 2007A

This fund is used for the appropriation of the proceeds of the Utility Systems Revenue Bonds Construction, Series 2007A. This fund accounts for electric utility projects.

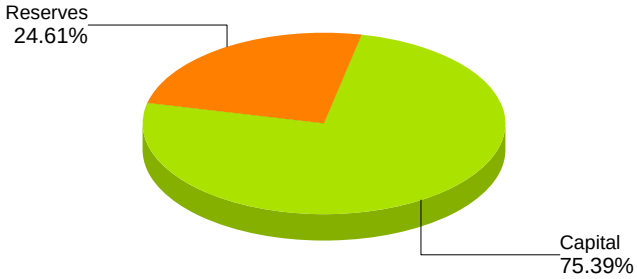
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	2,554,387	6,522,808	0	0
Miscellaneous Revenues	34,052	153,000	153,000	0	0
Interfund Transfers	792,440	1,431,000	1,431,000	262,632	4,766,246
Total	**$826,492**	**$4,138,387**	**$8,106,808**	**$262,632**	**$4,766,246**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Operating	0	0	557	1,325	0
Capital	0	3,981,000	7,695,421	3,104,026	3,593,076
Transfers To Other Funds	4,915,352	0	0	0	0
Reserves	0	157,387	410,830	0	1,173,170
Total	**$4,915,352**	**$4,138,387**	**$8,106,808**	**$3,105,350**	**$4,766,246**

Uses by Category

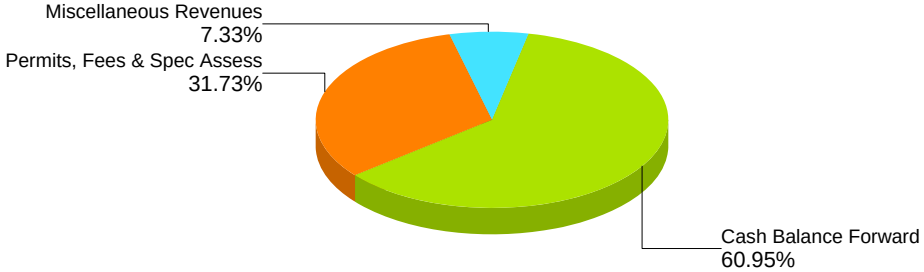


WATER SYSTEM DEVELOPMENT CHARGES CAPITAL TRUST

This fund is used to track water impact fees imposed on new users of real property to help finance the capital cost of constructing public facilities necessary to serve new connections.

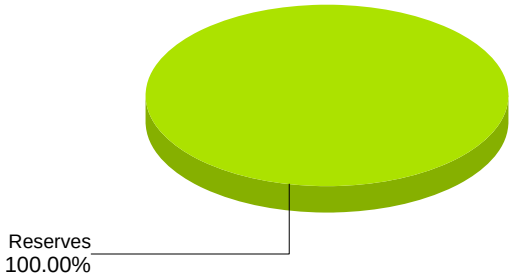
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	439,375	1,217,931	0	211,313
Permits, Fees & Spec Assess	140,988	110,000	110,000	75,280	110,000
Intergovernmental Revenue	390,726	0	0	0	0
Miscellaneous Revenues	24,756	30,000	30,000	15,566	25,400
Total	**$556,470**	**$579,375**	**$1,357,931**	**$90,846**	**$346,713**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Operating	380,720	0	0	0	0
Capital	1,895,806	500,000	1,122,562	118,508	0
Reserves	0	79,375	235,369	0	346,713
Total	**$2,276,526**	**$579,375**	**$1,357,931**	**$118,508**	**$346,713**

Uses by Category

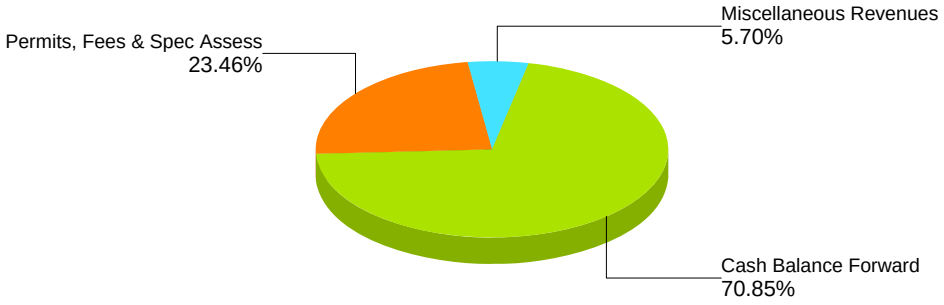


SEWER SYSTEM DEVELOPMENT CHARGES CAPITAL TRUST

This fund is used to track wastewater impact fees imposed on new users of real property to help finance the capital cost of constructing public facilities necessary to serve new connections.

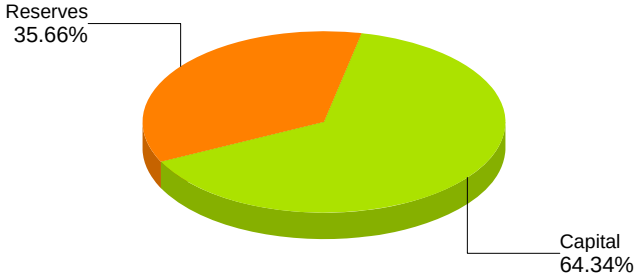
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	2,071,474	4,262,852	0	1,057,082
Permits, Fees & Spec Assess	539,650	350,000	350,000	275,517	350,000
Miscellaneous Revenues	48,652	50,000	50,000	53,073	85,000
Total	**$588,302**	**$2,471,474**	**$4,662,852**	**$328,589**	**$1,492,082**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Operating	22,306	0	62,048	21,813	0
Capital	629,762	1,700,000	3,564,922	307,513	960,000
Reserves	0	771,474	1,035,882	0	532,082
Total	**$652,068**	**$2,471,474**	**$4,662,852**	**$329,326**	**$1,492,082**

Uses by Category

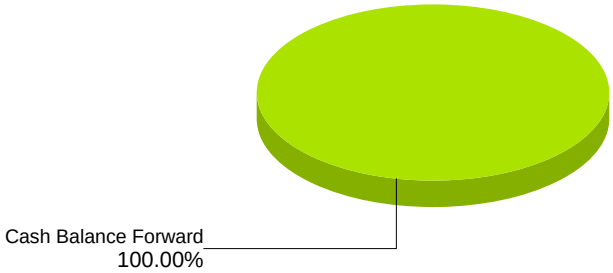


ELECTRIC SYSTEM RENEWAL & REPLACEMENT

This fund was established with the original electric bond issue. This fund maintains the five percent (5%) restricted assets required per our bond covenant.

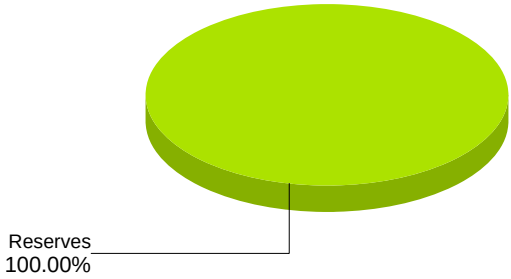
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	2,791,214	2,347,168	0	2,347,168
Total	**$0**	**$2,791,214**	**$2,347,168**	**$0**	**$2,347,168**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Transfers To Other Funds	444,046	0	0	0	0
Reserves	0	2,791,214	2,347,168	0	2,347,168
Total	**$444,046**	**$2,791,214**	**$2,347,168**	**$0**	**$2,347,168**

Uses by Category

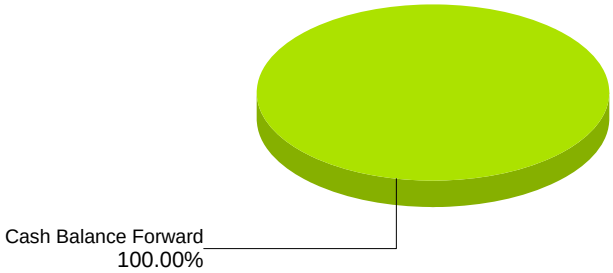


WATER & SEWER SYSTEM RENEWAL & REPLACEMENT

This fund was established with the original water and sewer bond issue. This fund maintains the five percent (5%) restricted assets required per our bond covenant.

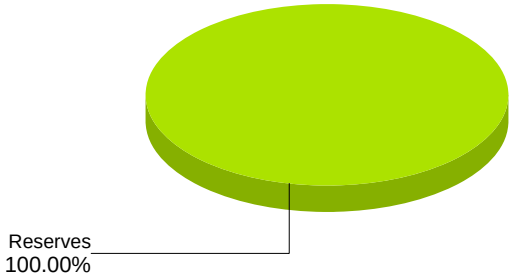
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	1,391,676	1,313,696	0	1,313,696
Total	**$0**	**$1,391,676**	**$1,313,696**	**$0**	**$1,313,696**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Transfers To Other Funds	77,980	0	0	0	0
Reserves	0	1,391,676	1,313,696	0	1,313,696
Total	**$77,980**	**$1,391,676**	**$1,313,696**	**$0**	**$1,313,696**

Uses by Category

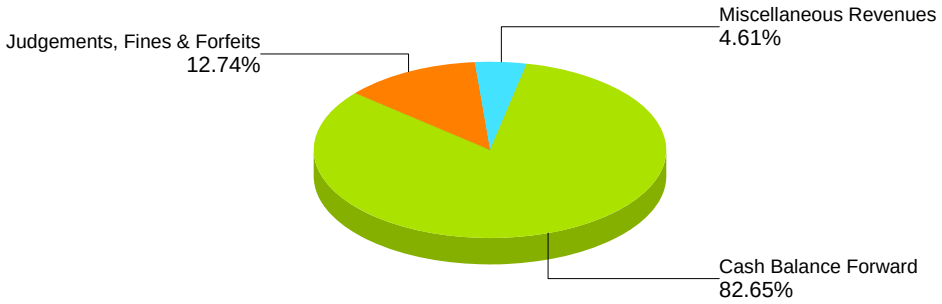


POLICE TRUST & AGENCY

This fund was created for the Police Department to account for certain revenues received from fines, sale or forfeiture of property, confiscated money, sale of recovered property, or unclaimed evidence in the form of currency. These revenues can only be used for specific expenditures, for example, education and training of law enforcement officers, the School Education-Crime Prevention Program, and reward money.

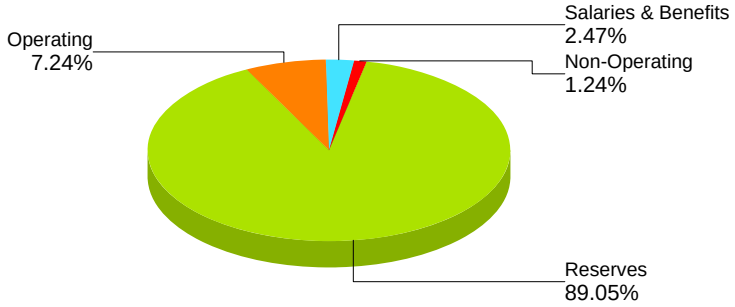
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	1,446,229	1,455,736	0	1,328,384
Judgements, Fines & Forfeits	294,384	197,356	197,356	396,233	204,819
Miscellaneous Revenues	23,199	64,076	64,076	23,387	74,041
Total	**$317,583**	**$1,707,661**	**$1,717,168**	**$419,620**	**$1,607,244**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	28,143	36,593	45,069	26,979	39,670
Operating	213,901	166,052	459,123	275,035	116,378
Capital	143,459	25,000	90,905	56,964	0
Non-Operating	20,110	15,000	15,000	14,935	20,000
Reserves	0	1,465,016	1,107,071	0	1,431,196
Total	**$405,613**	**$1,707,661**	**$1,717,168**	**$373,914**	**$1,607,244**

Uses by Category

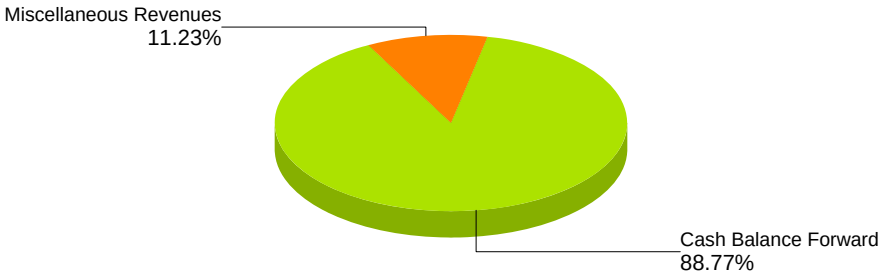


GENERAL EMPLOYEES RETIREMENT

This fund was established to collect monies, invest proceeds, and disperse benefits to City of Ocala general government employees.

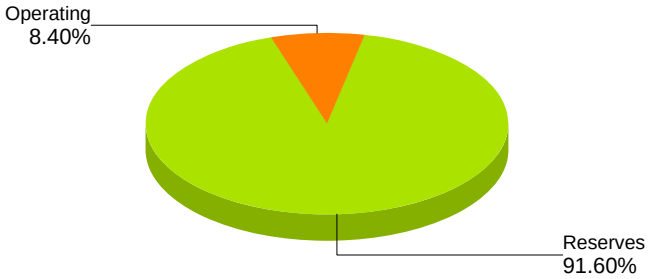
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	100,357,258	117,526,009	0	126,528,309
Miscellaneous Revenues	22,018,838	17,131,927	17,131,927	11,072,279	16,005,281
Total	**$22,018,838**	**$117,489,185**	**$134,657,936**	**$11,072,279**	**$142,533,590**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Operating	11,821,336	12,572,700	12,572,700	11,069,658	11,965,700
Non-Operating	345,632	425,000	425,000	23,419	0
Reserves	0	104,491,485	121,660,236	0	130,567,890
Total	**$12,166,968**	**$117,489,185**	**$134,657,936**	**$11,093,077**	**$142,533,590**

Uses by Category

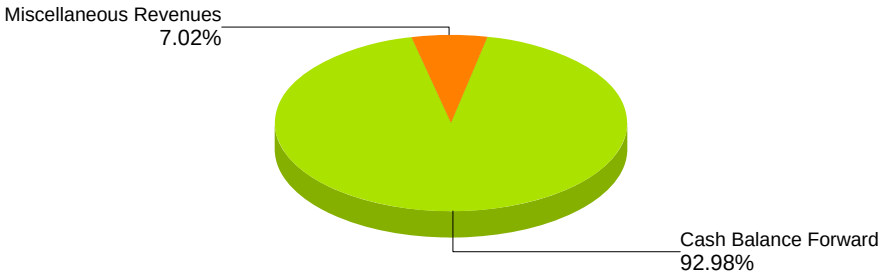


FIREFIGHTERS RETIREMENT

This fund was established to collect monies, invest proceeds, and disperse benefits to City of Ocala firefighters.

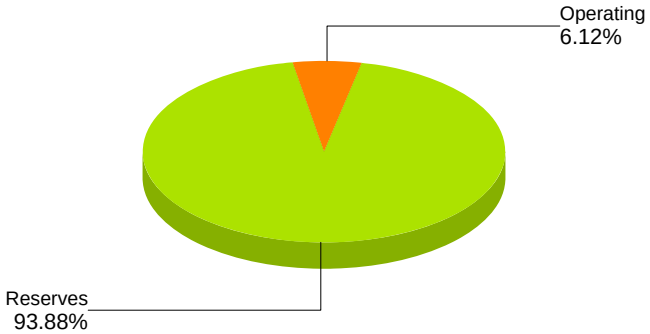
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	39,376,631	45,532,783	0	48,925,153
Miscellaneous Revenues	7,049,903	3,335,404	3,335,404	2,150,012	3,691,375
Total	**$7,049,903**	**$42,712,035**	**$48,868,187**	**$2,150,012**	**$52,616,528**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Operating	2,957,554	3,462,630	3,462,630	2,656,626	3,217,730
Non-Operating	147,831	145,000	145,000	0	0
Reserves	0	39,104,405	45,260,557	0	49,398,798
Total	**$3,105,385**	**$42,712,035**	**$48,868,187**	**$2,656,626**	**$52,616,528**

Uses by Category

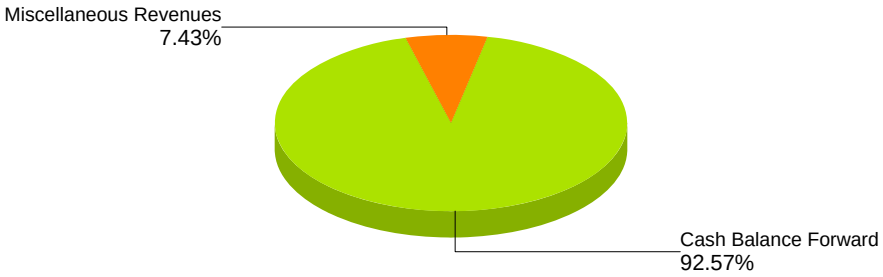


POLICE OFFICERS RETIREMENT

This fund was established to collect monies, invest proceeds, and disperse benefits to City of Ocala sworn police officers.

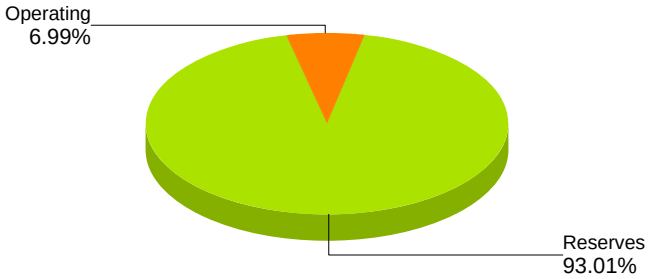
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	48,600,155	58,568,671	0	63,020,541
Miscellaneous Revenues	10,006,031	4,832,700	4,832,700	2,983,870	5,059,537
Total	**$10,006,031**	**$53,432,855**	**$63,401,371**	**$2,983,870**	**$68,080,078**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Operating	4,527,493	5,248,130	5,248,130	3,203,301	4,755,600
Non-Operating	310,376	300,000	300,000	0	0
Reserves	0	47,884,725	57,853,241	0	63,324,478
Total	**$4,837,869**	**$53,432,855**	**$63,401,371**	**$3,203,301**	**$68,080,078**

Uses by Category

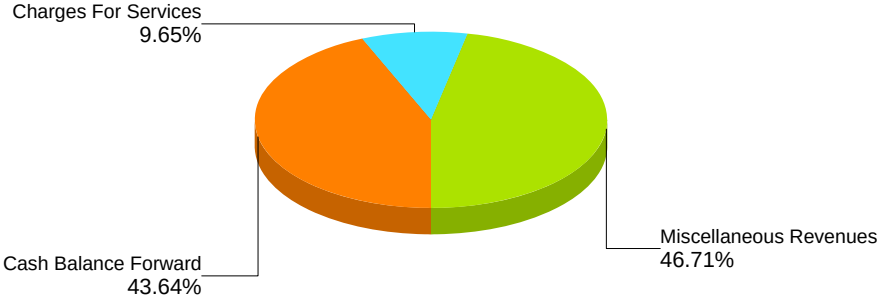


OCALA INTERNATIONAL AIRPORT

The Aviation Department is responsible for managing the Ocala International Airport as a premier general aviation airport serving the commercial, industrial, corporate and military needs of Ocala-Marion County citizens. The Department oversees operations, maintenance, airside development, and foreign trade zone and customs.

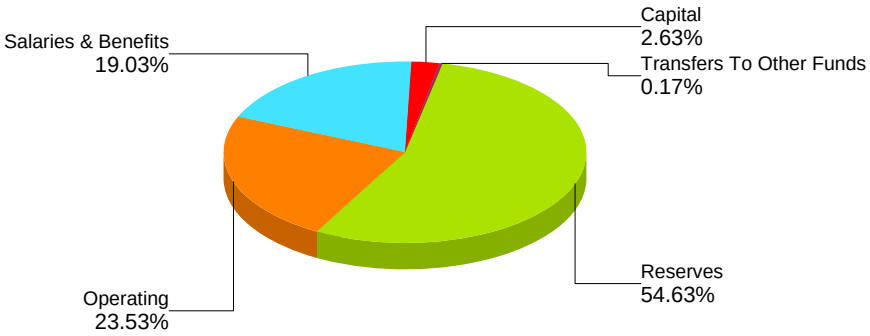
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	351,989	668,819	0	829,923
Charges For Services	165,533	134,010	134,010	181,082	183,477
Miscellaneous Revenues	613,040	1,046,737	1,046,737	707,025	888,270
Interfund Transfers	133,315	0	0	0	0
Total	**$911,888**	**$1,532,736**	**$1,849,566**	**$888,107**	**$1,901,670**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	293,215	325,317	323,132	264,372	361,978
Operating	1,266,775	362,520	437,292	806,514	447,537
Capital	0	0	197,058	(356,013)	50,000
Transfers To Other Funds	0	0	0	0	3,250
Reserves	0	844,899	892,084	0	1,038,905
Total	**$1,559,990**	**$1,532,736**	**$1,849,566**	**$714,872**	**$1,901,670**

Uses by Category



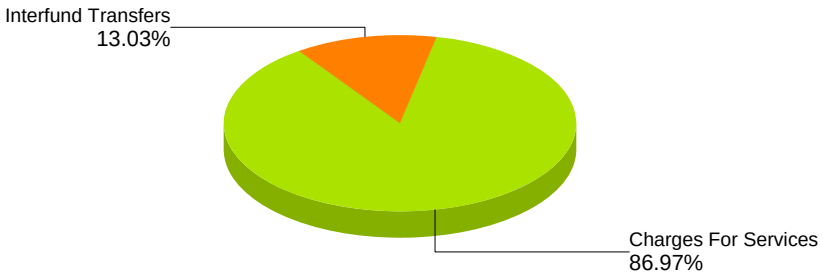
Staffing Levels	2013-2014	2014-2015	2015-2016
Total Staffing Levels	**5**	**5**	**5**

GOLF

The golf program is a division of the Recreation and Parks department, but operates within an enterprise fund. The City provides high quality golf experiences at the award winning Ocala Golf Club and Pine Oaks of Ocala golf courses. Ocala Golf Club is managed through a management agreement with Billy Casper Golf and Pine Oaks is leased to a private operator C.C. Golf Management.

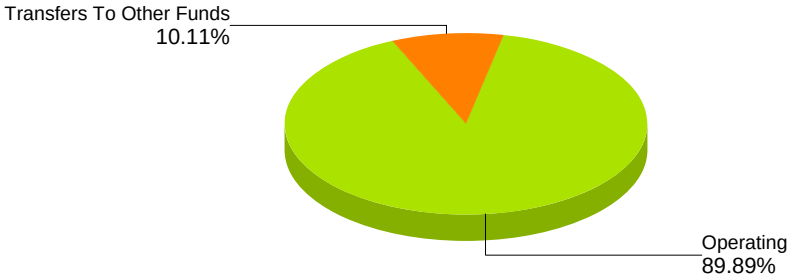
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	124,612	124,612	0	0
Charges For Services	1,160,185	1,282,557	1,282,557	916,095	1,488,591
Miscellaneous Revenues	2,963	0	0	798	0
Interfund Transfers	220,832	66,000	118,076	107,076	223,116
Total	**$1,383,980**	**$1,473,169**	**$1,525,245**	**$1,023,969**	**$1,711,707**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	(16,160)	0	0	0	0
Operating	1,730,088	1,285,245	1,324,245	1,279,093	1,538,707
Capital	0	0	28,000	130	0
Transfers To Other Funds	173,000	173,000	173,000	144,167	173,000
Reserves	0	14,924	0	0	0
Total	**$1,886,929**	**$1,473,169**	**$1,525,245**	**$1,423,391**	**$1,711,707**

Uses by Category

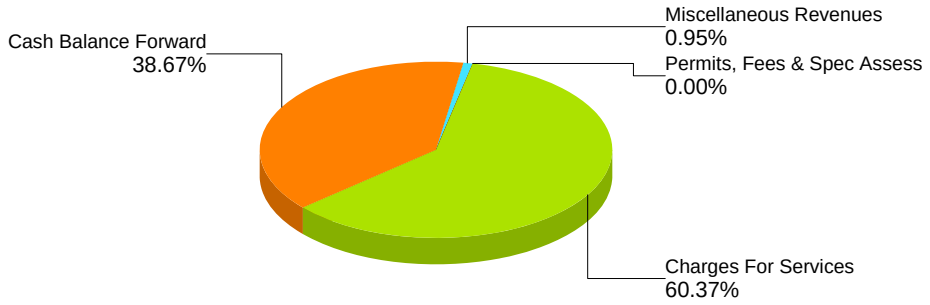


SANITATION

The Sanitation fund's main responsibility is providing solid waste collection for the citizens of Ocala. Commercial and Residential waste collection are provided. The City began a Curbside Recycling Program in April 2012 and diverted to a once a week collection.

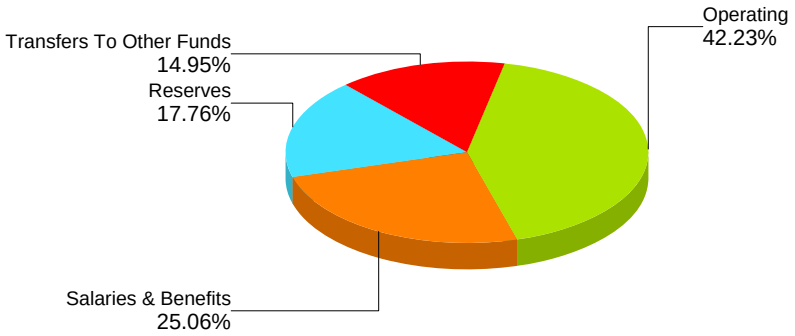
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	6,349,043	7,298,364	0	6,000,000
Permits, Fees & Spec Assess	19,680	0	0	18,260	500
Charges For Services	10,192,747	8,921,085	8,921,085	8,680,610	9,367,138
Miscellaneous Revenues	100,163	105,000	105,000	111,019	147,450
Total	**$10,312,590**	**$15,375,128**	**$16,324,449**	**$8,809,888**	**$15,515,088**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	3,644,938	3,786,899	3,759,399	3,210,281	3,887,672
Operating	4,855,590	5,786,876	5,844,028	4,223,801	6,552,413
Capital	0	0	729,927	0	0
Transfers To Other Funds	2,844,400	1,371,188	1,461,027	1,232,496	2,319,614
Reserves	0	4,430,165	4,530,068	0	2,755,389
Total	**$11,344,928**	**$15,375,128**	**$16,324,449**	**$8,666,577**	**$15,515,088**

Uses by Category



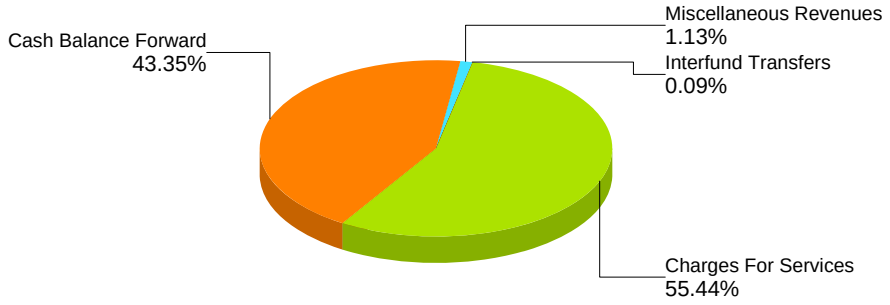
Staffing Levels	2013-2014	2014-2015	2015-2016
Total Staffing Levels	**54**	**52**	**52**

WATER & SEWER

The Water and Sewer department provides and maintains water and wastewater treatment plants and infrastructure throughout the City of Ocala's service area. Residents and visitors who come into the city to conduct business, enjoy a day's activity or travel to one of our many destinations can be assured that water and waste water services exceed their expectations, as well as exceed state requirements. It is a pleasure to serve this community while providing conservative and affordable stewardship of our environment and one of our most precious resources.

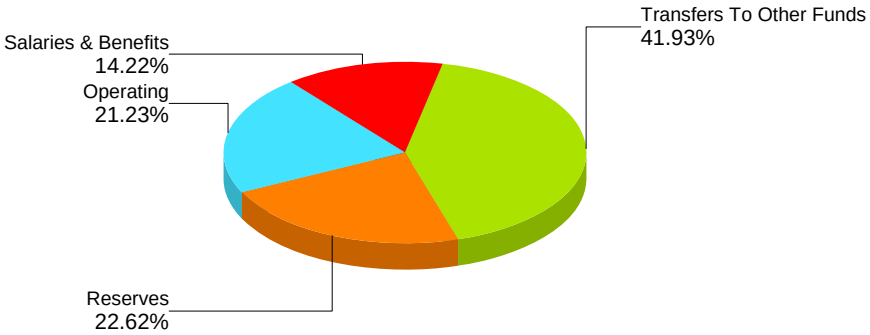
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	24,117,283	39,718,582	0	21,521,350
Intergovernmental Revenue	586,786	0	4,003,214	2,186,582	0
Charges For Services	26,178,560	26,864,000	26,864,000	22,601,813	27,522,075
Miscellaneous Revenues	547,832	755,400	755,400	634,825	560,700
Interfund Transfers	8,896,969	42,140	42,140	0	42,740
Total	**$36,210,147**	**$51,778,823**	**$71,383,336**	**$25,423,220**	**$49,646,865**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	5,575,467	6,438,485	6,573,429	5,736,598	7,059,194
Operating	18,655,146	10,269,823	10,121,878	11,798,758	10,540,285
Capital	(2,525,568)	56,468	11,241,341	(5,417,278)	0
Non-Operating	402,604	0	0	0	0
Transfers To Other Funds	13,852,423	15,884,193	20,884,193	18,036,198	20,815,639
Reserves	0	19,129,854	22,562,495	0	11,231,747
Total	**$35,960,072**	**$51,778,823**	**$71,383,336**	**$30,154,276**	**$49,646,865**

Uses by Category



Staffing Levels	2013-2014	2014-2015	2015-2016
Total Staffing Levels	**89.3**	**85**	**85.4**

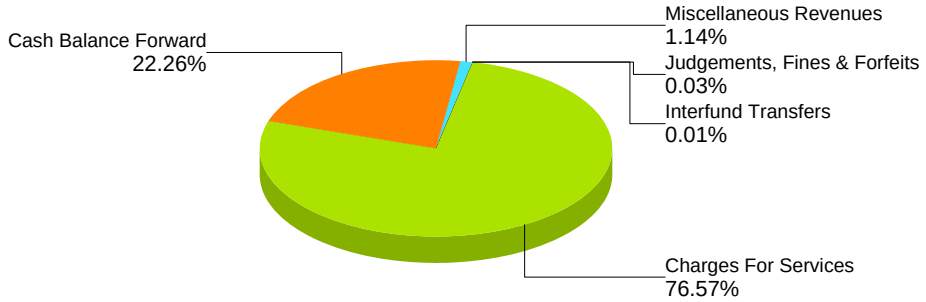
ELECTRIC

The Electric Fund consists of two departments: Electric and Customer Service. The Electric Department is a highly skilled and motivated team with one goal ? provide outstanding customer service and reliable energy to all of our customers, through implementation of advanced technology and continued use of proven industry standards, while protecting our environment to ensure our citizens have dependable clean energy for tomorrow. We continually strive to improve on outage restoration and duration times as well as system reliability.

The Customer Service Department's primary function is to provide information and service to all citizens within our service territories. This team also handles the billing function for all municipal services. Customer service representative can set up new utility service accounts, arrange payment plans or extensions and aid our customers in contacting local organizations who offer assistance to those experiencing difficulties. The Customer Service team is dedicated to utilizing available technology to provide the best possible customer experience.

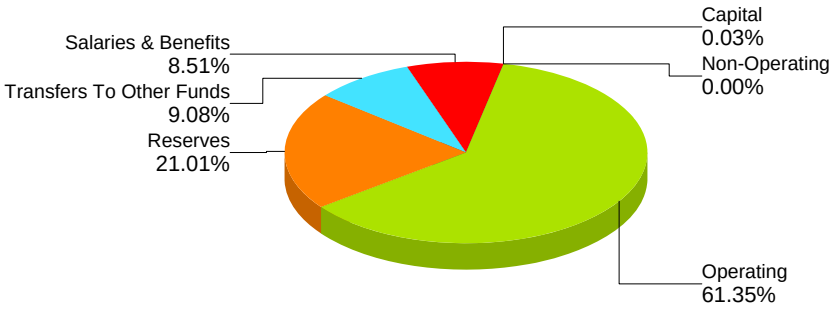
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	26,495,077	38,351,152	0	44,000,000
Charges For Services	150,583,260	156,860,516	155,959,958	122,539,491	151,330,359
Judgements, Fines & Forfeits	49,049	25,000	25,000	103,004	50,000
Miscellaneous Revenues	728,654	1,945,450	1,945,450	2,227,477	2,248,375
Interfund Transfers	6,767,007	16,460	16,460	57,417	16,460
Total	**$158,127,969**	**$185,342,503**	**$196,298,020**	**$124,927,389**	**$197,645,194**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	12,177,133	15,240,264	15,076,147	12,351,111	16,827,232
Operating	125,524,324	123,438,342	123,591,246	96,460,950	121,264,798
Capital	27,000	0	598,443	(3,723,850)	69,000
Non-Operating	80	3,000	3,000	165	3,000
Transfers To Other Funds	13,795,352	12,254,701	12,254,701	9,440,902	17,947,606
Reserves	0	34,406,196	44,774,483	0	41,533,558
Total	**$151,523,889**	**$185,342,503**	**$196,298,020**	**$114,529,278**	**$197,645,194**

Uses by Category



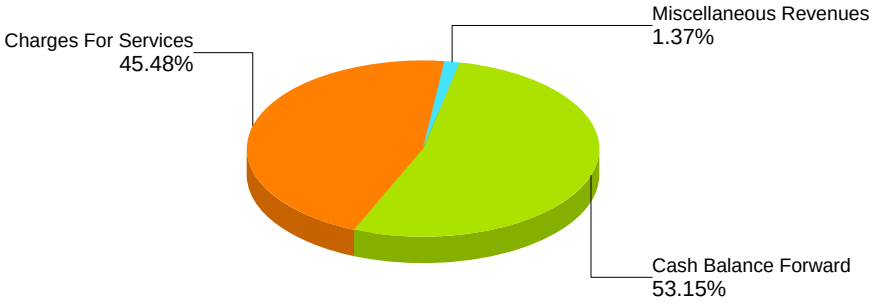
Staffing Levels	2013-2014	2014-2015	2015-2016
Total Staffing Levels	**153.25**	**151**	**159.8**

TELECOMMUNICATIONS

The Telecommunications Division provides broadband services to the City and the community by operating a fiber optics based broadband network. This network provides internal telecommunications services for City of Ocala business and administrative operations. Network services are also available to external customers, including other government agencies, educational institutions, hospitals and medical facilities, and commercial and industrial businesses.

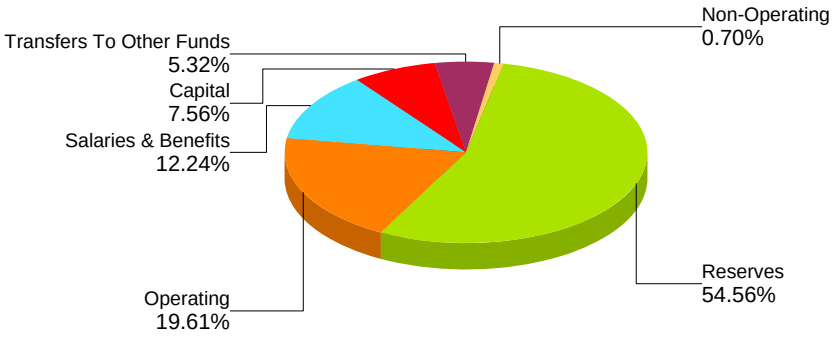
Funding Sources	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Cash Balance Forward	0	3,778,137	4,241,863	0	4,344,845
Charges For Services	2,709,099	2,513,858	2,788,654	2,586,596	3,717,785
Miscellaneous Revenues	47,061	30,000	30,000	84,574	112,000
Total	**$2,756,160**	**$6,321,995**	**$7,060,517**	**$2,671,169**	**$8,174,630**

Sources by Category



Funding Uses	FY 13-14 Actuals	Adopted Budget FY 14-15	Amended Budget FY 14-15	YTD Actuals FY 14-15	Adopted Budget FY 15-16
Salaries & Benefits	627,202	844,769	909,172	709,021	1,000,677
Operating	1,240,679	1,268,471	1,323,199	1,279,174	1,603,428
Capital	0	348,000	381,462	115,505	618,000
Non-Operating	0	0	14,907	14,907	57,600
Transfers To Other Funds	1,240,221	152,631	152,631	127,193	434,930
Reserves	0	3,708,124	4,279,146	0	4,459,995
Total	**$3,108,102**	**$6,321,995**	**$7,060,517**	**$2,245,800**	**$8,174,630**

Uses by Category



Staffing Levels	2013-2014	2014-2015	2015-2016
Total Staffing Levels	**6**	**7**	**10**

APPENDICES

Position Summary
Statistical Data
Fee Schedule
Glossary

Ocala is a great place to live, play, and prosper

POSITION SUMMARY

FUND/Department	FY2014 Adopted			FY2015 Adopted			FY2016 Adopted		
	Full-Time	Part-Time	FTE Total	Full-Time	Part-Time	FTE Total	Full-Time	Part-Time	FTE Total
GENERAL FUND									
Executive	9	0	9	9	0	9	13	0	13
Support Services	4	0	4	4	0	4	0	0	0
City Clerk	5	0	5	5	0	5	5	0	5
Internal Auditor	2	0	2	2	0	2	3	0	3
Office of Budget & Finance	23	0.63	23.63	26	0.63	26.63	28	0	28
Human Resources & Risk Mgmt	7	0	7	8	0	8	9	0	9
Development Services	32	1.5	33.5	33.75	0.88	34.63	39.6	0.88	40.48
Police Department	234	11.5	245.5	236	11.64	247.64	240	10.19	250.19
Fire Department	131	0	131	133	0.63	133.63	132	0.88	132.88
Engineering	16	0	16	11	0	11	12	0	12
Recreation & Parks	36	14.45	50.45	36	21.53	57.53	43	11.47	54.47
Public Works	3	0	3	2	0	2	0	0	0
Facilities	0	0	0	0	0	0	12	1.59	13.59
Fleet	26	2.56	28.56	20	2.04	22.04	22	0.84	22.84
Information Technology	15	0	15	14	0	14	12	0	12
800 MHz	1	0	1	1	0	1	1	0	1
Grants	0	0.1	0.1	0.15	0	0.15	0.15	0	0.15
	544	**30.74**	**574.74**	**540.9**	**37.35**	**578.25**	**571.75**	**25.85**	**597.6**
COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)									
Community Dev. Block Grant	1.15	0	1.15	1.35	0	1.35	1.4	0	1.4
	1.15	**0**	**1.15**	**1.35**	**0**	**1.35**	**1.4**	**0**	**1.4**
RECREATION SPECIAL ACTIVITIES									
Recreation & Parks	0	2.96	2.96	0	5.88	5.88	1	2.78	3.78
	0	**2.96**	**2.96**	**0**	**5.88**	**5.88**	**1**	**2.78**	**3.78**
LOCAL GASOLINE TAX									
Engineering	3	0	3	8	0	8	7	0	7
Public Works	28	0	28	25	0	25	27	0	27
	31	**0**	**31**	**33**	**0**	**33**	**34**	**0**	**34**
DOWNTOWN DEVELOPMENT									
Downtown Development	0.2	0	0.2	0.2	0	0.2	0.2	0	0.2
	0.2	**0**	**0.2**	**0.2**	**0**	**0.2**	**0.2**	**0**	**0.2**
STORMWATER UTILITY									
Public Works	20	2	22	22	0	22	23	0	23
	20	**2**	**22**	**22**	**0**	**22**	**23**	**0**	**23**
COMMUNITY REDEVELOPMENT TRUST FUND									
Community Redevelopment	1.55	0	1.55	1.55	0	1.55	0	0	0
	1.55	**0**	**1.55**	**1.55**	**0**	**1.55**	**0**	**0**	**0**

POSITION SUMMARY (CONTINUED)

FUND/Department	FY2014 Adopted			FY2015 Adopted			FY2016 Adopted		
	Full-Time	Part-Time	FTE Total	Full-Time	Part-Time	FTE Total	Full-Time	Part-Time	FTE Total
OCALA INTERNATIONAL AIRPORT									
Airport	5	0	5	5	0	5	5	0	5
	5	**0**	**5**	**5**	**0**	**5**	**5**	**0**	**5**
SANITATION									
Commercial Sanitation	14	0	14	14	0	14	14	0	14
Residential Sanitation	40	0	40	37	1.25	38.25	38	0	38
	54	**0**	**54**	**51**	**1.25**	**52.25**	**52**	**0**	**52**
WATER & SEWER									
Water & Sewer	88	1.3	89.3	83	1.7	84.7	84	1.4	85.4
	88	**1.3**	**89.3**	**83**	**1.7**	**84.7**	**84**	**1.4**	**85.4**
ELECTRIC									
Electric Utility Services	147	6.25	153.25	147	3.55	150.55	159	0.8	159.8
	147	**6.25**	**153.25**	**147**	**3.55**	**150.55**	**159**	**0.8**	**159.8**
TELECOMMUNICATIONS									
Telecommunications	6	0	6	7	0	7	10	0	10
	6	**0**	**6**	**7**	**0**	**7**	**10**	**0**	**10**
CITY POSITION TOTAL	**897.9**	**43.25**	**941.15**	**892**	**49.73**	**941.73**	**941.4**	**30.83**	**972.18**

Statistical Data

Millage Rates & Levies - All Overlapping Governments
Millage Rates & Tax Levies – Downtown Districts
Ten Largest Employers & Taxpayers
Miscellaneous Statistical Data
Demographic Statistics
Median Age & Per Capita Income
Average Annual Unemployment Rate
New Construction & Average Cost of 1000 KWHs

ALL OVERLAPPING GOVERNMENTS

MILLAGE RATES					
Fiscal Year	City	County	School Board	Water Mgmt District (1)	Total
2007	5.6760	4.5700	7.8690	0.4620	18.5770
2008	4.5288	3.4900	7.6070	0.4158	16.0416
2009	4.5288	3.8900	7.4980	0.4158	16.3326
2010	4.9664	3.9000	7.4780	0.4158	16.7602
2011	5.6183	3.8900	7.7370	0.4158	17.6611
2012	5.9332	3.8900	7.7080	0.3313	17.8625
2013	6.1502	3.8900	7.6761	0.3313	18.0476
2014	6.2502	3.8900	7.3390	0.3283	17.8075
2015	6.1638	3.8400	7.2980	0.3164	17.6182
2016	6.6177	4.3100	8.1720	0.3023	19.4020

Note: *City residents pay the Basic Operating Millage for both the City (6.6177) and the County (4.3100) in addition to the millage rates for the School Board and the Water Management District.*

TAX LEVIES					
Fiscal Year	City	County	School Board	Water Mgmt District (1)	Total
2007	21,353,951	17,193,015	29,604,341	1,738,112	69,889,419
2008	21,339,901	16,445,031	35,844,513	1,959,268	75,588,713
2009	21,405,324	18,386,042	35,439,215	1,965,274	77,195,855
2010	21,934,080	17,224,330	33,026,548	1,836,379	74,021,337
2011	21,994,210	15,193,738	30,219,524	1,624,050	69,031,522
2012	21,892,157	14,353,214	28,440,764	1,222,422	65,908,557
2013	21,856,283	13,824,094	27,278,952	1,177,358	64,136,687
2014	22,187,085	13,808,800	26,052,129	1,165,406	63,213,420
2015	22,677,080	14,127,646	26,849,886	1,164,059	64,818,672
2016	26,166,092	17,041,549	32,311,726	1,195,281	76,714,648

Note: *The tax levies for overlapping governments reflect each government's millage applied to the total taxable valuation within the City's corporate boundaries using a 100% collection rate.*

(1) *This column represents the St. John's Water Management District although a small portion of the City limits fall under a different district.*

DOWNTOWN DISTRICTS

MILLAGE RATES			
Fiscal Year	**District A**	**District B**	**District C**
2007	1.8667	1.5361	1.2187
2008	1.5470	1.1981	1.0115
2009	1.3726	1.1566	0.9493
2010	1.3967	1.2163	1.0062
2011	1.5647	1.5508	1.1347
2012	1.5862	1.6191	1.1772
2013	1.6461	1.6542	1.2332
2014	1.5967	1.7013	1.2810
2015	1.4966	1.6332	1.2825
2016	1.4966	1.6332	1.2825

TAX LEVIES			
Fiscal Year	**District A**	**District B**	**District C**
2007	29,215	28,916	11,437
2008	29,129	28,492	11,010
2009	29,311	28,486	11,005
2010	28,839	28,487	11,017
2011	28,940	27,848	10,842
2012	28,258	26,998	10,626
2013	27,851	26,945	10,399
2014	27,578	26,944	10,167
2015	26,199	25,612	9,198
2016	26,726	26,219	9,345

Note: *The millage rates reflect each district's millage rate applied to the final total taxable valuation within each specific district using a 100% collection rate. However, for budgetary purposes, the City may use as low as 95% collection rate according to S.200.065, Florida Statutes.*

TEN LARGEST EMPLOYERS (Marion County)

Employer	Type of Business	Employees
Marion County Schools	Education	6,071
Munroe Regional Medical Center	Health Care	2,648
State of Florida (All Departments)	Government	2,600
Wal-Mart (Combined)	Retail	2,370
Ocala Regional Health System	Health Care	2,020
Publix Supermarkets (Combined)	Retail	1,488
Marion County Board of Commissioners	Government	1,462
AT&T	Support Services	1,000
City of Ocala	Government	973*
Lockheed Martin	Manufacturing	981

Source: *Ocala/Marion County Chamber & Economic Partnership*
** Full-time equivalent*

TEN LARGEST TAXPAYERS (2014 Tax Roll)

Taxpayer	Type of Business	Taxable Valuation	% of Total Taxable Valuation	Estimated City Tax Bill (1)(2)
K-Mart Corporation	Department Store/Distr. Cntr	53,017,209	1.34%	350,852
Marion Community Hospital	General Hospital Care	46,090,857	1.17%	305,015
Embarq	Telephone Communications	41,535,485	1.05%	274,869
Paddock Mall Associates	Regional Shopping Center	38,555,606	0.98%	255,149
Closetmaid Corporation	Manufacturer	35,799,372	0.91%	236,910
Wal-Mart	Department Store	27,059,078	0.68%	179,069
Carlton Arms of Ocala	Apartment Complex	26,395,483	0.67%	174,677
Heathbrook Ocala Associates	Apartment Complex	26,346,940	0.67%	174,356
Morgan Ocala Center	Medical	21,006,918	0.53%	139,017
C.C. Ocala Joint Venture	Gaitway Plaza - Retail Stores	19,510,365	0.49%	129,114
Total Top Ten Taxpayers		**$ 335,317,313**	**8.48%**	**$ 2,219,029**
Total Other Taxpayers		**$ 3,618,638,365**	**91.52%**	**$ 22,304,563**
Total City of Ocala		**$ 3,953,955,678**	**100%**	**$ 24,371,392**

(1) *City of Ocala taxpayers pay City, County, School Board and certain water district levies. The City levy only is shown here.*

(2) *Excludes property tax levies of the Downtown Development Districts.*

MISCELLANEOUS STATISTICAL DATA

Date of Incorporation	February 4, 1869	Area of City	44.79 square miles
City Charter Adopted	January 28, 1885	2015 Estimated Population	58,355
Form of Government	Council/Manager		
Fire Protection:			
Stations	6	Employees - Civilian	4
Employees - Sworn	126	Fire & Rescue Response Time (M	6.3
Police Protection:			
Stations	4	Vehicular Patrol Units - Marked	124
Employees - Sworn	164	Unmarked Vehicles	80
Employees - Civilian	96	Motorcycles	6
Recreation:			
Land Area (Acres)	837	Athletic Courts	80.5
Activity Centers	5	Golf Courses	2
Pools	2	# of Golf Holes	36
Playgrounds	20	Disc Golf Courses	1
Trails (Miles)	8.1	# of Disc Golf Holes	24
Athletic Fields	31		
Electric:			
Customers	48,834	Miles of Line	2,545
KWH Sales	1,215,133,341	Substations	21
KVA Peak Demand	285 MW		
Parking:			
Municipal Parking Lots	10	Reserved Parking Spaces	284
Number of Meters	60		
Engineering:			
Streets - Paved (miles)	339.35	Sidewalks (miles)	242.2
Streets - Unpaved (miles)	3.38	Bike paths (miles)	27.3
Water, Sewer & Stormwater:			
Storm (miles)	277.2	Force Main (miles)	90.00
Sanitary (miles)	352.68	Lift Stations	129
Water Lines (miles)	568.2		

DEMOGRAPHIC STATISTICS

POPULATION		
Year	**City of Ocala**	**Marion County**
2006	51,853	315,074
2007	54,238	325,023
2008	54,462	329,418
2009	54,599	330,440
2010	56,315	331,298
2011	56,545	331,745
2012	57,041	332,989
2013	57,387	335,008
2014	57,494	337,455
2015	58,355	346,964

POPULATION PROJECTIONS*		
Year	**Marion County**	**State of Florida**
2015	346,964	19,747,233
2020	380,302	21,149,697
2025	411,417	22,442,973
2030	440,330	23,608,972
2035	467,459	24,653,968

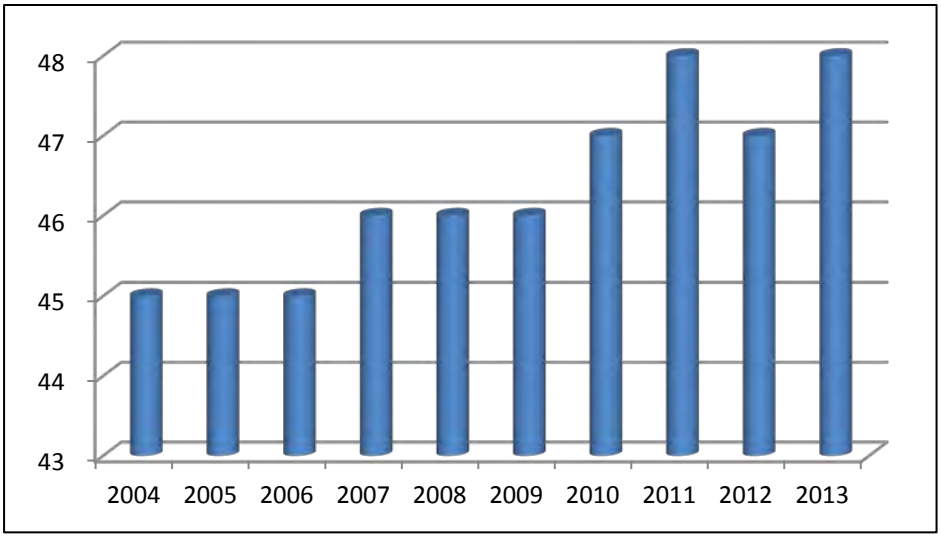
% POPULATION BY AGE GROUP*		
Age	**2015 Marion County**	**2015 State of Florida**
00-14	15.6%	17.2%
15-24	10.3%	12.7%
25-44	20.0%	24.5%
45-64	27.3%	27.0%
65+	26.8%	18.6%

**Data is not maintained for individual cities within Marion County.*

Source: *Bureau of Economic and Business Research, University of Florida, Gainesville, Florida.*

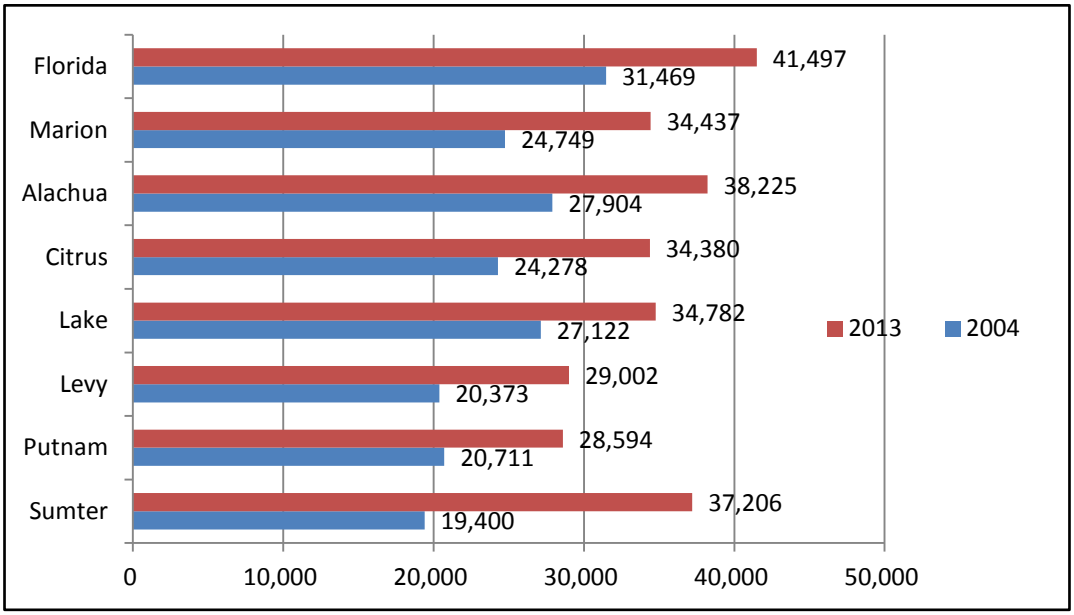
Source: *The Florida Legislature's Office of Economic and Demographic Research.*

MEDIAN AGE OF MARION COUNTY RESIDENTS



Source: *Florida Legislature, Office of Economic and Demographic Research, Tallahassee, FL.*

PER CAPITA INCOME OF MARION & SURROUNDING COUNTIES



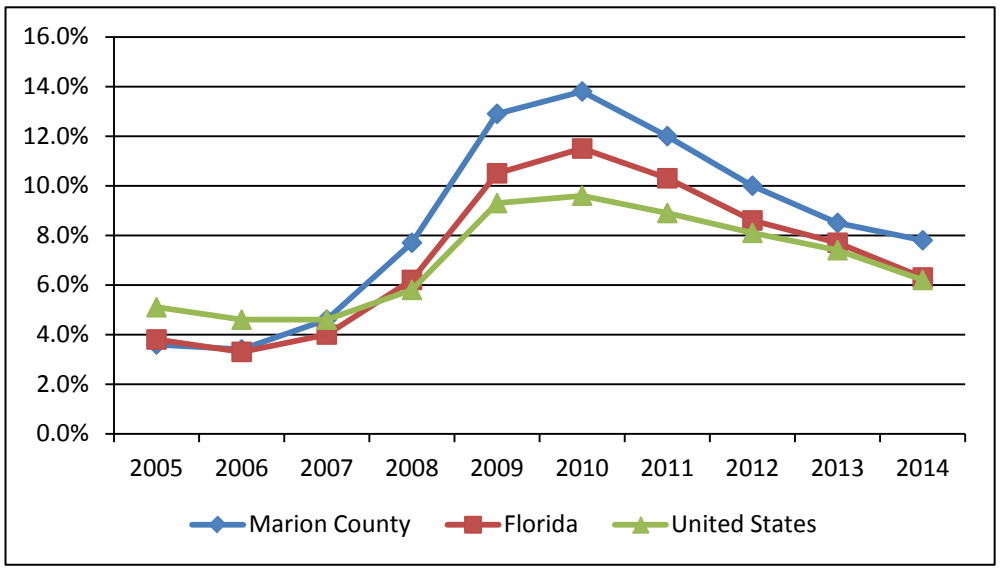
Marion County's per capita income has increased 39% from 2004 to 2013.

The State of Florida's per capita income has increased 32% from 2004 to 2013.

Source: *Florida Legislature, Office of Economic and Demographic Research, Tallahassee, FL.*

AVERAGE ANNUAL UNEMPLOYMENT RATE

Year	Marion County	Florida	United States
2005	3.6%	3.8%	5.1%
2006	3.4%	3.3%	4.6%
2007	4.6%	4.0%	4.6%
2008	7.7%	6.2%	5.8%
2009	12.9%	10.5%	9.3%
2010	13.8%	11.5%	9.6%
2011	12.0%	10.3%	8.9%
2012	10.0%	8.6%	8.1%
2013	8.5%	7.7%	7.4%
2014	7.8%	6.3%	6.2%



Source: *U.S. Department of Labor, Bureau of Labor Statistics*

NEW CONSTRUCTION - UNITS AND VALUE				
	Commercial Construction		Residential Construction	
Fiscal Year	# of Units	Value	# of Units	Value
2005	185	102,095,524	867	122,621,881
2006	156	102,815,257	881	145,571,695
2007	175	151,119,124	393	70,027,178
208	134	133,422,696	253	38,741,704
2009	52	26,693,633	67	10,916,289
2010	38	23,428,680	106	18,038,057
2011	52	32,214,686	39	7,753,050
2012	54	36,029,542	31	4,652,855
2013	31	11,551,770	76	17,730,674
2014	41	76,095,142	81	22,875,600

MONTHLY AVERAGE COST OF 1000 KWHs IN THE OCALA AREA				
Year	Ocala	FL Power	Clay	Sumter
2005	99.77	91.32	85.44	96.37
2006	117.08	106.82	104.24	108.20
2007	106.46	104.39	93.59	106.95
2008	136.55	106.36	100.02	114.18
2009	139.84	125.60	109.63	123.60
2010	136.60	123.78	113.08	128.05
2011	117.04	116.36	113.93	124.25
2012	114.60	93.01	112.05	124.27
2013	118.64	93.23	109.00	122.55
2014	118.64	95.69	117.00	126.87

Fee Schedule

Ocala International Airport
Community Development Services
Electric
Engineering
Recreation & Parks
Sanitation
Telecommunications
Water & Sewer

OCALA INTERNATIONAL AIRPORT

Airport Fees	Fiscal Year 2014-2015	Fiscal Year 2015-2016
Landing Fees - Non-Taxable	$ 300.00	$ 300.00
Commission - Commercial Operators - Non-Taxable		
Flight Training		
Single	125.00	125.00
TurboProp	175.00	175.00
Jet	200.00	200.00
Helicopter	200.00	200.00
Fuel Flowage	.65 per gallon	.65 per gallon
Car Rental	3% adjusted gross	3% adjusted gross
Airframe & Powerplant Repair	2% adjusted gross	2% adjusted gross
Aircraft Parts Sales	2% adjusted gross	2% adjusted gross
Aircraft Avionics Instrument Services	2% adjusted gross	2% adjusted gross
Propeller Repair Service	2% adjusted gross	2% adjusted gross
Aircraft Rental		
Single	125.00	125.00
TurboProp	175.00	175.00
Jet	200.00	200.00
Helicopter	200.00	200.00
T-Hangar Rates		
1,088 sqft	225.00	225.00
1,267 sqft	300.00	300.00
1,309 sqft	375.00	375.00
Miscellaneous Unclassified - Non-Taxable		
Flight Stairs	200.00 each	200.00 each
Gate Cards	25.00 each	25.00 each
Keys	5.00 each	5.00 each
Aircraft Overnight Parking		
Up to 49 feet	10.00 per day	10.00 per day
49 feet - 79 feet	15.00 per day	15.00 per day
79 feet - 118 feet	25.00 per day	25.00 per day
118 feet - 171 feet	35.00 per day	35.00 per day
171 feet - 214 feet	50.00 per day	50.00 per day
Commericial Filming	150.00 per hour	150.00 per hour
Commercial Photography	75.00 per hour	75.00 per hour
Special Events	50.00 per day	50.00 per day

DEVELOPMENT SERVICES

Development Services Fees	FY 2014-2015	FY 2015-2016
Rezoning	$ 1,000.00	$ 1,000.00
Amendments to a land use and zoning ordinance	200.00	200.00
Single-Family Attached Developments in the R-3 Zoning District		
a. Rezoning	1,000.00	1,000.00
b. Amendment	1,000.00	1,000.00
c. Site plan review/Developer's Agreement/Neighborhood meeting	2,500.00	2,500.00
Subdivision Review		
e. Administrative review	300.00	300.00
PD (Planned Development)		
a. Rezoning/PD conceptual plan (less than 10 acres)	1,500.00	1,500.00
b. Rezoning/PD conceptual plan (10 acres or more)	2,000.00	2,000.00
c. Rezoning without a conceptual plan	1,000.00	1,000.00
d. Amendment to a conceptual plan or final PD plan (less than 10 acres)	500.00	500.00
e. Amendment to a conceptual plan or final PD plan (10 acres or more)	1,000.00	1,000.00
f. Final PD plan	1,000.00	1,000.00
g. Final PD plan submitted as part of a site plan, subdivision plan or PD conceptual review (no additional fee required)	-	-
h. Administrative review	300.00	300.00
i. Developer's Agreement	1,500.00	1,500.00
PUD		
a. Rezoning with conceptual plan	2,000.00	2,000.00
b. Amendment (conceptual/preliminary/final plan)	1,000.00	1,000.00
c. Preliminary and final plan review	1,000.00	1,000.00
d. Administrative review	300.00	300.00
Shopping Center		
a. Rezoning	1,000.00	1,000.00
b. Conceptual plan $1000 plus $.0175 per square foot of building area (The initial fee includes the first submittal review, any further submittal will require the revised site plan fee).	1,000.00	1,000.00
c. Developer's Agreement	1,500.00	1,500.00
d. Final site plan $2000 plus $.0175 per square foot of building area (the initial fee includes the first submittal review, any further submittal will require the revised site plan fee).	2,000.00	2,000.00
e. Revised conceptual or final site plan (any submittal beyond the first submittal and first resubmitted review).	500.00	500.00
Special Exception Variances		
Special Exception	1,000.00	1,000.00
a. Variance through Board of Adjustment	1,000.00	1,000.00
b. Administrative variance	400.00	400.00
Special exception and variance application on the same parcel	1,000.00	1,000.00

DEVELOPMENT SERVICES

Development Services Fees	FY 2014-2015	FY 2015-2016
Resolution	500.00	500.00
Public hearing	1,000.00	1,000.00
Neighborhood meetings (rezoning, land use amendments, PUDs or shopping center site plans) If the city participates in the preparation or notification of the meeting.	500.00	500.00
Abrogation	1,000.00	1,000.00
Vacation of plat	1,000.00	1,000.00
General Developer's Agreement	1,500.00	1,500.00
RBH (Ordinance No. 5882 public hearing, certificate of appropriateness and developer's agreement)	1,500.00	1,500.00
Amendments to a land development regulations	2,500.00	2,500.00
Amendments to land development regulations (table of permitted uses)	4,000.00	4,000.00
Site plan review (buildings under 30,000 square feet) (The initial fee includes the first submittal and first resubmitted review, any further submittal will require the revised site plan fee)	2,000.00	2,000.00
Site plan review (buildings over 30,000 square feet), plus $.0175 per square feet (The initial fee includes the first submittal and first resubmitted review, any further submittal will require the revised site plan fee)	2,000.00	2,000.00
Revised site plan (e-plans) $40.00 per page up to a max $400.00 (any submittal beyond the first submittal and first resubmitted review)	$40.00 per page up to $400.00	$40.00 per page up to $400.00
Revised site plan $400 (any submittal beyond the first submittal and first resubmitted review)	400.00	400.00
Site plan inspection: For first 50,000 square feet of land developed, plus $200.00 for each additional 50,000 square feet or portion thereof	500.00	500.00
Minor site plan (The initial fee includes the first submittal and first resubmitted review, any further submittal will require the revised site plan fee)	500.00	500.00
Revised minor site plan (e-plans) $25.00 per page up to a max of $125.00 (any submittal beyond the first submittal and first resubmitted review)	$25.00 per page up to $125.00	$25.00 per page up to $125.00
Revised minor site plan (any submittal beyond the first submittal and first resubmitted review)	125.00	125.00
Review of county site plan	500.00	500.00
Small-scale land use amendment	1,000.00	1,000.00
Joint small-scale land use amendment and rezoning	1,500.00	1,500.00
Large-scale land use amendment (under 10 acres)	2,000.00	2,000.00
Large-scale land use amendment (over 10 acres)	4,000.00	4,000.00
Text amendment associated with a map amendment	1,500.00	1,500.00
Amendments to the comprehensive plan goals, objectives and policies	4,000.00	4,000.00
Certificate of appropriateness application	100.00	100.00

DEVELOPMENT SERVICES

Development Services Fees	FY 2014-2015	FY 2015-2016
Resubmitted certificate of appropriateness application based on a prior approval within the previous six months	50.00	50.00
Historic district nomination	300.00	300.00
Letter of compliance/research	125.00	125.00
Development of regional impact which includes development order	60,000.00	60,000.00
Amendment to development order	7,500.00	7,500.00
DRI closeout/build out agreement	3,000.00	3,000.00
Concurrency determination application, minimal review	100.00	100.00
Concurrency determination application	750.00	750.00
Concurrency determination application with alternate date	900.00	900.00
Transportation proportionate fair-share application	750.00	750.00
Transportation proportionate fair-share agreement/amendment	5,000.00	5,000.00
Home occupation permit, plus an annual renewal fee of $10.00	25.00	25.00
Subdivisions		
a. Pre-Conceptual Plan fee	500.00	500.00
b. Conceptual Plan fee		
1. 1-15 lots @ 350.00 plus $17.50 per lot or parcel	350.00	350.00
2. 16 lots and up @ 700.00 plus $17.50 per lot or parcel	700.00	700.00
3. Revised conceptual plan 1-15 lots (e-plans) $87.50 per page up to a max $350.00 (any submittal beyond the first submittal and first resubmitted review)		$87.50 per page up to $350.00
4. Revised conceptual plan 16 lots and up (e-plans) $175.00 per page up to a max $700.00 (any submittal beyond the first submittal and first resubmitted review)		$175.00 per page up to $700.00
c. Conceptual Plan/Final PUD Plan fee		
1. 1-15 lots @ 500.00 plus $17.50 per lot or parcel	500.00	500.00
2. 16 lots and up @ 1000.00 plus $17.50 per lot or parcel	1,000.00	1,000.00
3. Revised conceptual plan/final PUD plan 1-15 lots (e-plans) $125.00 per page up to a max $500.00 (any submittal beyond the first submittal and first resubmitted review)		$125.00 per page up to $500.00
4. Revised conceptual plan/final PUD plan 16 lots and up (e-plans) $250.00 per page up to a max $1,000.00 (any submittal beyond the first submittal and first resubmitted review)		$250.00 per page up to $1,000.00
d. Improvement plan review fee 1000.00 plus $30.00 per 100 feet of road	1,000.00	1,000.00
1. Revised improvement plan (e-plans) $125.00 per page up to a max $1,000.00 (any submittal beyond the first submittal and first resubmitted review)		$125.00 per page up to $1,000.00
e. Final Plat Fee		
1. 1-15 lots @ 450.00 plus $17.50 per lot or parcel	450.00	450.00
2. 16 lots and up @850.00 plus $17.50 per lot or parcel	850.00	850.00
f. Developer's agreement	1,500.00	1,500.00

DEVELOPMENT SERVICES

Development Services Fees	FY 2014-2015	FY 2015-2016
g. Inspections: Two and a half percent (2.5%) of the total cost of subdivision improvements, as defined in code of ordinance (section 114-3), or as defined in the developer's agreement		
h. Review of county subdivision plans	1,000.00	1,000.00
i. Review of As-Built Drawings: One half of one percent (0.5%) of the total cost of subdivision improvements, as defined in section 114-3, or as defined in the developer's agreement.		
j. Items a-f. may include additional city attorney fees as defined by Section 114-10		
k. Where city staff is required to review the Conceptual Plan (Step b), the Improvement Plan (Step c) more than two times an additional fee shall be required. The additional fee shall be equal to the original base fee for the appropriate step and apply to each additional review starting with the third review that results in additional comments to be addressed.		
l. Termination of Developer's Agreement per ordinance 2012-49		$500.00
m. Termination of Developer's Agreement needing council approval		$750.00
n Mobile Home Site Agreement		$500.00
o. Miscellaneous Agreement		$1,000.00
Annexation (See Footnote below)		
a. Joint annexation, land use amendment and rezoning for a parcel of land one acre or less in size which contains an existing single family or duplex dwelling	500.00	500.00
b. All other annexations	800.00	800.00
Environmental study (non DRI), per study	2,500.00	2,500.00
Chapter 163 development agreement	7,500.00	7,500.00
Amendment to a Chapter 163 development agreement	6,000.00	6,000.00
Minor amendment to a Chapter 163 Development Agreement (changes pertaining to one section of the agreement that does not address traffic studies or mitigation)	3,000.00	3,000.00
DRI annual report	750.00	750.00
Traffic study	2,500.00	2,500.00
Revised traffic study resubmitted after the initial review	1,500.00	1,500.00
Tree Restoration Plan	300.00	300.00
Site permit (site, subdivision and PUD plans) 150.00 for the first 50,000 square feet plus $20.00 for each additional 25,000 square feet or major fraction thereof	150.00	150.00
Tree removal application	100.00	100.00
Retention/maintenance of imaged approved plans and related documents (cost per page)	5.00	5.00
Signage for P&Z or City Council review	300.00	300.00
Signage application	50.00	50.00
Permanent freestanding, roof and projecting on-site signs needing a permit shall be as follows:		

DEVELOPMENT SERVICES

Development Services Fees	FY 2014-2015	FY 2015-2016
a. For illuminated signs, $0.30 for each square foot of each face	$0.30 per sq. ft.	$0.30 per sq. ft.
b. For nonilluminated signs, $0.20 for each square foot of each face.	$0.20 per sq. ft.	$0.20 per sq. ft.
A permit fee shall not be less than $50.00, nor shall it exceed $300.00.	$50.00 up to $300.00	$50.00 up to $300.00
Wall, window and fascia signs requiring a permit shall be as follows:		
a. For illuminated signs, $0.30 for each square foot, with a minimum of $50.00	$0.30 per sq. ft. minimum of $50.00	$0.30 per sq. ft. minimum of $50.00
b. For nonilluminated signs, $50.00 per sign	$50.00 per sign	$50.00 per sign
Temporary signs requiring a permit shall be $35.00 for each permit period. The permit fee may be waived by the building official for nonprofit organizational use if, in his opinion, the erection of the sign will not require city inspections	35.00	35.00
Off-site advertising signs shall be $20.00 plus $0.50 for each $100.00, or major fractional part thereof, of the sworn estimate of the cost of construction, reconstruction or repairs. Where the cost of any construction or repair is, in good faith, estimated to be less than $100.00, then in that event no permit shall be required or fees collectible for such construction or repair		
License for off-site advertising signs must be renewed annually by payment of a renewal fee of $75.00 for each off-site advertising sign face.	75.00	75.00
Sign on a city sidewalk in the B-3 zoning district	50.00	50.00
Parking Study (staff review only)	500.00	500.00
Parking Study (P&Z public hearing)	1,000.00	1,000.00
Solid Waste Fees		
1. Residential -- $265.00 per residential unit and shall be due and payable at the time of council approval of the plat.		
2. Commercial developments-- $115.00 per cubic yard of dumpster capacity required, plus $66.00 per cubic yard collected multiplied by the number of times collected per week. The fee shall be calculated, due and payable within 30 days of initiation of permanent electric service.		
Development Extension Dates		
1. Budget Resolutions	250.00	250.00
2. Staff letter of confirments	100.00	100.00
Permit Fees		
Building permits		
1. For each issuing permit	50.00	35.00
a. Repaving and striping to original setting	100.00	100.00
b. Residential re-roof	100.00	100.00
2. Plus the following when provided:		

DEVELOPMENT SERVICES

Development Services Fees	FY 2014-2015	FY 2015-2016
a. Construction and repairs: $0.45 for each $100 or major fractional part thereof, of the sworn estimate of the cost of construction, reconstruction or repairs, exclusive equipment		
Plus:		
Total square footage under roof applicable to construction times $0.05		
b. Moving buildings: For buildings moved within the city limits	30.00	30.00
c. Building demolition: For the issuance of each permit, per building	25.00	25.00
d. Pumps (service station), each	25.00	25.00
e. Tanks (service station), each	25.00	25.00
f. Temporary structures, each	15.00	15.00
g. Mobile home setup for issuance of each permit	50.00	50.00
Change of occupancy/ownership inspections	75.00	75.00
Commercial non-refundable submittal review fee	100.00	100.00
Residential non-refundable submittal review fee	50.00	50.00
Review fee for additions and renovations	25.00	25.00
Commercial building plan review: For review of each plan, there shall be a fee in the amount of 50 percent of the permit fee		
Residential plan review, new single-family and duplex dwelling	50.00	50.00
Plan reviews and related services by fire department:		
1. Site plan/subdivision review, per phase	25.00	25.00
2. New construction/renovations/additions, per square foot $0.05	$0.05 per sq. ft.	$0.05 per sq. ft.
3. Fire sprinkler/standpipe systems (up to 10,000 sq ft), per system, per building	75.00	75.00
4. Fire sprinkler/standpipe systems (over 10,000 sq ft), per 1,000 sq ft over 10,000 sq ft system, per building	10.00	10.00
5. Fire pump, per pump	35.00	35.00
6. Fire alarm systems (up to 10,000 sq ft) per system, per building	75.00	75.00
7. Fire alarm systems (over 10,000 sq ft) per 1,000 sq ft over 10,000 sq ft	10.00	10.00
8. Smoke evacuation systems (up to 10,000 sq ft), per system, per building	75.00	75.00
9. Smoke evacuation systems (over 10,000 sq ft) per 1,000 sq ft over 10,000 sq ft	10.00	10.00
10. Fire suppression systems (hoods or paint booths), per system	25.00	25.00
11. Ventilation systems (hoods or paint booths), per system	25.00	25.00
12. Emergency generator systems, per system	25.00	25.00
13. Fuel tanks above ground (liquid or gas) Each includes plan review and inspection of installation supports	40.00	40.00

DEVELOPMENT SERVICES

Development Services Fees	FY 2014-2015	FY 2015-2016
14. Fireworks: (public or private displays), per displays	100.00	100.00
15. Tents (sales, carnivals, and revivals), per site	100.00	100.00
16. Pools	50.00	50.00
17. Signs permit	50.00	50.00
18. Amusement parks (fairs, carnivals, and festivals), per site	100.00	100.00
19. Burn permits:		
a. Open burning permit (each for rural or commercial)	50.00	50.00
b. Special--no charge for campfires, ceremonials		
18. Miscellaneous review	25.00	25.00
New Construction Inspection Fees & Related Services by Fire Department		
1. First inspection - no additional charge (included with plans review fees)		
2. First reinspection	35.00	35.00
3. Second reinspection	75.00	75.00
4. Third reinspection and each additional reinspection	150.00	150.00
Plumbing permit fees		
For each issuing permit	50.00	35.00
Plus:		
1. For standard improvements: the total square footage under roof applicable to construction times $0.25 or		
2. For special improvements: $0.45 for each $100.00 or major fractional part thereof, of the sworn estimate of the cost of construction, reconstruction or repairs, exclusive of equipment.		
Mechanical permit fees		
For each issuing permit	50.00	35.00
Residential Mechanical Changeout	75.00	75.00
Plus:		
1. For standard improvements: total square footage of air conditioned floor area applicable to construction times $0.25		
2. For special improvements: $0.45 for each $100.00 or major fractional part thereof, of the sworn estimate of the cost of construction, reconstruction or repairs, exclusive of equipment.		
Gas permit fees		
For each issuing permit	50.00	35.00
Plus:		
1. For standard improvements: total square footage under roof applicable to construction times $0.01 or		
2. For special improvements: $0.45 for each $100.00 or major fractional part thereof, of the sworn estimate of the cost of construction, reconstruction or repairs, exclusive of equipment.		
Electrical permit fees		
For each issuing permit	50.00	35.00

DEVELOPMENT SERVICES

Development Services Fees	FY 2014-2015	FY 2015-2016
Plus:		
1. For standard improvements:		
a. Total square footage under roof applicable to construction times $0.25; plus		
b. For improvements with alarm systems, total square footage under roof applicable to construction times $0.01; or		
2. For special improvements: $0.45 for each $100.00 or major fractional part thereof, of the sworn estimate of the cost of construction, reconstruction or repairs, exclusive of equipment when applied		
Reinspection fee when extra inspection trips are necessary due to any one or more of the following reasons: (1) wrong address; (2) work not complete when inspection called for; or (3) building locked up when inspection called for	25.00	25.00
Construction is commenced before a permit is obtained, all fees that would have been required for such construction shall be doubled		
Certificate of competency - exterior examination	25.00	25.00
Certificate of competency - letter of reciprocity	15.00	15.00
Mobile vendor license application fee	50.00	50.00
Mobile vendor license yearly renewal fee	150.00	150.00
Taxi / limousine franchise fee review	200.00	200.00
Valet parking fees		
1. New license application fee (non-refundable)	50.00	50.00
2. Annual renewal license application fee	100.00	100.00
3. The annual fee for a valet parking service license is $100.00 per valet ramping space, up to a maximum of $500.00 for five spaces. If the license is for a valet ramping zone, the annual fee will be a flat rate of $500.00.		
4. In addition to the other fees required by this section, an applicant must also pay an annual $50.00 fee for each sign, podium, or stand the applicant intends to place on the public property.		
5. There will be a one-time fee for each sign that must be placed in the public property by the city as a result of the proposed valet parking service. The fee for each of the city signs will be determined on a case-by-case basis, depending on the actual cost incurred by the city.		
Other Fees		
Special subcontractor's license	100.00	100.00
Sidewalk café - administrative review fee	100.00	100.00
Electric Fence License - administrative review fee	125.00	125.00
Electric Fence License - annual renewal fee	25.00	25.00
Pawn broker / Second hand dealer license	50.00	50.00
Fortuneteller adminstrative review fee	50.00	50.00
Contractor - general certification	75.00	75.00

DEVELOPMENT SERVICES

Development Services Fees	FY 2014-2015	FY 2015-2016
Contractor - tested certification	75.00	75.00
Contractor - certified certification	20.00	20.00
Contractor - recertification	75.00	75.00
Donation Boxes (For Profit)	$50.00	50.00
Alcoholic beverage location permit		
1. New alcoholic beverage location permit (new location)	300.00	300.00
2. Change of ownership/leaseholder	150.00	150.00
2. Annual renewal fee for alcoholic beverage permits: $100.00 (due and payable on or before October 1 of each year). If a permit holder fails to pay the annual renewal fee on or before October 1 of each year then the renewal fee shall be increased to $200.00, but only if paid on or before November 1 of each year. Thereafter, the permit shall become void and a new location permit must be applied for pursuant to this chapter with the new location fee of $200.00. The voided permit holder must stop selling alcoholic beverages after November 1.		
3. If a business is selling alcoholic beverages without a location permit or with a voided location permit after November 1 of each year, the owner of the business selling alcoholic beverages or the voided permit holder will be required to pay $400.00 for a new location permit plus $400.00 for every year selling alcoholic beverages without a location permit. A business that is selling alcoholic beverages without a location permit must stop selling alcoholic beverages immediately.		
Alcoholic beverage location permit - sign deposit	50.00	50.00
Alcoholic beverage location permit for a special event - profit	200.00	200.00
Alcoholic beverage location permit for a special event - nonprofit	50.00	50.00
Special event application (one day with no alcohol) -- profit	300.00	300.00
Special event application (one day with no alcohol) -- nonprofit	100.00	100.00
Special event application - carnival, circus, public exhibition and rodeo	500.00	500.00
Adult use establishment permit	500.00	500.00
Teen dance application	250.00	250.00
Dance hall administrative review fee	250.00	250.00
Driveway permit		
1. For each issuing permit	35.00	35.00
2. Plus the following when provided:		
a. Construction and repairs: $0.45 for each $100 or major fractional part thereof, of the sworn estimate of the cost of construction, reconstruction or repairs, exclusive equipment		
Right of way permit	25.00	25.00
Code Enforcement fees		

DEVELOPMENT SERVICES

Development Services Fees	FY 2014-2015	FY 2015-2016
Case prosecution costs (per case based)		
Maps/Documents		
Comprehensive plan (GOPs)	20.00	20.00
LDRS Book	125.00	125.00
24″ x 36″ Paper Copy (from large format printer)	3.00	3.00
Other copies from large format printer	$0.50 per sq. ft.	$0.50 per sq. ft.
11" by 17" Paper Copy -- Color	2.00	2.00
24″ x 36″ Paper Copy (from large format printer/plotter) -- Color	12.00	12.00
36″ x 48″ Paper Copy (from large format printer/plotter) -- Color	24.00	24.00
Custom Plots of GIS Maps, Topos and Aerials	$0.75 per sq. ft.	$0.75 per sq. ft.
Topographic Maps-Entire city on Disk in Auto-CAD	200.00	200.00
Topographic maps-Custom or specific requests- saved to disk less than full package.	$30.00 minimum charge	$30.00 minimum charge
Aerial photos-entire city on disk	200.00	200.00
Aerial photos-custom or specific requests saved to disk less than full package.	$30.00 minimum charge	$30.00 minimum charge
Custom Request for Topographic maps or aerial photos saved to disk that takes more than 60 minutes to process.	200.00	200.00
Footnote: City can waive annexation/land use/zoning fees for an owner of developed property in the County who is seeking water and sewer services from the City. A property owner must enter into an annexation agreement to qualify for fee waivers.		

ELECTRIC

Electric Fees	FY 2014-2015	FY 2015-2016
Power Cost Adjustment	0.02500 (Changes throughout the year by resolution)	0.02758 (Changes throughout the year by resolution)
Residential Charges		
Customer Charge	$ 9.33	$ 9.33
Energy Charge	0.06485	0.06485
Transmission Charge	0.00529	0.00529
Distribution Charge	0.01417	0.01417
Subtotal Usage Charge	0.08431	0.08431
General Services		
Customer Charge	12.22	12.22
Energy Charge	0.06568	0.06568
Transmission Charge	0.00499	0.00499
Distribution Charge	0.01346	0.01346
Subtotal Usage Charge	0.08413	0.08413
Large Power < 150 kVA		
Customer Charge	24.45	24.45
Demand Charge	6.65	6.65
Energy Charge	0.04454	0.04454
Transmission Charge	0.0027	0.0027
Distribution Charge	0.00877	0.00877
Subtotal Usage Charge	0.05601	0.05601
Large Power 150 - 499 kVA		
Customer Charge	24.45	24.45
Demand Charge	7.30	7.30
Energy Charge	0.04652	0.04652
Transmission Charge	0.0026	0.0026
Distribution Charge	0.00589	0.00589
Subtotal Usage Charge	0.05501	0.05501
Large Power > 499 kVA		
Customer Charge	24.45	24.45
Demand Charge	8.25	8.25
Energy Charge	0.0448	0.0448
Transmission Charge	0.00296	0.00296
Distribution Charge	0.00625	0.00625
Subtotal Usage Charge	0.05401	0.05401
Large Power Low Load Factor		
Customer Charge	24.08	24.08
Energy Charge	0.10885	0.10885
Transmission Charge	0.0028	0.0028
Distribution Charge	0.01682	0.01682
Subtotal Usage Charge	0.12847	0.12847
Constant Load		
Customer Charge	2.50	2.50

ELECTRIC

Electric Fees	FY 2014-2015	FY 2015-2016
Power Supply / kWh	0.04611	0.04611
Distribution / kWh	0.01712	0.01712
Transmission / kWh	0.00827	0.00827
Subtotal Usage Charge	0.07150	0.07150
Residential Time Of Use		
Customer Charge	14.35	14.35
On-Peak Energy Charge	0.12651	0.12651
Off-Peak Energy Charge	0.04934	0.04934
General Services Time of Use		
Customer Charge	17.24	17.24
On-Peak Energy Charge	0.12574	0.12574
Off-Peak Energy Charge	0.04958	0.04958
Large Power < 150 kVA Time of Use		
Customer Charge	40.00	40.00
On-Peak Demand Charge	8.60	8.60
Off-Peak Demand Charge	1.95	1.95
On-Peak Energy Charge	0.04504	0.04504
Off-Peak Energy Charge	0.04504	0.04504
Large Power 150 - 499 kVA Time of Use		
Customer Charge	40.00	40.00
On-Peak Demand Charge	9.45	9.45
Off-Peak Demand Charge	1.82	1.82
On-Peak Energy Charge	0.04504	0.04504
Off-Peak Energy Charge	0.04504	0.04504
Large Power > 499 kVA Time of Use		
Customer Charge	40.00	40.00
On-Peak Demand Charge	10.92	10.92
Off-Peak Demand Charge	1.96	1.96
On-Peak Energy Charge	0.04441	0.04441
Off-Peak Energy Charge	0.04441	0.04441
Customer Service Fees		
Initial Customer	40.00	40.00
Transfer (cut/reconnect)	25.00	25.00
Personal (Online) Credit Check	5.00	5.00
Re-read Charge	15.00	15.00
Pole Cut	45.00	45.00
Pole Reconnect	45.00	45.00
Late Fees	5% of Balance	5% of Balance
Bad Check Fees	FL Statutes	FL Statutes
Delinquent Cut/Reconnect	25.00	25.00
After Hours Reconnect	50.00	50.00
After Hours Pole Reconnect	160.00	160.00
After Hours Commercial Reconnect	160.00	160.00
After 2 Same Day Service Charge	60.00	60.00
Apartment Transfer Program	9.00	9.00

ELECTRIC

Electric Fees	FY 2014-2015	FY 2015-2016
Meter Testing (No Change)	20.00	20.00
Temporary Service	100.00	100.00
Tampering (plus cost of repairs)	262.50	262.50
Contribution in aid of construction	See Ordinance	See Ordinance
Transformer Rental	1.5% per month of the total cost of all installed utility-owned facilities beyond meter point	1.5% per month of the total cost of all installed utility-owned facilities beyond meter point
Transformer Owned Discount	$0.15 per kVA of billing demand	$0.15 per kVA of billing demand
Power Factor	Demand charge is applied to kVA, which is based on actual power factor	Demand charge is applied to kVA, which is based on actual power factor
Residential Deposit	2.25 times average bill or $250.00 minimum, whichever is greater	2.25 times average bill or $250.00 minimum, whichever is greater
Commercial Deposit	2.25 times average bill or $500.00 minimum, whichever is greater	2.25 times average bill or $500.00 minimum, whichever is greater
Primary Metering Credits - Transmission	Billed kWh is 95% of metered kWh (5% loss)	Billed kWh is 95% of metered kWh (5% loss)
Primary Metering Credits - Distribution	Billed kWh is 97.5% of metered kWh (2.5% loss)	Billed kWh is 97.5% of metered kWh (2.5% loss)
Underground Differential	Customer shall pay estimated differential cost before work begins	Customer shall pay estimated differential cost before work begins
High Load Factor Credit		
Load Factor 75% and higher	$1.50 per kVA demand unit	$1.50 per kVA demand unit
Load Factor 70% to 74%	$1.25 per kVA demand unit	$1.25 per kVA demand unit
Load Factor 65% to 69%	$1.00 per kVA demand unit	$1.00 per kVA demand unit
Load Factor 60% to 64%	$0.75 per kVA demand unit	$0.75 per kVA demand unit
Private Area Lighting Category I		
100 Watt High Pressure Sodium Post Top		
Initial Charge	N/A	N/A
Monthly Rate	8.65	8.65

ELECTRIC

Electric Fees	FY 2014-2015	FY 2015-2016
100 Watt Mercury Vapor Post Top		
Initial Charge	N/A	N/A
Monthly Rate	5.63	5.63
175 Watt Mercury Vapor Post Top		
Initial Charge	N/A	N/A
Monthly Rate	8.17	8.17
100 Watt High Pressure Sodium Luminaries		
Initial Charge	105.00	105.00
Monthly Rate	7.71	7.71
175 Watt Mercury Vapor Luminaries		
Initial Charge	N/A	N/A
Monthly Rate	7.67	7.67
250 Watt High Pressure Sodium Luminaries		
Initial Charge	140.00	140.00
Monthly Rate	13.63	13.63
400 Watt Mercury Vapor Luminaries		
Initial Charge	N/A	N/A
Monthly Rate	16.00	16.00
400 Watt Metal Halide Flood		
Initial Charge	215.71	215.71
Monthly Rate	19.88	19.88
Private Area Lighting Category II		
100 Watt High Pressure Sodium Post Top		
Initial Charge	N/A	N/A
Monthly Rate	5.52	5.52
100 Watt Mercury Vapor Post Top		
Initial Charge	N/A	N/A
Monthly Rate	2.50	2.50
175 Watt Mercury Vapor Post Top		
Initial Charge	N/A	N/A
Monthly Rate	2.50	2.50
100 Watt High Pressure Sodium Luminaries		
Initial Charge	105.00	105.00
Monthly Rate	4.58	4.58
175 Watt Mercury Vapor Luminaries		
Initial Charge	N/A	N/A
Monthly Rate	2.00	2.00
250 Watt High Pressure Sodium Luminaries		
Initial Charge	140.00	140.00
Monthly Rate	5.55	5.55
400 Watt Mercury Vapor Luminaries		
Initial Charge	N/A	N/A
Monthly Rate	4.00	4.00
400 Watt Metal Halide Flood		
Initial Charge	215.71	215.71
Monthly Rate	7.38	7.38

ELECTRIC

Electric Fees	FY 2014-2015	FY 2015-2016
Private Area Lighting Category III		
100 Watt High Pressure Sodium Post Top		
Initial Charge	N/A	N/A
Monthly Rate	N/A	N/A
100 Watt Mercury Vapor Post Top		
Initial Charge	N/A	N/A
Monthly Rate	N/A	N/A
175 Watt Mercury Vapor Post Top		
Initial Charge	N/A	N/A
Monthly Rate	N/A	N/A
100 Watt High Pressure Sodium Luminaries		
Initial Charge	105.00	105.00
Monthly Rate	2.10	2.10
175 Watt Mercury Vapor Luminaries		
Initial Charge	N/A	N/A
Monthly Rate	N/A	N/A
250 Watt High Pressure Sodium Luminaries		
Initial Charge	140.00	140.00
Monthly Rate	3.05	3.05
400 Watt Mercury Vapor Luminaries		
Initial Charge	N/A	N/A
Monthly Rate	N/A	N/A
400 Watt Metal Halide Flood		
Initial Charge	215.71	215.71
Monthly Rate	3.05	3.05
Private Area Lighting - Poles and Conductor		
Standard 30 foot wood pole		
Initial Charge	100.00	100.00
Monthly Charge (per unit)	2.75	2.75
Standard 35 foot wood pole		
Initial Charge	130.00	130.00
Monthly Charge (per unit)	3.75	3.75
Underground 30 foot wood pole		
Initial Charge	105.00	105.00
Monthly Charge (per unit)	3.00	3.00
Underground 35 foot wood pole		
Initial Charge	135.00	135.00
Monthly Charge (per unit)	4.00	4.00
30 foot concrete pole		
Initial Charge	190.00	190.00
Monthly Charge (per unit)	5.25	5.25
35 foot concrete pole		
Initial Charge	200.00	200.00
Monthly Charge (per unit)	5.50	5.50
14 foot fiberglass poles (for existing installations only)		
Initial Charge	N/A	N/A

ELECTRIC

Electric Fees	FY 2014-2015	FY 2015-2016
Monthly Charge (per unit)	2.75	2.75
Laminated wood poles (for existing installations only)		
Initial Charge	N/A	N/A
Monthly Charge (per unit)	2.75	2.75
Additional wire span (up to 200 feet)		
Initial Charge	90.00	90.00
Monthly Charge (per unit)	2.50	2.50
Private Area Lighting - Decorative Fixtures		
Poles Only		
Decorative Pole - Round Tampered		
Initial Charge	170.41	170.41
Monthly Charge (per unit)	4.73	4.73
Fixture Only - Category I		
70 Watt high pressure sodium coachlight		
Initial Charge	202.01	202.01
Monthly Charge (per unit)	9.26	9.26
70 Watt high pressure sodium acorn		
Initial Charge	324.19	324.19
Monthly Charge (per unit)	12.65	12.65
250 Watt high pressure sodium RA Area Box		
Initial Charge	253.26	253.26
Monthly Charge (per unit)	16.67	16.67
400 Watt high pressure sodium RC Area Box		
Initial Charge	253.26	253.26
Monthly Charge (per unit)	21.20	21.20
Fixture Only - Category II		
70 Watt high pressure sodium coachlight		
Initial Charge	202.01	202.01
Monthly Charge (per unit)	7.01	7.01
70 Watt high pressure sodium acorn		
Initial Charge	324.19	324.19
Monthly Charge (per unit)	10.40	10.40
250 Watt high pressure sodium RA Area Box		
Initial Charge	253.26	253.26
Monthly Charge (per unit)	8.43	8.43
400 Watt high pressure sodium RC Area Box		
Initial Charge	253.26	253.26
Monthly Charge (per unit)	8.43	8.43
Fixture Only - Category III		
70 Watt high pressure sodium coachlight		
Initial Charge	202.01	202.01
Monthly Charge (per unit)	N/A	N/A
70 Watt high pressure sodium acorn		
Initial Charge	324.19	324.19
Monthly Charge (per unit)	N/A	N/A
250 Watt high pressure sodium RA Area Box		

ELECTRIC

Electric Fees	FY 2014-2015	FY 2015-2016
Initial Charge	253.26	253.26
Monthly Charge (per unit)	3.05	3.05
400 Watt high pressure sodium RC Area Box		
Initial Charge	253.26	253.26
Monthly Charge (per unit)	3.05	3.05

ENGINEERING

Engineering Fees	Fiscal Year 2014-2015	Fiscal Year 2015-2016
Right of Way Permits	$ 25.00	$ 25.00
Real Estate		
Burial Permits	25.00	25.00
Prints & Maps		
24" x 36" Paper	3.00	3.00
24" x 36" Mylar	12.00	12.00
30" x 40" Paper	5.00	5.00
30" x 40" Mylar	24.00	24.00
36" x 72" Paper	8.00	8.00
36" x 72" Mylar	32.00	32.00
31" x 31" Paper	32.00	32.00
31" x 31" Mylar	100.00	100.00
Topo (1/4 Section on Disc)	100.00	100.00
84" x 36" (500 scale) Paper	32.00	32.00
84" x 36" (500 scale) Mylar	128.00	128.00
Copies		
8 1/2" x 11" - 1 Sided Copies	0.15	0.15
8 1/2" x 11" - Double Sided Copies	0.20	0.20
11" x 17" - 1 Sided Copies	0.20	0.20

RECREATION & PARKS

Recreation Fees	Fiscal Year 2014-2015	Fiscal Year 2015-2016
Event Food Vendor	$ 40.00 - 215.00	$ 40.00 - 215.00 See Note 1
Event Craft Vendor	25.00 - 75.00	25.00 - 75.00 See Note 1
Event Sponsor	500.00 - 5,000.00	500.00 - 5,000.00 See Note 1
Special Event Application/Permit Fees		
Minor (up to 250 people; no road closure)	50.00	50.00
Late Fee Minor (for applications filed inside of 45 days before the event is to be held)	50.00	50.00
Major (parades and runs within designated routes and events with over 250 people; all events with road closures)	150.00	150.00
Late Fee Major (for applications filed inside of 60 days before the event is to be held)	150.00	150.00
Add Permit Processing for Minor Road Closure (i.e. Frontage Road and/or adjacent parking spaces)	50.00	50.00
Add Permit Processing for Rolling Road Block	50.00	50.00
Add Permit Processing for Major Road Closure within a designated route (i.e. a road adjacent to square requiring a detour of any kind)	100.00	100.00
Special Event - New Route Design (for parades and runs that do not want to use an established route)	40.00 per hour	40.00 per hour
Add Processing for Certificate of Insurance (Over 250 People)	25.00	25.00
Add Noise Permit for amplified sound	45.00	45.00
Add Processing for Council Resolution (Events with Alcohol)		25.00
Add Temp Tent Permit (for tents larger than 10' X 20')	169.00 for 1 tent and 15.00 each additional	169.00 for 1 tent and 15.00 each additional
Add Vendor Sales Permit for Special Event	100.00	100.00
Special Event Support Fees		
Special Event Support - Fire Truck or Mule ATV	100.00 per hour	100.00 per hour
Special Event Support - Fire Engine	150.00 per hour	150.00 per hour
Special Event Support - Police (per officer)	40.00 per hour	40.00 per hour
Special Event Support - Public Works and Recreation & Parks Labor	35.00 per hour	35.00 per hour
Special Event Support - Electric Labor	40.00 per hour	40.00 per hour
Special Event Support - Trash Cans	5.00 each	5.00 each
Special Event Support - 8 CY Dumpster	55.75	55.75
Special Event Support - Power Temp Pole	200.00	200.00
Special Event Support - Panel Box	25.00	25.00
Special Event Support - Electric Usage	5.00 per hour	5.00 per hour

RECREATION & PARKS

Recreation Fees	Fiscal Year 2014-2015	Fiscal Year 2015-2016
Recreation Programs		
Recreation Program Fees	See Note 2	See Note 2
Pool Admission - Child	2.00	2.00
Pool Admission - Adult	3.00	3.00
Pool Admission - Child Pass	45.00	45.00
Pool Admission - Adult Pass	55.00	55.00
Park and Facility Reservations		
Note 3 applies to Facility Fees	See Note 3	See Note 3
American Legion Rental	300.00 up to 8 hours 25.00/additional hour	300.00 up to 8 hours 25.00/additional hour
Train Station (Both Rooms)	300.00 up to 8 hours 25.00/additional hour	300.00 up to 8 hours 25.00/additional hour
Train Station Large Room Hourly Rate	50.00/hour	50.00/hour
Train Station Small Room Hourly Rate	35.00/hour	35.00/hour
Recreation Center Rental	35.00 per hour	35.00 per hour
Athletic Fields and Courts	10.00 per hour	10.00 per hour
Athletic Field and Courts with Lights	15.00 per hour	15.00 per hour
Baseball/Softball Field Lining	50.00 each	50.00 each
Baseball/Softball Field Re-Lining (Complete re-lining required after a 3 week gap in programming)	25.00 each	25.00 each
Football/Soccer/Lacrosse Field Lining	150.00 each	150.00 each
Football/Soccer/Lacrosse Field Re-Lining (Complete re-lining required after a 3 week gap in programming)	75.00 each	75.00 each
Athletic Field - Youth Sports Group Use	See Note 4	See Note 4
Athletic Field - Tournament Rental	See Note 4	See Note 4
Croskey Gymnasium	50.00 per hour	50.00 per hour
Aquatic Facility Rental Govt Agency with Reciprocal Arrangements (Up to 3 hours per day)	30.00 per day	30.00 per day
Aquatic Facility Rental Non Profit Recreation Providers with Written MOU (Doesn't include cost of guards)	50.00 up to 4 hours 100.00 more than 4 hrs	50.00 up to 4 hours 100.00 more than 4 hrs
Aquatic Facility Rentals (Plus cost of lifeguards)	100.00 per hour	100.00 per hour
Park Pavilion Individual	10.00 up to 4 hours 25.00 more than 4 hrs	10.00 up to 4 hours 20.00 more than 4 hrs
Park Pavilion Large	40.00 up to 4 hours 75.00 more than 4 hrs	40.00 up to 4 hours 75.00 more than 4 hrs
Park Pavilion Small	25.00 up to 4 hours 40.00 more than 4 hrs	25.00 up to 4 hours 40.00 more than 4 hrs
Tuscawilla Group Pavilion (New Pavilion in 2015)	60.00 up to 4 hours 100.00 more than 4 hrs	$100 up to 4 hours $25 for each additional hr. $50 Deposit
Park Permit	10.00	25.00
Park Concessionaire Application/Permit	25.00	50.00
Park Fines		
Illegal Parking or vehicle in park after park is closed	As set by Chapter 66 of Code of Ordinances	As set by Chapter 66 of Code of Ordinances
Persons in park when park is closed	50.00	50.00
Dog off leash or in restricted area	25.00	25.00

RECREATION & PARKS

Recreation Fees	Fiscal Year 2014-2015	Fiscal Year 2015-2016
Loitering in restricted areas	25.00	25.00
Littering	10 - 20 depending on when they pay	10 - 20 depending on when they pay
Vending in a park without a concessionaire permit (Per offense)	50.00	50.00
Golf		
Ocala Golf Club Banquet Hall Rental	400.00 - 750.00	400.00 - 750.00
Equipment		
Note 3 applies to Equipment Fees	See Note 3	See Note 3
Bleachers	50 delivery/pickup plus 25 rental each day	50 delivery/pickup plus 25 rental each day
Large Stage per section (delivery ONLY by City staff and ONLY to City property or for other government property for agency with reciprocal arrangements)	200.00 first day 100.00 each additional day	200.00 first day 100.00 each additional day
Small Stage per section (delivery ONLY by City staff and ONLY to City property or for other government property for agency with reciprocal arrangements)	100.00 first day 50.00 each additional day	100.00 first day 50.00 each additional day

Designates Fee/Rate Changes

Note 1 - Depends on event size, space and power needs

Note 2 - Recreation fees are set by the Recreation and Parks Director to cover direct program costs at a minimum and keeping in mind the ability of patrons to pay.

Note 3 - Facility and equipment Rental Fees may be waived or reduced by the Recreation and Park Director for other government agencies with reciprocal arrangements for joint use of facilities/equipment; and other community recreation providers whose services facilitate the provision of public recreation in the community. All other uses by 501 c(3) organizations or as fundraisers on behalf of a 501 c(3) organization shall be at 50% of the rental rate provided herein. All uses by organizations other than the City of Ocala Recreation and Parks Department are subject availability and at the discretion of the Recreation and Parks Director. City staff does not deliver equipment to non-City property unless the property is being used by the City for a City sponsored event or the delivery is for another government agency with reciprocal arrangements for use and delivery of equipment.

Note 4 - Use of athletic fields for organized youth sports activities is typically negotiated per contract/permit and price determined based on community need.

Note 5 - All fees paid on-line are subject to additional administrative/convenience fees as set by City policy.

SANITATION

Sanitation Fees	Fiscal Year 2014-2015	Fiscal Year 2015-2016
Curbside Garbage /Loose yard waste	$ 21.70	$ 21.70
Multifamily Residence	15.45	15.45
Business Curbside	33.75	33.75
Sharp Container Pick up / Delivery of new per container	5.00	5.00
Bulk Collection Labor / Overhead	$8.25 per 1/4 hour	$8.25 per 1/4 hour
Bulk Collection Disposal	$33.00 per 1/4 Truckload	$33.00 per 1/4 Truckload
White Good Collection	$12.50 per Appliance	$12.50 per Appliance
Waste Tires accumulation in excess of 5 cubic yards	$30.00 plus disposal	$30.00 plus disposal
Commercial Sanitation - Dumpsters		
2 Cubic Yards (1) per week	52.10	52.10
2 Cubic Yards (2) per week	95.99	95.99
2 Cubic Yards (3) per week	137.79	137.79
2 Cubic Yards (4) per week	177.50	177.50
2 Cubic Yards (5) per week	215.12	215.12
2 Cubic Yards (6) per week	250.65	250.65
2 Cubic Yard - Extra Dump Fee	11.17	11.17
4 Cubic Yards (1) per week	88.88	88.88
4 Cubic Yards (2) per week	167.88	167.88
4 Cubic Yards (3) per week	243.07	243.07
4 Cubic Yards (4) per week	314.60	314.60
4 Cubic Yards (5) per week	382.32	382.32
4 Cubic Yards (6) per week	446.27	446.27
4 Cubic Yard - Extra Dump Fee	20.08	20.08
6 Cubic Yards (1) per week	123.37	123.37
6 Cubic Yards (2) per week	235.29	235.29
6 Cubic Yards (3) per week	341.88	341.88
6 Cubic Yards (4) per week	443.14	443.14
6 Cubic Yards (5) per week	539.07	539.07
6 Cubic Yards (6) per week	629.67	629.67
6 Cubic Yard - Extra Dump Fee	28.49	28.49
8 Cubic Yards (1) per week	153.25	153.25
8 Cubic Yards (2) per week	293.70	293.70
8 Cubic Yards (3) per week	427.46	427.46
8 Cubic Yards (4) per week	554.53	554.53
8 Cubic Yards (5) per week	674.92	674.92
8 Cubic Yards (6) per week	788.61	788.61
8 Cubic Yard - Extra Dump Fee	35.75	35.75
Compacted Municipal Waste shall be charged (3) times the applicable rate shown above		
Extra Dump Fee for Re-routing of Truck	20.00	20.00
Special Commercial Services		
Gates/Fences/Locks	$2.35 Per Service	$2.35 Per Service
Rerouting/special pickup time	$20.00 Per Service	$20.00 Per Service
Shared Commercial Municipal Solid Waste Container	$22.22/Month	$22.22/Month
After hrs. Emergency Services	$30.00 Per Service	$30.00 Per Service
Dumpster on Wheels	$10.00 Extra Per Month	$10.00 Extra Per Month
Private Collector Permit Application Fee	$100.00 Annually	$100.00 Annually
Private Collector Annual Renewal Form Fee	$100.00 Annually	$100.00 Annually
Permit to use Private Collector	$20.00 Annually	$20.00 Annually
Additional Disposal Fee Per Cart	$19.44/Month	$19.44/Month
Designates Fee/Rate Changes		

TELECOMMUNICATIONS

Telecommunications Charges	Fiscal Year 2014-2015	Fiscal Year 2015-2016
Commercial Internet		
1 Meg	$ 100.00	$ 100.00
2 Meg	200.00	200.00
3 Meg	267.00	267.00
4 Meg	356.00	356.00
5 Meg	445.00	445.00
6 Meg	465.00	465.00
7 Meg	500.00	500.00
8 Meg	550.00	550.00
9 Meg	595.00	595.00
10 Meg	625.00	625.00
20 Meg	1,040.00	1,040.00
45 Meg	2,025.00	2,025.00
100 Meg	4,200.00	4,200.00
Co-Location Internet		
1 Meg	80.00	80.00
2 Meg	120.00	120.00
3 Meg	160.00	160.00
4 Meg	200.00	200.00
5 Meg	240.00	240.00
6 Meg	280.00	280.00
7 Meg	320.00	320.00
8 Meg	360.00	360.00
9 Meg	400.00	400.00
10 Meg	440.00	440.00
20 Meg	840.00	840.00
30 Meg	1,240.00	1,240.00
45 Meg	1,840.00	1,840.00
MAN Connections		
<3.0 Meg (at each end)	$80 or I.B.C.	$80 or I.B.C.
<6.0 Meg (at each end)	$120 or I.B.C.	$120 or I.B.C.
<10 Meg (at each end)	$200 or I.B.C.	$200 or I.B.C.
Committed Bandwidth		
10 Meg (at each end)	399.00	399.00
100 Meg (at each end)	650.00	650.00
1000 Meg (at each end)	1,200.00	1,200.00
Dark Fiber (at each end)	$1,300 or I.B.C.	$1,300 or I.B.C.
Dark Fiber Maintenance	80.00	80.00
Residential Shared Internet	40.00	40.00
Commercial Shared Internet	99.00	99.00

TELECOMMUNICATIONS

Telecommunications Charges	Fiscal Year 2014-2015	Fiscal Year 2015-2016
Co-Location Rack Space		
Shelf Space		125.00
Quarter Rack		225.00
Third Rack		250.00
Half Rack		350.00
Full Rack		650.00
Equipment Return Charge	150.00	150.00

Note 1 - Individual Business Case (I.B.C.)

WATER & SEWER

Water & Sewer Charges	FY 2014-2015	FY2014-2015 (June 15)	FY2015-2016 (Jan 16)
Sewer Base Rate - Residential			
5/8 inch meter	$ 22.32	$ 22.65	$ 22.99
1 inch meter	22.32	22.65	22.99
1 1/2 inch meter	22.32	22.65	22.99
2 inch meter	22.32	22.65	22.99
Sewer Base Rate - Commercial			
5/8 inch meter	32.23	32.71	33.20
1 inch meter	114.76	116.48	118.23
1 1/2 inch meter	181.44	184.16	186.92
2 inch meter	368.37	373.90	379.51
3 inch meter	546.95	555.15	563.48
4 inch meter	1,186.50	1,204.30	1,222.36
6 inch meter	1,536.32	1,559.36	1,582.75
8 inch meter	2,879.73	2,922.93	2,966.77
Residential & Commercial Sewer Consumption Rates			
Volume Charger per 100 cubic ft	2.18	2.21	2.24
No charge over 1,300 cubic feet for residential customers only			
Flat Rate Sewer Charge	37.73	38.27	38.83
Master Metered Water Service Flat Rat	50.66	51.38	52.11
Reclaimed Water Services Charges			
Monthly Base Rate per Unit	4.60	4.67	4.74
Consumption Rate per 100 CF: 0 - 2,50	0.36	0.37	0.38
Consumption Rate per 100 CF: 2,500 a	0.56	0.57	0.58
Large Volume Users (3 inch meter or greater): Consumption Rate per 100 CF	0.07	0.07	0.07
City Installed			
5/8 inch meter	1,200.00	1,200.00	1,200.00
1 inch meter	1,260.00	1,260.00	1,260.00
1 1/2 inch meter	2,000.00	2,000.00	2,000.00
2 inch meter	2,350.00	2,350.00	2,350.00
Developer Installed			
5/8 inch meter	292.00	292.00	292.00
1 inch meter	350.00	350.00	350.00
1 1/2 inch meter	531.00	531.00	531.00
2 inch meter	558.00	558.00	558.00
Service Charge	40.00	40.00	40.00
Water Meter Installation Charges			
City Installed			
5/8 inch meter	1,200.00	1,200.00	1,200.00
1 inch meter	1,260.00	1,260.00	1,260.00
1 1/2 inch meter	2,000.00	2,000.00	2,000.00
2 inch meter	2,350.00	2,350.00	2,350.00
3 inch and up	Actual cost plus overhead	Actual cost plus overhead	Actual cost plus overhead

WATER & SEWER

Water & Sewer Charges	FY 2014-2015	FY2014-2015 (June 15)	FY2015-2016 (Jan 16)
Developer Installed			
5/8 inch meter	292.00	292.00	292.00
1 inch meter	350.00	350.00	350.00
1 1/2 inch meter	531.00	531.00	531.00
2 inch meter	558.00	558.00	558.00
3 inch and up	Actual cost plus overhead	Actual cost plus overhead	Actual cost plus overhead
Service Charge	40.00	40.00	40.00
Hydrant or Jumper Service Deposit			
5/8 inch meter	125.00	125.00	125.00
3 inch meter	750.00	750.00	750.00
Hydrant or Jumper Monthly Flat Rate	$30.00 plus consumption	$30.00 plus consumption	$30.00 plus consumption
Water Meter Test Fee	50.00	50.00	50.00
Water Base Rates			
5/8 inch meter	9.20	9.34	9.48
1 inch meter	28.68	29.11	29.55
1 1/2 inch meter	52.15	52.93	53.72
2 inch meter	116.79	118.54	120.32
3 inch meter	220.15	223.45	226.80
4 inch meter	265.57	269.55	273.59
6 inch meter	408.56	414.69	420.91
8 inch meter	598.53	607.51	616.62
Water Consumption Rates - Residential & Commercial Irrigation			
Volume Charge per 100 cubic feet:			
0 - 1,400	0.72	0.73	0.74
1,401 - 2,000	1.12	1.14	1.16
2,001 - 5,000	1.81	1.84	1.87
5,001 - 10,000	3.63	3.68	3.74
10,001 and above	7.25	7.36	7.47
Water Consumption Rates -			
Volume Charge per 100 cubic feet:	0.92	0.93	0.94
Commercial/Residential Monthly Base Charge			
Master Meter	8.28	8.40	8.53
Residential			
Single-Family (sq. ft.)			
0 - 1,499 (0.60 ERU Factor)	1,906	1,906	1,906
1,500 - 2,499 (0.75 ERU Factor)	2,383	2,383	2,383
2,500 - 3,499 (1.00 ERU Factor)	3,176	3,176	3,176

WATER & SEWER

Water & Sewer Charges	FY 2014-2015	FY2014-2015 (June 15)	FY2015-2016 (Jan 16)
3,500 and above (1.25 ERU Factor)	3,971	3,971	3,971
Multi-Family			
Duplex (1.20 ERU Factor)	3,812	3,812	3,812
Triplex (1.80 ERU Factor)	5,716	5,716	5,716
Quad (2.40 ERU Factor)	7,622	7,622	7,622
Apartment			
1 BR (0.50 ERU Factor)	1,588	1,588	1,588
2 BR (0.70 ERU Factor)	2,224	2,224	2,224
3 BR (0.85 ERU Factor)	2,699	2,699	2,699
Non-Residential			
3/4 inch meter (1.00 ERU Factor)	3,176	3,176	3,176
1 inch meter (2.50 ERU Factor)	7,940	7,940	7,940
1 1/2 inch meter (5.00 ERU Factor)	15,880	15,880	15,880
2 inch meter (8.00 ERU Factor)	25,408	25,408	25,408
Above 2 inch meter (Per ERU based on estimate flows by attributes)	3,176	3,176	3,176
Designates Fee/Rate Changes			

GLOSSARY

Accrual Basis - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Ad Valorem Taxes - Property taxes based on multiplying an adopted millage rate by the value of real or personal property.

Allocation - An expense charged by one department/division to another for services performed or for expenditures of a general nature. The payment of the expenditure (e.g. insurance premiums) or the management of services (e.g. fleet or building maintenance) are paid from a control account and billed to other departments/divisions by a specified formula.

Amended Budget - Budget which includes the City Council adopted budget at the beginning of each fiscal year with any City Council approved changes such as previously encumbered purchase orders, carry-forwards, fund transfers and/or resolutions.

Annual Budget - Annual financial plan of financial operation embodying an estimate of proposed expenditures for a fiscal year and the proposed means of financing them.

Appropriation - An authorization made by City Council which permits the City to incur obligations and to make expenditures of resources.

Assessed Valuation - A valuation set upon real estate or other property by the Marion County Property Appraiser to be used as a basis of levying taxes.

Asset - Resources owned or held by governments that have monetary value.

Balanced Budget - A budget in which planned revenues equal planned expenditures. The legal requirements for a balanced budget may be set by the state or local government.

Base Budget - Cost of continuing the existing levels of service in the current budget year.

Bond - A written promise to pay a sum of money on a specific date at a specified interest rate as detailed in a bond official statement.

Bond Refinancing - A payoff and re-issuance of bonds to obtain better interest rates and/or bond conditions.

Budget - A plan of financial operation, embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Upon adoption of the final millage rate and final budget by City Council in a public hearing, the budget appropriation resolution becomes the legal basis for expenditures in the budget year.

Budget Calendar - The schedule of key dates which a government follows in the preparation and adoption of the budget.

Budget Message - The opening section of the budget document which provides a general summary of the most important aspects of the budget and discusses significant changes from the current and previous fiscal years.

Budgetary Accounts - Accounts used to enter the formally adopted annual operating budget into the general ledger as part of the management control technique of formal budgetary integration.

Budgetary Control - The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

Capital Asset - An item with a unit cost in excess of $1,000 and a useful life greater than two years.

Capital Improvement Program - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

Capital Outlay - Expenditures for construction equipment, vehicles or machinery that result in the acquisition or addition to the City' fixed assets.

Capital Projects Funds - Funds used to account for resources earmarked for the acquisition and construction of major capital facilities and other project-oriented activities not funded by other funds.

Carry-forwards - Purchase orders or specific requested items encumbered or to be encumbered which need to be carried over from one fiscal year to the next.

Comprehensive Plan - Also known as Florida's 1985 Growth Management Act which requires all Florida cities and counties to (Comp Plan) prepare a five-year plan with goals and objectives and how the changes would be funded for at least the eight mandated elements: Future Land Use; Traffic Circulation; Housing; Infrastructure (Sanitary Sewer, Solid Waste, Stormwater, Potable Water and Aquifer Recharge); Conservation; Recreation and Open Space; Intergovernmental Coordination and Capital Improvements (funding).

Concurrency - Concurrency is a requirement of the Comprehensive Plan that requires cities/counties to maintain a level of service sufficient to provide for new development at any specific locations. If services are deemed inadequate according to the plan, a new business cannot open up at that location.

Contingency - Funds set aside for emergency and unforeseen costs.

Cost-of-Living Adjustment - An increase in salaries to offset the adverse effect of inflation on compensation.

Debt Service - Expenditures in the form of debt principal payments, interest payments and related service charges for benefits received in part in prior fiscal periods as well as in current and future fiscal periods.

Debt Service Funds - Funds that are used to account for the accumulation of resources for the payment of principal, interest and related costs of the City's general long-term debt not paid from the Special Assessment Fund.

Deficit - Excess of liabilities over assets - or expenditures over revenues - in a fund over an accounting period. This term is generally applied to the budget as a whole, reflecting real or projected revenue shortages indicating funds are insufficient to cover expenses.

Department - An organizational unit responsible for carrying out a major governmental function such as Police, Fire or Recreation.

Depreciation - The periodic expiration of an asset's useful life or decrease in value of physical assets due to use and the passage of time.

Designated Fund Balance - That part of the fund balance that has been identified for a specific purpose. This differs from reserved funds, in that there is no legal requirement for funds that have been designated.

Distinguished Budget Presentation Awards Program - A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Division - A further breakdown of a department for specific activities or programs within the department.

Encumbrances - Commitments, in the form of purchase orders, related to unperformed contracts for services and undelivered goods, which are reductions to or reservations of applicable appropriations.

Enterprise Funds - Funds used to account for operations that are financed and operated in a manner similar to private business and whose costs are paid from user charges or from revenue sources other than general governmental revenue.

Entitlement - The amount of payment to which a state or local government is entitled as determined by the federal government.

Expenditures - The cost of goods delivered or services rendered including operating expenses, capital outlays and debt service.

Fiduciary funds - Funds that account for resources that governments hold in trust for individuals or other governments.

Fiscal Policy - A government's standard for revenues, spending, and debt management as related to government services, programs and capital investment. Provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year (FY) - The period of 12 consecutive months to which the annual budget applies. The City's fiscal year begins October 1 and ends September 30.

Fixed Assets - Assets of a long term character which are intended to be held or used with a minimum cost of $1,000 such as land, buildings, machinery, equipment and improvements other than buildings.

Fleet-Maintained Equipment - Any gas powered vehicle or equipment that is maintained by the Fleet Operations Division.

Franchise Fee - A fee paid by public service businesses for use of City streets, alleys and property in providing their services to the citizens of a community. Services requiring franchises include electricity, telephone, natural gas refuse, and cable television.

Full-time equivalent - Number of employees including part-time positions as a percentage of 1.

Function - A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible. For example, public safety is a function.

Fund - A fiscal and accounting entity with a self-balancing set of accounts.

Fund Accounting - The legal requirement for Governmental agencies to establish accounts to segregate revenues and other resources, together with all related liabilities, obligations, and reserves, for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance - The difference between a fund's assets and liabilities. Portions of the fund balance may be reserved for various purposes, such as contingencies or encumbrances.

General Funds - This fund group includes the General Fund which is the principal fund of the City. These funds account for the receipt of resources that are traditionally associated with local government and are not required to be accounted for in other funds.

General Obligation Bonds - Debt which is secured by the full faith and credit of government. Property taxes are the main revenue used to repay general obligation bonds, but if bondholders are not repaid, they have a legal claim against any revenue or asset of the government. The bond debt my only be incurred in Florida if approved by voters in a referendum.

Generally Accepted Accounting Principles - Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Goals - Goals are broad statements that provide the direction the City and departments would like to accomplish based on the needs of the community.

Government Finance Officers Association - A private, nonprofit organization which actively supports the advancement of governmental accounting, auditing and financial reporting.

Governmental funds - A self-balancing set of accounts, each with separate revenues, expenditures and fund balances.

Grant - A contribution made by one governmental unit to another. The contribution is usually made to aid in the support of a specified function, but it is sometimes for general purposes.

Homestead Exemption - A deduction from the total assessed value of owner-occupied property. Currently, the exemption is $25,000 for the first $25,000 of assessed value. An additional $25,000 exemption is applied to the value between $50,000 and $75,000. The additional $25,000 exemption applies to all levies with the exception of school districts.

Impact Fee - A fee charged to a developer or individual to fund the future cost of improvements associated with the development's impact on various City services; charged as a condition for obtaining a building permit.

Infrastructure - A government's public support structure such as streets, roads, water lines and sewer lines.

Interfund Transfers - Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended. Example: Electric Fund transfers to General Fund.

Intergovernmental Revenues - Revenue collected by one government and distributed (usually by a predetermined formula) to another level of government.

Internal Service Funds - Funds used to account for the operation of departments which exist solely to provide services to other City departments.

Intragovernmental Services - Services that are for internal use only and are allocated back to the user departments.

Long-Term Debt - Debt with a maturity of more than one year after the date of issuance.

Millage Rate - The tax rate on real property based per $1,000 of taxable property value. The present millage rate is 6.6177.

Modified Accrual Accounting - A basis of accounting in which revenues are recognized when they become both measurable and available to finance expenditures for the same period; and expenditures are generally recognized when the liability is incurred with few exceptions.

Net Budget - The legally adopted budget less all interfund transfers and interdepartmental charges.

Object Code - The last set of numbers in an account number which signifies the specific line-item expenditure.

Objectives - An objective is a specific, measurable achievement that a division/department seeks to accomplish within a given time frame. Objectives explain the basic purposes of the services rendered and which identify the specific results anticipated to be achieved with budget requests.

Occupational Safety and Health Administration - The federal governing body over workplace safety.

Operating Budget - A financial plan which presents proposed expenditures for the fiscal year and estimates of revenue to finance them.

Operating Expenses - Expenditures associated with the general operation of a department such as office supplies, vehicle fuel, rent, utilities, etc.

Operating Revenue - Income derived from sources related to the City's everyday business operations.

Performance Measure - Data collected to determine how effective or efficient a program is in achieving its objectives.

Personal Services - General category that includes salaries and wages, health insurance, social security and other fringe benefits.

Property Tax Levy - The value derived by multiplying the property tax millage rate by the net taxable assessed value of property in the City.

Property Taxes - Taxes paid on the assessed value of land, buildings, business inventory or equipment.

Proprietary Funds - A type of fund that accounts for governmental operations that are financed and operated in a manner similar to private business enterprises.

Reserve - An account used to indicate that a portion of a fund's balance is restricted for a specific purpose and is, therefore, not available for general appropriation.

Reserve for Contingencies - An amount appropriated, consistent with statutory authority, that can subsequently be appropriated to meet unexpected needs.

Resolution - An order of the City Council requiring less legal formality than an ordinance or statute.

Revenue Bonds - Debt which is secured only by specific identified revenues. Revenue bonds are explicitly not secured by the full faith and credit of the government. If bondholders are not repaid, they have a legal claim only against the particular revenues used to secure the debt.

Revenues - Funds that the City receives as income. Tax payments, fees for specific services, receipts from other governments, fines, forfeitures, grants, shared revenues and interest are included.

Rolled-Back Rate - The millage necessary to raise the same amount of Ad Valorem tax revenue as the previous year excluding taxes from new construction.

Shared Revenue - Revenue levied by one government but shared on a predetermined basis with another government.

Special District - An independent unit of local government organized to perform a single governmental function or a restricted number of related functions which usually have the power to incur debt and levy taxes. Downtown Development is the only special district that Ocala has presently.

Special Revenue Funds - Funds that are used to account for the proceeds of specific revenue sources that are legally or administratively restricted to expenditures for specific purposes.

State-Shared Revenue - Funds received from the State, including local share of cigarette taxes, fuel taxes, mobile home license taxes, liquor taxes, and sales taxes based on State distribution formulas.

Statute - A written law enacted by a duly organized and constituted legislative body.

Surplus - Excess of assets over liabilities - or revenues over expenditures - in a fund over an accounting period.

Tax Increment Financing - The TIF program allows for a tax increment to be set aside in a trust fund to be utilized for community redevelopment purposes only.

Taxable Value - The value of each parcel of property based on its fair market value less any exemptions such as Homestead Exemption. This value is used to calculate the property tax.

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include charges to those paying for specific services, such as electricity, water or sewer services.

Transfers In/Out - Amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute revenues or expenditures of the governmental unit, but only of the individual funds, and are included in the 'non-operating' category.

Trust and Agency Funds - Funds that are used to account for assets held by a government in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds.

Truth in Millage - The Florida Truth in Millage Act establishes a formal process whereby the ad valorem (property) tax millage is established during the local government budget process. The TRIM process requires a specific method of tax rate calculation, notice, advertisement and proceedings for public hearings (Chapter 200, Florida Statutes).

Undesignated Fund Balance - The part of fund balance that has not been obligated for specific purposes.

ACRONYMS

ACM - Assistant City Manager

ALS - Advanced Life Support

BLS - Basic Life Support

CAFR - Comprehensive Annual Financial Report

CDBG - Community Development Block Grant

CFR - Code of Federal Regulations

CIP - Capital Improvement Plan

CIS - Customer Information System

CMO - City Manager's Office

CRA - Community Redevelopment Area

DARE - Drug Abuse Resistance Education

DCA - Department of Community Affairs

DDC - Downtown Development Commission

DRA - Drainage Retention Area

DRI - Development of Regional Impact

DSOC - Discovery Science and Outdoor Center

EAP - Employee Assistance Program

EIP - Economic Improvement Plan

EMT - Emergency Medical Technician

FAA - Federal Aviation Administration

FCT - Florida Communities Trust

FDEP - Florida Department Environmental Protection

FDOT - Florida Department of Transportation

FEMA - Federal Emergency Management Agency

FGFOA - Florida Government Finance Officers Association

FMPA - Florida Municipal Power Association

FRDAP - Florida Recreation Development Assistance Program

FTE - Full-Time Equivalent

FY - Fiscal Year

GAAP - Generally Accepted Accounting Principles

GFOA - Government Finance Officers Association

GIS - Geographic Information System

HAZ MAT - Hazardous Materials

HR - Human Resources

ISO - Insurance Services Office

IT - Information Technology

ITN - Intention to Negotiate

MAN - Metropolitan Area Network

NFPA - National Fire Protection Association

OEU - Ocala Electric Utility

OFR - Ocala Fire Rescue

OPD - Ocala Police Department

OSHA - Occupational Safety Health Administration

SCADA - Supervisory Control and Data Acquisition

SRO - School Resource Officer

TIF - Tax Increment Financing

TRIM - Truth in Millage

WRF - Water Reclamation Facility

Fiscal Year 2015-2016

Capital Improvement Plan

Capital Improvement Plan (CIP) Project Evaluation Guidelines

The following guidelines determine what is a CIP project (all must apply in order to be classified as a CIP project):

1) Relatively high monetary value (greater than $10,000)
2) Long life (greater than five years)
3) Results in creation of a capital asset or the revitalization of a capital asset

Included within the above definition of a Capital project are the following items:

- Construction of new City facilities
- Remodeling or expansion of existing facilities
- Purchase, improvement and development of land
- Operating equipment and machinery for new or expanded facilities
- Planning, architectural, and engineering costs related to specific capital improvements
- Vehicles and other large equipment
- Street construction or reconstruction
- Historical considerations in order to be consistent with future projects

The Capital Improvement program is based on an extensive prioritization process. Projects are prioritized based on City critical objectives and strategies, the Comprehensive Plan, special studies and reports, City Council and department priorities, and anticipated funding sources. Projects are then evaluated on the following project prioritization matrix.

1. **Capital Costs –** These represent the annual total costs, including future year capital costs. Also to be considered is whether the proposed project will reduce future capital costs, for example, a rehabilitation project that averts a more expensive, subsequent replacement, and the extent of such savings.

    a) Lower future capital costs
    b) High future capital costs
    c) No impact

2. **Annual Costs –** The expected change in operation and maintenance costs. Operating departments provide year-by-year estimates of the additional costs or reductions likely in the operating budget because of the new project. Also to be considered is changes in revenues, which may be affected by a project, for example, the loss of property taxes incurred when private land is used for a capital project.

a) Lower operating costs (inclusive of personnel)
b) Higher source of revenues
c) Increases in productivity or opportunity
d) Higher operating costs
e) Lower source of revenues
f) No impact

3. **Environmental, Health and Safety Effects –** This criterion includes health-related environmental impacts and significant quality-of-life related impacts like reductions/increases in traffic accidents, injuries, deaths, sickness due to poor water quality, health hazards due to sewer problems, community appearance , noise, air and water pollution effects, damage to home, etc.

   a) Improves environmental protection and public health
   b) Improves quality of life for residents and public safety
   c) Improves community appearance
   d) No impact

4. **Public Perception and Community/Citizen Benefits –** Economic impacts such as property values, the future tax base, added jobs, income to citizens, changes in business income, and the stabilization (or revitalization) of neighborhoods. Such impacts may apply more to capital projects related to growth and expansion than to infrastructure maintenance though deteriorating structures can adversely affect business.

   a) Add to tax base
   b) Promote economic development
   c) Create employment
   d) Stabilize or revitalize neighborhood(s)
   e) Project requested by neighborhood organization or other group
   f) Specific request of the City Council

5. **Distributional Effects –** Estimates of the number and type of persons likely to be affected by the project and nature of the impact – for instance, explicit examination of project impact on various geographical areas; on low-moderate income areas; and on specific target groups. Equity issues are central here – who pays, who benefits.

   a) Significant regional benefit
   b) City wide improvement
   c) Benefits large portion of City
   d) Benefits one neighborhood
   e) Assists in elimination of slum and blight
   f) No impact

6. **Implementation of the Project –** This element is a measure of (a) special implementation problems (e.g., physical or engineering restraints), (b) compatibility with the general direction of the City, (c) possible effects, such as higher future cost and inconvenience to the public.

   a) Feasibility of implementation presents special implementation challenges
   a) Deferral of the capital project will significantly increase the cost of the project
   b) Deferral of the capital project will significantly increase the inconvenience to the public of not completing the project
   c) Deferral of the capital project will increase operating costs
   d) Deferral of the capital project will prevent operating cost savings or productivity improvements.

7. **Certainty of Information Supplied –** Amount of uncertainty and risk – For each proposal, each of the above criteria will have associated with it some degree of uncertainty as to cost estimates, effect on service quality, or impact of new procedures. When substantial uncertainties exist regarding any of the evaluation criteria for any proposal, the City should consider estimating, at least in broad terms, the amount of uncertainty – probability of occurrence – and the magnitude of the likely negative consequences. Few cities generate such information, but even "educated guesses" are useful here.

   i. Certainty of the cost estimate is high based on recent bid document or publicly advertised price
   ii. Certainty of the cost estimate is high based engineering estimate
   iii. Certainty of the cost estimate is moderately high based on best professional judgement

8. **Effect on Interjurisdictional Relationships –** Possible beneficial/adverse effects on relationships with other jurisdictions or quasi-governmental agencies in the area constitute this criterion. Such effects, e.g., waste disposal via landfills in other jurisdictions, are likely to require special regional coordination and could impair the proposal's attractiveness.

   a) Interjurisdictional benefit will be achieved
   b) Interjurisdictional project that has the support of another community or agency
   c) Interjurisdictional project that will need to obtain approval from another community or agency

9. **City Critical Objective –** If a capital project directly addresses a City critical objective, the relative attractiveness of that project increases.

a) Identified in comprehensive Plan, Project PLAN or other study
b) Specific request of the City Council
c) Consistent with vision statement "to become the premier service provider
d) Consistent with annual work plan described in operating budget
e) Important; but not critical

10. **Investment by the City –** Has the City made a significant investment in this programmatic area within the last five years?

a) Significant investment made by the City in the last five years
b) Significant investment made by the City to meet legal obligation
c) Moderate investment
d) No investment

After all proposed projects are prioritized using these ten criteria, the list will be reviewed from two more viewpoints: 1) does the list stand an "intuitive check"? Do projects fall in the priority order that was "anticipated"?, and (2) are there any linkages between projects? Are any projects related to each other geographically, or otherwise, such that having them accomplished concurrently would be advantageous? What about sequencing or timing? Are any projects dependent on the completion of other projects? Adjustments to the priority list may be necessary dependent on this final review.

Capital Projects & Replacements Funding Plan Summary

Priority		*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	091 3/4 Mill Road Improv.	092 Fire/Police Improv.	097 Fire Impact Fees	103 1/8 Mill Neighborhood Enhan.
	Total Cash Balance Forward FY2014-2015	-	-	-	8,852,273	2,839,599	708,439	1,850,831
	Total Revenue Forecast FY2014-2015	-	-	-	2,711,140	924,865	106,500	470,904
	Total Operating Allocated Funds FY2014-2015	-	-	-	1,062,693	199,975	-	583,318
	Total CIP Allocated Funds FY2014-2015	-	-	-	7,193,337	831,679	-	709,952
	Total Operating Funds Revenue Forecast FY2015-2016				2,994,193	993,264	89,000	506,731
	Total Operating Allocated Funds FY2015-2016				2,800,536	1,510,373	814,939	1,151,583
	Total CIP Available Funds	**-**	**-**	**-**	**3,501,040**	**2,215,701**	**89,000**	**383,613**
	AIRPORT							
1	Rental Car Wash Area	-	-	50,000	-	-	-	-
	DEVELOPMENT SERVICES	-	-	-	-	-	-	-
1	Parking Lot For Sitel	-	-	-	-	-	-	-
2	Decorative Street Lights -SE Wenona Avenue	-	-	-	-	-	-	-
3	Bricked Intersection Improvement - SE 8th Street	-	-	-	67,298	-	-	-
	ELECTRIC	-	-	-	-	-	-	-
1	Overhead/Underground/Lighting Work Orders	-	-	-	-	-	-	-
2	Electrick Feeder Upgrades	-	-	-	-	-	-	-
3	Nuby's Substation Upgrade	-	-	-	-	-	-	-
4	MRMC Oil Containment System	-	-	-	-	-	-	-
5	Cable Replacement	-	-	-	-	-	-	-
	FACILITIES MAINTENANCE	-	-	-	-	-	-	-
	FLEET MANAGEMENT	-	-	-	-	-	814,939	-
	INFORMATION TECHNOLOGY	-	-	-	-	-	-	-
	PUBLIC WORKS	-	-	-	-	-	-	-
	Transportation Engineering	-	-	-	-	-	-	-
1	Transportation Rehabilitation & Capital Improvement	-	-	-	2,500,000	-	-	-
2	Quiet Zone Extension	-	-	-	80,000	-	-	-
	Stormwater Engineering	-	-	-	-	-	-	-
1	Stormwater System Rehabilitation and CIP	-	-	-	-	-	-	-
2	Chazel Park Pond & Tuscawilla Pond	241,040	-	-	-	-	-	-
	RECREATION & PARKS	-	-	-	-	-	-	-
1	Downtown Square Ramp	-	-	-	-	-	-	25,000
2	ADA Project	-	-	-	-	-	-	39,585
3	Ocala Regional Sportsplex - Front Fence	-	-	-	-	-	-	27,000
4	Tom's Park - Pave Parking Lot (16)	-	-	-	52,000	-	-	-
5	Jervey Gantt-North Drive Resurface	-	-	-	60,000	-	-	-
6	Discovery Center	-	-	-	-	-	-	15,000

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
7,548,744	5,238,498	3,264,540	1,455,231	6,522,808	4,817,429	1,217,931	4,262,852	4,054,507	52,633,682
3,933,057	4,504,983	7,767,639	30,000	1,584,000	2,619,773	140,000	400,000	581,260	25,774,121
4,918,083	4,770,485	1,097,889	-	-	-			533,287	13,165,730
2,683,165	4,483,439	9,327,717	1,485,231	4,999,257	6,107,202	1,122,562	3,626,970	3,320,910	45,891,421
2,366,254	4,302,499	10,612,000		4,766,246	6,620,233	7,124,631		600,000	40,975,051
5,413,834	5,525,112	10,612,000	-	4,766,246	7,450,233	-	-	350,200	40,395,056
832,973	**(733,056)**	**606,573**	**-**	**3,107,551**	**500,000**	**7,360,000**	**1,035,882**	**1,031,370**	**19,930,647**
									-
-	-	-	-	-	-	-	-	-	50,000
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	340,000	340,000
-	-	-	-	71,076	-	-	-	-	71,076
-	-	-	-	-	-	-	-	-	67,298
-	-	-	-	-	-	-	-	-	
-	-	-	-	1,900,000	-	-	-	-	1,900,000
-	-	-	-	370,000	-	-	-	-	370,000
-	-	-	-	700,000	-	-	-	-	700,000
-	-	-	-	75,000	-	-	-	-	75,000
-	-	-	-	500,000	-	-	-	-	500,000
-	-	-	-	-	1,518,720	-	-		1,518,720
-	-	-	-	-	5,546,658	-	-	-	6,361,597
-	-	-	-	-	1,333,694	-	-	-	1,333,694
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	2,500,000
-	-	-	-	-	-	-	-	-	80,000
-	-	-	-	-	-	-	-	-	
-	500,000	-	-	-	-	-	-	-	500,000
-	100,000	-	-	-	-	-	-	-	341,040
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	25,000
-	-	-	-	-	-	-	-	-	39,585
-	-	-	-	-	-	-	-	-	27,000
-	-	-	-	-	-	-	-	-	52,000
-	-	-	-	-	-	-	-	-	60,000
-	-	-	-	-	-	-	-	-	15,000

Capital Projects & Replacements Funding Plan Summary

Priority		*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	091 3/4 Mill Road Improv.	092 Fire/Police Improv.	097 Fire Impact Fees	103 1/8 Mill Neighborhood Enhan.
	RECREATION & PARKS CONTINUED							
7	Park Sign Replacement Program	-	-	-	-	-	-	60,000
8	Lillian Bryant Park - Softball Shade	-	-	-	-	-	-	10,000
9	Lillian Bryant Park - Splash Pad Design	-	-	-	-	-	-	50,000
10	Ft. King Tennis-ADA Restroom/clubhouse	-	-	-	-	-	-	105,500
11	Train Station	-	-	-	-	-	-	149,230
12	MLK Tennis Court-New Lighting	-		-	-	-	-	35,000
	TELECOMMUNICATIONS	-	-	-	-	-	-	-
1	Annual Fiber Builds - Adding Customer Base	-	-	590,000	-	-	-	-
2	Annual Fiber Builds - Road Projects	-	-	28,000	-	-	-	-
3	Collector Upgrades-Citywide	-	-	75,000	-	-	-	-
	WATER & SEWER	-	-	-	-	-	-	-
1	Water Main Replacements	-	-	-	-	-	-	-
2	Sanitary Sewer Main Improvements	-	-	-	-	-	-	-
3	Water Main Service Improvements	-	-	-	-	-	-	-
4	Lift Station Improvements	-	-	-	-	-	-	-
5	Miscellaneous New Extensions & Improvements	-	-	-	-	-	-	-
6	Water/Sewer/Reclaimed Main Extensions	-	-	-	-	-	-	-
7	Hookup Customers To City Water & Sewer	-	-	-	-	-	-	-
8	Water, Sewer, & Lift Station Reuse Reimbursement	-	-	-	-	-	-	-
9	WTP, WRF #1, WRF #2, & WRF #3 Coating	-	-	-	-	-	-	-
10	WTP #2 Equip. Improvements Projects	-	-	-	-	-	-	-
	TOTAL FY2016 CIP REQUESTS	241,040	-	743,000	2,759,298	-	814,939	516,315
	Total Estimated Cash Balance Forward FY2015-2016	-	-	-	6,488,383	2,781,217	89,000	1,017,161
	Total Capital Fund Revenue Forecast FY2015-2016	-	-	-				
	TOTAL AVAILABLE FUNDS FY2016-2017	**-**	**-**	**-**	**6,488,383**	**2,781,217**	**89,000**	**1,017,161**

*PENDING GRANT AWARD

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
-	-	-	-	-	-	-	-	-	60,000
-	-	-	-	-	-	-	-	-	10,000
-	-	-	-	-	-	-	-	-	50,000
-	-	-	-	-	-	-	-	-	105,500
-	-	-	-	-	-	-	-	-	149,230
-	-	-	-	-	-	-	-	-	35,000
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	590,000
-	-	-	-	-	-	-	-	-	28,000
-	-	-	-	-	-	-	-	-	75,000
-	-	-	-	-	-	-	-	-	-
-	-	500,000	-	-	-	-	-	-	500,000
-	-	500,000	-	-	-	-	-	-	500,000
-	-	150,000	-	-	-	-	-	-	150,000
-	-	550,000	-	-	-	-	-	-	550,000
-	-	800,000	-	-	-	-	-	-	800,000
-	-	-	-	-	-	860,000	960,000	-	1,820,000
-	-	100,000	-	-	-	-	-	-	100,000
-	-	70,000	-	-	-	-	-	-	70,000
-	-	500,000	-	-	-	-	-	-	500,000
-	-	-	-	-	-	6,500,000	-	-	6,500,000
-	600,000	3,170,000	-	3,616,076	8,399,072	7,360,000	960,000	340,000	29,519,740
	341,959	-	-		500,000	211,313	1,057,082	2,795,910	-
1,303,696									-
1,303,696	**341,959**	**-**	**-**	**-**	**500,000**	**211,313**	**1,057,082**	**2,795,910**	**16,585,721**

Capital Projects & Replacements Funding Plan

Priority		*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	091 3/4 Mill Road Improv.	092 Fire/Police Improv.	097 Fire Impact Fees	103 1/8 Mill Neighborhood Enhan.
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	Total Operating Allocated Funds FY2015-2016	-	-	-	2,800,536	1,510,373	814,939	1,151,583
	Total Available Funds	**-**	**-**	**-**	**3,501,040**	**2,215,701**	**89,000**	**383,613**
AIRPORT								
1	Rental Car Wash Area			50,000				
	DEVELOPMENT SERVICES	-	-	-	67,298	-	-	-
	ELECTRIC	-	-	-	-	-	-	-
	FACILITIES MAINTENANCE	-	-	-	-	-	-	-
	FLEET MANAGEMENT	-	-	-	-	-	814,939	-
	INFORMATION TECHNOLOGY	-	-	-	-	-	-	-
	PUBLIC WORKS	241,040	-	-	2,580,000	-	-	-
	RECREATION & PARKS	-	-	-	112,000	-	-	516,315
	TELECOMMUNICATIONS	-	-	618,000	-	-	-	-
	WATER & SEWER	-	-	-	-	-	-	-
	TOTAL FY2016 CIP REQUESTS	241,040	-	668,000	2,759,298	-	814,939	516,315
	Total Estimated Cash Balance Forward FY2015-2016	-	-	-	6,488,383	2,781,217	89,000	1,017,161
	Total Capital Fund Revenue Forecast FY2015-2016	-	-	-	-	-	-	-
	TOTAL AVAILABLE FUNDS FY2016-2017	**-**	**-**	**-**	**6,488,383**	**2,781,217**	**89,000**	**1,017,161**

*PENDING GRANT AWARD

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3,933,057	4,504,983	7,767,639	30,000	1,584,000	2,619,773	140,000	400,000	581,260	25,774,121
4,918,083	4,770,485	1,097,889	-	-	-	-	-	533,287	13,165,730
2,683,165	4,483,439	9,327,717	1,485,231	4,999,257	6,107,202	1,122,562	3,626,970	3,320,910	45,891,421
2,366,254	4,302,499	10,612,000	-	4,766,246	6,620,233	7,124,631	-	600,000	40,975,051
5,413,834	5,525,112	10,612,000	-	4,766,246	7,450,233	-	-	350,200	40,395,056
832,973	**(733,056)**	**606,573**	**-**	**3,107,551**	**500,000**	**7,360,000**	**1,035,882**	**1,031,370**	**19,930,647**
									50,000
-	-	-	-	71,076	-	-	-	340,000	478,374
-	-	-	-	3,545,000	-	-	-	-	3,545,000
-	-	-	-	-	1,518,720	-	-	-	1,518,720
-	-	-	-	-	5,546,658	-	-	-	6,361,597
-	-	-	-	-	1,333,694	-	-	-	1,333,694
-	600,000	-	-	-	-	-	-	-	3,421,040
-	-	-	-	-	-	-	-	-	628,315
-	-	-	-	-	-	-	-	-	618,000
-	-	3,170,000	-	-	-	7,360,000	960,000	-	11,490,000
-	600,000	3,170,000	-	3,616,076	8,399,072	7,360,000	960,000	340,000	29,444,740
-	341,959	-	-	-	500,000	211,313	1,057,082	2,795,910	-
1,303,696	-	-	-	-	-	-	-	-	-
1,303,696	**341,959**	**-**	**-**	**-**	**500,000**	**211,313**	**1,057,082**	**2,795,910**	**16,585,721**

OCALA

Is a great place to live, play, and prosper

Five Year Capital Improvement Plan
OCALA INTERNATIONAL AIRPORT

PRIORITY	PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Years	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	TOTAL
1	Construct Rental Car Wash	Funded		50,000					50,000
	Design Taxiway A Reconstruction				748,000				748,000
	Design GA Terminal Building Complex				200,000				200,000
	Construction Taxiway A Rehab				7,609,137				7,609,137
	Construct Ga Terminal Building Complex				4,000,000				4,000,000
	Environmental Assessment RW 18-36 ARC D-IV					200,000			200,000
	Conduct Wind Study					50,000			50,000
	West Industrial Park Roads (North)					500,000			500,000
	Taxiway B-Widen & Increase Runway Separation				1,000,000				1,000,000
	EA - Runway 18/36 Extension						360,000		360,000
	Relocate ASOS						100,000		100,000
	Construct W Industrial Park Rd Off SW 67th Ave (South Connection)						1,031,754		1,031,754
	Property Acquisition						1,000,000		1,000,000
	Property Acquisition (North of SW 385h St)							4,500,000	4,500,000
	Runway 18/36 Extion							6,160,000	6,160,000
	Rehabilitate FBO Terminal Apron							1,125,991	1,125,991
	North Industrial Park Access Road							710,461	710,461
	Extend West Side Access Road (South)							500,000	500,000
	Design and Construct West Side Apron and Taxiway C Phase 1							6,247,395	6,247,395
	TOTAL		**-**	**50,000**	**13,557,137**	**750,000**	**2,491,754**	**19,243,847**	**36,092,738**

Department	Project Duration	Life Expectancy	Priority
Airport	2016	2016-2036	1

Project Title
Rental Car Wash Area

Project Location
Airport

Project Description/Justification
The project involves re-purposing the old fuel farm containment pad and turning it into a covered car wash pad. The wash runoff will be collected in an EPA approved oil water separator and deposited in an adjacent storm water pond. The project is badly needed. Currently, 3 rental car companies wash their vehicles directly in front of the terminal building, without capturing the runoff. It is unsightly, and possibly an EPA issue. The rental car companies will participate in funding the project, estimated at $12,500 per company (for a total of $37,500).

Relevant Graphic Details

Strategic Goals Relevance
Supports City Council's Quality of Place and Operational Excellence.

Project's Return on Investment
There is no monetary return on investment. However, the car wash will eliminate any possible EPA issues and the possibility of a customer slipping in the parking lot due to slick conditions created by the rental companies

FISCAL DETAILS			2016
451-27-764-542-65010	Public/Private Partnership - Construction in Progress		37,500
451-27-764-542-65010	Airport Construction in Progress		12,500
	Total Expenditures	**$**	**50,000**

Operating Cost Impact

The anticipated cost of the project will be incurred by the car rental entities.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design		5,000					5,000
Permitting		5,000					5,000
Land/ROW Acquisition							-
Construction		10,000					10,000
Equipment		30,000					30,000
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Insert/delete additional rows if necessary							-
Total Expenditures	$ -	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Car Rental Share							-
							-
Total Off-Sets	$ -	$ -	$ -	$ -	$ -	$ -	$ -
NET COST	$ -	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Airport - 451		12,500					12,500
Private Partnership		37,500					37,500
							-
							-
Total Funding Sources	$ -	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000

Capital Projects & Replacements Funding Plan

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	Total Operating Allocated Funds FY2015-2016	-	-	-	2,800,536	1,510,373	814,939	1,151,583
	Total Available Funds	**-**	**-**	**-**	**3,501,040**	**2,215,701**	**89,000**	**383,613**
	AIRPORT	-	-	50,000	-	-	-	-
	DEVELOPMENT SERVICES	-	-	-	-	-	-	-
1	Parking Lot For Sitel	-	-	-	-	-	-	-
2	Decorative Street Lights -SE Wenona Avenue	-	-	-	-	-	-	-
3	Bricked Intersection Improvement - SE 8th Street	-	-	-	67,298	-	-	-
	ELECTRIC	-	-	-	-	-	-	-
	FACILITIES MAINTENANCE	-	-	-	-	-	-	-
	FLEET MANAGEMENT	-	-	-	-	-	814,939	-
	INFORMATION TECHNOLOGY	-	-	-	-	-	-	-
	PUBLIC WORKS	241,040	-	-	2,580,000	-	-	-
	RECREATION & PARKS	-	-	-	112,000	-	-	516,315
	TELECOMMUNICATIONS	-	-	618,000	-	-	-	-
	WATER & SEWER	-	-	-	-	-	-	-
	TOTAL FY2016 CIP REQUESTS	241,040	-	668,000	2,759,298	-	814,939	516,315
	Total Estimated Cash Balance Forward FY2015-2016	-	-	-	6,488,383	2,781,217	89,000	1,017,161
	Total Capital Fund Revenue Forecast FY2015-2016	-	-	-	-	-	-	-
	TOTAL AVAILABLE FUNDS FY2016-2017	**-**	**-**	**-**	**6,488,383**	**2,781,217**	**89,000**	**1,017,161**

*PENDING GRANT AWARD

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
7,548,744	5,238,498	3,264,540	1,455,231	6,522,808	4,817,429	1,217,931	4,262,852	4,054,507	52,633,682
3,933,057	4,504,983	7,767,639	30,000	1,584,000	2,619,773	140,000	400,000	581,260	25,774,121
4,918,083	4,770,485	1,097,889	-	-	-	-	-	533,287	13,165,730
2,683,165	4,483,439	9,327,717	1,485,231	4,999,257	6,107,202	1,122,562	3,626,970	3,320,910	45,891,421
1,997,374	4,302,499	10,612,000	-	4,766,246	6,620,233	7,124,631	-	600,000	40,606,171
5,413,834	5,525,112	10,612,000	-	4,766,246	7,450,233	-	-	350,200	40,395,056
832,973	**(733,056)**	**606,573**	**-**	**3,107,551**	**500,000**	**7,360,000**	**1,035,882**	**1,031,370**	**19,930,647**
-	-	-	-	-	-	-	-	-	50,000
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	340,000	340,000
-	-	-	-	71,076	-	-	-	-	71,076
-	-	-	-	-	-	-	-	-	67,298
-	-	-	-	3,545,000	-	-	-	-	3,545,000
-	-	-	-	-	1,518,720	-	-	-	1,518,720
-	-	-	-	-	5,546,658	-	-	-	6,361,597
-	-	-	-	-	1,333,694	-	-	-	1,333,694
-	600,000	-	-	-	-	-	-	-	3,421,040
-	-	-	-	-	-	-	-	-	628,315
-	-	-	-	-	-	-	-	-	618,000
-	-	3,170,000	-	-	-	7,360,000	960,000	-	11,490,000
-	600,000	3,170,000	-	3,616,076	8,399,072	7,360,000	960,000	340,000	29,444,740
-	341,959	-	-	-	500,000	211,313	1,057,082	2,795,910	-
1,303,696	-	-	-	-	-	-	-	-	-
1,303,696	**341,959**	**-**	**-**	**-**	**500,000**	**211,313**	**1,057,082**	**2,795,910**	**16,585,721**

OCALA

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Five Year Capital Improvement Plan
COMMUNITY DEVELOPMENT SERVICES

PRIORITY	PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Years	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	TOTAL
1	Parking Lot for Sitel	Funded		340,000	2,000	2,000	2,000	2,000	348,000
2	OHD #1: Decorative Street Lights along SE Wenona Avenue	Funded		71,076					71,076
3	OHD #2: Bricked Intersection at SE 8th Street & Watula Avenue	Funded		67,298					67,298
	Wayfinding Signage Program		577,352		50,000	10,000	10,000	10,000	657,352
	TOTAL		**-**	**478,374**	**2,000**	**2,000**	**2,000**	**2,000**	**348,000**

Department	Project Duration	Life Expectancy	Priority
Revitalization Strategies	2016-2017	2016-2036	1

Project Title

Parking Lot for Sitel

Project Location

The parking lot will be located at 114 NE 16th Street in the Community Redevelopment Area.

Project Description/Justification

According to the Economic Incentive Program (EIP) Agreement with Sitel dated June 12, 2012, the City is obligated to construct a parking lot for 150 parking spaces on the property located at 114 NE 16th Street should Sitel's growth necessitate the need.

Strategic Goals Relevance

This request supports City Council's Economic Hub Strategic Goal.

Project's Return on Investment

Per the contract, Sitel will lease the parking lot from the City. Sitel will pay the City $1.00 per year through the end of the fifth grant year and then the rent will be determined by fair rental market value.

Relevant Graphic Details

FISCAL DETAILS			2016
621-16-553-559-65010	CRA Construction in Progress		340,000
	Total Expenditures	**$**	**340,000**

Operating Cost Impact

The Public Works Department may incur maintenance costs for the parking lot in future years.

Project's Impact on Other Departments

Sitel has to request and provide a reasonable determination that it requires more parking in addition to the parking it currently has on its own site. If the City concurs with the determination, then according to the EIP Agreement, it will build a parking lot at 114 NE 16th Street (formerly the Richardson Oil site) and lease it to Sitel. Since the City will own the parking lot, it will have to maintain it unless maintenance is addressed in the future parking lot lease.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design		15,000					15,000
Permitting							-
Land/ROW Acquisition							-
Construction		310,000					310,000
Equipment							-
Environmental Clean-up							-
Operating Costs							
On-Going Operations							-
Maintenance			2,000	2,000	2,000	2,000	8,000
Personnel Costs							-
Environmental							-
Clean-up		15,000					15,000
Total Expenditures	**$ -**	**$ 340,000**	**$ 2,000**	**$ 2,000**	**$ 2,000**	**$ 2,000**	**$ 348,000**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ -**	**$ 340,000**	**$ 2,000**	**$ 2,000**	**$ 2,000**	**$ 2,000**	**$ 348,000**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
621-CRA Trust Fund		340,000					340,000
109-Gas Tax Fund			2,000	2,000	2,000	2,000	8,000
							-
							-
Total Funding Sources	**$ -**	**$ 340,000**	**$ 2,000**	**$ 2,000**	**$ 2,000**	**$ 2,000**	**$ 348,000**

Department	Project Duration	Life Expectancy	Priority
Growth Management	2016-2017	2016-2036	2

Project Title
Decorative Street Lights on SE Wenona Avenue

Project Location
SE Wenona Ave btwn SE Fort King St & SE 8 Street in the Ocala Historic District

Project Description/Justification

In March 2014,members of the Ocala Historic District community went before City Council to discuss needed improvements within the Ocala Historic District. As a result, the Ocala Historic District Improvement Plan Committee (OHDIP) was formed and Capital Improvement Project (CIP) requests were submitted and approved for the City's FY15 Budget. The OHDIP held meetings again in January and February 2015 to develop a CIP priority list for the District. The installation of decorative street lights along SE Wenona Avenue within the Ocala Historic District was identified as Priority #1 by OHDIP. This project will improve pedestrian safety and connectivity within the district and between Downtown Ocala and the Ocala Historic District.

Relevant Graphic Details

Strategic Goals Relevance
Quality of Place

Project's Return on Investment
Although there is no financial return on investment, it is an investment in public safety.

FISCAL DETAILS			2016
332-32-479-531-65010	Electric Construction in Progress		48,076
332-32-479-531-46010	Electric Repair & Maintenance		23,000
	Total Expenditures	**$**	**71,076**

Operating Cost Impact

The cost to replace a metal halide lumin lamp runs between $54 and $65 each. The life expectancy of one of these lamps is 5 years. If installed in 2015, the lamps should last until 2020. The decorative light poles can last for decades provided vehicles do not run into them and natural disasters do not occur.

Project's Impact on Other Departments

Since there are sidewalks on either side of Wenona Avenue, some sidewalk areas will have to be removed in order to install the pedestrian lights and then reinstalled around the new lights. The Electric Utility will be responsible for changing the metal halide lumin lamps as they fail just like it does for the decorative lights in Downtown Ocala.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction		31,826					31,826
Equipment		16,250					16,250
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance		23,000					23,000
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	$ -	$ 71,076	$ -	$ -	$ -	$ -	$ 71,076

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	$ -	$ -	$ -	$ -	$ -	$ -	$ -
NET COST	$ -	$ 71,076	$ -	$ -	$ -	$ -	$ 71,076

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
332 - 2007A Electric Bond		71,076					71,076
							-
							-
							-
Total Funding Sources	$ -	$ 71,076	$ -	$ -	$ -	$ -	$ 71,076

Department	Project Duration	Life Expectancy	Priority
Growth Management	2016-2017	2016-2026	3

Project Title
SE 8 St Bricked Intersection Improvement

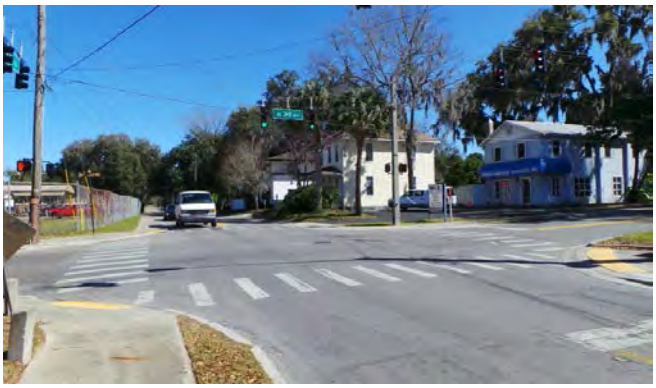
Project Location
Intersection of SE 8 Street and SE Watula Avenue

Project Description/Justification
In March 2014 members of the Ocala Historic District community went before City Council to discuss needed improvements within the Ocala Historic District. As a result, the Ocala Historic District Improvement Plan Committee (OHDIP) was formed and Capital Improvement Project (CIP) requests were submitted and approved for the City's FY15 Budget. The OHDIP held meetings again in January and February 2015 to develop a CIP priority list for the District. The installation of brick at the intersection of SE 8th Street and SE Watula Avenue was identified as Priority #2. This measure will help with traffic calming. It will also provide better and safer pedestrian access at a busy intersection.

Strategic Goals Relevance
Quality of Place

Project's Return on Investment
Although there is no financial return on investment, it is an investment in public safety.

Relevant Graphic Details



FISCAL DETAILS			2016
091-20-255-541-65010	3/4 Mill Construction in Progress		67,298
	Total Expenditures	**$**	**67,298**

Operating Cost Impact

There are no annual operating costs associated with intersection improvements such as this. Once the improvement fails, it is scheduled for repair/replacement within the City's Annual Resurfacing and Sidewalk Program.

Project's Impact on Other Departments

The Public Works Department will be responsible for having the intersection improvement repaired or replaced in future years.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction		67,298					67,298
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	$ -	$ 67,298	$ -	$ -	$ -	$ -	$ 67,298

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	$ -	$ -	$ -	$ -	$ -	$ -	$ -
NET COST	$ -	$ 67,298	$ -	$ -	$ -	$ -	$ 67,298

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
091 - 3/4 Mill Road Improv.		67,298					67,298
							-
							-
							-
Total Funding Sources	$ -	$ 67,298	$ -	$ -	$ -	$ -	$ 67,298

Capital Projects & Replacements Funding Plan

Priority		*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	091 3/4 Mill Road Improv.	092 Fire/Police Improv.	097 Fire Impact Fees	103 1/8 Mill Neighborhood Enhan.
	Total Cash Balance Forward FY2014-2015	-	-	-	8,852,273	2,839,599	708,439	1,850,831
	Total Revenue Forecast FY2014-2015	-	-	-	2,711,140	924,865	106,500	470,904
	Total Operating Allocated Funds FY2014-2015	-	-	-	1,062,693	199,975	-	583,318
	Total CIP Allocated Funds FY2014-2015	-	-	-	7,193,337	831,679	-	709,952
	Total Operating Funds Revenue Forecast FY2015-2016	-	-	-	2,994,193	993,264	89,000	506,731
	Total Operating Allocated Funds FY2015-2016	-	-	-	2,800,536	1,510,373	814,939	1,151,583
	Total Available Funds	**-**	**-**	**-**	**3,501,040**	**2,215,701**	**89,000**	**383,613**
	AIRPORT	-	-	50,000	-	-	-	-
	DEVELOPMENT SERVICES	-	-	-	67,298	-	-	-
ELECTRIC								
1	Overhead/Underground/Lighting Work Orders	-	-	-	-	-	-	-
2	Electrick Feeder Upgrades	-	-	-	-	-	-	-
3	Nuby's Substation Upgrade	-	-	-	-	-	-	-
4	MRMC Oil Containment System	-	-	-	-	-	-	-
5	Cable Replacement							
	FACILITIES MAINTENANCE	-	-	-	-	-	-	-
	FLEET MANAGEMENT	-	-	-	-	-	814,939	-
	INFORMATION TECHNOLOGY	-	-	-	-	-	-	-
	PUBLIC WORKS	241,040	-	-	2,580,000	-	-	-
	RECREATION & PARKS	-	-	-	112,000	-	-	516,315
	TELECOMMUNICATIONS	-	-	618,000	-	-	-	-
	WATER & SEWER	-	-	-	-	-	-	-
	TOTAL FY2016 CIP REQUESTS	241,040	-	668,000	2,759,298	-	814,939	516,315
	Total Estimated Cash Balance Forward FY2015-2016	-	-	-	6,488,383	2,781,217	89,000	1,017,161
	Total Capital Fund Revenue Forecast FY2015-2016	-	-	-	-	-	-	-
	TOTAL AVAILABLE FUNDS FY2016-2017	**-**	**-**	**-**	**6,488,383**	**2,781,217**	**89,000**	**1,017,161**

*PENDING GRANT AWARD

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
7,548,744	5,238,498	3,264,540	1,455,231	6,522,808	4,817,429	1,217,931	4,262,852	4,054,507	52,633,682
3,933,057	4,504,983	7,767,639	30,000	1,584,000	2,619,773	140,000	400,000	581,260	25,774,121
4,918,083	4,770,485	1,097,889	-	-	-	-	-	533,287	13,165,730
2,683,165	4,483,439	9,327,717	1,485,231	4,999,257	6,107,202	1,122,562	3,626,970	3,320,910	45,891,421
2,366,254	4,302,499	10,612,000	-	4,766,246	6,620,233	7,124,631	-	600,000	40,975,051
5,413,834	5,525,112	10,612,000	-	4,766,246	7,450,233	-	-	350,200	40,395,056
832,973	**(733,056)**	**606,573**	**-**	**3,107,551**	**500,000**	**7,360,000**	**1,035,882**	**1,031,370**	**19,930,647**
-	-	-	-	-	-	-	-	-	50,000
-	-	-	-	71,076	-	-	-	340,000	478,374
-	-	-	-	1,900,000	-	-	-	-	1,900,000
-	-	-	-	370,000	-	-	-	-	370,000
-	-	-	-	700,000	-	-	-	-	700,000
-	-	-	-	75,000	-	-	-	-	75,000
				500,000					500,000
-	-	-	-	-	1,518,720	-	-	-	1,518,720
-	-	-	-	-	5,546,658	-	-	-	6,361,597
-	-	-	-	-	1,333,694	-	-	-	1,333,694
-	600,000	-	-	-	-	-	-	-	3,421,040
-	-	-	-	-	-	-	-	-	628,315
-	-	-	-	-	-	-	-	-	618,000
-	-	3,170,000	-	-	-	7,360,000	960,000	-	11,490,000
-	600,000	3,170,000	-	3,616,076	8,399,072	7,360,000	960,000	340,000	29,444,740
-	341,959	-	-	-	500,000	211,313	1,057,082	2,795,910	-
1,303,696	-	-	-	-	-	-	-	-	-
1,303,696	**341,959**	**-**	**-**	**-**	**500,000**	**211,313**	**1,057,082**	**2,795,910**	**16,585,721**

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Five Year Capital Improvement Plan
ELECTRIC

PRIORITY	PROJECT DESCRIPTION	Funded/ Unfunded	Prior Years	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	TOTAL
1	Overhead / Underground / Lighting Work Orders	Funded	1,122,000	1,900,000	1,938,000	1,976,760	2,016,295	2,056,621	11,009,676
2	Electric Feeder Upgrades 744 Dixie to 821 Shaw	Funded		370,000					370,000
3	Substation Equipment Upgrades - Nuby's	Funded		700,000					700,000
4	MRMC Oil Containment System	Funded		75,000					75,000
5	Cable Replacement	Funded		500,000					500,000
	Substation Equipment Upgrades Ergle Autotransformer				300,000				300,000
	Electric Feeder Upgrades 821 Shaw to 744 Dixie				750,000				750,000
	Electric Feeder Upgrades - 741 Dixie				40,000				40,000
	Electric Feeder Upgrades - 836 Ocala Palms to 812 Airport (New)				150,000				150,000
	Electric Feeder Upgrades 841 White				300,000				300,000
	Electric Feeder Upgrades - 842 White				111,000				111,000
	Electric Feeder Upgrades - 814 Airport					375,000			375,000
	Electric Feeder Upgrades 824 Shaw(New Feeder) & 823 Shaw(I-75 xing)						500,000	500,000	1,000,000
	Electric Feeder Upgrades 848 White						68,000	68,000	136,000
	Electric Feeder Upgrades		755,044						755,044
	Substation Equipment Upgrades Silver Springs		36,530			215,000			251,530
	Substation Equipment Upgrades White				865,000				865,000
	Substation Equipment Upgrades - Shaw New Transformer					2,000,000			2,000,000
	Substation Equipment Upgrades Dearmin						470,000		470,000
	Substation Equipment Upgrades Shady Road		62,400					1,050,000	1,112,400
	Ocala Gagteway Electric Enh. Program		75,070						75,070
	Primary Cable Injection		969,684						969,684
	Enzian Substation Upgrades		249,332						249,332
	Baseline & Water Plant Subst. Upgrades		14,668						14,668
	Paddock Mall Substation Upgrages		756,200						756,200
	Ergle Substation Upgrade		1,800,000						1,800,000
	McBride Project		111,590						111,590
	Ocala Historic District - Street Lighting		147,500						147,500
	Murphy Lot Project		110,000						110,000
	SW 44th Avenue		250,000						250,000
	Magna Project		384,818						384,818
	Unimproved Dirt Road Improvement Program		10,000						10,000
	SW Broadway Project		38,595						38,595
	Osceola Linear Park Project		647,517						647,517
	Cogsdale Project		75,986						75,986
	Fort King Project		79,044						79,044
	TOTAL	**-**	**7,695,978**	**3,545,000**	**4,454,000**	**4,566,760**	**3,054,295**	**3,674,621**	**21,270,650**

Department	Project Duration	Life Expectancy	Priority
Electric	2015-2016	2016-2046	1

Project Title
Overhead/Underground/Lighting Work Orders

Project Location
City Wide

Project Description/Justification
Work Orders for new construction, such as new line extensions, new yard light and street light requests. New work order construction is essential to adding new commercial and residential customers, and meeting the changing needs of existing customers.

Strategic Goals Relevance
Quality of Place - Increase Infrastructure & Operational Excellence - Utility Reliability New infrastructure, lighting and system improvements will provide quality

Project's Return on Investment
The rate of return for these installations varies from 1 to 48 months.

Relevant Graphic Details

FISCAL DETAILS			2016
332-32-477-531-63021			1,900,000
	Total Expenditures	**$**	**1,900,000**

Operating Cost Impact

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	1,122,000	1,900,000	1,938,000	1,976,760	2,016,295	2,056,621	11,009,676
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ 1,122,000**	**$ 1,900,000**	**$ 1,938,000**	**$ 1,976,760**	**$ 2,016,295**	**$ 2,056,621**	**$ 11,009,676**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 1,122,000**	**$ 1,900,000**	**$ 1,938,000**	**$ 1,976,760**	**$ 2,016,295**	**$ 2,056,621**	**$ 11,009,676**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
							-
Utility Revenues	1,122,000	1,900,000	1,938,000	1,976,760	2,016,295	2,056,621	11,009,676
							-
							-
Total Funding Sources	**$ 1,122,000**	**$ 1,900,000**	**$ 1,938,000**	**$ 1,976,760**	**$ 2,016,295**	**$ 2,056,621**	**$ 11,009,676**

Department	Project Duration	Life Expectancy	Priority
Electric	2015-2016	2016-2046	2

Project Title
Electric Feeder Upgrades

Project Location
City Wide

Project Description/Justification
Ongoing system-wide, conductor upgrades are needed on electric feeder circuits to relieve system overloading and improve reliability. For Fiscal Year 2016, Circuit 821 Shaw to Dixie. This circuit is to increase capacity and improve reliability.

Strategic Goals Relevance
Operational Excellence - Utility Reliability
Conductor upgrades on these circuits will relieve system overloading, allow future growth, and improve reliability.

Project's Return on Investment
These upgrades will improve system reliability.

Relevant Graphic Details

FISCAL DETAILS			2016
332-32-192-531-63021	Electric Feeder Upgrades		370,000
	Total Expenditures	**$**	**370,000**

Operating Cost Impact

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction		370,000					370,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	$ -	$ 370,000	$ -	$ -	$ -	$ -	$ 370,000

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	$ -	$ -	$ -	$ -	$ -	$ -	$ -
NET COST	$ -	$ 370,000	$ -	$ -	$ -	$ -	$ 370,000

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
							-
Utility Revenues		370,000					370,000
							-
							-
Total Funding Sources	$ -	$ 370,000	$ -	$ -	$ -	$ -	$ 370,000

Department	Project Duration	Life Expectancy	Priority
Electric	2016-2018	2018-2048	3

Project Title
Nuby's Substation Upgrade - Transformer

Project Location
10678 NE HWY 314

Project Description/Justification
Purchase and install a new 69kV transformer for the Nuby's Substation. This is to replace the existing aging and failing transformer at the station. Replacement is imperative to prevent further transformer failure and oil spills.

Strategic Goals Relevance
Operational Excellence - Utility Reliability. Each substation is an integral, important part of the electrical infrastructure, and must be kept up-to-date for safety and reliability.

Project's Return on Investment
These upgrades will improve system reliability.

Relevant Graphic Details

FISCAL DETAILS			2016
332-32-181-531-65010	Nuby's Substation Upgrade - Transformer		700,000
	Total Expenditures	**$**	**700,000**

Operating Cost Impact

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction							-
Equipment		700,000					700,000
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Insert/delete additional rows if necessary							-
Total Expenditures	**$ -**	**$ 700,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 700,000**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
Insert/delete additional rows if necessary							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ -**	**$ 700,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 700,000**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
							-
Utility Revenues		700,000					700,000
							-
							-
Total Funding Sources	**$ -**	**$ 700,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 700,000**

Department	Project Duration	Life Expectancy	Priority
Electric	2015-2016	2016-2046	4

Project Title
MRMC Oil Containment System

Project Location
1300 SW 3rd AVE

Project Description/Justification
During a recent review and update to Ocala Electric's Federally mandated Spill Prevention Countermeasures and Controls (SPCC) Plan, it was noted that the Utility's transformers at Munroe Regional Medical Center (MRMC) were at a higher risk of costly oil cleanup and environmental impact, in the event of catastrophic failure. This is due to the location of the equipment in relation to a building.
As a result, it is recommended an oil containment system be installed to mitigate financial cost and environmental impact due to an oil spill.

Relevant Graphic Details

Strategic Goals Relevance
Operational Excellence - Utility Reliability. Proper oil containment in case of equipment failure as outlined in the Federal Spill Prevention Countermeasures and

Project's Return on Investment
The cost of the last oil spill cleanup for the Electric Utility was approximately $100,000. Due to the nature of the MRMC location, costs could easily exceed that amount.

FISCAL DETAILS			2016
332-32-180-531-63021	MRMC Oil Containment System		75,000
	Total Expenditures	**$**	**75,000**

Operating Cost Impact

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction		75,000					75,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	**$ -**	**$ 75,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 75,000**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ -**	**$ 75,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 75,000**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Utility Revenues		75,000					75,000
							-
							-
Total Funding Sources	**$ -**	**$ 75,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 75,000**

Department	Project Duration	Life Expectancy	Priority
Electric	2015-2016	2016-2046	5

Project Title

Electric Primary Cable Replacement

Project Location

City Wide

Project Description/Justification

Replace approximately 78,500 feet of underground electric primary cable for entire multi-year project. For Fiscal year 2016, replace approximately 32,000 feet of primary electric conductor. This conductor was installed prior to circa 1989 without a conduit system. This cable has an increasingly high failure rate as it ages. The cable has been evaluated and is not a candidate for the cable injection process, and therefore must be replaced, thereby significantly reducing the failures and increasing reliability.

Relevant Graphic Details

"CITY WIDE"

Strategic Goals Relevance

Operational Excellence - Utility Reliability
Conductor replacement provides less power interruptions thus increasing reliability.

Project's Return on Investment

Cable replacement is vital to both significantly reduce the failures and increase reliability, thus greatly reducing ongoing maintenance costs. Cable injection is the only option available once the cable has been evaluated and is found to not be a candidate for the cable injection process.

FISCAL DETAILS			2016
332-32-188-531-63021	Electric Primary Cable Injection		500,000
	Total Expenditures	**$**	**500,000**

Operating Cost Impact

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction		500,000					500,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Insert/delete additional rows if necessary							-
Total Expenditures	$ -	$ 500,000	$ -	$ -	$ -	$ -	$ 500,000

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
Insert/delete additional rows if necessary							-
Total Off-Sets	$ -	$ -	$ -	$ -	$ -	$ -	$ -
NET COST	$ -	$ 500,000	$ -	$ -	$ -	$ -	$ 500,000

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
2007 Bond Issue		500,000					500,000
							-
							-
							-
Total Funding Sources	$ -	$ 500,000	$ -	$ -	$ -	$ -	$ 500,000

Capital Projects & Replacements Funding Plan

Priority	*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	091 3/4 Mill Road Improv.	092 Fire/Police Improv.	097 Fire Impact Fees	103 1/8 Mill Neighborhood Enhan.
Total Cash Balance Forward FY2014-2015	-	-	-	8,852,273	2,839,599	708,439	1,850,831
Total Revenue Forecast FY2014-2015	-	-	-	2,711,140	924,865	106,500	470,904
Total Operating Allocated Funds FY2014-2015	-	-	-	1,062,693	199,975	-	583,318
Total CIP Allocated Funds FY2014-2015	-	-	-	7,193,337	831,679	-	709,952
Total Operating Funds Revenue Forecast FY2015-2016	-	-	-	2,994,193	993,264	89,000	506,731
Total Operating Allocated Funds FY2015-2016	-	-	-	2,800,536	1,510,373	814,939	1,151,583
Total Available Funds	**-**	**-**	**-**	**3,501,040**	**2,215,701**	**89,000**	**383,613**
AIRPORT	-	-	50,000	-	-	-	-
DEVELOPMENT SERVICES	-	-	-	67,298	-	-	-
ELECTRIC	-	-	-	-	-	-	-
FACILITIES MAINTENANCE							
City-wide	-	-	-	-	-	-	-
FLEET MANAGEMENT	-	-	-	-	-	814,939	-
INFORMATION TECHNOLOGY	-	-	-	-	-	-	-
PUBLIC WORKS	241,040	-	-	2,580,000	-	-	-
RECREATION & PARKS	-	-	-	112,000	-	-	516,315
TELECOMMUNICATIONS	-	-	618,000	-	-	-	-
WATER & SEWER	-	-	-	-	-	-	-
TOTAL FY2016 CIP REQUESTS	241,040	-	668,000	2,759,298	-	814,939	516,315
Total Estimated Cash Balance Forward FY2015-2016	-	-	-	6,488,383	2,781,217	89,000	1,017,161
Total Capital Fund Revenue Forecast FY2015-2016	-	-	-	-	-	-	-
TOTAL AVAILABLE FUNDS FY2016-2017	**-**	**-**	**-**	**6,488,383**	**2,781,217**	**89,000**	**1,017,161**

*PENDING GRANT AWARD

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
7,548,744	5,238,498	3,264,540	1,455,231	6,522,808	4,817,429	1,217,931	4,262,852	4,054,507	52,633,682
3,933,057	4,504,983	7,767,639	30,000	1,584,000	2,619,773	140,000	400,000	581,260	25,774,121
4,918,083	4,770,485	1,097,889	-	-	-	-	-	533,287	13,165,730
2,683,165	4,483,439	9,327,717	1,485,231	4,999,257	6,107,202	1,122,562	3,626,970	3,320,910	45,891,421
2,366,254	4,302,499	10,612,000	-	4,766,246	6,620,233	7,124,631	-	600,000	40,975,051
5,413,834	5,525,112	10,612,000	-	4,766,246	7,450,233	-	-	350,200	40,395,056
832,973	**(733,056)**	**606,573**	**-**	**3,107,551**	**500,000**	**7,360,000**	**1,035,882**	**1,031,370**	**19,930,647**
-	-	-	-	-	-	-	-	-	50,000
-	-	-	-	71,076	-	-	-	340,000	478,374
-	-	-	-	3,545,000	-	-	-	-	3,545,000
-	-	-	-	-	1,518,720	-	-	-	1,518,720
-	-	-	-	-	5,546,658	-	-	-	6,361,597
-	-	-	-	-	1,333,694	-	-	-	1,333,694
-	600,000	-	-	-	-	-	-	-	3,421,040
-	-	-	-	-	-	-	-	-	628,315
-	-	-	-	-	-	-	-	-	618,000
-	-	3,170,000	-	-	-	7,360,000	960,000	-	11,490,000
-	600,000	3,170,000	-	3,616,076	8,399,072	7,360,000	960,000	340,000	29,444,740
-	341,959	-	-	-	500,000	211,313	1,057,082	2,795,910	-
1,303,696	-	-	-	-	-	-	-	-	-
1,303,696	**341,959**	**-**	**-**	**-**	**500,000**	**211,313**	**1,057,082**	**2,795,910**	**16,585,721**

OCALA

Is a great place to live, play, and prosper

Five Year Capital Improvement Plan
FACILITIES MAINTENANCE

PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Years	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	TOTAL
800 MHz								-
Airport				48,450			7,500	55,950
City Managers Office						43,165		43,165
Electric	Funded		166,626	5,400	57,515			229,541
OUS Telecommunications	Funded		31,100					31,100
Fire Department	Funded	159,295	40,000	8,580				207,875
Facilities Maintenance	Funded	180,646	719,864	1,492,430	377,000	381,000	509,150	3,660,090
Information Technology		6,795						6,795
Police Department	Funded	16,000	23,750	19,223	100,000			158,973
Public Works				101,176				101,176
Recreation & Parks	Funded	282,336	20,000	203,584	178,885	59,230	4,750	748,785
Sanitation	Funded		17,760					
Water & Sewer	Funded		499,620		11,460			511,080
TOTAL		**645,072**	**1,518,720**	**1,878,843**	**724,860**	**483,395**	**521,400**	**5,754,530**

PRIORITY	FISCAL YEAR 2015-2016 PROJECT LIST	DEPARTMENT	AMOUNT
1	Replace Roofing @ City Complex (Bldg 200, 300, 400)	FACILITIES MAINT	490,000
2	Complete envelope of Admin building at WRF #2	WATER & SEWER	65,520
3	HVAC replacements at various locations	FACILITIES MAINT	183,984
4	Plumbing Line Replacement at 8th Avenue Senior Center	RECREATION & PARKS	20,000
5	Fire Station #1 Bay Door Replacement	FIRE	40,000
6	Build new storage area for Central Lines/Central Maintenance	WATER & SEWER	467,500
7	Replace doors, replace door closers, repair doors at various locations	FACILITIES MAINT	21,033
8	Replace fire alarm panel at OPD Headquarters	OCALA POLICE DEPT	11,700
9	Replace Ansul fire agent system hoses at OPD Headquarters	OCALA POLICE DEPT	12,050
10	Close in west wall on 1st floor of Dewatering Building at WRF#2	WATER & SEWER	5,000
11	Install and/or replace doors and door operators at Artist Studio and Dee Dee's (Train)	FACILITIES MAINT	33,667
12	Renovate Network Operations Center (NOC) in Building 500 at City Complex	OUS TELECOMMUNICATIONS	21,400
13	Install fire suppression system in Downtown Network Operations Center (NOC)	OUS TELECOMMUNICATIONS	9,700
14	Replace carpet and tile flooring with all carpet at Electric Meter Division	ELECTRIC	7,166
15	Construct a storage building at the Utility Warehouse at the City Complex	ELECTRIC	78,000
16	Extend the loading dock on the east side of Building 400 at City Complex	ELECTRIC	52,000
	TOTAL		**1,518,720**

Enterprise Funds are funding their portion of A/C replacements

Enterprise Departments	
PW-Sanitation	17,760
Water & Sewer	499,620
Electric	166,626
OUS-Telecommunications	31,100
General Fund Departments	
Fire Millage - (092 Fund)	40,000
Police Millage = (092 Fund)	23,750
Others GF Departments	739,864
TOTAL	**1,518,720**

Department	Life Expectancy	Priority
Facilities Management City Complex	10 years	1

Project Title

Roof Restoration for buildings 200, 300 and 400 at the City Complex

Project Description

Thermographic roof scan for wet insulation areas; power wash roof, field repairs including open laps, seams, holes, and tears will be repaired with White Knight Plus and embedded polyester. Reinforce all field laps and seams with White Knight Plus at a rate of two gallons per 100 square foot.

Project Justification

This roof is in poor condition and is a good candidate for a roof restoration. A new roof will cost upwards of $1.2 million. By utilizing a bid through US Communities, all bids are completed by The Garland Company, Inc. with a 10-year leak warranty.

Strategic Goals Relevance

Quality of Place

Cost Breakdown

Replace roof for 3 Bldgs.	$	490,000
Total Cost Breakdown	**$**	**490,000**

Relevant Graphic Details

FISCAL DETAILS			2016
586-26-601-519-46010	Repair & Maintenance	$	490,000
	Total Expenditures	**$**	**490,000**

Department	Life Expectancy	Priority
Water & Sewer-WRF#2	20 years	2

Project Title

Complete Envelope of WRF#2 Admin Building

Relevant Graphic Details

Project Description

Remove all existing duct wrap above acoustical ceiling, seal duct as needed, reinsulate all ducts above the ceiling, replace grilles as needed and insulate back of all grilles properly, remove abandoned fan on roof, cap roof curb and seal, demo abandoned duct above ceiling, replace 3-ton heat pump and air handler (break room), replace 2-ton heat pump and air handler located in the attic (serving the lab area), move condensing unit for heat pump; cover furniture for after-hour lath work and insulation work; install metal lath and framing; spray on insulation and moisture barrier; remove new exhaust fans and cap opening.

Project Justification

This building creates moisture which causes issues with duct work sweating causing water to drip into the ceiling and on the floors. Moisture in lighting fixtures is problematic. Two air conditioners need to be replaced and one needs to be moved as part of this scope. This will also include spray insulation and moisture barrier.

Strategic Goals Relevance

Quality of Place

Cost Breakdown

Building Renovations	$	65,520
Total Cost Breakdown	$	65,520

FISCAL DETAILS			**2016**
586-26-601-519-46010	Repair & Maintenance	$	65,520
	Total Expenditures	**$**	**65,520**

Department	Life Expectancy	Priority
Facilities Management	10 years	3

Project Title

HVAC Replacements for Various Locations

Project Description

Replace 12-ton split A/C system at PW-Sanitation, 5-ton split A/C system at E.D. Croskey Center, 3-1/2-ton split A/C system at new Rec & Parks (old Fire Admin), 3-ton split A/C system at PW-Survey/Real Estate, 2 ea 10-ton split A/C systems at Dee Dee's Diner, 5-ton split A/C system at the Greyhound Station, 5-ton split A/C system at Train Station, 1 ea 3-ton and 1 ea 6-ton split A/C systems at Electric Engineering at the City Complex, 5-ton split A/C system at Electric Substation at City Complex, 10-ton split A/C system at the Water Treatment Plant, and 2 ea 5-ton split A/C systems at the Ft. King House.

Project Justification

These units are no longer cost effective to operate.

Strategic Goals Relevance

Quality of Place

Relevant Graphic Details

Cost Breakdown

HVAC split systems	$	183,984
Total Cost Breakdown	$	183,984

FISCAL DETAILS			2016
586-23-601-519-46010	Repair & Maintenance (Public Works)	$	17,760
586-21-601-519-46010	Repair & Maintenance (Rec. & Parks	$	10,500
586-21-601-519-46010	Repair & Maintenance (Rec. & Parks)	$	9,504
586-23-601-519-46010	Repair & Maintenance Public Works)	$	10,800
586-16-601-519-46010	Repair & Maintenance (Growth Management)	$	35,640
586-21-601-519-46010	Repair & Maintenance (Rec. & Parks)	$	14,520
586-16-601-519-46010	Repair & Maintenance (Growth Management)	$	13,800
586-32-601-519-46010	Repair & Maintenance (Electric)	$	18,600
586-32-601-519-46010	Repair & Maintenance (Electric)	$	10,860
586-30-601-519-46010	Repair & Maintenance (Water & Sewer)	$	21,000
586-21-601-519-46010	Repair & Maintenance (Rec. & Parks)	$	21,000
	Total Expenditures	**$**	**183,984**

Department	Life Expectancy	Priority
Recreation & Parks	25 years	4
8th Avenue Senior Center		

Project Title

Plumbing Line Replacement

Relevant Graphic Details

Project Description

Replace all sanitary drain lines under the facility to the street. The old cast iron pipe is in bad shape; tree roots have grown into the pipe which clogs the drain line.

Project Justification

This building has plumbing issues which require Facilities Maintenance an outside vendor to complete repairs. After the last repair, the vendor recommended replacement to correct plumbing issues.

Strategic Goals Relevance

Quality of Place

Cost Breakdown

Plumbing Line Replacement	$	20,000
Total Cost Breakdown	$	20,000

FISCAL DETAILS			**2016**
586-21-601-519-46010	Repair & Maintenance	$	20,000
	Total Expenditures	**$**	**20,000**

Department	Life Expectancy	Priority
Fire - Station #1	15 years	5

Project Title
Bay Door Replacement

Project Description
Replace all three (3) bay doors and remotes.

Project Justification
These doors are more than 20 years old and are no longer reliable or cost effective to maintain.

Strategic Goals Relevance
Quality of Place

Cost Breakdown

Replace bay doors		
3 @ $13,333 each	$	40,000
Total Cost Breakdown	$	40,000

Relevant Graphic Details

FISCAL DETAILS			2016
586-19-601-519-46010	Repair & Maintenance	$	40,000
	Total Expenditures	**$**	**40,000**

Department	Life Expectancy	Priority
Water Resources Central Lines / Central Maintenance	30 years	6

Project Title

New Building for Central Lines/Central Maintenance

Relevant Graphic Details

Project Description

Build a new storage area with an office.

Project Justification

With the recent split from Utility Services, more space will be needed to accommodate reconfigured office space and, with that, Central Lines and Central Maintenance will be relocating some of their items into a new storage and office area.

Strategic Goals Relevance

Quality of Place

Cost Breakdown

Building	$	425,000
Architect Fees	$	42,500
Total Cost Breakdown	$	467,500

FISCAL DETAILS			**2016**
586-30-601-519-62010	Buildings	$	425,000
586-30-601-519-31010	Professional Services - Other	$	42,500
	Total Expenditures	**$**	**467,500**

Department	Life Expectancy	Priority
Fleet and Facilities Management	15 years	7

Project Title

Door Repairs and Replacements at Various Locations

Relevant Graphic Details

Project Description

Door repairs and replacements at the following locations: 4 doors at Jervey Gantt Park (Recreation & Parks); 2 doors at Nature Park (Recreation & Parks); 1 door closer at Heritage Nature Park (Recreation & Parks); 1 door at Lillian Bryant Park (Recreation & Parks); 6 door closers at Ocala Regional Sportsplex (Recreation & Parks); 4 doors at Water & Sewer WRF#1; and 1 door and repairs at Water & Sewer Lift Station #5.

Project Justification

These doors need to be replaced as they are severely deteriorated. Some of the above locations need repairs, such as closers, as they will not make it another year without being replaced.

Strategic Goals Relevance

Quality of Place

Cost Breakdown

Jervey Gantt Park (4)		5,495
Nature Park (2)		840
Heritage Nature Park (1)		440
Lillian Bryant Park (1)		1,877
R&P-ORS (6)		6,261
W&S-WRF #1 (4)		2,375
W&S-Lift Station #5 (1)	$	3,745
Total Cost Breakdown	$	21,033

FISCAL DETAILS			2016
586-21-601-519-46010	Repair & Maintenance (Rec & Parks)	$	14,913
586-30-601-519-46010	Repair & Maintenance (W&S)	$	6,120
	Total Expenditures	**$**	**21,033**

Department	Life Expectancy	Priority
Ocala Police Department	10 years	8

Project Title
OPD Fire Alarm Panel

Relevant Graphic Details

Project Description
Replace Fire Alarm Panel at OPD (402 S. Pine Avenue)

Project Justification
Replace obsolete EST2 fire alarm control panel with the ST3X panel. The Ansell panel is tied into the main building panel, and it is the first warning for the system.

Strategic Goals Relevance
Quality of Place

Cost Breakdown

EST3 FIRE PANEL	$	11,700
Total Cost Breakdown	$	11,700

FISCAL DETAILS			**2016**
586-18-601-519-46010	Repair & Maintenance	$	11,700
	Total Expenditures	**$**	**11,700**

Department	**Life Expectancy**	**Priority**
Ocala Police Department	5 years	9

Project Title
Replace OPD ANSUL INERGEN Fire Agent Hose

Relevant Graphic Details

Project Description
Replace ANSUL Fire Agent System at HQ

Project Justification
Replacement of all discharge hoses for two (2) fire systems on 65 ANSUL INERGEN AGENT 475 LBS 1275 PSI cylinders at OPD Headquarters to stay in compliance with N.F.P.A.72 2001 requirements. All discharge hoses are to be tested or changed every 5 years (OPD--5 years ends on 1/21/2016). Replace the ANSUL INERGEN HOSES or test same price. The down side to testing the current hoses is that the fire system is off-line twice for approximately 2+ days--first to put the used hoses on while the OPD hoses are being tested and again while the hoses are put back on. If any OPD hose does not pass, then new hoses are required at a higher cost; recommend new discharge hoses.

Strategic Goals Relevance
Quality of Place

Cost Breakdown

(2) Discharge hoses	$	12,050
Total Cost Breakdown	$	12,050

FISCAL DETAILS			**2016**
586-18-601-519-46010	Repair & Maintenance	$	12,050
	Total Expenditures	**$**	**12,050**

Department	Life Expectancy	Priority
Water Resources WRF #2	20 years	10

Project Title

Close in West Wall on the First Floor Dewatering Building

Project Description

Enclose first floor of Dewatering building located at WRF #2 - 4200 NE 24th Street

Project Justification

This area houses electronic equipment. By enclosing this area, it will provide protection from the elements.

Relevant Graphic Details

Strategic Goals Relevance

Quality of Place

Cost Breakdown

Block Wall	$	5,000
Total Cost Breakdown	$	5,000

FISCAL DETAILS			**2016**
586-30-601-519-46010	Repair & Maintenance	$	5,000
	Total Expenditures	**$**	**5,000**

Department	Life Expectancy	Priority
Facilities Management	10 years	11
Various Buildings		

Project Title

Door Operators for six (6) Doors and Door Closers for fifteen (15) Doors at Artists Studio and two (2) Door Closers at Dee Dee's Diner

Relevant Graphic Details

Project Description

Install and/or replace existing ADA door operators on fifteen (15) doors at Artists Studio and two (2) door operators at Dee Dee's Diner.

Project Justification

Replace operators for ADA accessibility and install new operators on doors that do not current have them. The current operators are leaking fluid and do not work; some of them had to be disabled.

Strategic Goals Relevance

Quality of Place

Cost Breakdown

Artists Studio (15 closers)		10,601
Artists Studio (6 operators)		13,842
Dee Dee's (Repairs)		4,610
Dee Dee's (2 operators)		4,614
Total Cost Breakdown	$	33,667

FISCAL DETAILS			2016
586-21-601-519-46010	Repair & Maintenance	$	24,443
586-16-601-519-46010	Repair & Maintenance	$	9,224
	Total Expenditures	**$**	**33,667**

Department	Life Expectancy	Priority
Telecommunications	10 years	12

Project Title

Network Operations Center - City Complex, Building 500 Renovations

Relevant Graphic Details

Project Description

Renovations to the Network Operations Center room located at 1805 NE 30th Avenue, Building 500

Project Justification

Due to the unexpected rapid growth of our customer based co-location facility, the Network Operations Center is nearing capacity. In order to accommodate our expected growth, the Network Operations Center will need to be expanded within the building. This will require the altering of walls that were part of the adjoining supply room.

Strategic Goals Relevance

Goal 3 - Become the economic hub of North Central Florida by leveraging location and resources. Objective 3.5: Provide superior infrastructure

Cost Breakdown

Building Renovations	$	21,400
Total Cost Breakdown	$	21,400

FISCAL DETAILS			**2016**
586-31-601-519-46010	Repair & Maintenance	$	21,400
	Total Expenditures	**$**	**21,400**

Department	Life Expectancy	Priority
Ocala Utility Services Downtown Network Operations Center	10 years	13

Project Title

Install Fire Suppression System

Relevant Graphic Details

Project Description

Install a Fire Suppression System in the Downtown Network Operations Center

Project Justification

The Downtown Network Operations Center which is a customer-based co-location facility does not have the proper fire suppression system as mandated by the State of Florida Fire code. Due to the value of the equipment housed in this room, a fire suppression system is required.

Strategic Goals Relevance

Goal 3 - Become the economic hub of North Central Florida by leveraging location and resources. Objective 3.5: Provide superior infrastructure

Cost Breakdown

Fire Suppression System	$	9,700
Total Cost Breakdown	$	9,700

FISCAL DETAILS			2016
586-31-601-519-46010	Repair & Maintenance	$	9,700
	Total Expenditures	**$**	**9,700**

Department	Life Expectancy	Priority
Electric - Meter	10 years	14

Project Title

Replace carpet and tile flooring with all carpet

Project Description

Replace existing carpet and replace tile flooring with carpet in Meter Division.

Project Justification

The existing carpet in this building is worn out and needs to be replaced. The tile floors amplify the sound from the shop disrupting office personnel. The tile floors need to be replaced with carpet to reduce the noise levels in the office.

Strategic Goals Relevance

Quality of Place
Operational Excellence

Cost Breakdown

Carpet Replacement	$	7,166
Total Cost Breakdown	$	7,166

Relevant Graphic Details

FISCAL DETAILS			2016
586-32-601-519-46010	Repair & Maintenance		7,166
	Total Expenditures	**$**	**7,166**

Department	Life Expectancy	Priority
Electric Utility Warehouse	20 years	15

Project Title

Storage Building at Utility Warehouse

Relevant Graphic Details

Project Description

Construct a storage building at the Utility Warehouse at the City Complex.

Project Justification

This buiding will be used to store non-stock substation material, such as breakers, PTs and switches. Currently, materials are being stored outside or in the substation transformer building. Each of these current storage locations has their own problems. Outside, the equipment is exposed to the weather which will cause them to degrade over time; they are also at risk for theft. In the transformer building, the conditions are unsafe due to the space required to store large items; crews are loading and unloading transformers every day and, the more we store in this building, the less room they have to maneuver. Therefore, having a building dedicated to store this equipment is the best solution.

Strategic Goals Relevance

Operational Excellence

Cost Breakdown

Construct Storage Building	$	65,000
Architect Fees	$	13,000
Total Cost Breakdown	$	78,000

FISCAL DETAILS			**2016**
586-32-601-519-62010	Buildings		65,000
586-32-601-519-31010	Professional Services - Other	$	13,000
	Total Expenditures	**$**	**78,000**

Department	Life Expectancy	Priority
Electric - Meter	20 years	16

Project Title
Extend Loading Dock

Project Description
Extend the loading dock 30 feet north on the east side of Building 400 at the City Complex

Project Justification
Due to increasing responsibilities, the Service Technicians need access to a loading dock as well as a covered parking area to prepare their vehicles during bad weather. The use of electronic equipment prohibits them from loading and unloading their vehicles in the rain. We are requesting Option #1 from the Slack Construction quote which is a 30'x30' extension with covered parking and a dock on the east side of the building.

Strategic Goals Relevance
Operational Excellence - Providing reliable service to our customers

Cost Breakdown

Covered Parking with Dock on East Side of Building (approx. 30'x30')	$	52,000
Total Cost Breakdown	$	52,000

Relevant Graphic Details

FISCAL DETAILS			2016
586-32-601-519-46010	Repair & Maintenance		52,000
	Total Expenditures	**$**	**52,000**

Capital Projects & Replacements Funding Plan

Priority	*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	091 3/4 Mill Road Improv.	092 Fire/Police Improv.	097 Fire Impact Fees	103 1/8 Mill Neighborhood Enhan.
Total Cash Balance Forward FY2014-2015	-	-	-	8,852,273	2,839,599	708,439	1,850,831
Total Revenue Forecast FY2014-2015	-	-	-	2,711,140	924,865	106,500	470,904
Total Operating Allocated Funds FY2014-2015	-	-	-	1,062,693	199,975	-	583,318
Total CIP Allocated Funds FY2014-2015	-	-	-	7,193,337	831,679	-	709,952
Total Operating Funds Revenue Forecast FY2015-2016	-	-	-	2,994,193	993,264	89,000	506,731
Total Operating Allocated Funds FY2015-2016	-	-	-	2,800,536	1,510,373	814,939	1,151,583
Total Available Funds	**-**	**-**	**-**	**3,501,040**	**2,215,701**	**89,000**	**383,613**
AIRPORT	-	-	50,000	-	-	-	-
DEVELOPMENT SERVICES	-	-	-	67,298	-	-	-
ELECTRIC	-	-	-	-	-	-	-
FACILITIES MAINTENANCE	-	-	-	-	-	-	-
FLEET MANAGEMENT							
City-wide	-	-	-	-	-	814,939	-
INFORMATION TECHNOLOGY	-	-	-	-	-	-	-
PUBLIC WORKS	241,040	-	-	2,580,000	-	-	-
RECREATION & PARKS	-	-	-	112,000	-	-	516,315
TELECOMMUNICATIONS	-	-	618,000	-	-	-	-
WATER & SEWER	-	-	-	-	-	-	-
TOTAL FY2016 CIP REQUESTS	241,040	-	668,000	2,759,298	-	814,939	516,315
Total Estimated Cash Balance Forward FY2015-2016	-	-	-	6,488,383	2,781,217	89,000	1,017,161
Total Capital Fund Revenue Forecast FY2015-2016	-	-	-	-	-	-	-
TOTAL AVAILABLE FUNDS FY2016-2017	**-**	**-**	**-**	**6,488,383**	**2,781,217**	**89,000**	**1,017,161**

*PENDING GRANT AWARD

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
7,548,744	5,238,498	3,264,540	1,455,231	6,522,808	4,817,429	1,217,931	4,262,852	4,054,507	52,633,682
3,933,057	4,504,983	7,767,639	30,000	1,584,000	2,619,773	140,000	400,000	581,260	25,774,121
4,918,083	4,770,485	1,097,889	-	-	-	-	-	533,287	13,165,730
2,683,165	4,483,439	9,327,717	1,485,231	4,999,257	6,107,202	1,122,562	3,626,970	3,320,910	45,891,421
2,366,254	4,302,499	10,612,000	-	4,766,246	6,620,233	7,124,631	-	600,000	40,975,051
5,413,834	5,525,112	10,612,000	-	4,766,246	7,450,233	-	-	350,200	40,395,056
832,973	**(733,056)**	**606,573**	**-**	**3,107,551**	**500,000**	**7,360,000**	**1,035,882**	**1,031,370**	**19,930,647**
-	-	-	-	-	-	-	-	-	50,000
-	-	-	-	71,076	-	-	-	340,000	478,374
-	-	-	-	3,545,000	-	-	-	-	3,545,000
-	-	-	-	-	1,518,720	-	-	-	1,518,720
-	-	-	-	-	5,546,658	-	-	-	6,361,597
-	-	-	-	-	1,333,694	-	-	-	1,333,694
-	600,000	-	-	-	-	-	-	-	3,421,040
-	-	-	-	-	-	-	-	-	628,315
-	-	-	-	-	-	-	-	-	618,000
-	-	3,170,000	-	-	-	7,360,000	960,000	-	11,490,000
-	600,000	3,170,000	-	3,616,076	8,399,072	7,360,000	960,000	340,000	29,444,740
-	341,959	-	-	-	500,000	211,313	1,057,082	2,795,910	-
1,303,696	-	-	-	-	-	-	-	-	-
1,303,696	**341,959**	**-**	**-**	**-**	**500,000**	**211,313**	**1,057,082**	**2,795,910**	**16,585,721**

OCALA

Is a great place to live, play, and prosper

Five Year Capital Improvement Plan
FLEET MANAGEMENT

PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Years	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	TOTAL
Airport			-		40,000			**40,000**
Growth Management/Revitalization Strategies			-			16,000		**16,000**
Electric	Funded	722,000	368,185	570,322	244,000	49,000		**1,953,507**
Facilities Maintenance	Funded		52,000					**52,000**
OUS Telecommunications	Funded	60,000	132,945	158,175	37,198			**388,318**
Police	Funded	473,300	671,000	272,000	283,000	199,000		**1,898,300**
Public Works	Funded	1,496,000	2,490,255	728,514	408,620	380,500	214,500	**5,718,389**
Recreation & Parks	Funded	47,500	192,859	46,700	74,000	178,800		**539,859**
Water & Sewer	Funded	92,000	395,305	365,766	339,000	167,000	108,500	**1,467,571**
Fire	Funded	120,000	290,149		39,000	625,000		**1,074,149**
TOTAL		**3,010,800**	**4,592,698**	**2,141,477**	**1,464,818**	**1,615,300**	**323,000**	**13,148,093**

PRIORITY	FY 2015-2016 VEHICLE/EQUIPMENT LIST	DEPARTMENT	AMOUNT
1	2016 Aerial Tower Platform Fire Apparatus (05-101)	FIRE	1,000,000
2	2016 Ford Interceptor Marked Patrol Sedan (10ea @ $37,000/each)	OPD	370,000
3	Lease Vac Con Truck with maintenance agreement (31-148)	W/S	390,550
4	2016 International Vac Con Truck (11-280)	PW/STRMWTR	390,550
5	2016 Ford F550 with 40' Aerial Bucket (22-371)	ELEC/SUBSTN	138,500
6	2016 Toro Workman, HD ACG model #07369 (02-672)	REC&PARKS	18,950
7	2016 Toro Infield Pro 3040, Model #08703 (02-598)	REC&PARKS	22,425
8	2016 Toro Multi-Pro 1750, Model #41188 (02-356)	REC&PARKS	32,375
9	2016 Ford F550 Aerial Bucket Truck (23-010)	PW/TRAFFIC	138,500
10	2016 Classen HSC 188 18" Sod Cutter (new)	R&P/OGC	5,355
11	2016 Toro Groundsmaster 3500D Rough Cutter (2ea @ $33,012/each)	R&P/OGC	66,024
12	2016 Ford F350 Crew Cab Pickup Truck with Dump Body (07-453)	PW/STREETS	41,050
13	2016 Ford Expedition Marked Sport Utility Vehicle (West) (05-164)	FIRE	52,544
14	2016 Ford Expedition Marked Sport Utility Vehicle (East) (05-170)	FIRE	52,544
15	2016 14'x6' Utility Trailer w/Winch & polymer plankings	W/S	4,755
16	2016 Ford Transit Van (2ea @ $26,000/each)	FAC MAINT	52,000
17	2016 Ford F350 Pickup Truck w/Utility Body and Pipe Rack	ELEC/METER	36,800
18	2016 Caterpillar 416F Backhoe (11-094)	PW/STRMWTR	91,795
19	2016 Ford F550 Crew Cab with Utility Body (upgrade) (23-009)	PW/TRAFFIC	48,398
20	2016 Ford F550 Utility Pickup with Crane (22-367)	ELEC/SUBSTN	72,575
21	2016 Ford F150 4x2 Pickup Truck (02-458)	REC&PARKS	19,610
22	2016 Ford F350 Dual Wheel Heavy Suspension w/Fiberglass (22-425)	ELEC/METER	66,200
23	2016 Stationary 12 KW Generator (new) (Clyatt Substation)	OUS/TELECOM	20,955
24	2016 Stationary 12 KW Generator (new) (Dearmin Substation)	OUS/TELECOM	20,955
25	2016 Stationary 12 KW Generator (new) (Dixie Substation)	OUS/TELECOM	20,955
26	2016 Ford Transit Walk-in Van w/generator platform (22-310 & 22-534)	OUS/TELECOM	70,080
27	2016 Ford Interceptor Unmarked Patrol Sedan (4ea @ $31,500/each)	OPD	126,000
28	2016 Mammoth Rear Loader with CNG Package (06-175)	PW/SANI	275,700
29	2016 Mammoth Front Loader with CNG Package (06-185)	PW/SANI	303,280
30	2016 Refuse Clamshell (06-161)	PW/SANI	219,350
31	2016 Refuse Clamshell (06-166)	PW/SANI	219,350
32	2016 14,000 lb Tandem Axle Dump Trailer (11-142)	PW/STRMWTR	12,445
33	2016 Ford F350 Crew Cab Pickup with Dump Body (11-140)	PW/STRMWTR	41,050
34	2016 Ford Explorer (New)	REC&PARKS	28,120
35	2016 Ford F150 Standard Cab Pickup Truck (07-419)	PW/STREETS	21,650
36	2016 Refuse Clamshell (06-165)	PW/SANI	219,350
37	2016 Ford F350 Crew Cab Pickup Truck with Dump Body (07-440)	PW/STREETS	41,050
38	2016 Refuse Rear Loader (06-147)	PW/SANI	224,700
39	2016 Ford F350 Crew Cab Pickup with Dump Body (07-420)	PW/STREETS	41,050
40	2016 Ford F350 Crew Cab Pickup with Dump Body (11-193)	PW/STRMWTR	41,050
41	2016 Undercover Vehicle (5ea @ $35,000/each)	OPD	175,000
42	2016 Ford F150 Pickup Truck (22-480)	ELEC/METER	19,610
43	2016 Ford F150 Crew Cab 4x2 (10-156)	PW/DRAFTING	27,195
44	2016 Ford F150 Pickup Truck (06-186)	PW/SANI	19,610
45	2016 Kawasaki All-Terrain Vehicle (07-470)	PW/STREETS	12,119
46	2016 Kawasaki 4-Wheel Drive Mule with Transport Trailer (new)	PW/SURVEY	15,869
47	2016 John Deere Pull-Behind Bush Mower (07-495)	PW/STREETS	4,094
48	2016 Ford F350 Crew Cab Pickup with Dump Body (07-533)	PW/STREETS	41,050
49	2016 Ford Explorer 4x4 (22-398)	ELEC/ENG	34,500
	TOTAL		**4,592,698**

NOTE: Fund 097 will fund $814,939 of cost of vehicle.

Enterprise Departments	
PW-Sanitation	**1,481,340**
PW-Stormwater	**576,890**
Water & Sewer	**395,305**
Electric	**368,185**
OUS-Telecommunications	**132,945**
TOTAL	**2,954,665**

General Fund Departments	
Facilities Maintenance	**52,000**
Fire - (092 Fund)	**290,149**
Police = (092 Fund)	**671,000**
Public Works	**432,025**
Recreation and Parks	**192,859**
TOTAL	**1,638,033**
Grand Total	**$ 4,592,698**

Department	Life Expectancy	Priority
Fire / Emergency Ops.	15 Years	1

Vehicle/Equipment Request
2016 Aerial Tower Platform Fire Apparatus

Vehicle/Equipment To Be Replaced
1995 Reverse Aerial Tower Platform Fire Apparatus
Unit #05-101

Replacement Reason
The purchase proposal includes the purchase of a 100 foot tower fire apparatus to serve as the primary emergency response aerial apparatus in the City of Ocala. The aerial apparatus are used to rescue persons from elevated structures, rooftops, and from other above ground areas, as well as to combat fire from an elevated vantage point. The current aerial apparatus (Tower 1) is 20 years old, and has met its frontline service life. The proposed purchase will also benefit the ISO rating for the City by including a 100 foot aerial apparatus over the current 95 foot device, and by having two aerial apparatus.

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2016 Aerial Tower Platform	$	1,000,000
Total Cost Breakdown	$	1,000,000

Relevant Graphic Details

FISCAL DETAILS			2016
097-19-910-522-64010	Machinery & Equipment ($5,000+)	$	814,939
586-19-602-519-64010	Machinery & Equipment ($5,000+)	$	185,061
	Total Expenditures	**$**	**1,000,000**

Department	Life Expectancy	Priority
Ocala Police Department	8 years	2

Vehicle/Equipment Request

10 ea 2016 Ford Interceptor Marked Patrol Sedans

Vehicle/Equipment To Be Replaced

2003 Ford Crown Victoria Marked Patrol Sedan
Unit #04-612
2003 Chevrolet Impala Marked Patrol Sedan
Unit #04-628
2004 Ford Crown Victoria Marked Patrol Sedan
Unit #04-643 & #04-655
2004 Ford Crown Victoria Marked Patrol Sedan
Unit #04-663 & Unit #04-678
2005 Ford Crown Victoria Marked Patrol Sedan
Unit #04-679
2006 Ford Crown Victoria Marked Patrol Sedan
Unit #04-703 & Unit #04-706
2006 Ford Crown Victoria Marked Patrol Sedan
Unit #04-727

Relevant Graphic Details

Replacement Reason

Due to their age and mileage, these vehicles will be requiring suspension and other major, high dollar repairs. It would not be cost effective expenditures to make these type repairs on old, high mileage vehicles. By the time new vehicles are received, the newest unit will be 10 years old.

Strategic Goals Relevance

Quality of Place

Cost Breakdown

(10) 2016 Ford Interceptor Marked Patrol Sedans ($37,000/each)	$	370,000
Total Cost Breakdown	**$**	**370,000**

FISCAL DETAILS			2016
586-18-602-519-64010	Machinery & Equipment ($5,000+)	$	370,000
	Total Expenditures	**$**	**370,000**

Department	Life Expectancy	Priority
Water Resources/300 Central Lines Maintenance	8 years	3

Vehicle/Equipment Request

Lease Vac Con Truck with Maintenance Agreement

Vehicle/Equipment To Be Replaced

2006 International Vac Con
Unit #31-148

Replacement Reason

Unit is slated to be replaced in FY2016; it is more cost effective to lease unit and save on maintenance costs. These units have heavy duty use seven days a week. We must keep reliable equipment to service the citizens of Ocala.

Relevant Graphic Details

Strategic Goals Relevance

Fiscally Sustainable and Operational Excellence

Cost Breakdown

Lease Vac Con Truck	$	390,550
Total Cost Breakdown	**$**	**390,550**

FISCAL DETAILS			2016
586-30-602-519-64010	Machinery & Equipment ($5,000+)	$	390,550
	Total Expenditures	**$**	**390,550**

Department	Life Expectancy	Priority
Public Works / Stormwater	10 years	4

Vehicle/Equipment Request
Lease Vac Con Truck with Maintenance Agreement

Vehicle/Equipment To Be Replaced
1998 International Vac Con Truck
Unit #11-280

Replacement Reason
This unit is slated to be replaced in FY 2016; it is more cost effective to lease and save on maintenace costs. The unit will be used to clean out the City's Stormwater infrastructure. This machine is used to pick up dirt, debris, sand, gravel that restrict, plug and otherwise impact our drainage system. The City of Ocala currently has 1,584 Storm manholes, 9,065 Stormwater Inlets along with 275 miles of Drainage pipe that the Stormwater Division is responsible for maintaining.

Relevant Graphic Details

Strategic Goals Relevance
Fiscally Sustainable, Operational Excellence

Cost Breakdown

Lease Vac Con Truck	$	390,550
Total Cost Breakdown	**$**	**390,550**

FISCAL DETAILS			2016
586-23-602-519-64010	Machinery & Equipment ($5,000+)	$	390,550
	Total Expenditures	**$**	**390,550**

Department	Life Expectancy	Priority
Electric / Substation	10 years	5

Vehicle/Equipment Request
2016 Ford F550 with 40' Aerial Bucket

Vehicle/Equipment To Be Replaced
2000 Ford F550 Full Size Utility Aerial Bucket Truck
Unit #22-371

Replacement Reason
This bucket truck is 15 years old and has 96,000 miles. The maintenance cost vs. purchase price is at 41%, but the unit is starting to need major costly repairs.

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2016 Ford F550 with 40' Aerial Bucket	$	138,500
Total Cost Breakdown	**$**	**138,500**

Relevant Graphic Details

FISCAL DETAILS			2016
586-32-602-519-64010	Machinery & Equipment ($5,000+)	$	138,500
	Total Expenditures	**$**	**138,500**

Department	Life Expectancy	Priority
Recreation & Parks	10 years	6

Vehicle/Equipment Request
2016 Toro Workman, HD ACG model #07369

Relevant Graphic Details

Vehicle/Equipment To Be Replaced
1999 Cushman Truckster
Unit #02-672

Replacement Reason
The Toro Workman heavy duty utility vehicle would replace the Cushman Utility vehicle, #02-672. The current unit was purchased in 1999, for the golf courses, and reassigned to the Sports Turf section of Parks Operations approximately four years ago. Projected replacement date was February 2007. The Cushman unit has a considerable amount of rust and corrosion throughout the vehicle, most notably in the undercarriage. Also, the engine smokes and has several oil leaks. A need remains for a utility vehicle with a manual type transmission, high-low range, and hydraulic dump bed. The current light duty vehicles, with centrifugal type transmissions, cannot pull or haul heavy loads. Examples are pulling our top dresser or haul clay and sand for field repairs.

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2016 Toro Workman, HD ACG model #07369	$	18,950
Total Cost Breakdown	**$**	**18,950**

FISCAL DETAILS			2016
586-21-602-519-64010	Machinery & Equipment ($5,000+)	$	18,950
	Total Expenditures	**$**	**18,950**

Department	Life Expectancy	Priority
Recreation & Parks	5 years	7

Vehicle/Equipment Request
2016 Toro Infield Pro 3040, Model #08703

Vehicle/Equipment To Be Replaced
2005 John Deere Model 1200A
Unit #02-598

Relevant Graphic Details

Replacement Reason
The Toro Infield Pro 3040 would replace the John Deere 1200A, #02-598, purchased in June 2005. Projected replacement date was June 2008. John Deere 1200As is a light duty type of machine and limited in their capacities. The unit is beginning to show its age and a replacement program should be considered. At present, we have 13 ball fields with various types of infields and eight sand volleyball courts. With the upgrading of our fields and increased usage, a heavier duty type machine with increased capabilities, can keep our infields in optimum playing condition.

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2016 Toro Infield Pro 3040 Model #08703	$22,425
Total Cost Breakdown	**$22,425**

FISCAL DETAILS			2016
586-21-602-519-64010	Machinery & Equipment ($5,000+)	$	22,425
	Total Expenditures	**$**	**22,425**

Department	Life Expectancy	Priority
Recreation & Parks	10 years	8

Vehicle/Equipment Request
2016 Toro Multi-Pro 1750, Model #41188

Vehicle/Equipment To Be Replaced
1996 Ford Model 1720
Unit #02-356

Replacement Reason
The Toro Multi Pro 1750 is a self contained sprayer vehicle. Presently, chemical applications are made with a tractor drawn, pull behind sprayer. Tractor, #02-356, was purchased in April 1996, replacement date was April 2009. The pull behind sprayer was purchased in May 2003, replacement date was May 2008. Age and condition of these items make them undependable. A mechanical and or service on either unit renders it unusable. The overall length of the tractor/pull-behind sprayer makes chemical and foliar fertilizer on our smaller fields and locations impossible. Examples being Gantt T-ball complex and certain chemical application on lawns such as at City Hall, Downtown Square, etc.

Relevant Graphic Details

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2016 Toro Multi-Pro 1750, Model #41188	$	32,375
Total Cost Breakdown	**$**	**32,375**

FISCAL DETAILS			2016
586-21-602-519-64010	Machinery & Equipment ($5,000+)	$	32,375
	Total Expenditures	**$**	**32,375**

Department	Life Expectancy	Priority
Public Works Traffic Engineering	10 years	9

Vehicle/Equipment Request
2016 Ford F550 Aerial Bucket Truck

Vehicle/Equipment To Be Replaced
2001 Ford F550 Aerial Bucket Truck
Unit #23-010

Replacement Reason
This 14 year old vehicle has exceeded its 10 year service and has over 107,000 miles. This vehicle is a key component in the operation of our Traffic Signal Shop and is used in our daily maintenance operations. We've experienced a number of age related repairs resulting in significant down time which hampers the department's ability to effectively maintain and efficiently respond to traffic signal related problems.

Relevant Graphic Details

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2016 Ford F550 Aerial Bucket Truck	$	138,500
Total Cost Breakdown	**$**	**138,500**

FISCAL DETAILS			2016
586-23-602-519-64010	Machinery & Equipment ($5,000+)	$	138,500
	Total Expenditures	**$**	**138,500**

Department	Life Expectancy	Priority
Recreation & Parks	5 years	10
Ocala Golf Club		

Vehicle/Equipment Request

2016 Classen HSC 188 18" Sod Cutter

Relevant Graphic Details

Vehicle/Equipment To Be Replaced

New

Replacement Reason

The sod cutter is a very important aspect of maintaining the course. A sod cutter repairs damages to turf from carts, erosion and foot traffic. Current equipment is not longer reliable.

Strategic Goals Relevance

Operational Excellence, Fiscally Responsible

Cost Breakdown

2016 Classen HSC 188 18" Sod Cutter	$	5,355
Total Cost Breakdown	**$**	**5,355**

FISCAL DETAILS			2016
586-29-602-519-64010	Machinery & Equipment ($5,000+)	$	5,355
	Total Expenditures	**$**	**5,355**

Department	Life Expectancy	Priority
Recreation & Parks	5 years	11
Ocala Golf Club		

Vehicle/Equipment Request

2ea 2016 Toro Groundsmaster 3500D Rough Cutters

Relevant Graphic Details

Vehicle/Equipment To Be Replaced

2005 Rough Cutter
Unit #40-224
2008 Rough Cutter
Unit #40-230

Replacement Reason

The current mowers are in very poor condition and are no longer feasible to repair.

Strategic Goals Relevance

Operational Excellence, Fiscally Responsible

Cost Breakdown

2016 Toro Groundsmaster 3500D Rough Cutter (x2) ($33,012/ea)	$	66,024
Total Cost Breakdown	**$**	**66,024**

FISCAL DETAILS			2016
586-29-602-519-64010	Machinery & Equipment ($5,000+)	$	66,024
	Total Expenditures	**$**	**66,024**

Department	Life Expectancy	Priority
Public Works Highway and Streets Maintenance	9 years	12

Vehicle/Equipment Request

2016 Ford F350 Crew Cab Pickup with Dump Bed

Relevant Graphic Details

Vehicle/Equipment To Be Replaced

2000 International 4700 Truck
Unit #07-453

Replacement Reason

This 15 year old vehicle is at the end of its 15 year service life and has over 143,000 miles. This vehicle is used for daily maintenance tasks. The crew cab would be exponentially beneficial to our operation. In addition to allow us to service our maintenance tasks, the crew cab would allow us efficiently transport our crews, including inmate crew in one vehicle, not several as we currently do with the regular cab pickup. We are lacking reliable and useful trucks for daily maintenance tasks.

Strategic Goals Relevance

Quality of Place

Cost Breakdown

2016 Ford F350 Crew Cab Pickup with Dump Bed	$	41,050
Total Cost Breakdown	**$**	**41,050**

FISCAL DETAILS			**2016**
586-23-602-519-64010	Machinery & Equipment ($5,000+)	$	41,050
	Total Expenditures	**$**	**41,050**

Department	Life Expectancy	Priority
Fire / Administration	8 years	13

Vehicle/Equipment Request

2016 Ford Expedition Marked Sport Utility Vehicle (West Stations)

Vehicle/Equipment To Be Replaced

2007 Ford Expedition
Unit #05-164

Replacement Reason

The purchase proposal includes the purchase of a SUV emergency response vehicle used by the on-duty Battalion Chief. The BC uses the vehicle for emergency response, command, and administrative functions. Each of the three Battalion Chiefs assigned to the West side share the vehicle, which is housed at Fire Station #4.

Relevant Graphic Details

Strategic Goals Relevance

Quality of Place

Cost Breakdown

2016 Ford Expedition	$	37,469
Emergency Lighting	$	4,950
Paint	$	1,365
Decals	$	2,450
Incident Command Module	$	6,310
Total Cost Breakdown	**$**	**52,544**

FISCAL DETAILS			2016
586-19-602-519-64010	Machinery & Equipment ($5,000+)	$	52,544
	Total Expenditures	**$**	**52,544**

Department	Life Expectancy	Priority
Fire / Administration	8 years	14

Vehicle/Equipment Request

2016 Ford Expedition Marked Sport Utility Vehicle (East Stations)

Vehicle/Equipment To Be Replaced

2008 Ford Expedition
Unit #05-170

Replacement Reason

The purchase proposal includes the purchase of a SUV emergency response vehicle used by the on-duty Battalion Chief. The BC uses the vehicle for emergency response, command, and administrative functions. Each of the three Battalion Chiefs assigned to the East side share the vehicle which is housed at Fire Station #1.

Relevant Graphic Details

Strategic Goals Relevance

Quality of Place

Cost Breakdown

2016 Ford Expedition	$	37,469
Emergency Lighting	$	4,950
Paint	$	1,365
Decals	$	2,450
Incident Command Module	$	6,310
Total Cost Breakdown	**$**	**52,544**

FISCAL DETAILS			2016
586-19-602-519-64010	Machinery & Equipment ($5,000+)	$	52,544
	Total Expenditures	**$**	**52,544**

Department	Life Expectancy	Priority
Water Resources	20 years	15

Vehicle/Equipment Request

2016 14'x6' Utility Trailer with Winch and polymer plankings, axle rated at 3500-lbs

Relevant Graphic Details

Vehicle/Equipment To Be Replaced

New

Replacement Reason

Compliance Monitoring techs presently have to haul a 12' long x 5' wide Jon boat in the back of their truck- this causes problems lifting/replacing boat in the back of the truck.

Strategic Goals Relevance

Quality of Place

Cost Breakdown

2016 14'x6' Utility Trailer with Winch and polymer plankings, axle rated at	$	4,755
Total Cost Breakdown	**$**	**4,755**

FISCAL DETAILS			2016
586-30-602-519-52060	Machinery & Equipment ($1,999-4,999)	$	4,755
	Total Expenditures	**$**	**4,755**

Department	Life Expectancy	Priority
Facilities Maintenance	8 years	16

Vehicle/Equipment Request
2016 Ford Transit Van (x2)

Relevant Graphic Details

Vehicle/Equipment To Be Replaced
New

Replacement Reason
In fiscal year 2015, three positions were added to the Facilities Maintenance staff. With the re-organization, two additional vehicles are requested to efficiently serve our customers and citizens.

Strategic Goals Relevance
Operational Excellence

Cost Breakdown

2016 Ford Transit Van (x2) ($26,000/ea)	$	52,000
Total Cost Breakdown	**$**	**52,000**

FISCAL DETAILS			2016
586-26-602-519-64010	Machinery & Equipment ($1,999-4,999)	$	52,000
	Total Expenditures	**$**	**52,000**

Department	Life Expectancy	Priority
Electric Meter Division	8 years	17

Vehicle/Equipment Request
2016 Ford F350 Pickup Truck with Utility Body and Pipe Rack

Vehicle/Equipment To Be Replaced
NEW

Replacement Reason
This vehicle will be for an apprentice graduating in October 2016. This vehicle will be ordered so that it will be received at the end of fiscal year 2016.

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2016 Ford F350 Pickup Truck with Utility Body and Pipe Rack	$	36,800
Total Cost Breakdown	**$**	**36,800**

Relevant Graphic Details

FISCAL DETAILS			2016
586-32-602-519-64010	Machinery & Equipment ($5,000+)	$	36,800
	Total Expenditures	**$**	**36,800**

Department	Life Expectancy	Priority
Public Works /Stormwater	10 years	18

Vehicle/Equipment Request
2016 Caterpillar 416F Backhoe

Relevant Graphic Details

Vehicle/Equipment To Be Replaced
1993 John Deere 310D Bachhoe
Unit #11-094

Replacement Reason
Request is to replace with a Caterpillar 416F Backhoe. Stormwater uses this machine daily for Stormwater operations such as sinkhole repair, excavating and backfilling projects, tree removal for emergency and non emergency jobs.

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2016 Caterpillar 416F Backhoe	$	91,795
Total Cost Breakdown	**$**	**91,795**

FISCAL DETAILS			2016
586-23-602-519-64010	Machinery & Equipment ($5,000+)	$	91,795
	Total Expenditures	**$**	**91,795**

Department	Life Expectancy	Priority
Public Works/ Trf. Eng.	8 years	19

Vehicle/Equipment Request
2016 Ford F550 Crew Cab with Utility Body (upgrade)

Vehicle/Equipment To Be Replaced
2001 Ford F550 Full-Size Pickup Truck
Unit #23-009

Replacement Reason
This 14 year old vehicle has exceeded its 10 year service and has over 100,000 miles. This vehicle is very important to our sign/striping operation including towing the thermoplastic pavement markings trailer and emergency barricade trailer. In the past there have been several transmission issues and currently the transmission is slipping or sluggish when towing the barricade emergency trailer. I believe there is a recent pattern that shows the maintenance costs are starting to rise consistently and more frequently. This vehicle will be used for daily Traffic Division maintenance tasks.

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2016 Ford F550 Crew Utility	$	48,398
Total Cost Breakdown	**$**	**48,398**

Relevant Graphic Details

FISCAL DETAILS			2016
586-23-602-519-64010	Machinery & Equipment ($5,000+)	$	48,398
	Total Expenditures	**$**	**48,398**

Department	Life Expectancy	Priority
Electric / Substation	8 years	20

Vehicle/Equipment Request
2016 Ford F550 Utility Pickup with Crane

Vehicle/Equipment To Be Replaced
2001 Ford F350 Full Size Pickup with Utility Body and Crane
Unit #22-367

Replacement Reason
This vehicle is 14 years old and has over 133,000 miles. A larger vehicle will serve their needs to operate in an efficient manner.

Relevant Graphic Details

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2016 Ford F550 Utility Pickup with Crane	$	72,575
Total Cost Breakdown	**$**	**72,575**

FISCAL DETAILS			2016
586-32-602-519-64010	Machinery & Equipment ($5,000+)	$	72,575
	Total Expenditures	**$**	**72,575**

Department	Life Expectancy	Priority
Recreation & Parks	8 years	21

Vehicle/Equipment Request
2016 Ford F150 4x2 Pickup Truck

Vehicle/Equipment To Be Replaced
2000 Chevy C1500 Pickup Truck
Unit #02-458

Replacement Reason
The current vehicle has 110,000 miles and is 15 years old. The vehicle is constantly being turned in for repairs and problems. It is essential the Recreation Division Head have a reliable vehicle to visit Recreation facilities and parks. The Recreation Division Head is responsible to attend community meetings, council meetings and various other City related functions that are typically off site visits.

Strategic Goals Relevance
Quality of Place

Relevant Graphic Details

Cost Breakdown

2016 Ford F150 4x2	$	19,610
Total Cost Breakdown	**$**	**19,610**

FISCAL DETAILS			2016
586-21-602-519-64010	Machinery & Equipment ($5,000+)	$	19,610
	Total Expenditures	**$**	**19,610**

Department	Life Expectancy	Priority
Electric / Meter	8 years	22

Vehicle/Equipment Request

2016 Ford F350 Dual Wheel Heavy Duty Suspension with Fiberglass Body

Vehicle/Equipment To Be Replaced

2004 Ford E350 1-ton Van
Unit #22-425

Replacement Reason

This vehicle is eleven years old and has over 107,000 miles and is in bad condition.

Strategic Goals Relevance

Quality of Place

Cost Breakdown

2016 Ford F350 Dual Wheel Heavy Duty Suspension with Fiberglass	$	66,200
Total Cost Breakdown	**$**	**66,200**

Relevant Graphic Details

FISCAL DETAILS			2016
586-32-602-519-64010	Machinery & Equipment ($5,000+)	$	66,200
	Total Expenditures	**$**	**66,200**

Department	Life Expectancy	Priority
Ocala Utility Services Telecommunications Clyatt Substation	20 years	23

Vehicle/Equipment Request
2016 Stationary 12 KW Generator

Vehicle/Equipment To Be Replaced
New

Replacement Reason
This will be a backup generator for Telecommunications customers being fed from our Clyatt Substation. When power is interrupted due to storms, trees, etc., our fiber network is negatively impacted. Due to our critical customer base at this substation network operations center location, a generator backup is critical in order to maintain service levels and customer satisfaction. The generator will require installation including additional electrical wiring and a chain link fence for securing the unit.

Strategic Goals Relevance
Become the economic hub of North Central Florida by leveraging location and resources. Provide superior infrastructure

Cost Breakdown

2016 Stationary 12 KW Generator	$	17,420
Labor for installation	$	3,535
Total Cost Breakdown	**$**	**20,955**

Relevant Graphic Details

FISCAL DETAILS			2016
586-31-602-519-64010	Machinery & Equipment ($5,000+)	$	20,955
	Total Expenditures	**$**	**20,955**

Department	Life Expectancy	Priority
Ocala Utility Services Telecommunications Dearmin Substation	20 years	24

Vehicle/Equipment Request

2016 Stationary 12 KW Generator

Vehicle/Equipment To Be Replaced

New

Replacement Reason

This will be a backup generator for Telecommunications customers being fed from our Dearmin Substation. When power is interrupted due to storms, trees, etc., our fiber network is negatively impacted. Due to our critical customer base at this substation network operations center location, a generator backup is critical in order to maintain service levels and customer satisfaction. The generator will require installation including additional electrical wiring.

Strategic Goals Relevance

Become the economic hub of North Central Florida by leveraging location and resources. Provide superior infrastructure

Cost Breakdown

2016 Stationary 12 KW Generator	$	17,420
Labor for installation	$	3,535
Total Cost Breakdown	**$**	**20,955**

Relevant Graphic Details

FISCAL DETAILS			2016
586-31-602-519-64010	Machinery & Equipment ($5,000+)	$	20,955
	Total Expenditures	**$**	**20,955**

Department	Life Expectancy	Priority
Ocala Utility Services Telecommunications Dixie Substation	20 years	25

Vehicle/Equipment Request
2016 Stationary 12 KW Generator

Vehicle/Equipment To Be Replaced
New

Replacement Reason
This will be a backup generator for Telecommunications customers being fed from our Dixie Substation. When power is interrupted due to storms, trees, etc., our fiber network is negatively impacted. Due to our critical customer base at this substation network operations center location, a generator backup is critical in order to maintain service levels and customer satisfaction. The generator will require installation including additional electrical wiring.

Strategic Goals Relevance
Become the economic hub of North Central Florida by leveraging location and resources. Provide superior infrastructure

Cost Breakdown

2016 Stationary 12 KW Generator	$	17,420
Labor for Installation	$	3,535
Total Cost Breakdown	**$**	**20,955**

Relevant Graphic Details

FISCAL DETAILS			2016
586-31-602-519-64010	Machinery & Equipment ($5,000+)		20,955
	Total Expenditures	**$**	**20,955**

Department	Life Expectancy	Priority
Ocala Utility Services Telecommunications	8 years	26

Vehicle/Equipment Request

2016 Ford Transit Walk-in Van including installed generator platform

Vehicle/Equipment To Be Replaced

1998 Cherokee Enclosed Cargo Trailer
Unit #22-310
2003 Chevrolet C2500 Pickup Truck (was already out of system; Telecom needed to keep trailer which will now be surplused)
Unit #22-534

Replacement Reason

Due to the age of the Telecommunications fleet and a new Fiber Design Technician that will be hired in FY15, an additional Van with a Walk-In Body will be needed for our field personnel. This vehicle will be utilized to splice fiber optics out in the field. Must be equipped with an installed generator platform, auxiliary air conditioning unit in the walk-in portion of the vehicle, Four Corner Strobes for safety reasons, directional light bar, ladder rack and rear camera. Our current trailer 22-310 will be returned for surplus.

Strategic Goals Relevance

Become the economic hub of North Central Florida by leveraging location and resources. Provide superior infrastructure

Cost Breakdown

2016 Ford Transit Walk-in Van	$	62,200
Generator and Installation	$	7,880
Total Cost Breakdown	**$**	**70,080**

Relevant Graphic Details

FISCAL DETAILS			2016
586-31-602-519-64010	Machinery & Equipment ($5,000+)	$	70,080
	Total Expenditures	**$**	**70,080**

Department	Life Expectancy	Priority
Ocala Police Department	8 years	27

Vehicle/Equipment Request
4ea Ford Interceptor Unmarked Patrol Sedans

Vehicle/Equipment To Be Replaced
2005 Ford Crown Victoria Unmarked Patrol Sedan
Unit #04-684

2006 Chevrolet Impala Unmarked Patrol Sedan
Unit #04-714

2006 Ford Crown Victoria Unmarked Patrol Sedan
Unit #04-715

2009 Pontiac G8 Unmarked Patrol Sedan
Unit #04-790

Relevant Graphic Details

Replacement Reason
Due to their age and mileage, these vehicles will be requiring suspension and other major, high dollar repairs. It would not be cost effective expenditures to make these type repairs on old, high mileage vehicles.

Strategic Goals Relevance
Quality of Place

Cost Breakdown

(4) 2016 Ford Interceptor Unmarked Patrol Sedans ($31,500/each)	$	126,000
Total Cost Breakdown	**$**	**126,000**

FISCAL DETAILS			2016
586-18-602-519-64010	Machinery & Equipment ($5,000+)	$	126,000
	Total Expenditures	**$**	**126,000**

Department	Life Expectancy	Priority
Public Works Residential Sanitation	10 years	28

Vehicle/Equipment Request
2016 Refuse Rear Loader with CNG Package

Vehicle/Equipment To Be Replaced
2006 International Loadmaster Elite 8 YRD Model 4200SBA 4x2 Refuse Rear Loader
Unit #06-175

Replacement Reason
This unit has 92,893 miles and has reached 51% of its purchase price in maintenance costs. This truck was previously used in areas that were hard for our crews to access but it is no longer needed for that purpose. Being small, it is not the best truck for our operation and our crews use it only as a last resort. We would be better served with a larger truck that is similar to our other rear loaders. Replacing this truck with a larger truck will increase productivity and efficiency in the Residential Sanitation fleet.

Relevant Graphic Details

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2016 Refuse Rear Loader	$	224,700
CNG Package	$	51,000
Total Cost Breakdown	**$**	**275,700**

FISCAL DETAILS			2016
586-23-602-519-64010	Machinery & Equipment ($5,000+)	$	275,700
	Total Expenditures	**$**	**275,700**

Department	Life Expectancy	Priority
Public Works Commercial Sanitation	10 years	29

Vehicle/Equipment Request

2016 Mammoth Front Loader with CNG Package

Vehicle/Equipment To Be Replaced

2007 Autocar Expeditor
Unit #06-185

Replacement Reason

This unit has 105,765 miles and has reached 79% of its purchase price in maintenance costs and is no longer economical to operate. This purchase will reduce downtime and maintenance costs and will increase productivity and efficiency in the Commercial Sanitation fleet.

Relevant Graphic Details

Strategic Goals Relevance

Quality of Place

Cost Breakdown

2016 Mammoth Front Loader	$	252,280
CNG Package	$	51,000
Total Cost Breakdown	**$**	**303,280**

FISCAL DETAILS			2016
586-23-602-519-64010	Machinery & Equipment ($5,000+)	$	303,280
	Total Expenditures	**$**	**303,280**

Department	Life Expectancy	Priority
Public Works	10 years	30
Residential Sanitation		

Vehicle/Equipment Request
2016 Refuse Clamshell

Relevant Graphic Details

Vehicle/Equipment To Be Replaced
2005 International Model 4200 SBA-Refuse Clamshell
Unit #06-161

Replacement Reason
This unit has 96,116 miles and has reached 79% of its purchase price in maintenance costs and is no longer economical to operate. These vehicles are vital to collecting white goods, junk, yard waste and storm debris.

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2016 Refuse Clamshell	$	219,350
Total Cost Breakdown	**$**	**219,350**

FISCAL DETAILS			2016
586-23-602-519-64010	Machinery & Equipment ($5,000+)	$	219,350
	Total Expenditures	**$**	**219,350**

Department	Life Expectancy	Priority
Public Works	10 years	31
Residential Sanitation		

Vehicle/Equipment Request
2016 Refuse Clamshell

Relevant Graphic Details

Vehicle/Equipment To Be Replaced
2005 International Model 4200 SBA-Refuse Clamshell
Unit #06-166

Replacement Reason
This unit has 96,363 miles and has reached 99% of its purchase price in maintenance costs and is no longer economical to operate. These vehicles are vital to collecting white goods, junk, yard waste and storm debris.

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2016 Refuse Clamshell	$	219,350
Total Cost Breakdown	**$**	**219,350**

FISCAL DETAILS			**2016**
586-23-602-519-64010	Machinery & Equipment ($5,000+)	$	219,350
	Total Expenditures	**$**	**219,350**

Department	Life Expectancy	Priority
Public Works - Stormwater	12 years	32

Vehicle/Equipment Request

2016 14,000 lb Tandem Axle Dump Trailer

Relevant Graphic Details

Vehicle/Equipment To Be Replaced

1996 Crosley 8x20, 7000-lb Tandem Axle Trailer
Unit #11-142

Replacement Reason

Upgrade to a 2016 14,000 lb 7' Tandem Axle Dump Trailer with double swing rear door with manual tarp rack, hitch type, dimensions of 83"x 14'. Stormwater Division will use this trailer daily to pick up brush, trees and or large branches from Drainage Retention Ponds. This trailer will reduce project time by allowing crews to bring necessary equipment to cut or remove trees or brush and then load material without the need to return to remove later.

Strategic Goals Relevance

Fiscal Sustainability / Operational Excellence

Cost Breakdown

2016 14,000 lb Tandem Axle Dump Trailer	$	12,445
Total Cost Breakdown	**$**	**12,445**

FISCAL DETAILS			**2016**
586-23-602-519-64010	Machinery & Equipment ($5,000+)	$	12,445
	Total Expenditures	**$**	**12,445**

Department	Life Expectancy	Priority
Public Works - Stormwater	9 years	33

Vehicle/Equipment Request
2016 Ford F-350 Crew Cab with Dump Bed

Relevant Graphic Details

Vehicle/Equipment To Be Replaced
1996 Ford Super Duty, Single Cab Pickup
Unit #11-140

Replacement Reason
Stormwater is requesting to replace a Ford Super Duty Single Cab Pickup with a 2016 Ford F-350 Crew Cab with a Dump Bed. This 19 year old vehicle has exceeded its life and is in need of replacement. Purchase of this vehicle will provide a safe and reliable addition to the Stormwater Fleet of vehicles, which will provide an efficient level of service to the community. This vehicle will be used for daily Stormwater maintenance tasks.

Strategic Goals Relevance
Fiscally Sustainable, Operational Excellence

Cost Breakdown

2016 Ford F-350 Crew Cab with Dump Bed	$	41,050
Total Cost Breakdown	**$**	**41,050**

FISCAL DETAILS			2016
586-23-602-519-64010	Machinery & Equipment ($5,000+)		41,050
	Total Expenditures	**$**	**41,050**

Department	Life Expectancy	Priority
Recreation & Parks Special Services Division	10 years	34

Vehicle/Equipment Request
2016 Ford Explorer (New)

Vehicle/Equipment To Be Replaced
This is a new request for the Special Services Division.

Replacement Reason
The Special Services Division Head and seven (7) other division employees will utilize this vehicle. This division is responsible for areas of service (Volunteer Program, Marketing, Permitting, Special Events, Cultural Arts, Discovery Science Center and Business Analyst) requiring travel to attend various meetings, events, conferences and training, site visits, partnership and sponsorship visits and material distribution. The division currently has one vehicle (Ford Truck), which is not adequate to meet the divisions needs. This staff works from three (3) separate buildings and has frequent offsite meetings. In addition, they are responsible for daily mail runs to City Hall.

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2016 Ford Explorer 2WD	$	28,120
Total Cost Breakdown	**$**	**28,120**

Relevant Graphic Details

FISCAL DETAILS			2016
586-21-602-519-64010	Machinery & Equipment ($5,000+)	$	28,120
	Total Expenditures	**$**	**28,120**

Department	Life Expectancy	Priority
Public Works - Streets	8 years	35

Vehicle/Equipment Request
2016 Ford F150 Standard Cab Pickup Truck

Relevant Graphic Details

Vehicle/Equipment To Be Replaced
2001 Ford F150 Full-Size Pickup Truck
Unit #07-419

Replacement Reason
This vehicle is 15 years old and has exceeded over 143,000 miles. This vehicle is used for daily maintenance tasks.

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2016 Ford F150 Standard Cab Pickup Truck	$	21,650
Total Cost Breakdown	**$**	**21,650**

FISCAL DETAILS			2016
586-23-602-519-64010	Machinery & Equipment ($5,000+)	$	21,650
	Total Expenditures	**$**	**21,650**

Department	Life Expectancy	Priority
Public Works/Res. Sanitation	10 years	36

Vehicle/Equipment Request
2016 Refuse Clamshell

Vehicle/Equipment To Be Replaced
2005 International Model 4200 SBA-Refuse Clamshell
Unit #06-165

Replacement Reason
This unit has 100,370 miles and has reached 82% of its purchase price in maintenance costs and is no longer economical to operate. These vehicles are vital to collecting white goods, junk, yard waste and storm debris.

Relevant Graphic Details

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2016 Refuse Clamshell	$	219,350
Total Cost Breakdown	**$**	**219,350**

FISCAL DETAILS			2016
586-23-602-519-64010	Machinery & Equipment ($5,000+)	$	219,350
	Total Expenditures	**$**	**219,350**

Department	Life Expectancy	Priority
Public Works - Streets	9 years	37

Vehicle/Equipment Request

2016 Ford F-350 Crew Cab Pickup with Dump Bed

Vehicle/Equipment To Be Replaced

2002 Ford F-550 Pick-up, 1 ton Full-Size Dump Bed
Unit #07-440

Replacement Reason

This 13 year old vehicle has exceeded its 12 year service life and has over 140,000 miles. This vehicle is used for daily maintenance tasks and is the on call take home vehicle. The crew cab would be exponentially beneficial to our operation. In addition to allow us to service our maintenance tasks, the crew cab would allow us efficiently transport our crews, including inmate crew in one vehicle, not several as we currently do with the regular cab pickup. We are lacking reliable and useful trucks for daily maintenance tasks

Strategic Goals Relevance

Quality of Place

Cost Breakdown

2016 Ford F350 Ford F-350 Crew Cab Pickup with Dump Bed	$	41,050
Total Cost Breakdown	**$**	**41,050**

Relevant Graphic Details

FISCAL DETAILS			2016
586-23-602-519-64010	Machinery & Equipment ($5,000+)	$	41,050
	Total Expenditures	**$**	**41,050**

Department	Life Expectancy	Priority
Public Works Residential Sanitation	10 years	38

Vehicle/Equipment Request
2016 Refuse Rear Loader

Vehicle/Equipment To Be Replaced
2003 Loadmaster Model XL-25YD Refuse Rear Loader
Unit #06-147

Replacement Reason
This unit has 84,563 miles and has reached 94% of its purchase price in maintenance costs and is no longer economical to operate. Due to the age and extreme operational conditions while servicing residential customers, these units are becoming mechanically unreliable due to age and mechanical fatigue. This purchase will reduce downtime and maintenance costs and will increase productivity and efficiency in the Residential Sanitation fleet.

Relevant Graphic Details

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2016 Refuse Rear Loader	$	224,700
Total Cost Breakdown	**$**	**224,700**

FISCAL DETAILS			2016
586-23-602-519-64010	Machinery & Equipment ($5,000+)	$	224,700
	Total Expenditures	**$**	**224,700**

Department	Life Expectancy	Priority
Public Works - Streets	9 years	39

Vehicle/Equipment Request

2016 Ford F-350 Crew Cab Pickup with Dump Bed

Relevant Graphic Details

Vehicle/Equipment To Be Replaced

2001 Ford F-350 Full-Size Dump Bed
Unit #07-420

Replacement Reason

This 14 year old vehicle has exceeded its 10 year service life and has over 140,000 miles. This vehicle is used for daily maintenance tasks. The crew cab would be exponentially beneficial to our operation. In addition to allow us to service our maintenance tasks, the crew cab would allow us efficiently transport our crews, including inmate crew in one vehicle, not several as we currently do with the regular cab pickup. We are lacking reliable and useful trucks for daily maintenance tasks.

Strategic Goals Relevance

Quality of Place

Cost Breakdown

2016 Ford F350 Ford F-350 Crew Cab Pickup with Dump Bed	$	41,050
Total Cost Breakdown	**$**	**41,050**

FISCAL DETAILS			2016
586-23-602-519-64010	Machinery & Equipment ($5,000+)	$	41,050
	Total Expenditures	**$**	**41,050**

Department	Life Expectancy	Priority
Public Works-Stormwater	9 years	40

Vehicle/Equipment Request
2016 Ford F-350 Crew Cab with Dump Bed

Vehicle/Equipment To Be Replaced
2001 Ford Super Duty, Single Cab Pickup
Unit #11-193

Replacement Reason
Stormwater is requesting a Ford F-350 Crew Cab with Dump Bed. This 14 year old vehicle has exceeded its life and is in need of replacement with over 162,000 miles. Upgrade of this vehicle will provide a safe and reliable addition to the Stormwater Fleet of vehicles, which will provide an efficient level of service to the community. This vehicle will be used for daily Stormwater Operation and Maintenance tasks.

Strategic Goals Relevance
Fiscally Sustainable, Operational Excellence

Cost Breakdown

2016 Ford F-350 Crew Cab with Dump Bed	$	41,050
Total Cost Breakdown	**$**	**41,050**

Relevant Graphic Details

FISCAL DETAILS			2016
586-23-602-519-64010	Machinery & Equipment ($5,000+)	$	41,050
	Total Expenditures	**$**	**41,050**

Department	Life Expectancy	Priority
Ocala Police Department	7 years	41

Vehicle/Equipment Request
5ea Undercover Vehicles (any type)

Vehicle/Equipment To Be Replaced
New

Replacement Reason
Request is for five (5) new undercover vehicles, any make/model not to exceed $35,000 each.

Relevant Graphic Details

Strategic Goals Relevance
Quality of Place

Cost Breakdown

(5)ea Undercover Vehicles, any make/model not to exceed $35,000	$	175,000
Total Cost Breakdown	**$**	**175,000**

FISCAL DETAILS			2016
586-18-602-519-64010	Machinery & Equipment ($5,000+)	$	175,000
	Total Expenditures	**$**	**175,000**

Department	Life Expectancy	Priority
Electric Meter Division	8 years	42

Vehicle/Equipment Request
2016 Ford F150 Pickup Truck

Relevant Graphic Details

Vehicle/Equipment To Be Replaced
2008 Ford F150 Pickup Truck
Unit #22-480

Replacement Reason
This truck has over 112,000 miles and has reached 56% of its purchase price in maintenance costs. This truck is in need of replacement.

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2016 Ford F150 Pick-up Truck	$	19,610
Total Cost Breakdown	**$**	**19,610**

FISCAL DETAILS			2016
586-32-602-519-64010	Machinery & Equipment ($5,000+)	$	19,610
	Total Expenditures	**$**	**19,610**

Department	Life Expectancy	Priority
Public Works	8 years	43
Drafting/Capital Projects		

Vehicle/Equipment Request
2016 Ford F150 Crew Cab 4x2

Relevant Graphic Details

Vehicle/Equipment To Be Replaced
2005 Ford F150 Pickup Truck
Unit #10-156

Replacement Reason
This 10 year old vehicle has reached 83% of maintenance costs versus purchase price. This truck is used as the daily tasking vehicle for the inspectors in Capital Projects and is necessary to perform their job function.

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2016 Ford F150 Crew Cab 4x2	$	22,684
Options	$	2,879
Lighting Package	$	1,632
Total Cost Breakdown	**$**	**27,195**

FISCAL DETAILS			2016
586-23-602-519-64010	Machinery & Equipment ($5,000+)	$	27,195
	Total Expenditures	**$**	**27,195**

Department	Life Expectancy	Priority
Public Works	10 years	44
Residential Sanitation		

Vehicle/Equipment Request

2016 Ford F150 Pick-up Truck with Trailer Hitch

Relevant Graphic Details

Vehicle/Equipment To Be Replaced

2007 Ford F-150 Pick-up Truck
Unit #06-186

Replacement Reason

This unit has 134,551 miles and has reached 98% of its purchase price in maintenance costs and is no longer economical to operate. This purchase will reduce downtime and maintenance costs and will increase productivity and efficiency in the Sanitation fleet.

Strategic Goals Relevance

Quality of Place

Cost Breakdown

2016 Ford F150 Pick-up Truck with Trailer Hitch	$	19,610
Total Cost Breakdown	**$**	**19,610**

FISCAL DETAILS			2016
586-23-602-519-64010	Machinery & Equipment ($5,000+)	$	19,610
	Total Expenditures	**$**	**19,610**

Department	Life Expectancy	Priority
Public Works - Streets	8 years	45

Vehicle/Equipment Request

2016 Kawasaki All-Terrain Vehicle

Relevant Graphic Details

Vehicle/Equipment To Be Replaced

2003 Kawasaki Mule 3000 All Wheel Drive
Unit #07-470

Replacement Reason

This 12 year old vehicle is beyond its 8 year service life. It is a lower mileage vehicle, but is used for City Complex Grounds Maintenance and has spent considerable time in the shop for repairs.

Strategic Goals Relevance

Fiscal Sustainability

Cost Breakdown

2016 Kawasaki All-Terrain Vehicle	$	12,119
Total Cost Breakdown	**$**	**12,119**

FISCAL DETAILS			**2016**
586-23-602-519-64010	Machinery & Equipment ($5,000+)	$	12,119
	Total Expenditures	**$**	**12,119**

Department	Life Expectancy	Priority
Public Works - Survey	10 years	46

Vehicle/Equipment Request
2016 Kawasaki 4-Wheel Drive Mule with Transport Trailer

Vehicle/Equipment To Be Replaced
New

Replacement Reason
This is an addition to the Fleet. Survey states that this will enhance their operation and save time.

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2016 Kawasaki 4-Wheel Drive Mule	$	12,119
Transport Trailer	$	3,750
Total Cost Breakdown	**$**	**15,869**

Relevant Graphic Details

FISCAL DETAILS			2016
586-23-602-519-64010	Machinery & Equipment ($5,000+)	$	12,119
586-23-602-519-52060	Machinery & Equipment ($1,999-4,999)	$	3,750
	Total Expenditures	**$**	**15,869**

Department	Life Expectancy	Priority
Public Works - Streets	8 years	47

Vehicle/Equipment Request

2016 John Deere Pull Behind Grounds Maintenance Bush Mower

Relevant Graphic Details

Vehicle/Equipment To Be Replaced

2003 John Deere Pull-Behind Bush Mower
Unit #07-495

Replacement Reason

This 12 year old piece of equipment is beyond its 8 year service life. It is used for mowing City right-of-ways and City lots and has exceeded its repair versus purchase cost at 157%.

Strategic Goals Relevance

Fiscal Sustainability

Cost Breakdown

2016 John Deere Pull Behind Grounds Maintenance Bush Mower	$	4,094
Total Cost Breakdown	**$**	**4,094**

FISCAL DETAILS			2016
586-23-602-519-52060	Machinery & Equipment ($1,000-$4,999)	$	4,094
	Total Expenditures	**$**	**4,094**

Department	Life Expectancy	Priority
Public Works - Streets	8 years	48

Vehicle/Equipment Request

2016 Ford F350 Crew Cab Pickup with Dump Body

Relevant Graphic Details

Vehicle/Equipment To Be Replaced

2007 Ford F350 Full-Size Pickup Truck
Unit #07-533

Replacement Reason

This 8 year old vehicle is a lower mileage (70,000 miles) vehicle midway through its 12 year service life and has been in the shop for repairs numerous times in the last nine months, thus, inhibiting the Department from servicing the citizens of Ocala. This vehicle is used for daily maintenance tasks. The crew cab would be exponentially beneficial to our operation. In addition to allow us to service our maintenance tasks, the crew cab would allow us efficiently transport our crews, including inmate crew in one vehicle, not several as we currently do with the regular cab pickup. We are lacking reliable and useful trucks for daily maintenance tasks.

Strategic Goals Relevance

Quality of Place

Cost Breakdown

2016 Ford F350 Crew Cab Pickup with Dump Body	$	41,050
Total Cost Breakdown	**$**	**41,050**

FISCAL DETAILS			2016
586-23-602-519-64010	Machinery & Equipment ($5,000+)	$	41,050
	Total Expenditures	**$**	**41,050**

Department	Life Expectancy	Priority
Electric Engineering	8 years	49

Vehicle/Equipment Request
2016 Ford Explorer 4x4

Relevant Graphic Details

Vehicle/Equipment To Be Replaced
2002 Ford F150 Pickup Truck
Unit #22-398

Replacement Reason
This vehicle is 13 years old and has 75,000 miles. Electric Engineering says an upgrade to a 4-door SUV is needed for their operation. This vehicle is for the Supervisor and needs to comfortably carry four people. The vehicle needs to have Bluetooth, as well as power windows and door locks.

Strategic Goals Relevance
Quality of Place

Cost Breakdown

2016 Ford Explorer 4x4	$	34,500
Total Cost Breakdown	**$**	**34,500**

FISCAL DETAILS			2016
586-32-602-519-64010	Machinery & Equipment ($5,000+)	$	34,500
	Total Expenditures	**$**	**34,500**

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Capital Projects & Replacements Funding Plan

Priority	*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	091 3/4 Mill Road Improv.	092 Fire/Police Improv.	097 Fire Impact Fees	103 1/8 Mill Neighborhood Enhan.
Total Cash Balance Forward FY2014-2015	-	-	-	8,852,273	2,839,599	708,439	1,850,831
Total Revenue Forecast FY2014-2015	-	-	-	2,711,140	924,865	106,500	470,904
Total Operating Allocated Funds FY2014-2015	-	-	-	1,062,693	199,975	-	583,318
Total CIP Allocated Funds FY2014-2015	-	-	-	7,193,337	831,679	-	709,952
Total Operating Funds Revenue Forecast FY2015-2016	-	-	-	2,994,193	993,264	89,000	506,731
Total Operating Allocated Funds FY2015-2016	-	-	-	2,800,536	1,510,373	814,939	1,151,583
Total Available Funds	**-**	**-**	**-**	**3,501,040**	**2,215,701**	**89,000**	**383,613**
AIRPORT	-	-	50,000	-	-	-	-
DEVELOPMENT SERVICES	-	-	-	67,298	-	-	-
ELECTRIC	-	-	-	-	-	-	-
FACILITIES MAINTENANCE	-	-	-	-	-	-	-
FLEET MANAGEMENT	-	-	-	-	-	814,939	-
INFORMATION TECHNOLOGY							
City-wide	-	-	-	-	-	-	-
PUBLIC WORKS	241,040	-	-	2,580,000	-	-	-
RECREATION & PARKS	-	-	-	112,000	-	-	516,315
TELECOMMUNICATIONS	-	-	618,000	-	-	-	-
WATER & SEWER	-	-	-	-	-	-	-
TOTAL FY2016 CIP REQUESTS	241,040	-	668,000	2,759,298	-	814,939	516,315
Total Estimated Cash Balance Forward FY2015-2016	-	-	-	6,488,383	2,781,217	89,000	1,017,161
Total Capital Fund Revenue Forecast FY2015-2016	-	-	-	-	-	-	-
TOTAL AVAILABLE FUNDS FY2016-2017	**-**	**-**	**-**	**6,488,383**	**2,781,217**	**89,000**	**1,017,161**

*PENDING GRANT AWARD

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
7,548,744	5,238,498	3,264,540	1,455,231	6,522,808	4,817,429	1,217,931	4,262,852	4,054,507	52,633,682
3,933,057	4,504,983	7,767,639	30,000	1,584,000	2,619,773	140,000	400,000	581,260	25,774,121
4,918,083	4,770,485	1,097,889	-	-	-	-	-	533,287	13,165,730
2,683,165	4,483,439	9,327,717	1,485,231	4,999,257	6,107,202	1,122,562	3,626,970	3,320,910	45,891,421
2,366,254	4,302,499	10,612,000	-	4,766,246	3,908,625	7,124,631	-	600,000	38,263,443
5,413,834	5,525,112	10,612,000	-	4,766,246	7,450,233	-	-	350,200	40,395,056
832,973	**(733,056)**	**606,573**	**-**	**3,107,551**	**500,000**	**7,360,000**	**1,035,882**	**1,031,370**	**19,930,647**
-	-	-	-	-	-	-	-	-	50,000
-	-	-	-	71,076	-	-	-	340,000	478,374
-	-	-	-	3,545,000	-	-	-	-	3,545,000
-	-	-	-	-	1,518,720	-	-	-	1,518,720
-	-	-	-	-	5,546,658	-	-	-	6,361,597
-	-	-	-	-	1,333,694	-	-	-	1,333,694
-	600,000	-	-	-	-	-	-	-	3,421,040
-	-	-	-	-	-	-	-	-	628,315
-	-	-	-	-	-	-	-	-	618,000
-	-	3,170,000	-	-	-	7,360,000	960,000	-	11,490,000
-	600,000	3,170,000	-	3,616,076	8,399,072	7,360,000	960,000	340,000	29,444,740
-	341,959	-	-	-	500,000	211,313	1,057,082	2,795,910	-
1,303,696	-	-	-	-	-	-	-	-	-
1,303,696	**341,959**	**-**	**-**	**-**	**500,000**	**211,313**	**1,057,082**	**2,795,910**	**16,585,721**

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Five Year Capital Improvement Plan
INFORMATION TECHNOLOGY

PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Years	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	TOTAL
Airport	Funded	-	3,250	1,000	1,000	1,000	5,000	11,250
Budget & Finance	Funded	-	8,500	1,000	1,000	1,000	10,000	21,500
City Clerk's Office		31,500	-	2,500	-	30,000	-	64,000
City Manager's Office		-	-	2,000	-	-	-	2,000
Electric	Funded	47,800	66,740	10,000	25,500	25,500	40,000	215,540
Facilities Maintenance	Funded		18,450					18,450
Fire Department	Funded	98,000	22,080	15,000	10,000	10,000	98,000	253,080
Fleet Management	Funded	1,600	218,100	1,000	5,000	5,000	7,000	237,700
Growth Management	Funded	15,965	574,400	2,000	2,000	2,500	15,000	611,865
Human Resources & Risk Management	Funded	1,600	1,800	-	2,000	-	2,000	7,400
Information Technology	Funded	474,862	129,215	3,221,000	262,000	262,000	450,000	4,799,077
Internal Auditor		-	-	5,000	-	-	5,000	10,000
Police Department	Funded	257,000	216,875	300,000	690,000	450,000	600,000	2,513,875
Public Works	Funded	41,070	39,684	9,000	9,000	9,000	40,000	147,754
Recreation & Parks	Funded	9,100	21,400	-	9,000	9,000	15,000	63,500
Support Services		-	-	-	-	2,500	-	2,500
Telecommunications	Funded	-	2,800	-	-	-	2,800	5,600
Water & Sewer	Funded	26,600	10,400	6,000	15,000	8,500	10,500	77,000
TOTAL		**1,005,097**	**1,333,694**	**3,575,500**	**1,031,500**	**816,000**	**1,300,300**	**9,062,091**

FISCAL YEAR 2015-2016 EQUIPMENT LIST	DEPARTMENT	AMOUNT
1 Standard Laptop, 1 Galaxy Tablet, 1 Lucity App	Airport	$ 3,250
7 Purchase Pro Tablets, 1 Standard Laptop with Docking Station	Budget & Finance	$ 8,500
Domain Controller, 2 Oracle DB Servers, 2 Elster Servers	Electric	$ 35,000
24 Surface Tablets, 1 Android Tablet, 6 High End Desktops, 5 Standard Desktops	Electric	$ 31,740
9 Galaxy Tablets, 9 Lucity Mobile App	Facilities Maint.	$ 18,450
6 Standard Desktops, 18 Surface Pro Tablets	Fire	$ 22,080
Fleet Management Software	Fleet Management	$ 218,100
Project Dox Upgrade to SaaS	Growth Management	$ 207,640
1 High-End GIS Computer, 1 High-End Laptop, Dual Monitors, Docking Station	Growth Management	$ 5,200
Upgrade & Migrate TRAKIT to TRAKiT9 SaaS Solution 25 iPads with cases	Growth Management	$ 361,560
1 Overhead Projector	Human Resource	$ 1,800
1 Tape Drive, 1 EsaGrid Disk Backup Applicance, 3 Servers	Information Technology	$ 119,215
3 Kronos Time Clocks	Information Technology	$ 10,000
Encrypt Remote Locations, 35 Laptop, 20 Mobile Printer, 40 Desktop	Police	$ 196,875
8 Dispatch Desktops	Police	$ 20,000
4 High-End Desktops, Traffic Management Server, 10 Galaxy Tablets with Accessories, 4 Laptops, 6 Lucity Mobile Apps	Public Works	$ 39,684
4 Standard Laptops, 11 Standark Desktops, 3 Monitors	Recreation & Park	$ 21,400
2 Surface Pros with Accessories	Telecommunications	$ 2,800
4 Galaxy Tablets, 4 Lucity Mobile Apps, 1 Standard Lap	Water & Sewer	$ 10,400
TOTAL		**$ 1,333,694**

Total Amount By Fund

General Fund	$ 975,115
Electric	$ 69,540
Sanitation Fund	$ 3,200
Stormwater Fund	$ 3,296
Police/Fire Fund	$ 238,955
Gas Tax Fund	$ 33,188
Water & Sewer Fund	$ 10,400
TOTAL	**$ 1,333,694**

Department	Life Expectancy	Priority
Airport	2016-2020	1

Request Title

Information Technology Equipment Replacement/Procurement

Request Description

1 Standard Laptop for Operations
1 Galaxy Tablet
1 Lucity Mobile App

Project Justification

The laptop purchase will replace an outdated XP laptop used for staff operations. Lucity Tablet and Mobile App will give staff the ability to create and update work orders while in the field.

Strategic Goals Relevance

Operational Excellence

Cost Breakdown

1 Standard Laptop	$	1,200
1 Galaxy Tablet with accessories	$	550
1 Lucity Mobile App	$	1,500
Total Cost Breakdown	**$**	**3,250**

FISCAL DETAILS			2016
586-27-603-516-52010	Operating Supplies	$	550
586-27-603-516-52060	Machinery & Equipment($1,000 - $4,999)	$	2,700
	Total Expenditures	**$**	**3,250**

Department	Life Expectancy	Priority
Budget and Finance	2016-2020	1

Request Title

Information Technology Equipment Replacement/Procurement

Request Description

1 Laptop with Docking Station for Purchasing
7 Surface Pro Tablets for Purchasing

Project Justification

Purchase of the Laptop will replace a desktop and enable staff to work in the office and as well as remotely. Purchase of these tablets will serve a dual purpose. They will be used at selection committee meetings by technical advisors and additional committee members, eProcurement vendor registration and bidding as well as working remotely.

Strategic Goals Relevance

Operational Excellence

Cost Breakdown

7 Surface Pro 3 Tablets	$	7,000
1 Standard Laptop with Docking Station	$	1,500
Total Cost Breakdown	**$**	**8,500**

FISCAL DETAILS			2016
586-13-603-516-52060	Machinery & Equipment($1,000 - $4,999)	$	8,500
	Total Expenditures	**$**	**8,500**

Department	Life Expectancy	Priority
Facilities Maintenance	2016-2020	1

Request Title

Information Technology Equipment Replacement/Procurement

Request Description

9 Galaxy Tablets for Facilities
9 Lucity Mobile Apps

Project Justification

Galaxy Tablets and Lucity Mobile Apps will enable Facilities staff to receive new work orders assigned to them while in the field, as well as update and close work orders in a timely manner.

Strategic Goals Relevance

Operational Excellence

Cost Breakdown

9 Lucity Mobile Apps	$	13,500
9 Galaxy Tablets	$	4,950
Total Cost Breakdown	**$**	**18,450**

FISCAL DETAILS			2016
586-25-603-516-52010	Operating Supplies	$	4,950
586-25-603-516-52060	Machinery & Equipment($1,000 - $4,999)	$	13,500
	Total Expenditures	**$**	**18,450**

Department	Life Expectancy	Priority
Fire	2016-2020	1

Request Title

Information Technology Equipment Replacement/Procurement

Request Description

6 Standard Desktops to run the digital bulletin board
18 Surface Pro Tablets

Project Justification

Surface Pro Tablets - The purchase of the Surface Pro tablets will be used to pilot a new program and to outfit fire inspectors with a more versatile and inexpensive tool than currently in use. First, the Surface Pro tablets would be issued to Fire Inspectors to use during inspections, checking e-mails and appointments, and Track-It purposes. The Surface Pro tablet is a fraction of the cost of the Panasonic Tough Tablet currently in use, which is better suited for emergency response field use. The second plan is to pilot a program for issuance to the fire department's new hire employees. The tablets would be loaded with all entry-level information necessary to learn about employment, including the Personnel manual, SOG Manual, the EMS protocols, Union Contract, Travel Policy, and forms for employee use. The department would also purchase E-books for training purposes when the employee travels to classes throughout their career.

Desktops - Purchase of the desktops will enable the completion of a project started in 2014 to outfit each fire station with a digital billboard. Information displayed will assist in managing the emergency response system of the City fire fleet, inform the emergency responders of incidents and weather, and to share information that improves communication with the employee groups.

Strategic Goals Relevance

Fiscal Responsibility
Operational Excellence

Cost Breakdown

18 Surface Pro Tablets	$	15,480
6 Standard Desktops	$	6,600
Total Cost Breakdown	**$**	**22,080**

FISCAL DETAILS			**2016**
586-19-603-516-52010	Operating Supplies	$	15,480
586-19-603-516-52060	Machinery & Equipment($1,000 - $4,999)	$	6,600
	Total Expenditures	$	22,080

Department	Life Expectancy	Priority
Fleet Maintenance	2016-2020	1

Request Title

Information Technology Equipment Replacement/Procurement

Request Description

Fleet Management Software

Project Justification

Fleet Management Software - The current work order system is not user friendly for Fleet processes and departments are not able to pull up status information on their vehicles. Getting a system that can be used in real time will provide our customers with up to date information on where their vehicles are in the system. This will also enable Fleet to be accountable for the information that is requested and provided.

Strategic Goals Relevance

Operational Excellence

Cost Breakdown

Fleet Maintenance System	$	69,000
Professional Services	$	84,900
Integration Cost	$	30,400
Annual Support	$	13,980
Contingency	$	19,820
Total Cost Breakdown	**$**	**218,100**

FISCAL DETAILS		**2016**
586-26-603-516-68010	Intangible Assets ($5,000+)	$ 218,100
	Total Expenditures	**$ 218,100**

Department	Life Expectancy	Priority
Growth Management	2016-2020	1

Request Title

Information Technology Equipment Replacement/Procurement

Request Description

Upgrade and Migrate ProjectDox to the SaaS Solution

Project Justification

Migrating to the SaaS (software as a service) model where the Vendor assume full responsibility for the upgrade and maintenance of the system will satisfy one of the IT Assessment Recommendations to "Selectively Source Technology and Services". The ProjectDox system migration and upgrade path is currently complex and requires the assistance of Avolve at an additional cost for all upgrades. In addition, the migration and upgrade will provide staff with access on newer functionality built into the system in a timely manner.

Strategic Goals Relevance

Operational Excellence

Cost Breakdown

Hosting Service Setup		
Production Environment	$	22,000
Functional Sandbox (Test Environment)	$	5,500
Onbase Integration Services	$	12,000
Recurring Annual Cost - $149,320		
Production Environment Hosting	$	86,760
Functional Sandbox Hosting	$	43,380
Support and Maintenance	$	19,180
Contingency	$	18,820
Total Cost Breakdown	**$**	**207,640**

FISCAL DETAILS			2016
586-16-603-516-68010	Intangible Assets ($5,000)	$	207,640
	Total Expenditures	**$**	**207,640**

Department	Life Expectancy	Priority
Growth Management	2016-2020	2

Request Title

Information Technology Equipment Replacement/Procurement

Request Description

1 High-End GIS Computer with dual monitors
1 High-End Laptop, Docking Station and dual monitors

Project Justification

The purchase of the computer and laptop is required for two new positions; Urban Design Coordinator and GIS Analyst; that will be hired in FY2015 and FY2016. The laptop with docking station will enable staff to work in the office and be mobile. In order to utilize the software architectural design program, GIS requires a robust computing environment.

Strategic Goals Relevance

Operational Excellence

Cost Breakdown

1 High-End GIS Computer with dual monitors	$	3,500
1 High-End Laptop, Docking Station and dual monitors	$	1,700
Total Cost Breakdown	**$**	**5,200**

FISCAL DETAILS		2016
586-16-603-516-52060	Machinery & Equipment($1,000 - $4,999)	$ 5,200
	Total Expenditures	**$ 5,200**

Department	Life Expectancy	Priority
Growth Management	2016-2021	3

Request Title

Information Technology Equipment Replacement/Procurement

Request Description

Upgrade and Migrate CRW TRAKiT to TRAKiT9 SaaS Solution

25 iPads with cases

Project Justification

Migrating to the SaaS (software as a service) model where the Vendor assume full responsibility for the upgrade and maintenance of the system will satisfy one of the IT Assessment Recommendations to "Selectively Source Technology and Services". CRW will provide hosting services, support and security services for the application, thereby eliminating the need for IT to license and maintain 4 servers. In addition, the migration and upgrade will provide staff with access on newer functionality built into the system in a timely manner. The use of iPads are the only supported devices to use with the application for inspectors in the field.

Strategic Goals Relevance

Operational Excellence

Cost Breakdown

One Time Cost

Installation & Migration Assistance	$	20,000
Reports & Documents Upgrade	$	132,250
iTRAKiT Configuration	$	2,500
ProjectDox Integration	$	9,500
Customization & Integration	$	21,750
LinenseTRAK Implementation	$	32,250
5 Additional Licenses	$	10,000
User Training	$	26,000
Onsite Go-Live Assistance	$	5,000
Travel expenses	$	8,250
Contingency	$	10,000
Yearly Maintenance & Hosting Fee	$	64,060
25 iPads with cases	$	20,000
	$	**361,560**

FISCAL DETAILS			2016
586-16-603-516-68010	Intangible Assets ($5,000+)	$	361,560
		$	**361,560**

Department	Life Expectancy	Priority
Human Resources	2016-2020	1

Request Title

Information Technology Equipment Replacement/Procurement

Request Description

1 Overhead Projector

Project Justification

The current overhead projector is utilized frequently for vendor presentations and employee meetings. The overhead projector poses a safety "trip" hazard due to the exposure of the cord stretched across the floor. The unit is portable and needs to be replaced with a mounted unit. The mounting unit would eliminate the safety concern as well as create a more professional atmosphere meeting.

Strategic Goals Relevance

Operational Excellence

Cost Breakdown

Overhead Projector	$	1,800
Total Cost Breakdown	**$**	**1,800**

FISCAL DETAILS		2016
586-15-603-516-52060	Machinery & Equipment ($1,000 - $4,999)	$ 1,800
	Total Expenditures	$ 1,800

Department	Life Expectancy	Priority
Information Technology	2016-2021	1

Request Title

Information Technology Equipment Replacement/Procurement

Request Description

1 Tape Drive
1 EsaGrid Disk Backup Appliance
3 Servers for Disaster Recovery

Project Justification

The tape drive is used to backup our system to tape. Replacement of the tape machine is vital to avoid the possibility of not being able to backup data for an extended period of time if the drive is down. It will also be used as a secondary backup system with our disaster recovery system. The ExaGrid appliance is a disk based system that provides automatic load balancing across all servers as well as encryption to our data while at rest. This tool will be used to replicate data to our Disaster Recovery site. The three servers will replace the Disaster Recovery servers that are over 5 years old and will enable us to be proactive instead of waiting until one breaks to replace it. In addition, replacement falls inline with our plan for a 5 year hardware replacement program.

Strategic Goals Relevance

Operational Excellence

Cost Breakdown

Tape Drive	$	23,500
ExaGrid Appliance	$	35,715
3 Servers for DR	$	60,000
Total Cost Breakdown	**$**	**119,215**

FISCAL DETAILS		**2016**
586-35-603-516-64010	Machinery & Equipment($1,000 - $4,999)	$ 119,215
	Total Expenditures	$ 119,215

Department	Life Expectancy	Priority
Information Technology	2016-2021	2

Request Title

Information Technology Equipment Replacement/Procurement

Request Description

3 Kronos Time Clocks

Project Justification

Twelve departments are requesting the use of time clocks for employees to punch in and out of Kronos. This request is to purchase three time clocks as spares in the event one goes bad there will be a replacement until the original is fixed or replaced by the manufacturer.

Strategic Goals Relevance

Operational Excellence

Cost Breakdown

3 Time Clocks	$	10,000
Total Cost Breakdown	**$**	**10,000**

FISCAL DETAILS		2016
586-35-603-516-52060	Machinery & Equipment($1,000 - $4,999)	$ 10,000
	Total Expenditures	**$ 10,000**

Department	Life Expectancy	Priority
Police	2016 - 2020	1

Request Title

Information Technology Equipment Replacement/Procurement

Request Description

Encrypt Remote Locations
(70) Laptop Replacements - Patrol
(3) Laptop Replacements - Motors
(40) Mobile Printer Replacements
(60) Desktop Replacements

Project Justification

To support a high level of public safety readiness, a four year refresh program is in place to replace desktops and laptops that are out of warranty. Out of warranty devices that are functional are repurposed and used. Devices for the Communication Center are changed out yearly and repurposed and used for another 3 years before being replaced. The Encrypt Remote Locations to connect five satellite locations. FDLE requirement states that all connection end points are to be encrypted.

Strategic Goals Relevance

Public Safety
Operational Excellence

Cost Breakdown

Encrypt Remote Locations	$	45,000	
(35) Laptop Replacements - Patrol	$	74,375	$2,125/ea.
(3) Laptop Replacements - Motors	$	10,500	$3,500/ea.
(20) Mobile Printer Replacements	$	7,000	$350/ea.
(60) Desktop Replacements	$	60,000	$1,500/ea.
(8) Dispatch Desktop Units	$	20,000	$2,500/ea.
Total Cost Breakdown	**$**	**216,875**	

FISCAL DETAILS			2016
586-18-603-516-52010	Operating Supplies	$	7,000
586-18-603-516-52060	Machinery & Equipment ($1,000-$4,999)	$	164,875
586-18-603-516-64010	Machinery & Equipment ($5,000+)	$	45,000
	Total Expenditures	**$**	**216,875**

Department	Life Expectancy	Priority
Public Works	2016-2020	1

Request Title

Information Technology Equipment Replacement/Procurement

Request Description

3 High End Desktops for Traffic
1 High End Desktops for Real Estate
Traffic Management Server Upgrade
3 Galaxy Tablet for Residential Sanitation
1 Galaxy Tablets for Commercial Sanitation
6 Galaxy Tablets for Traffic Operations
4 Laptops for Traffic Signal Technicians
6 Lucity Mobile Apps for Traffic Operations

Project Justification

Purchase of the 4 high end desktops will replace the 3 standard desktops that are inefficient in processing applications that are critical to the Engineers, such as ARC-GIS and the remaining will be a replacement for the Traffic Management System which is currently running on a XP machine. TMC server will replace the current server that is out of warranty and need to be replaced to accommodate software upgrades. The tablets will be used for managing work orders and route changes while in the field. The laptops are XP machines used by the signal technicians to connect to signalized intersections while in the field. Use of the mobile devices are essential tools that gives staff the ability to perform their job function efficiently and effectively while working remotely.

Strategic Goals Relevance

Operational Excellence

Cost Breakdown

4 High End Desktops ($3,296 each)	$	13,184
Traffic Management Server Upgrade	$	3,500
10 Galaxy Tablets and Accessories ($800 each)	$	8,000
4 Laptops ($1,500 each)	$	6,000
6 Lucity Mobile Apps ($1,500 each)	$	9,000
Total Cost Breakdown	**$**	**39,684**

FISCAL DETAILS			**2016**
586-23-603-516-52060	Machinery & Equipment($1,000 - $4,999)	$	31,684
586-23-603-516-52010	Operating Supplies	$	8,000
	Total Expenditures	**$**	**39,684**

Department	Life Expectancy	Priority
Recreation & Parks	2016-2020	1

Request Title

Information Technology Equipment Replacement/Procurement

Request Description

4 Standard Laptops for Admin Staff.
3 Standard Desktops for Barbara Washington Senior Center
4 Standard Desktops for Recreation Supervisors at Recreation Operatons Center
3 Monitors for Admin Staff needing dual monitor work stations.
4 Standard Desktops for Recreation Communication Centers

Project Justification

Purchase of the 4 standard laptops will replace outdated XP laptops that are no longer supported and currently in use by the Administrative staff. The addition of three new desktops to the Computer Lab at Barbara Washington Senior Center will provide a better learning environment for our Seniors and eliminate the need for two individuals sharing one workstation. Four new desktop units are needed for use by Recreation Supervisors at their offices at the Recreaton Operations Center (the old Fire Admin Building). Four new desktop units are needed to operate the communication centers at four operation hubs. Three monitors are needed by Admin staff who requires dual monitors to be more efficient.

Strategic Goals Relevance

Operational Excellence

Cost Breakdown

4 Standard Laptops	$	6,400
11 Standard Desktops with 3 additional monitors	$	15,000
Total Cost Breakdown	**$**	**21,400**

FISCAL DETAILS			2016
586-21-603-516-52060	Machinary & Equipment($1,000 $4,999)	$	21,400
	Total Expenditures	**$**	**21,400**

Department	Life Expectancy	Priority
Telecommunications	2016-2020	1

Request Title

Information Technology Equipment Replacement/Procurement

Request Description

2 Surface Pro 3 (256GB)

Project Justification

Purchase of 2-Surface Pro's will enable staff to access network tools for troubleshooting as well as manage work orders efficiently while in the field.

Strategic Goals Relevance

Operational Excellence

Cost Breakdown

2 Surface Pro 3 with accessories ($1,400 each)	$	2,800
Total Cost Breakdown	**$**	**2,800**

FISCAL DETAILS			2016
586-31-603-516-52060	Machinery & Equipments($1,000 - $4,999)	$	2,800
	Total Expenditures	**$**	**2,800**

Department	Life Expectancy	Priority
Electric Utility	2016-2020	1

Request Title

Information Technology Equipment Replacement/Procurement

Request Description

1 Domain Controller
2 Oracle Database Servers for GIS and AMI meter management system
2 Elster Servers for AMI meter management system

Project Justification

The domain controller allow users to login through Active Directory. The AMI servers are used to run the AMI meter management system. All servers will be at end of life at the beginning of the fiscal year and should be replaced to avoid unproductive worktime if the system goes down and have to wait to purchase and configure the new system.

Strategic Goals Relevance

Operational Excellence

Cost Breakdown

Domain Controller	$	5,000
2 Oracle Servers	$	17,500
2 Elster Servers	$	12,500
Total Cost Breakdown	**$**	**35,000**

FISCAL DETAILS			**2016**
586-32-603-516-52060	Machinery & Equipment($1,000 - $4,999)	$	35,000
	Total Expenditures	**$**	**35,000**

Department	Life Expectancy	Priority
Electric Utility	2016-2020	2

Request Title

Information Technology Equipment Replacement/Procurement

Request Description

24 Surface Tablets
1 Android Tablet
4 High-End Desktops for new positions
5 Standard Desktops for matrix powering television

Project Justification

The 24 Surface tablets will be used to implement the Cogsdale mobile work module, web-based ERSI GIS, as well as other work efficiency programs currently under-development. The tablets will also be used in place of laptops in the field at a fraction of the cost. The Android tablet will be assigned to the Public Education and Outreach group to demo mobile customer programs available to better manage their energy usage, review billing, and make payments all available on mobile apps. The tablet will also double as a laptop for group and one on one presentations. The high end desktops is required for four new positions (1 T&D, 1 Substation and 2 for Engineering) planned for FY2016. The basic desktops will be used with the television to display information on the screen and training.

Strategic Goals Relevance

Operational Excellence

Cost Breakdown

24 Surface Tablets	$	20,640
1 Android Tablet	$	600
4 High End Desktops	$	5,500
5 Standard Desktops	$	5,000
Total Cost Breakdown	**$**	**31,740**

FISCAL DETAILS			2016
586-32-603-516-52010	Operating Supplies	$	21,240
586-32-603-516-52060	Machinery & Equipment($1,000 - $4,999)	$	10,500
	Total Expenditures	**$**	**31,740**

Department	Life Expectancy	Priority
Water & Sewer	2016-2020	1

Request Title

Information Technology Equipment Replacement/Procurement

Request Description

3 Galaxy Tablets for WTP, WRF#2 & WRF#3
1 Galaxy Tablet for Central Maintenance
4 Lucity Mobile Apps
1 Standard Laptop

Project Justification

Purchase of the Tablets and Lucity Mobile Apps will enable staff to manage work orders while in the field, as well as monitor the SCADA system while out in the plant The standard laptop will replace the old XP laptop that is currently being used as a spare.

Strategic Goals Relevance

Operational Excellence

Cost Breakdown

4 Android Tablets with Otter Boxes	$	3,200
4 Lucity Mobile Apps	$	6,000
1 Standard Laptop	$	1,200
Total Cost Breakdown	**$**	**10,400**

FISCAL DETAILS

		2016
586-30-603-516-52010	Operating Supplies	9,200.00
586-30-603-516-52060	Machinery & Equipment($1,000 - $4,999)	1,200.00
	Total Expenditures	**$ 10,400**

Capital Projects & Replacements Funding Plan

Priority		*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	091 3/4 Mill Road Improv.	092 Fire/Police Improv.	097 Fire Impact Fees	103 1/8 Mill Neighborhood Enhan.
	Total Cash Balance Forward FY2014-2015	-	-	-	8,852,273	2,839,599	708,439	1,850,831
	Total Revenue Forecast FY2014-2015	-	-	-	2,711,140	924,865	106,500	470,904
	Total Operating Allocated Funds FY2014-2015	-	-	-	1,062,693	199,975	-	583,318
	Total CIP Allocated Funds FY2014-2015	-	-	-	7,193,337	831,679	-	709,952
	Total Operating Funds Revenue Forecast FY2015-2016	-	-	-	2,994,193	993,264	89,000	506,731
	Total Operating Allocated Funds FY2015-2016	-	-	-	2,800,536	1,510,373	814,939	1,151,583
	Total Available Funds	**-**	**-**	**-**	**3,501,040**	**2,215,701**	**89,000**	**383,613**
	AIRPORT	-	-	50,000	-	-	-	-
	DEVELOPMENT SERVICES	-	-	-	67,298	-	-	-
	ELECTRIC	-	-	-	-	-	-	-
	FACILITIES MAINTENANCE	-	-	-	-	-	-	-
	FLEET MANAGEMENT	-	-	-	-	-	814,939	-
	INFORMATION TECHNOLOGY	-	-	-	-	-	-	-
PUBLIC WORKS								
1	Transportation Rehabilitation & Capital Improv.	-	-	-	2,500,000	-	-	-
2	Downtown Street Improvement	-	-	-	80,000	-	-	-
1	Stormwater System Rehabilitation and CIP	-	-	-	-	-	-	-
2	Chazel Park Pond & Tuscawilla Pond	241,040	-	-	-	-	-	-
	RECREATION & PARKS	-	-	-	112,000	-	-	516,315
	TELECOMMUNICATIONS	-	-	618,000	-	-	-	-
	WATER & SEWER	-	-	-	-	-	-	-
	TOTAL FY2016 CIP REQUESTS	241,040	-	668,000	2,759,298	-	814,939	516,315
	Total Estimated Cash Balance Forward FY2015-2016	-	-	-	6,488,383	2,781,217	89,000	1,017,161
	Total Capital Fund Revenue Forecast FY2015-2016	-	-	-	-	-	-	-
	TOTAL AVAILABLE FUNDS FY2016-2017	**-**	**-**	**-**	**6,488,383**	**2,781,217**	**89,000**	**1,017,161**

*PENDING GRANT AWARD

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
7,548,744	5,238,498	3,264,540	1,455,231	6,522,808	4,817,429	1,217,931	4,262,852	4,054,507	52,633,682
3,933,057	4,504,983	7,767,639	30,000	1,584,000	2,619,773	140,000	400,000	581,260	25,774,121
4,918,083	4,770,485	1,097,889	-	-	-	-	-	533,287	13,165,730
2,683,165	4,483,439	9,327,717	1,485,231	4,999,257	6,107,202	1,122,562	3,626,970	3,320,910	45,891,421
2,366,254	4,302,499	10,612,000	-	4,766,246	6,620,233	7,124,631	-	600,000	40,975,051
5,413,834	5,525,112	10,612,000	-	4,766,246	7,450,233	-	-	350,200	40,395,056
832,973	**(733,056)**	**606,573**	**-**	**3,107,551**	**500,000**	**7,360,000**	**1,035,882**	**1,031,370**	**19,930,647**
-	-	-	-	-	-	-	-	-	50,000
-	-	-	-	71,076	-	-	-	340,000	478,374
-	-	-	-	3,545,000	-	-	-	-	3,545,000
-	-	-	-	-	1,518,720	-	-	-	1,518,720
-	-	-	-	-	5,546,658	-	-	-	6,361,597
-	-	-	-	-	1,333,694	-	-	-	1,333,694
-	-	-	-	-	-	-	-	-	2,500,000
-	-	-	-	-	-	-	-	-	80,000
-	500,000	-	-	-	-	-	-	-	500,000
-	100,000	-	-	-	-	-	-	-	341,040
-	-	-	-	-	-	-	-	-	628,315
-	-	-	-	-	-	-	-	-	618,000
-	-	3,170,000	-	-	-	7,360,000	960,000	-	11,490,000
-	600,000	3,170,000	-	3,616,076	8,399,072	7,360,000	960,000	340,000	29,444,740
-	341,959	-	-	-	500,000	211,313	1,057,082	2,795,910	-
1,303,696	-	-	-	-	-	-	-	-	-
1,303,696	**341,959**	**-**	**-**	**-**	**500,000**	**211,313**	**1,057,082**	**2,795,910**	**16,585,721**

OCALA

Is a great place to live, play, and prosper

Five Year Capital Improvement Plan
PUBLIC WORKS

TRANSPORTATION ENGINEERING

PRIORITY	PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Years	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	TOTAL
1	Transportation Rehab. & Capital Improvement Prog.	Funded	3,725,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	16,225,000
2	Quiet Zone Extension	Funded		80,000					80,000
	Downtown Street Improvements		200,000		2,295,500	1,076,000			3,571,500
	Osceola Linear Park		4,837,869						4,837,869
	Fort King Project		744,335						744,335
	NW 44th Avenue Extension (SR40 to NW 10 Street)						800,000	600,000	1,400,000
	Watula Roadway Improvement					543,700	495,000	5,000	1,043,700
	SW 20th Street Widening					843,500	706,000	1,412,000	2,961,500
	South Magnolia Improvement		35,000				1,278,000	1,260,000	2,573,000
	Downtown One-way to Two-way Traffic Conversion						750,000		750,000
	SW 42nd Street Gateway		28,000						28,000
	Martin Luther King (MLK) Boulevard Phase 2							500,000	500,000
	Unimproved "Dirt" Road Improvement Program		440,000						440,000
	NW 44th Avenue (Cattle-Vat Mitigation)		200,000						200,000
	Tree Haven Subdivision		916,135						916,135
	TOTAL		**11,126,339**	**2,580,000**	**4,795,500**	**4,963,200**	**6,529,000**	**6,277,000**	**36,271,039**

STORMWATER ENGINEERING

PRIORITY	PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Years	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	TOTAL
1	Stormwater System Rehabilitation and CIP	Funded	800,000	500,000	600,000	1,000,000	1,000,000	1,000,000	4,900,000
2	Chazal Park Drainage Wells	Funded	184,759	100,000					284,759
	Cameo Pond Force Main Project		1,394,223						1,394,223
	1400 Block SE 19th Street (Brogans Pond)				500,000				500,000
	Heritage Hills Stormwater Improvements		716,963						716,963
	TOTAL		**3,095,945**	**600,000**	**1,100,000**	**1,000,000**	**1,000,000**	**1,000,000**	**7,795,945**

Department	Project Duration	Life Expectancy	Priority
Transportation Eng.	2015-2016	2015-2035	1

Project Title

Transportation Rehabilitation & Capital Improvement Progr

Project Location

Various locations citywide

Project Description/Justification

This is an annual program for rehabilitation of existing transportation facilities and construction of new transportation facilities. This program includes repaving of existing city streets that have reached a point of pavement failure that causes a higher level of maintenance. The new surface will be restored to a like new condition, restoring capacity. This program also includes construction of new streets, traffic signalization and pedestrian improvements.

Strategic Goals Relevance

Protect and Advance the Quality of Place

Project's Return on Investment

This project will provide improved roadways throughout the City, which will increase the capacity and life of the road as well as provide for a better ride and appearance.

Relevant Graphic Details

"CITY WIDE"

FISCAL DETAILS			2016
091-20-255-541-65010	3/4 Mill - Construction in Progress		1,850,000
091-20-255-541-31010	3/4 Mill - Professional Services		50,000
091-20-255-541-46010	3/4 Mill - Repair & Maintenance		600,000
	Total Expenditures	**$**	**2,500,000**

Operating Cost Impact

This road project with increase Public Works Streets and Traffic Division operating costs as routine maintenance and periodic repairs will be necessary. This project will impact the Stormwater departments operating cost for routine maintenance.

Project's Impact on Other Departments

Maintenance for this project will delay maintenance of other Public Works Streets and Traffic Division maintained infrastructure. Public Works Streets and Traffic Divisions will be responsible for the maintenance of pavement, pavement markings, and signage. The project will involve moving the right of ways, swales, and the drainage retention areas.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design	IN HOUSE	IN HOUSE	IN HOUSE	IN HOUSE	IN HOUSE	IN HOUSE	-
Permitting							-
Land/ROW Acquisition							-
Construction	3,650,000	2,450,000	2,450,000	2,450,000	2,450,000	2,450,000	15,900,000
Equipment							-
Testing	75,000	50,000	50,000	50,000	50,000	50,000	325,000
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ 3,725,000**	**$ 2,500,000**	**$ 2,500,000**	**$ 2,500,000**	**$ 2,500,000**	**$ 2,500,000**	**$ 16,225,000**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 3,725,000**	**$ 2,500,000**	**$ 2,500,000**	**$ 2,500,000**	**$ 2,500,000**	**$ 2,500,000**	**$ 16,225,000**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
091 - 3/4 Mill Fund	1,875,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	14,375,000
109 - Local Gas Tax	1,850,000						1,850,000
							-
							-
Total Funding Sources	**$ 3,725,000**	**$ 2,500,000**	**$ 2,500,000**	**$ 2,500,000**	**$ 2,500,000**	**$ 2,500,000**	**$ 16,225,000**

Department	Project Duration	Life Expectancy	Priority
Transportation Eng.	2015-2016	2015-2033	2

Project Title
Quiet Zone Extension

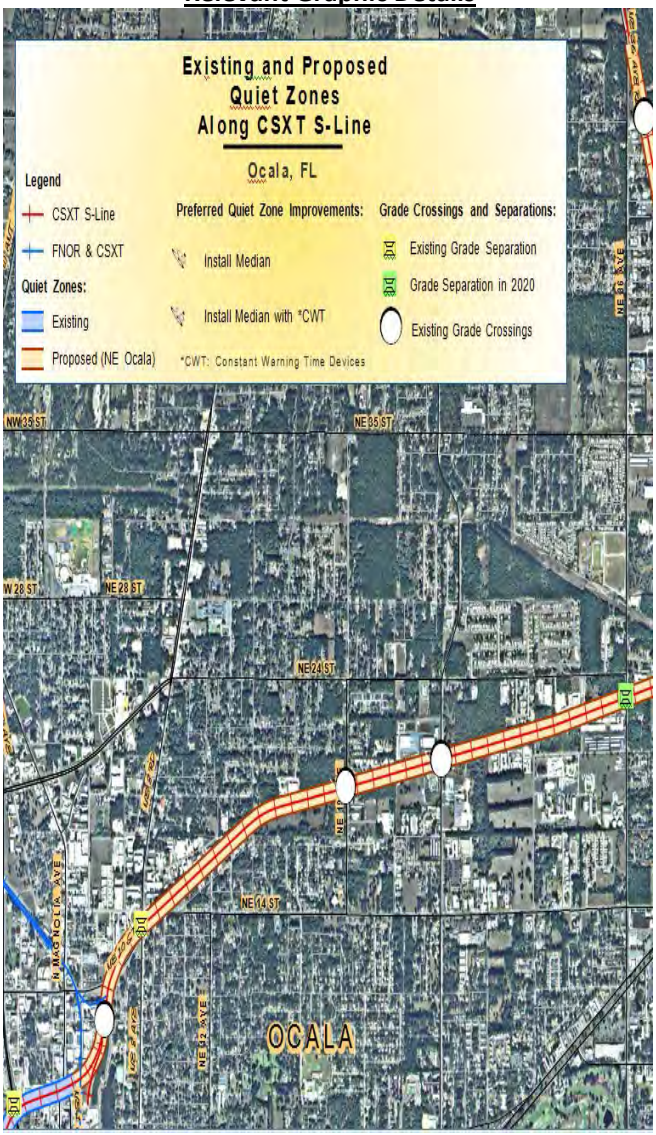
Project Location
From NE Magnolia Avenue to NE 36th Avenue

Project Description/Justification
Upgrading crossing to facilitate quiet zone standards per the approved Memorandum Of Acceptance. The purpose of this project is to establish a new quiet zone at the following grade crossings: NE 9th Street, NE 8th Avenue, NE 19th Avenue, NE 25th Avenue And NE 36th Avenue. Length of this quite zone is 3.43 miles.

Strategic Goals Relevance
Economic Hub & Quality of Place

Project's Return on Investment
This project will improve residents quality of life.

Relevant Graphic Details



FISCAL DETAILS			2016
091-20-432-541-65010	Engineering - Construction in Progress		80,000
	Total Expenditures	**$**	**80,000**

Operating Cost Impact

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction		80,000					80,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ -**	**$ 80,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 80,000**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ -**	**$ 80,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 80,000**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
091- 3/4 Mill Fund		80,000					80,000
							-
							-
							-
Total Funding Sources	**$ -**	**$ 80,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 80,000**

Department	Project Duration	Life Expectancy	Priority
Public Works/ Stormwater I	2015-2016	2016-2064	1

Project Title
Stormwater System Rehabilitation and CIP

Project Location
Various Locations

Project Description/Justification
Contract services to excavate and dispose of vegetation, debris and sediment from DRA's, grade and restore ditch lines, install new or repair existing: curb and gutter, storm sewer, storm drains, stormwater inlets, stormwater manholes, culverts and other stormwater system structures and components. This process will maintain and restore the system to original capacity and expand capacity. When possible services will also be used for sinkhole repair and post storm event repairs.

Strategic Goals Relevance
Protect and Advance the Quality of Place: To better protect the health and safety of our communities during storm events.

Project's Return on Investment
Additional storage capacity of city wide DRA system gained from the removal of debris and expansion of existing DRA capacity.

Relevant Graphic Details

"CITY WIDE"

FISCAL DETAILS			2016
158-23-343-538-46010	Repair & Maintenance		250,000
158-23-343-538-65010	Construction in Progress		250,000
	Total Expenditures	**$**	**500,000**

Operating Cost Impact

All of these DRA's are currently in the mowing contract, therefore no additional operational or maintenance cost are expected.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	800,000	500,000	600,000	1,000,000	1,000,000	1,000,000	4,900,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ 800,000**	**$ 500,000**	**$ 600,000**	**$ 1,000,000**	**$ 1,000,000**	**$ 1,000,000**	**$ 4,900,000**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 800,000**	**$ 500,000**	**$ 600,000**	**$ 1,000,000**	**$ 1,000,000**	**$ 1,000,000**	**$ 4,900,000**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
158-Stormwater Fund	800,000	500,000	600,000	1,000,000	1,000,000	1,000,000	4,900,000
							-
							-
							-
Total Funding Sources	**$ 800,000**	**$ 500,000**	**$ 600,000**	**$ 1,000,000**	**$ 1,000,000**	**$ 1,000,000**	**$ 4,900,000**

Department	Project Duration	Life Expectancy	Priority
Public Works/ Stormwater I	2015-2016	2016-2054	2

Project Title

Installation of SkimBoss Filtration System with Bold & Gold

Project Location

Chazal Park Pond & Tuscawilla Pond

Project Description/Justification

The objective of this project is to improve water quality by implementing a combination of accepted and innovative BMPs for the reduction of nutrient/nitrate loading in stormwater runoff thereby meeting the nutrient reduction requirement of the Silver Springs Basin Management Action Plan. The installation of Suntree Nutrient Separating Baffles Boxes will reduce pollutant loading to the pond. The additional installation of the SkimBoss Filtration Systems using Bold and Gold™ Media to treat water leaving both ponds and flowing into recharge wells (ASRs) will reduce pollutant loading to the Florida aquifer.

Strategic Goals Relevance

Protect and Advance the Quality of Place: To better protect the health and safety of the residential community and public right of ways

Project's Return on Investment

These stormwater improvements will significantly improve stormwater management and after storm recovery.

Relevant Graphic Details

FISCAL DETAILS			2016
UNFUNDED	FDEP Grant		241,000
158-23-342-538-65010	Construction in Progress		100,000
	Total Expenditures	**$**	**341,000**

Operating Cost Impact

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

Recreation and Parks will gain an enhanced park setting. There is no anticipated impact on other departments as a result of this project.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design	52,193						52,193
Permitting							-
Land/ROW Acquisition							-
Construction	132,566	100,000					232,566
Equipment							-
							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
							-
							-
Total Expenditures	**$ 184,759**	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 284,759**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 184,759**	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 284,759**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
158-Stormwater Fund	184,759	100,000					284,759
FDEP Grant							-
							-
							-
Total Funding Sources	**$ 184,759**	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 284,759**

Capital Projects & Replacements Funding Plan

Priority		*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	091 3/4 Mill Road Improv.	092 Fire/Police Improv.	097 Fire Impact Fees	103 1/8 Mill Neighborhood Enhan.
	Total Cash Balance Forward FY2014-2015	-	-	-	8,852,273	2,839,599	708,439	1,850,831
	Total Revenue Forecast FY2014-2015	-	-	-	2,711,140	924,865	106,500	470,904
	Total Operating Allocated Funds FY2014-2015	-	-	-	1,062,693	199,975	-	583,318
	Total CIP Allocated Funds FY2014-2015	-	-	-	7,193,337	831,679	-	709,952
	Total Operating Funds Revenue Forecast FY2015-2016	-	-	-	2,994,193	993,264	89,000	506,731
	Total Operating Allocated Funds FY2015-2016	-	-	-	2,800,536	1,510,373	814,939	1,151,583
	Total Available Funds	**-**	**-**	**-**	**3,501,040**	**2,215,701**	**89,000**	**383,613**
	AIRPORT	-	-	50,000	-	-	-	-
	DEVELOPMENT SERVICES	-	-	-	67,298	-	-	-
	ELECTRIC	-	-	-	-	-	-	-
	FACILITIES MAINTENANCE	-	-	-	-	-	-	-
	FLEET MANAGEMENT	-	-	-	-	-	814,939	-
	INFORMATION TECHNOLOGY	-	-	-	-	-	-	-
	PUBLIC WORKS	241,040	-	-	2,580,000	-	-	-
RECREATION & PARKS								
1	Downtown Square Ramp	-	-	-	-	-	-	25,000
2	ADA Project	-	-	-	-	-	-	39,585
3	Ocala Regional Sportsplex - Front Fence	-	-	-	-	-	-	27,000
4	Tom's Park - Pave Parking Lot (16)	-	-	-	52,000	-	-	-
5	Jervey Gantt-North Drive Resurface	-	-	-	60,000	-	-	-
6	Discovery Center	-	-	-	-	-	-	15,000
7	Park Sign Replacement Program	-	-	-	-	-	-	60,000
8	Lillian Bryant Park - Softball Shade		-	-	-	-	-	20,000
9	Lillian Bryant Park -Splash Pad Design	-	-	-	-	-	-	50,000
10	Ft. King Tennis-ADA Restroom/clubhouse	-		-	-	-	-	105,500
11	Train Station	-		-	-	-	-	149,230
12	MLK Tennis Court-New Lighting	-	-	-	-	-	-	35,000
	TELECOMMUNICATIONS	-	-	618,000	-	-	-	-
	WATER & SEWER	-	-	-	-	-	-	-
	TOTAL FY2016 CIP REQUESTS	241,040	-	668,000	2,759,298	-	814,939	526,315
	Total Estimated Cash Balance Forward FY2015-2016	-	-	-	6,488,383	2,781,217	89,000	1,017,161
	Total Capital Fund Revenue Forecast FY2015-2016	-	-	-	-	-	-	-
	TOTAL AVAILABLE FUNDS FY2016-2017	**-**	**-**	**-**	**6,488,383**	**2,781,217**	**89,000**	**1,017,161**

*PENDING GRANT AWARD

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
7,548,744	5,238,498	3,264,540	1,455,231	6,522,808	4,817,429	1,217,931	4,262,852	4,054,507	52,633,682
3,933,057	4,504,983	7,767,639	30,000	1,584,000	2,619,773	140,000	400,000	581,260	25,774,121
4,918,083	4,770,485	1,097,889	-	-	-	-	-	533,287	13,165,730
2,683,165	4,483,439	9,327,717	1,485,231	4,999,257	6,107,202	1,122,562	3,626,970	3,320,910	45,891,421
2,366,254	4,302,499	10,612,000	-	4,766,246	6,620,233	7,124,631	-	600,000	40,975,051
5,413,834	5,525,112	10,612,000	-	4,766,246	7,450,233	-	-	350,200	40,395,056
832,973	**(733,056)**	**606,573**	**-**	**3,107,551**	**500,000**	**7,360,000**	**1,035,882**	**1,031,370**	**19,930,647**
-	-	-	-	-	-	-	-	-	50,000
-	-	-	-	71,076	-	-	-	340,000	478,374
-	-	-	-	3,545,000	-	-	-	-	3,545,000
-	-	-	-	-	1,518,720	-	-	-	1,518,720
-	-	-	-	-	5,546,658	-	-	-	6,361,597
-	-	-	-	-	1,333,694	-	-	-	1,333,694
-	600,000	-	-	-	-	-	-	-	3,421,040
-	-	-	-	-	-	-	-	-	25,000
-	-	-	-	-	-	-	-	-	39,585
-	-	-	-	-	-	-	-	-	27,000
-	-	-	-	-	-	-	-	-	52,000
-	-	-	-	-	-	-	-	-	60,000
-	-	-	-	-	-	-	-	-	15,000
-	-	-	-	-	-	-	-	-	60,000
-	-	-	-	-	-	-	-	-	20,000
-	-	-	-	-	-	-	-	-	50,000
-	-	-	-	-	-	-	-	-	105,500
-	-	-	-	-	-	-	-	-	149,230
-	-	-	-	-	-	-	-	-	35,000
-	-	-	-	-	-	-	-	-	618,000
-	-	3,170,000	-	-	-	7,360,000	960,000	-	11,490,000
-	600,000	3,170,000	-	3,616,076	8,399,072	7,360,000	960,000	340,000	29,454,740
-	341,959	-	-	-	500,000	211,313	1,057,082	2,795,910	-
1,303,696	-	-	-	-	-	-	-	-	-
1,303,696	**341,959**	**-**	**-**	**-**	**500,000**	**211,313**	**1,057,082**	**2,795,910**	**16,585,721**

OCALA

Is a great place to live, play, and prosper

Five Year Capital Improvement Plan
RECREATION & PARKS

PRIORITY	PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Years	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	TOTAL
1	Downtown Square Ramp	Funded		25,000					25,000
2	ADA Project	Funded	97,048	39,585	16,430	44,232	32,388		229,683
3	Ocala Regional Sportsplex - Front Fence	Funded		27,000					27,000
4	Toms Park - Pave parking lot (16)	Funded	50,000	52,000					102,000
5	Jervey Gantt - North Drive Resurface (16); Softball Renovation (17); Playground (18)	Funded	204,980	60,000	185,000	230,000			679,980
6	Discovery Center Design(16); construction in (17)	Funded	494,360	15,000	149,500	700,000			1,358,860
7	Park Sign Replacement Program	Funded	81,340	60,000	40,000	25,000			206,340
8	Lillian Bryant Park - Softball Shade (17)lighting upgrades	Funded	19,791	20,000	-	55,000			94,791
9	Lillian Bryant Park - Splash Pad Design; Construction in FY (17)	Funded		50,000	270,000				320,000
10	Fort King Tennis Center - ADA Restroom/Clubhouse Renovations (16)	Funded	632,000	105,500					737,500
11	Train Station	Funded	43,024	149,230					192,254
12	MLK Recreation Complex Tennis Courts - New Lighting	Funded	84,500	35,000					119,500
	Skate Park Design (15); construction and parking lot (17)		85,062						85,062
	Fort King National Historic Landmark ($600,000 Grant Portion)					2,000,000			2,000,000
	MLK Recreation Complex - Upgrades to Existing facilities				62,000				62,000
	Tuscawilla - Trail (Osceola Watula Ext) (16), Buildings (18) and Other Master Plan Projects (19)					1,365,000	2,400,000		3,765,000
	Scott Springs - Interpretive signage, picnic pavilion (16), boardwalk ADA to grotto (17) dock, trail extension (18)		158,172		90,000	120,000			368,172
	Ocala Regional Sportsplex - Exercise Trail (16); Dog Park (17)		119,065		45,000				164,065
	Marimere Tot Lot				15,000				15,000
	Nature Park - Parking Lot				45,000				45,000
	Clyatt Park - Tennis/Basketball Lighting Upgrade (17); Walking Trail (18)		206,000		125,000	65,000			396,000
	Polly Palmer Park Parking (17); Play Equipment and Pavilions (17 & 18)				45,000	50,000	35,000		130,000
	Acq and design (17); const (18)				1,500,000	1,800,000			3,300,000
	TOTAL		**2,275,342**	**638,315**	**2,587,930**	**6,454,232**	**2,467,388**	**-**	**14,423,207**

Department	Project Duration	Life Expectancy	Priority
Recreation & Parks	FY2016	50 years	1

Project Title
Downtown Square Ramp

Project Location
Downtown Square

Project Description/Justification
The main entry point to the square has one step that has presented a safety hazard. Although the step is "legal" from a design standpoint, because the entire square slopes up, this one step gets missed by people moving about, creating a tripping/fall hazard. It is especially problematic during events as people just expect that it's a sloping ramp just like every other access point to the square. The step has already been painted yellow in an attempt to resolve the problem, but it didn't help. The design solution is a ramp that is built with side walls to match those recently constructed (with brick and path lighting).

Strategic Goals Relevance
Quality of Place

Project's Return on Investment
The City can avoid costly lawsuits by eliminating the safety issue and can provide for better access from all access points.

Relevant Graphic Details

FISCAL DETAILS			2016
103-21-125-572-65010	Construction in Progress		25,000
	Total Expenditures	**$**	**25,000**

Operating Cost Impact

This CIP will have no operating impact

Project's Impact on Other Departments

Engineering/PW staff will oversee construction.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction		25,000					25,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	**$ -**	**$ 25,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 25,000**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ -**	**$ 25,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 25,000**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
103 - Neigh Enh Fund		25,000					25,000
							-
							-
Total Funding Sources	**$ -**	**$ 25,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 25,000**

Department	Project Duration	Life Expectancy	Priority
Recreation & Parks	2013-2019	20-30 Years	2

Project Title
ADA Plan

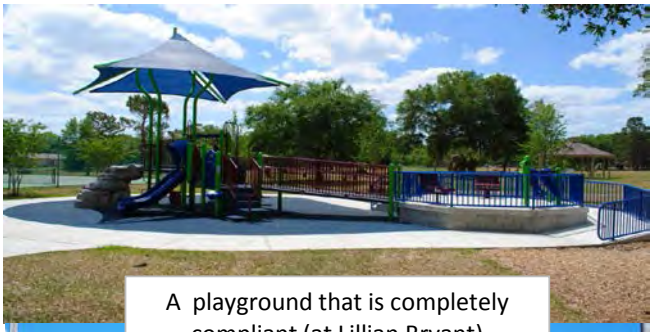
Project Location
Various Parks & Recreation Facilities

Project Description/Justification
According to the 2010 US Access Board's Standards for Accessible Design, public recreation providers must adopt a transition plan for bringing facilities into compliance. This applies to existing playgrounds, swimming pools, athletic fields, golf courses and all related amenities. The City's plan is an 8 year plan for transition which (as required) lists every deficit, and corrected action for each (with timelines) and who specifically is responsible for each one. The plan was initiated in 2012 and approved by City Council. The figures presented for this project DO NOT include sidewalks and compliance for new park components or facilities as those will be incorporated into those project budgets. Due to the amount of some FY costs and current budget constraints,re-prioritizing the plan is necessary in some FYs for smoothing of the budget needed.

Strategic Goals Relevance
Quality of Place

Project's Return on Investment
The City can avoid costly lawsuits by making the necessary improvements to ensure public facilities are accessible. In addition, the City will provide equitable access to the community's quality recreation and parks facilities thus returning a higher quality of life for all Ocala's citizens.

Relevant Graphic Details



A playground that is completely compliant (at Lillian Bryant)

A softball field that is NOT compliant (at Jervey Gantt)

Park/Facility Name	FY 2016
Anderson	
Clyatt	$ 5,809.00
Fisher	$ 3,359.00
Heritage Nature Conservancy	$ 209.00
Lillian Bryant	$ 4,370.00
MLK Recreation Complex	$ 11,039.00
Nature	$ 10,619.00
Ocala Regional Sportsplex	$ 921.00
Poinciana	$ 1,422.00
Thompson Bowl	$ 1,837.00
Total	**$ 39,585.00**

FISCAL DETAILS			2016
103-21-126-572-46010	Repair and Maintenance		39,585
	Total Expenditures	**$**	**39,585**

Operating Cost Impact

This project will have little impact on operating costs except for minor maintenance and upkeep such as pressure washing of sidewalks, minor plumbing of drinking fountains, etc.

Project's Impact on Other Departments

The Public Works department will assist with parking lot striping and signage as well as concrete work.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	97,048	39,585	16,430	44,232	32,388		229,683
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	**$ 97,048**	**$ 39,585**	**$ 16,430**	**$ 44,232**	**$ 32,388**	**$ -**	**$ 229,683**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 97,048**	**$ 39,585**	**$ 16,430**	**$ 44,232**	**$ 32,388**	**$ -**	**$ 229,683**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
103 - Neigh Enh Fund	97,048	39,585	16,430	44,232	32,388		229,683
Total Funding Sources	**$ 97,048**	**$ 39,585**	**$ 16,430**	**$ 44,232**	**$ 32,388**	**$ -**	**$ 229,683**

Department	Project Duration	Life Expectancy	Priority
Recreation & Parks	2016	15 Years	3

Project Title
Ocala Regional SportsPlex Front Fence

Project Location
3500 SW 67th Avenue

Project Description/Justification
The existing perimeter fencing is a three board wooden fence. Its intended purpose is for security, preventing vehicles from entering the property. It is aged, worn and broken. It's poor condition, is unattractive, and it is beyond repair. This is not a good first impression to visitors or regular users.

Relevant Graphic Details

Strategic Goals Relevance
Quality of Place
Economic Hub

Project's Return on Investment
Provide quality recreation and parks facilities thus returning a higher quality of life for all Ocala's citizens.

FISCAL DETAILS			2016
103-21-124-572-46010	Neigh Enh Fund - Repair & Maintenance		27,000
	Total Expenditures	**$**	**27,000**

Operating Cost Impact

None

Project's Impact on Other Departments

None

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction		27,000					27,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	$ -	$ 27,000	$ -	$ -	$ -	$ -	$ 27,000

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	$ -	$ -	$ -	$ -	$ -	$ -	$ -
NET COST	$ -	$ 27,000	$ -	$ -	$ -	$ -	$ 27,000

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
103 - Neigh Enh Fund		27,000					27,000
Total Funding Sources	$ -	$ 27,000	$ -	$ -	$ -	$ -	$ 27,000

Department	Project Duration	Life Expectancy	Priority
Recreation & Parks	FY 2016	15 Years	4

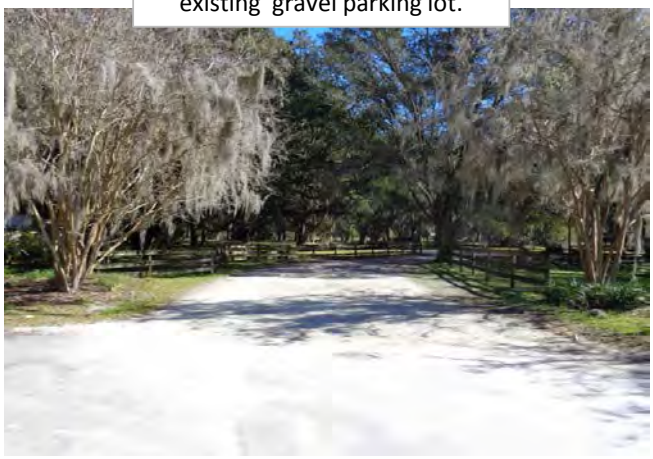
Project Title
Toms Park Improvements

Project Location
2300 NW Magnolia Avenue

Project Description/Justification
As part of our ongoing initiative to eliminate dirt and gravel parking lots in the parks, we will redesign and resurface the parking lot located in the northwest quadrant of the park. This is the main entrance to the park and serves as a "welcome mat" for drive in patrons. The surface is currently limerock. It is dusty, uneven, requires routine maintenance due to washouts and is an eye sore. Suitable parking will compliment the FY15 project that includes installing a walking trail, pavilion and restrooms and will provide suitable ADA Parking.

Relevant Graphic Details

Standing water in low area of existing gravel parking lot.



Strategic Goals Relevance
Quality of Place
Fiscally Sustainable

Project's Return on Investment
The City will provide access to the community's quality recreation and parks facilities thus returning a high quality of life for all Ocala's citizens. Annual routine maintenance costs will be reduced.

FISCAL DETAILS			2016
091-21-154-572-65010	Construction in Progress		52,000
	Total Expenditures	**$**	**52,000**

Operating Cost Impact

There are no anticipated increases to operating and maintenance costs as a result of this project. The estimated decrease to the cost of annual routine maintenance is $776.

Project's Impact on Other Departments

This project would be incorporated into Engineering's annual resurfacing project.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	50,000	52,000					102,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance	776	(776)					-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	**$ 50,776**	**$ 51,224**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 102,000**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 50,776**	**$ 51,224**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 102,000**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
FRDAP Grant	50,000						50,000
091 - 3/4 Mill Road Improv.		52,000					52,000
Total Funding Sources	**$ 50,000**	**$ 52,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 102,000**

Department	Project Duration	Life Expectancy	Priority
Recreation & Parks	FY 2016	20 Years	5

Project Title

Jervey Gantt Recreation Complex North Entrance Drive

Project Location

2200 SE 36th Avenue

Project Description/Justification

The north driveway, park access road serves the north quadrant and parking lot. This is the park entrance off SE 17th St. The asphalt is worn, cracked and the edges are broken. This drive way is heavily used by patrons accessing MOMS Park, the walking trail, basketball & volleyball courts and a pavilion used for rentals.

Relevant Graphic Details

Deteriorating Driveway

Strategic Goals Relevance

Quality of Place

Project's Return on Investment

Providing access to quality facilities that meet the users expectations returns a higher quality of life for all of Ocala's citizens.

FISCAL DETAILS			2016
091-21-145-572-46010	Repair & Maintenance		60,000
	Total Expenditures	**$**	**60,000**

Operating Cost Impact

None.

Project's Impact on Other Departments

Engineering/PW Department would provide assistance with construction administration.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	204,980	60,000	185,000	230,000			679,980
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Utilities							-
Total Expenditures	**$ 204,980**	**$ 60,000**	**$ 185,000**	**$ 230,000**	**$ -**	**$ -**	**$ 679,980**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 204,980**	**$ 60,000**	**$ 185,000**	**$ 230,000**	**$ -**	**$ -**	**$ 679,980**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
091 -Road Imprv. Fund	204,980	60,000					264,980
103 - Neigh. Enhanc. Fund			185,000	230,000			415,000
Total Funding Sources	**$ 204,980**	**$ 60,000**	**$ 185,000**	**$ 230,000**	**$ -**	**$ -**	**$ 679,980**

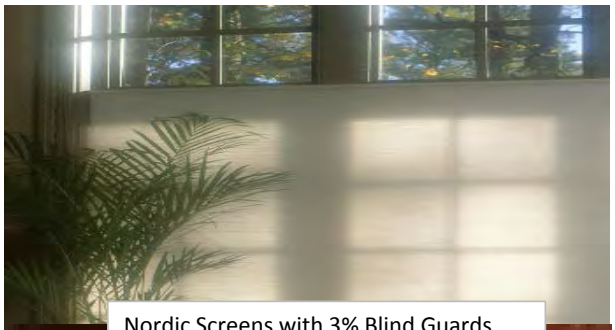
Department	Project Duration	Life Expectancy	Priority
Recreation & Parks	FY2016	30+ years	6

Project Title
Discovery Center Improvements

Project Location
701 NE Sanchez Avenue

Project Description/Justification
Renovations and equipment needed to enhance the functionality of the newly renovated Discovery Center Upstairs as a meeting, event and exhibit space. Due to the location of the new elevator, one third of the current conference room will be converted into office space to accommodate staff and the other half used as the pantry/storage to serve the kitchen. Kitchen renovations will provide a warming kitchen to serve events and educational programming. The existing kitchen is extremely outdated and doesn't have the equipment necessary to support events and programs. Drop down power upstairs will improve the versatility of the room by providing for power needs from above. This request is for design services only and a request for construction and equipment purchases will be submitted in 2017. Total project cost is $84,500.

Relevant Graphic Details


Nordic Screens with 3% Blind Guards

14' Tension Power Screen and Projector

Riser

Strategic Goals Relevance
Quality of Place
Operational Excellence

Project's Return on Investment
With the FY15 addition of the elevator and FY16 proposed equipment, kitchen and power upgrades, this facility can host traveling exhibits and a variety of public and private functions, all of which will generate additional revenue.

Cost Breakdown	
FY 2016	
Design Services	15,000
Total	15,000

FISCAL DETAILS			2016
103-21-151-572-31010	Neigh Enh Fund - Professional Services		15,000
	Total Expenditures	**$**	**15,000**

Operating Cost Impact

There are little anticipated increases/decreases to operating and maintenance costs as a result of this project. These include the equipment maintenance costs.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design		15,000	80,000				95,000
Permitting							-
Land/ROW Acquisition							-
Construction			53,500	700,000			753,500
Equipment			16,000				16,000
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance		500	500	800	800	1,100	3,700
Personnel Costs							-
Other (SPECIFY)							-
Insert/delete additional rows if necessary							-
Total Expenditures	**$ -**	**$ 15,500**	**$ 150,000**	**$ 700,800**	**$ 800**	**$ 1,100**	**$ 868,200**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ -**	**$ 15,500**	**$ 150,000**	**$ 700,800**	**$ 800**	**$ 1,100**	**$ 868,200**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
103 - Neigh Enh Fund		76,500	149,500	700,000			926,000
001 - General Fund		500	500	800	800	1,100	3,700
							-
							-
Total Funding Sources	**$ -**	**$ 77,000**	**$ 150,000**	**$ 700,800**	**$ 800**	**$ 1,100**	**$ 929,700**

Department	Project Duration	Life Expectancy	Priority
Recreation & Parks	FY 2016	10 Years	7

Project Title

Park Sign Improvements

Project Location

MLK Rec Complex, Lillian Bryant, Toms and Ritterhoff Parks

Project Description/Justification

Replace existing park signs. Parks signage is currently in poor condition. Materials used do not have a long life due to sun damage and decay. Local climate and weather conditions rapidly cause deterioration to less expensive sign products. Existing sign designs lack consistency. The new signs are designed to comply with City wayfinding and to further the City's brand management goals. This signage will require little maintenance, will have a longer life and will convey a high quality "welcome mat" to our parks. The main entrance signs on major arterials will be converted to digital signs which allow us to advertise our programs, capitalizing on the thousands of people who drive on these roads each day. The cost of the sign replacement program has been spread out over 5 years. The program began with FY15.

Relevant Graphic Details

Old Signs

New Signs

Strategic Goals Relevance

Quality of Place

Project's Return on Investment

Upgrading our existing, deteriorating signage with newer more durable material will decrease routine maintenance costs, enhance aesthetics and further the City's brand management goals.

Main Entrance Digital Signs	
MLK Recreation Complex	25,000

Price includes telecommunication and electric estimates

Small Entrance Signs	
MLK Recreation Complex (5)	15,000
Lillian Bryant (3)	10,000
Ritterhoff Park	5,000
Toms Park	5,000
Total	60,000

FISCAL DETAILS			**2016**
103-21-120-572-63020	Improvements O/T Buildings		25,000
103-21-120-572-46010	Repair and Maintenance		35,000
	Total Expenditures	**$**	**60,000**

Operating Cost Impact

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

This project will involve the assistance of Telecom to provide wireless internet service for the digital signs. Recreation and Parks staff will install the conduit. The cost to run the fiber and electric is incorporated into the budget.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	81,340	60,000	40,000	25,000			206,340
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	**$ 81,340**	**$ 60,000**	**$ 40,000**	**$ 25,000**	**$ -**	**$ -**	**$ 206,340**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 81,340**	**$ 60,000**	**$ 40,000**	**$ 25,000**	**$ -**	**$ -**	**$ 206,340**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
103 - 1/8 Mil. Fund	81,340	60,000	40,000	25,000			206,340
Total Funding Sources	**$ 81,340**	**$ 60,000**	**$ 40,000**	**$ 25,000**	**$ -**	**$ -**	**$ 206,340**

Department	Project Duration	Life Expectancy	Priority
Recreation & Parks	2016	20 Years	8

Project Title
Lillian Bryant Softball Field Improvements

Project Location
2200 NW 17th Place

Project Description/Justification
Install shaded spectator seating. In 2009 a grass lot with a small backstop was transformed into a first class softball field. In 2011 dug outs were built. These upgrades have made this a popular field and home to many programs. Due to the increasing popularity it is important to provide permanent seating that is ADA compliant with shade for spectators. These types of upgrades makes this facility tournament ready and provide quality facilities for use by local leagues.

Strategic Goals Relevance
Quality of Place
Economic Hub

Project's Return on Investment
Making this facility tournament ready provides another usable baseball/softball facility for incoming events, putting heads in beds. In addition, the City will provide access to the community's quality recreation and parks facilities thus returning a higher quality of life for all Ocala's citizens.

Relevant Graphic Details

Lillian Bryant Softball Field
(Existing Spectator Seating Area)

Tuscawilla Baseball Field
(ADA Compliant Spectator Seating)

FISCAL DETAILS			2016
103-21-147-572-52060	Machinery & Equipment ($1,000 - $4,999)		4,800
103-21-147-572-65010	Construction in Progress		15,200
	Total Expenditures	**$**	**20,000**

Operating Cost Impact

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	19,791	20,000		55,000			94,791
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	**$ 19,791**	**$ 20,000**	**$ -**	**$ 55,000**	**$ -**	**$ -**	**$ 94,791**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 19,791**	**$ 20,000**	**$ -**	**$ 55,000**	**$ -**	**$ -**	**$ 94,791**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
103 - Neigh Enh Fund	19,791	20,000		55,000			94,791
Total Funding Sources	**$ 19,791**	**$ 20,000**	**$ -**	**$ 55,000**	**$ -**	**$ -**	**$ 94,791**

Department	Project Duration	Life Expectancy	Priority
Recreation & Parks	2016	20 + Years	9

Project Title
Lillian Bryant Park Splash Pad

Project Location
2200 NW 17th Place

Project Description/Justification
The Lillian Bryant Recreation Center host one of our leading summer recreation programs and averages 80 to 100 participants daily. There are another 50 children that utilizes the park during the course of the day in the summer. The location of the park is in a low to moderate income area. The surrounding neighborhoods are over 1 mile from the local swimming pool and children in the area would have to cross several busy intersections to travel the distance to the aquatic facility located at Martin Luther King Recreation Complex. Building a splash pad at the Lillian Bryant Center would provide water features for families, so there is something for everyone. This would be a great enhancement for the park, program at the center as well as the citizens that live in the area. This request is for design services only and funding for construction would be requested in 2017, total project cost is $320,000.

Relevant Graphic Details

Strategic Goals Relevance
Quality of Place

Project's Return on Investment
Providing more amenities throughout the community such as a splash pad will provide citizens more opportunities to utilize quality recreation and parks facilities and amenities thus returning a higher quality of life for all of Ocala's citizens.

Cost Breakdown

FY 2016	
Design Services	50,000
Total	50,000

FISCAL DETAILS			**2016**
103-21-147-572-31010	Professional Services - Other		50,000
	Total Expenditures	**$**	**50,000**

Operating Cost Impact

The anticipated increases to operating would consist of utility cost ranging from $800 to $1000 a month during its operational seasons, April to October.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design		50,000					50,000
Permitting							-
Land/ROW Acquisition							-
Construction			270,000				270,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Utilities		4,800	4,800	4,800	4,800	4,800	24,000
Total Expenditures	**$ -**	**$ 54,800**	**$ 274,800**	**$ 4,800**	**$ 4,800**	**$ 4,800**	**$ 344,000**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ -**	**$ 54,800**	**$ 274,800**	**$ 4,800**	**$ 4,800**	**$ 4,800**	**$ 344,000**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
103 - 1/8 Mil. Fund		50,000	270,000				320,000
001 - Rec & Parks		4,800	4,800	4,800	4,800	4,800	24,000
							-
							-
Total Funding Sources	**$ -**	**$ 54,800**	**$ 274,800**	**$ 4,800**	**$ 4,800**	**$ 4,800**	**$ 344,000**

Department	Project Duration	Life Expectancy	Priority
Recreation & Parks	2016	30 Years	10

Project Title
Fort King Tennis Center ADA Restroom/Club House/Sidewalks

Project Location
3301 SE Ft. King Street

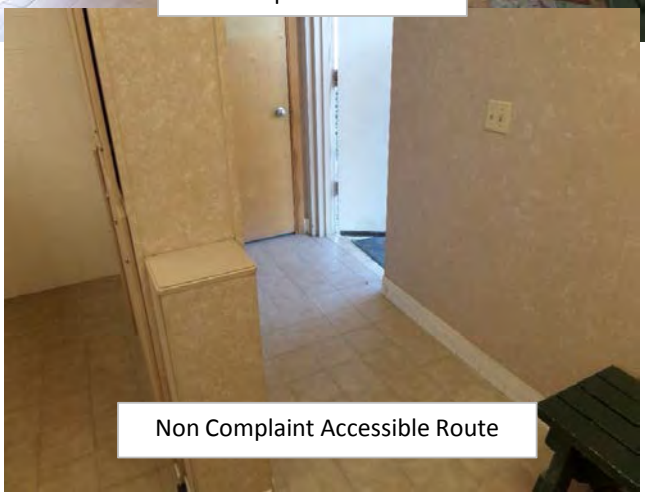
Project Description/Justification
Renovate the restrooms and club house to meet current ADA standards. Replace existing sidewalks and add new sidewalks where needed for accessibility. The building and sidewalks were built in 1991 before current ADA compliance standards were in place. With the FY15 expansion/improvement project complete this would accomplish a total make over. This facility is similar to golf in that users pay higher fees and programs for a higher level of service.

Strategic Goals Relevance
Quality of Place
Economic Hub

Project's Return on Investment
The City can avoid costly lawsuits by making the necessary improvements to ensure public facilities are accessible. In addition, the City will provide access to the community's quality recreation and parks facilities thus returning a higher quality of life for all Ocala's citizens.

Relevant Graphic Details

Non Complaint Showers



Non Complaint Accessible Route

Cost Breakdown	
Restrooms/Clubhouse	75,000
Sidewalks	24,000
Architectural Services	6,500
Total	**105,500**

FISCAL DETAILS			2016
103-21-142-572-31010	Professional Services - Other		6,500
103-21-142-572-46010	Repair & Maintenance		99,000
	Total Expenditures	**$**	**105,500**

Operating Cost Impact

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

The project construction over sight/inspection would be handled by Public Works/Engineering.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design		6,500					6,500
Permitting							-
Land/ROW Acquisition							-
Construction	632,000	99,000					731,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	**$ 632,000**	**$ 105,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 737,500**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 632,000**	**$ 105,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 737,500**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
103 - Neigh. Enhancments	632,000	105,500					737,500
							-
Total Funding Sources	**$ 632,000**	**$ 105,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 737,500**

Department	Project Duration	Life Expectancy	Priority
Recreation & Parks	2016	30+ years	11

Project Title
Ocala Union Station

Project Location
531 NE 1st Avenue

Project Description/Justification
North Magnolia District revitalization will be achieved by creating an innovative, catalytic cultural arts hub at the currently under utilized Ocala Union Station. This request includes improvements to both the main terminal and bus terminal buildings. Facility improvements included in this project will provide for the necessary environment to support the creative process and public cultural arts events.

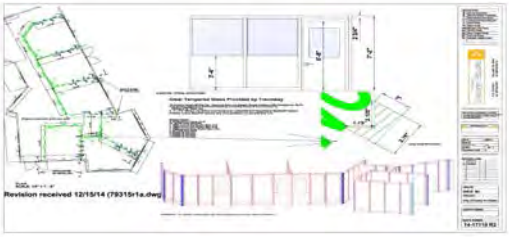
Cost Breakdown

Architect	$	16,000
Lighting (Task, Gallery and Electrical)	$	34,100
Modular Studios and Storage Walls	$	32,750
Interior Painting	$	28,000
Washdown Station	$	9,000
ADA Unisex Bathroom	$	3,500
Electronic Access System	$	4,384
Repairs & Floor Sealing	$	3,000
Alarm System	$	1,118
Contingency	$	17,378
Total	**$**	**149,230**

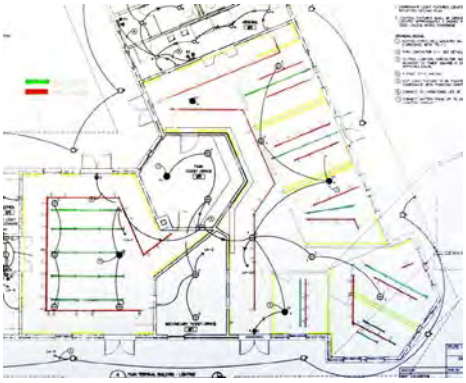
Strategic Goals Relevance
Quality of Place
Operational Excellence

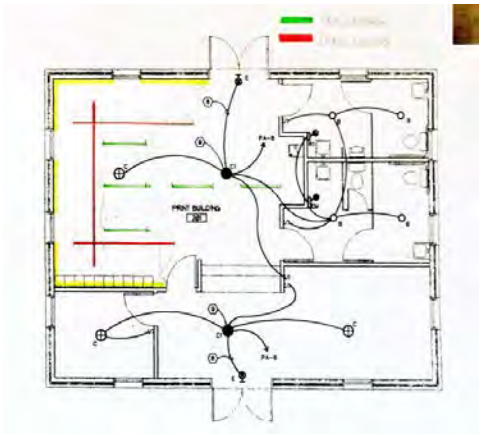
Project's Return on Investment
The Magnolia Art Xchange is a catalytic project that will be a destination for the community and increase foot traffic in the North Magnolia District. Cultural Arts Programs are an economic driver. This project is strategically located to the north of Osceola Linear Park, and to the west of Tuscawilla Park and will have a symbiotic relationship with the Tuscawilla Art Park.

Relevant Graphic Details



Modular Walls for Artist Studios





Task and Gallery Track Lighting

FISCAL DETAILS			2016
103-21-149-572-31010	Professional Services		16,000
103-21-149-572-46010	Repair & Maintenance		43,500
103-21-149-572-52060	Machinery & Equipment ($1,999 - $4,999)		89,730
	Total Expenditures	**$**	**149,230**

Operating Cost Impact

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

Facilities Department will assist with monitoring of construction for quality control.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design		16,000					16,000
Permitting							-
Land/ROW Acquisition							-
Construction	43,024	133,230					176,254
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Alarm Monitoring		396	396	396	396	396	1,980
Total Expenditures	**$ 43,024**	**$ 149,626**	**$ 396**	**$ 396**	**$ 396**	**$ 396**	**$ 194,234**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 43,024**	**$ 149,626**	**$ 396**	**$ 396**	**$ 396**	**$ 396**	**$ 194,234**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
103 - Neigh. Enhancments	43,024	149,230					192,254
103 - Neigh. Enhancments		396	396	396	396	396	1,980
Total Funding Sources	**$ 43,024**	**$ 149,626**	**$ 396**	**$ 396**	**$ 396**	**$ 396**	**$ 194,234**

Department	Project Duration	Life Expectancy	Priority
Recreation & Parks	FY 2016	20 Years	12

Project Title

MLK, Jr. Recreation Complex New Tennis Lighting

Project Location

1510 NW 4th Street

Project Description/Justification

The tennis courts are new and currently do not have lights. These courts provide the only opportunity for tennis in west Ocala. As it stands, the courts will not be able to be used after dark.

Strategic Goals Relevance

Quality of Life

Economic Hub

Project's Return on Investment

The City can avoid costly lawsuits by making the necessary improvements to ensure public facilities are accessible. Providing access to quality faculties that meet current standards ensures a higher quality of life for all of Ocala's citizens and attracts visitors, putting heads in beds.

Relevant Graphic Details

FISCAL DETAILS			2016
103-21-128-572-65010	Construction in Progress		35,000
	Total Expenditures	**$**	**35,000**

Operating Cost Impact

The anticipated increases to the operating budget would be in utilities for the new lighting on the tennis courts which is estimated at $1,419.00 annually.

Project's Impact on Other Departments

Public Works staff would provide inspection/over site of the construction and some concrete installation.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	84,500	35,000					119,500
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Utilities			1,419	1,419	1,419	1,419	5,676
Total Expenditures	**$ 84,500**	**$ 35,000**	**$ 1,419**	**$ 1,419**	**$ 1,419**	**$ 1,419**	**$ 125,176**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 84,500**	**$ 35,000**	**$ 1,419**	**$ 1,419**	**$ 1,419**	**$ 1,419**	**$ 125,176**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Risk Fund	84,500						84,500
001 - Rec & Parks			1,419	1,419	1,419	1,419	5,676
103 - Neigh. Enhancments		35,000					
							-
Total Funding Sources	**$ 84,500**	**$ 35,000**	**$ 1,419**	**$ 1,419**	**$ 1,419**	**$ 1,419**	**$ 90,176**

Capital Projects & Replacements Funding Plan

Priority		*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	091 3/4 Mill Road Improv.	092 Fire/Police Improv.	097 Fire Impact Fees	103 1/8 Mill Neighborhood Enhan.
	Total Cash Balance Forward FY2014-2015	-	-	-	8,852,273	2,839,599	708,439	1,850,831
	Total Revenue Forecast FY2014-2015	-	-	-	2,711,140	924,865	106,500	470,904
	Total Operating Allocated Funds FY2014-2015	-	-	-	1,062,693	199,975	-	583,318
	Total CIP Allocated Funds FY2014-2015	-	-	-	7,193,337	831,679	-	709,952
	Total Operating Funds Revenue Forecast FY2015-2016	-	-	-	2,994,193	993,264	89,000	506,731
	Total Operating Allocated Funds FY2015-2016	-	-	-	2,800,536	1,510,373	814,939	300,000
	Total Available Funds	**-**	**-**	**-**	**3,501,040**	**2,215,701**	**89,000**	**383,613**
	AIRPORT	-	-	50,000	-	-	-	-
	DEVELOPMENT SERVICES	-	-	-	67,298	-	-	-
	ELECTRIC	-	-	-	-	-	-	-
	FACILITIES MAINTENANCE	-	-	-	-	-	-	-
	FLEET MANAGEMENT	-	-	-	-	-	814,939	-
	INFORMATION TECHNOLOGY	-	-	-	-	-	-	-
	PUBLIC WORKS	241,040	-	-	2,580,000	-	-	-
	RECREATION & PARKS	-	-	-	112,000	-	-	516,315
	TELECOMMUNICATIONS							
1	Annual Fiber Builds - Adding Customer Base	-	-	590,000	-	-	-	-
2	Annual Fiber Builds - Road Projects	-	-	28,000	-	-	-	-
3	Collector Upgrades - Citywide	-	-	75,000	-	-	-	-
	WATER & SEWER	-	-	-	-	-	-	-
	TOTAL FY2016 CIP REQUESTS	241,040	-	743,000	2,759,298	-	814,939	516,315
	Total Estimated Cash Balance Forward FY2015-2016	-	-	-	6,488,383	2,781,217	89,000	1,017,161
	Total Capital Fund Revenue Forecast FY2015-2016	-	-	-	-	-	-	-
	TOTAL AVAILABLE FUNDS FY2016-2017	**-**	**-**	**-**	**6,488,383**	**2,781,217**	**89,000**	**1,017,161**

*PENDING GRANT AWARD

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
7,548,744	5,238,498	3,264,540	1,455,231	6,522,808	4,817,429	1,217,931	4,262,852	4,054,507	52,633,682
3,933,057	4,504,983	7,767,639	30,000	1,584,000	2,619,773	140,000	400,000	581,260	25,774,121
4,918,083	4,770,485	1,097,889	-	-	-	-	-	533,287	13,165,730
2,683,165	4,483,439	9,327,717	1,485,231	8,107,788	6,107,202	1,122,562	3,626,970	3,320,910	48,999,952
2,366,254	4,302,499	10,612,000	-	4,766,246	6,620,233	7,124,631	-	600,000	40,975,051
4,566,612	3,630,386	10,612,000	-	4,766,246	7,450,233	-	-	350,200	36,801,525
832,973	**(733,056)**	**606,573**	**-**	**3,107,551**	**500,000**	**7,360,000**	**1,035,882**	**1,031,370**	**19,930,647**
-	-	-	-	-	-	-	-	-	50,000
-	-	-	-	71,076	-	-	-	340,000	478,374
-	-	-	-	3,545,000	-	-	-	-	3,545,000
-	-	-	-	-	1,518,720	-	-	-	1,518,720
-	-	-	-	-	5,546,658	-	-	-	6,361,597
-	-	-	-	-	1,333,694	-	-	-	1,333,694
-	600,000	-	-	-	-	-	-	-	3,421,040
-	-	-	-	-	-	-	-	-	628,315
-	-	-	-	-	-	-	-	-	590,000
-	-	-	-	-	-	-	-	-	28,000
-	-	-	-	-	-	-	-	-	75,000
-	-	3,170,000	-	-	-	7,360,000	960,000	-	11,490,000
-	600,000	3,170,000	-	3,616,076	8,399,072	7,360,000	960,000	340,000	29,519,740
-	341,959	-	-	-	500,000	211,313	1,057,082	2,795,910	-
1,303,696	-	-	-	-	-	-	-	-	-
1,303,696	**341,959**	**-**	**-**	**-**	**500,000**	**211,313**	**1,057,082**	**2,795,910**	**16,585,721**

OCALA

Is a great place to live, play, and prosper

Five Year Capital Improvement Plan
TELECOMMUNICATIONS

PRIORITY	PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Years	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	TOTAL
1	Annual Fiber Builds - Adding Customer Base	Funded	300,000	590,000	590,000	590,000	590,000	590,000	3,250,000
2	Annual Fiber Builds - Road Projects	Funded	48,000	28,000	28,000	28,000	28,000	28,000	188,000
3	Collector Upgrade	Funded		75,000					75,000
	Phone Equipment Upgrade				675,000				675,000
	Network Equipment Upgrade				800,000				800,000
	TOTAL		**348,000**	**693,000**	**2,093,000**	**618,000**	**618,000**	**618,000**	**4,988,000**

Department	Project Duration	Life Expectancy	Priority
Telecommunications	2015-2016	N/A	1

Project Title

Yearly fiber builds for adding telecommunications customers.

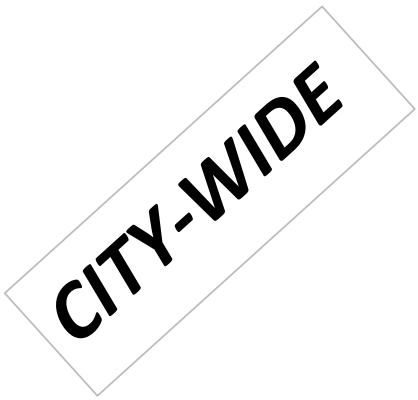
Relevant Graphic Details

Project Location

City-wide

Project Description/Justification

This request is to provide funding associated with connecting new customers with the variety of telecommunications services provided by the City of Ocala. This typically involves the installation of fiber from a point of maintenance to the point of service along with the installation of electronic equipment to pass data through the fiber. Service may be provided by either an overhead or undground connection. An increase of 120 customers is projected for FY16. The average cost of material for a new customer is $2,353. Also included in this request is the cost of outsourcing customer builds instead of utilizing Electric T&D. Using these projected expenditures with the anticipated growth, we are estimating total construction cost of $590,000. The expected customer growth is projected to bring in an additional $129,000 of recurring revenue in the first year and $215,000 each year after. The cost of construction is projected, on average, to be recovered within 24 months.



Strategic Goals Relevance

Become the economic hub of North Central Florida by leveraging location and resoures. Provide superior infrastructure.

Project's Return on Investment

Typically 24-30 months.

FISCAL DETAILS			2016
490-31-291-539-63021	Improvements O/T Buildings-Cogsdale WO		590,000
	Total Expenditures	**$**	**590,000**

Operating Cost Impact

Addition of new customers requires periodic maintenance which is part of the daily tasks of the Engineers and the Fiber Network Specialists.

Project's Impact on Other Departments

Telecom may need assistance from T&D on occasion, however, the use of an outside contractor will handle a majority of the work.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	FY19/20	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	300,000	590,000	590,000	590,000	590,000	590,000	3,250,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	**$ 300,000**	**$ 590,000**	**$ 590,000**	**$ 590,000**	**$ 590,000**	**$ 590,000**	**$ 3,250,000**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues	100,000	129,000	215,000	215,000	215,000	215,000	1,089,000
Future Gross Revenue			129,000	344,000	559,000	774,000	1,806,000
Total Off-Sets	**$ 100,000**	**$ 129,000**	**$ 344,000**	**$ 559,000**	**$ 774,000**	**$ 989,000**	**$ 2,895,000**
NET COST	**$ 200,000**	**$ 461,000**	**$ 246,000**	**$ 31,000**	**$ (184,000)**	**$ (399,000)**	**$ 355,000**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
							-
490-Telecom Reserves	200,000	461,000	246,000	31,000	(184,000)	(399,000)	355,000
							-
							-
Total Funding Sources	**$ 200,000**	**$ 461,000**	**$ 246,000**	**$ 31,000**	**$ (184,000)**	**$ (399,000)**	**$ 355,000**

Department	Project Duration	Life Expectancy	Priority
Telecommunications	2015-2016	N/A	2

Project Title
Fiber Builds For Road Projects

Project Location
Within Our Service Territory

Project Description/Justification
Relocation of all fiber facilities along roadways where power lines containing Telecommunications fiber are relocated due to road construction. Due to no activity last fiscal year and no forecast in Track-It, we are reducing the funds requested for this fiscal year.

Strategic Goals Relevance
Goal 3 - Become the economic hub of North Central Florida by leveraging location and resoures. Objective 3.5: Provide superior infrastructure.

Project's Return on Investment
There is no return on investment for the specific relocation of the lines unless new fiber feeds are designed into the relocation that add new customers. Overall, there is a return on investment for the road.

Relevant Graphic Details

FISCAL DETAILS			2016
490-31-291-539-63021	Improvements O/T Buildings-Cogsdale WO		28,000
	Total Expenditures	**$**	**28,000**

Operating Cost Impact

This budget amount is set aside for maintenance of fiber facilities along roadways that are being reconstructed. There is typically no new revenue associated with road construction maintenance therefore the impact to the Telecom fund is full cost of the project.

Project's Impact on Other Departments

When T & D relocates power distribution lines, they must also relocate fiber lines on the same job. This work must be performed prior to a road project where distribution lines must be relocated to make room for the new/redeisgned roadway.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	48,000	28,000	28,000	28,000	28,000	28,000	188,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	**$ 48,000**	**$ 28,000**	**$ 28,000**	**$ 28,000**	**$ 28,000**	**$ 28,000**	**$ 188,000**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 48,000**	**$ 28,000**	**$ 28,000**	**$ 28,000**	**$ 28,000**	**$ 28,000**	**$ 188,000**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
							-
490-Telecom Reserves	48,000	28,000	28,000	28,000	28,000	28,000	188,000
							-
							-
Total Funding Sources	**$ 48,000**	**$ 28,000**	**$ 28,000**	**$ 28,000**	**$ 28,000**	**$ 28,000**	**$ 188,000**

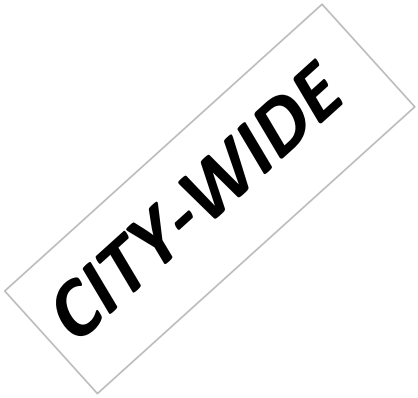
Department	Project Duration	Life Expectancy	Priority
Telecommunications	2015-2016	N/A	3

Project Title
Collector Upgrade

Project Location
City-wide

Project Description/Justification
Elster recently identified that the Electric Meter Division needed to upgrade their Gatekeepers (collectors) for the Outage Management System to function properly. Due to the age and lack of dependability of our Ready Links "Rhino" switches, a hardware system upgrade is in order. This process involves visiting each site to replace the current collectors. When the upgrade is completed, communication will improve within our AMI system. ITS Express has developed new switches providing a more reliable product. The switches have proven themselves in traffic control devices throughout the City of Ocala. The cost per switch is $45 less than the Rhino's equating to a savings of $9,000 ($350ea –vs- $395ea). Additional parts will be needed to complete the transition. We are estimating approximately $5,000 for the material. The reliability of the ITS Express switches will also contribute to less after hour callouts, hence reducing overtime costs. This upgrade will minimize delays in billing reads, load profile data for "My Usage", "Pay As You Go" customer reconnects and disconnects.

Relevant Graphic Details



Strategic Goals Relevance
Goal 3-Operational excellence; system reliability.

Project's Return on Investment
Typically 24 months.

FISCAL DETAILS				2016
490-31-290-539-46010	Telecommunication - Repair & Maintenance			75,000
		Total Expenditures	**$**	**75,000**

Operating Cost Impact

This is upgrade to all the collectors. There would be minimal operating impact should a collector fail. Life span of a collector is 6-10 years.

Project's Impact on Other Departments

N/A

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	FY19/20	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction							
Equipment		75,000					75,000
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	**$ -**	**$ 75,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 75,000**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues		-					
Future Gross Revenue		-					
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ -**	**$ 75,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 75,000**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
							-
490-Telecom Reserves		75,000	-				75,000
							-
							-
Total Funding Sources	**$ -**	**$ 75,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 75,000**

Capital Projects & Replacements Funding Plan

Priority		*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	091 3/4 Mill Road Improv.	092 Fire/Police Improv.	097 Fire Impact Fees	103 1/8 Mill Neighborhood Enhan.
	Total Cash Balance Forward FY2014-2015	-	-	-	8,852,273	2,839,599	708,439	1,850,831
	Total Revenue Forecast FY2014-2015	-	-	-	2,711,140	924,865	106,500	470,904
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	Total Operating Funds Revenue Forecast FY2015-2016	-	-	-	2,994,193	993,264	89,000	506,731
	Total Operating Allocated Funds FY2015-2016	-	-	-	2,800,536	1,510,373	814,939	1,151,583
	Total Available Funds	**-**	**-**	**-**	**3,501,040**	**2,215,701**	**89,000**	**383,613**
	AIRPORT	-	-	50,000	-	-	-	-
	DEVELOPMENT SERVICES	-	-	-	67,298	-	-	-
	ELECTRIC	-	-	-	-	-	-	-
	FACILITIES MAINTENANCE	-	-	-	-	-	-	-
	FLEET MANAGEMENT	-	-	-	-	-	814,939	-
	INFORMATION TECHNOLOGY	-	-	-	-	-	-	-
	PUBLIC WORKS	241,040	-	-	2,580,000	-	-	-
	RECREATION & PARKS	-	-	-	112,000	-	-	516,315
	TELECOMMUNICATIONS	-	-	618,000	-	-	-	-
WATER & SEWER								
1	Water Main Replacements	-	-	-	-	-	-	-
2	Sanitary Sewer Main Improvements	-	-	-	-	-	-	-
3	Water Main Service Improvements	-	-	-	-	-	-	-
4	Lift Station Improvements	-	-	-	-	-	-	-
5	Miscellaneous New Extensions & Improvements	-	-	-	-	-	-	-
6	Water/Sewer/Reclaimed Main Extensions	-	-	-	-	-	-	-
7	Hookup Customers To City Water & Sewer	-	-	-	-	-	-	-
8	Water, Sewer, & Lift Station Reuse Reimbursement	-	-	-	-	-	-	-
9	WTP, WRF #1, WRF #2, & WRF #3 Coating	-	-	-	-	-	-	-
10	WTP #2 Equip. Improvements Projects	-	-	-	-	-	-	-
	TOTAL FY2016 CIP REQUESTS	241,040	-	668,000	2,759,298	-	814,939	516,315
	Total Estimated Cash Balance Forward FY2015-2016	-	-	-	6,488,383	2,781,217	89,000	1,017,161
	Total Capital Fund Revenue Forecast FY2015-2016	-	-	-	-	-	-	-
	TOTAL AVAILABLE FUNDS FY2016-2017	**-**	**-**	**-**	**6,488,383**	**2,781,217**	**89,000**	**1,017,161**

*PENDING GRANT AWARD

109	158	308	330	332	586	615	616	621	
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2,683,165	4,483,439	9,327,717	1,485,231	4,999,257	6,107,202	1,122,562	3,626,970	3,320,910	45,891,421
2,366,254	4,302,499	10,612,000	-	4,766,246	6,620,233	7,124,631	-	600,000	40,975,051
5,413,834	5,525,112	10,612,000	-	4,766,246	7,450,233	-	-	350,200	40,395,056
832,973	**(733,056)**	**606,573**	**-**	**3,107,551**	**500,000**	**7,360,000**	**1,035,882**	**1,031,370**	**19,930,647**
-	-	-	-	-	-	-	-	-	50,000
-	-	-	-	71,076	-	-	-	340,000	478,374
-	-	-	-	3,545,000	-	-	-	-	3,545,000
-	-	-	-	-	1,518,720	-	-	-	1,518,720
-	-	-	-	-	5,546,658	-	-	-	6,361,597
-	-	-	-	-	1,333,694	-	-	-	1,333,694
-	600,000	-	-	-	-	-	-	-	3,421,040
-	-	-	-	-	-	-	-	-	628,315
-	-	-	-	-	-	-	-	-	618,000
-	-	500,000	-	-	-	-	-	-	500,000
-	-	500,000	-	-	-	-	-	-	500,000
-	-	150,000	-	-	-	-	-	-	150,000
-	-	550,000	-	-	-	-	-	-	550,000
-	-	800,000	-	-	-	-	-	-	800,000
-	-	-	-	-	-	860,000	960,000	-	1,820,000
-	-	100,000	-	-	-	-	-	-	100,000
-	-	70,000	-	-	-	-	-	-	70,000
-	-	500,000	-	-	-	-	-	-	500,000
-	-	-	-	-	-	6,500,000	-	-	6,500,000
-	600,000	3,170,000	-	3,616,076	8,399,072	7,360,000	960,000	340,000	29,444,740
-	341,959	-	-	-	500,000	211,313	1,057,082	2,795,910	-
1,303,696	-	-	-	-	-	-	-	-	-
1,303,696	**341,959**	**-**	**-**	**-**	**500,000**	**211,313**	**1,057,082**	**2,795,910**	**16,585,721**

OCALA

Is a great place to live, play, and prosper

Five Year Capital Improvement Plan
WATER & SEWER

PRIORITY	PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Years	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	TOTAL
1	Water Main Replacements	Funded	1,774,434	500,000	500,000	525,000	525,000	525,000	4,349,434
2	Sanitary Sewer Main Improvements	Funded	480,000	500,000	500,000	525,000	525,000	525,000	3,055,000
3	Water Main Service Improvements	Funded	150,000	150,000	150,000	180,000	180,000	180,000	990,000
4	Lift Station Improvements	Funded	867,413	550,000	550,000	550,000	550,000	550,000	3,617,413
5	Misc. New Extensions & Improvements	Funded	800,000	800,000	800,000	800,000	800,000	800,000	4,800,000
6	Water Main Extensions	Funded	1,370,197	860,000	900,000	900,000	900,000	900,000	5,830,197
6	Sewer Main Extensions	Funded	860,000	860,000	900,000	900,000	900,000	900,000	5,320,000
6	Reclaimed Water Main Extensions	Funded	100,000	100,000	100,000	100,000	900,000	900,000	2,200,000
7	Hookup Customers To City Water & Sewer	Funded	100,000	100,000	100,000	100,000	100,000	100,000	600,000
8	Water, Sewer, & Lift Station Reuse Reimb.	Funded	70,000	70,000	70,000	70,000	70,000	70,000	420,000
9	WTP, WRF #1, WRF #2, & WRF #3 Coating	Funded		500,000			350,000		850,000
10	WTP #2 Equipment Improvements Project	Funded		6,500,000					6,500,000
	Impr. Water System (Citrus Park & Raven Hill)		1,500,000						1,500,000
	Reuse Connection Between WRF 1, 2, & 3		4,253,842						4,253,842
	Facility Lighting Energy Efficiency Imps		200,000						200,000
	WRF 3 Improvements		500,000					18,000,000	18,500,000
	NE 35th Street County Water & Sewer Exts		500,000			750,000			1,250,000
	WRF 2 Improvements		9,308,183						9,308,183
	WRF #2 Vacon Station Modifications					300,000			300,000
	WRF 1 Demolition							2,500,000	2,500,000
	ARFF Pump Station Improvements							500,000	500,000
	TOTAL		**22,834,069**	**11,490,000**	**4,570,000**	**5,700,000**	**5,800,000**	**26,450,000**	**76,844,069**

Department	Project Duration	Life Expectancy	Priority
Water Resources	2015-2016	2015-2035	1

Project Title
Water Main Improvements

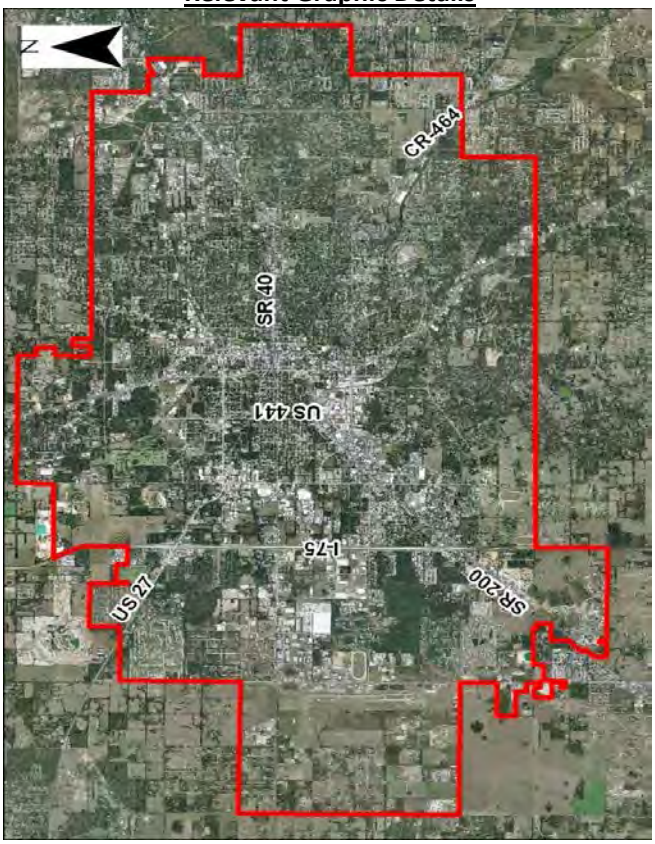
Project Location
City Wide

Project Description/Justification
Project consists of the installation of larger water mains for increased capacity and fire protection. Installation of new water mains. Installation of fire hydrants. Relocation of water services to new mains. Abandonment of 2" galvanized mains.

Strategic Goals Relevance
Quality of Place; Operational Excellence.

Project's Return on Investment
Estimate 30 year return on investment

Relevant Graphic Details



FISCAL DETAILS			2016
308-30-582-533-65010	Water System Construction		500,000
	Total Expenditures	**$**	**500,000**

Operating Cost Impact

The water main improvements will require less maintenance versus the old system, thereby reducing the operating budget.

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetarty impact on other departments as a result of this project.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development	5,000	5,000	5,000	5,000	5,000	5,000	30,000
Design	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Permitting							-
Land/ROW Acquisition							-
Construction	1,244,434	470,000	470,000	495,000	495,000	495,000	3,669,434
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ 1,274,434**	**$ 500,000**	**$ 500,000**	**$ 525,000**	**$ 525,000**	**$ 525,000**	**$ 3,849,434**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 1,274,434**	**$ 500,000**	**$ 500,000**	**$ 525,000**	**$ 525,000**	**$ 525,000**	**$ 3,849,434**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
656 - R & R	1,274,434	500,000	500,000	525,000	525,000	525,000	3,849,434
							-
							-
							-
Total Funding Sources	**$ 1,274,434**	**$ 500,000**	**$ 500,000**	**$ 525,000**	**$ 525,000**	**$ 525,000**	**$ 3,849,434**

Department	Project Duration	Life Expectancy	Priority
Water Resources	2015-2016	2015-2035	2

Project Title
Sanitary Sewer Main Improvements

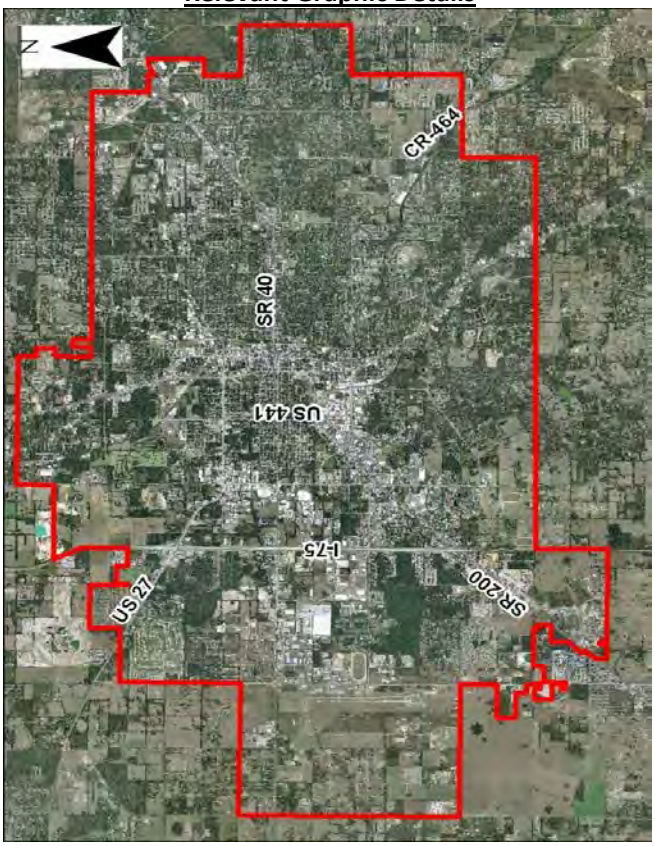
Project Location
City Wide

Project Description/Justification
Project consists of sewer infrastructure cleaning and re-linings. Re-line sewer manholes. Re-line sewer lift station wetwells. Clean gravity sewer mains. Re-line gravity sewer mains.

Strategic Goals Relevance
Operational Excellence - Utility Reliability

Project's Return on Investment
Estimate 30 year return on investment

Relevant Graphic Details



FISCAL DETAILS			2016
308-30-482-535-65010	Sewer System Construction		500,000
	Total Expenditures	**$**	**500,000**

Operating Cost Impact

The sewer main improvements will require less maintenance versus the old system, thereby reducing the operating budget.

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	480,000	500,000	500,000	525,000	525,000	525,000	3,055,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ 480,000**	**$ 500,000**	**$ 500,000**	**$ 525,000**	**$ 525,000**	**$ 525,000**	**$ 3,055,000**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 480,000**	**$ 500,000**	**$ 500,000**	**$ 525,000**	**$ 525,000**	**$ 525,000**	**$ 3,055,000**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
656 - R & R	480,000	500,000	500,000	525,000	525,000	525,000	3,055,000
							-
							-
							-
Total Funding Sources	**$ 480,000**	**$ 500,000**	**$ 500,000**	**$ 525,000**	**$ 525,000**	**$ 525,000**	**$ 3,055,000**

Department	Project Duration	Life Expectancy	Priority
Water Resources	2015-2016	2015-2035	3

Project Title
Water Main Services Improvements

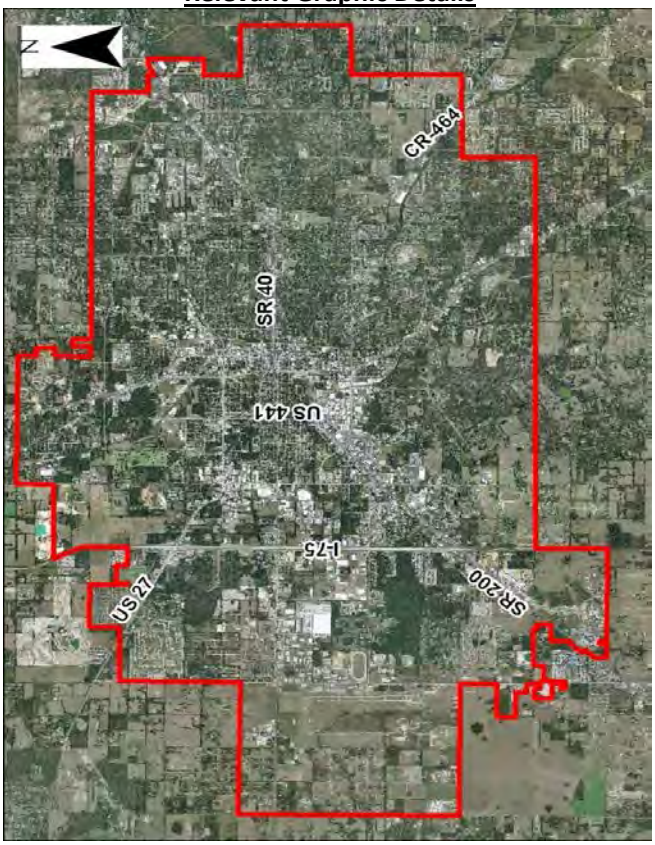
Project Location
City Wide

Project Description/Justification
Project consists of water main service replacements. Installation of new services. Abandonment of old services. Restoration of site.

Strategic Goals Relevance
Goal 2: Operational Excellence - Utility Reliability

Project's Return on Investment
Estimate 20 year return on investment

Relevant Graphic Details



FISCAL DETAILS			2016
308-30-360-533-46010	Water Service Construction		150,000
	Total Expenditures	**$**	**150,000**

Operating Cost Impact

The water main services improvements will require less maintenance versus the old system, thereby reducing the operating budget.

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	150,000	150,000	150,000	150,000	150,000	150,000	900,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 900,000**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 900,000**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
656 - R & R	150,000	150,000	150,000	150,000	150,000	150,000	900,000
List fund # & Short Title							-
List fund # & Short Title							-
							-
Total Funding Sources	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 900,000**

Department	Project Duration	Life Expectancy	Priority
Water Resources	2015-2016	2015-2035	4

Project Title
Lift Station Improvements

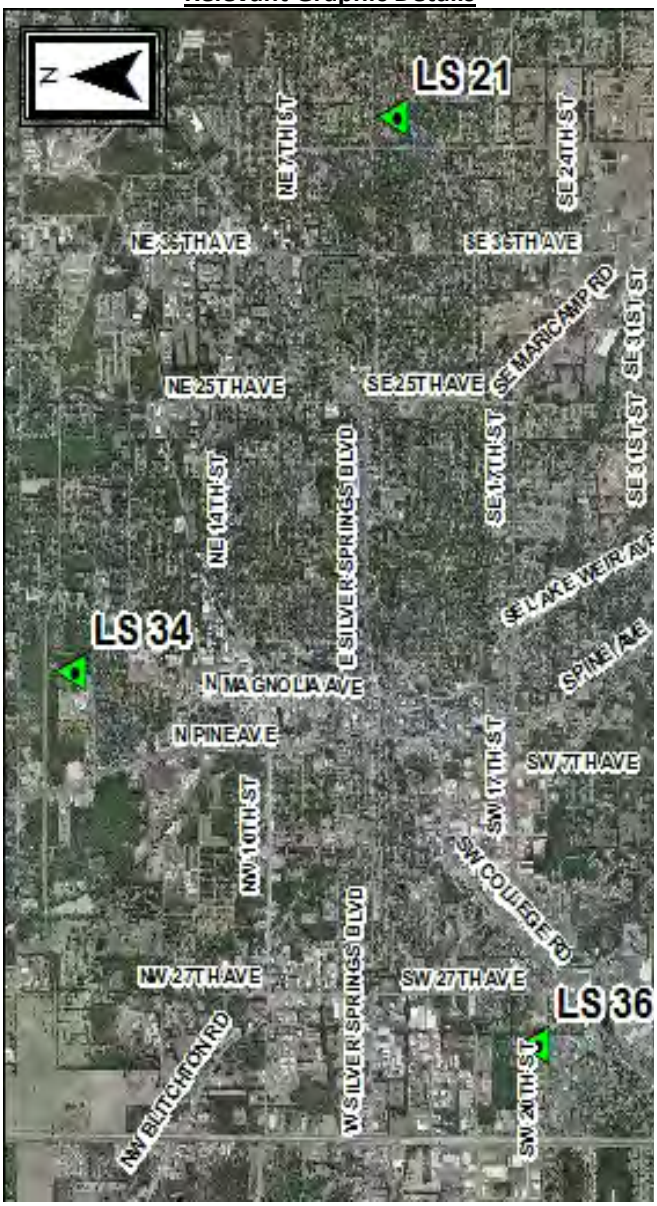
Project Location
Lift Station 21 - 4517 SE 4th Street
Lift Station 34 - 2930 NE 4th Court
Lift Station 36 - 1965 SW 30th Court

Project Description/Justification
Lift Station Improvements consist of wetwell installations, submersible pumps installations, control panel and scada installations, piping installations, odor control system installations and generator modifications.

Strategic Goals Relevance
Operational Excellence - Utility Reliability

Project's Return on Investment
Estimate 30 year return on investment

Relevant Graphic Details



FISCAL DETAILS			2016
308-30-483-535-65010	Lift Station Construction		550,000
	Total Expenditures	**$**	**550,000**

Operating Cost Impact

The lift station improvements will require less maintenance versus the old system, thereby reducing the operating budget.

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	700,000	550,000	550,000	550,000	550,000	550,000	3,450,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ 700,000**	**$ 550,000**	**$ 550,000**	**$ 550,000**	**$ 550,000**	**$ 550,000**	**$ 3,450,000**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 700,000**	**$ 550,000**	**$ 550,000**	**$ 550,000**	**$ 550,000**	**$ 550,000**	**$ 3,450,000**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
308 W & S Const Fund	700,000	550,000	550,000	550,000	550,000	550,000	3,450,000
							-
							-
							-
Total Funding Sources	**$ 700,000**	**$ 550,000**	**$ 550,000**	**$ 550,000**	**$ 550,000**	**$ 550,000**	**$ 3,450,000**

Department	Project Duration	Life Expectancy	Priority
Water Resources	2015-2016	2015-2035	5

Project Title
Miscellaneous Extensions/Improvements

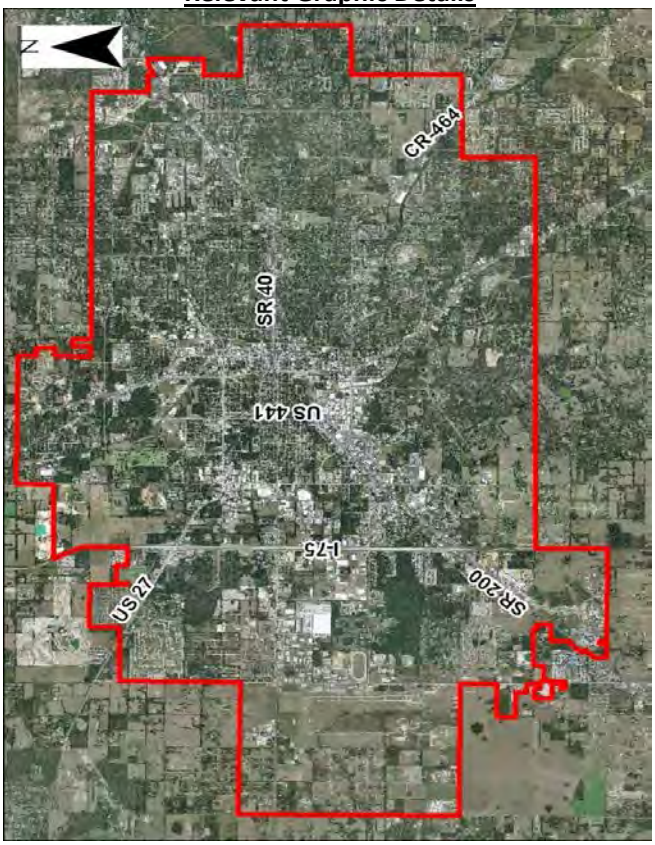
Project Location
City Wide

Project Description/Justification
Project consists of emergency type projects that need to be completed quickly and cannot wait on the bidding process. Water extensions due to bad wells. Sewer extensions due to failed septic systems. Water and sewer replacements due to infrastructure failures.

Strategic Goals Relevance
Quality of Place; Operational Excellence

Project's Return on Investment
Estimate 30 year return on investment

Relevant Graphic Details



FISCAL DETAILS			2016
308-30-207-536-34010	Professional Service		50,000
308-30-207-536-46010	Water, Sewer & Reuse System Construction		750,000
	Total Expenditures	**$**	**800,000**

Operating Cost Impact

The water & sewer improvements will require less maintenance versus the old system, thereby reducing the operating budget.

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development	5,000	5,000	5,000	5,000	5,000	5,000	30,000
Design	40,000	40,000	40,000	40,000	40,000	40,000	240,000
Permitting	5,000	5,000	5,000	5,000	5,000	5,000	30,000
Land/ROW Acquisition							-
Construction	750,000	750,000	750,000	750,000	750,000	750,000	4,500,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ 800,000**	**$ 800,000**	**$ 800,000**	**$ 800,000**	**$ 800,000**	**$ 800,000**	**$ 4,800,000**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 800,000**	**$ 800,000**	**$ 800,000**	**$ 800,000**	**$ 800,000**	**$ 800,000**	**$ 4,800,000**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
656 - R & R	300,000	300,000	300,000	300,000	300,000	300,000	1,800,000
615-Water Impact Fees	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
616-Sewer Impact Fees	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
							-
Total Funding Sources	**$ 800,000**	**$ 800,000**	**$ 800,000**	**$ 800,000**	**$ 800,000**	**$ 800,000**	**$ 4,800,000**

Department	Project Duration	Life Expectancy	Priority
Water Resources	2015-2016	2015-2035	6

Project Title
Water, Sewer & Reuse Extensions

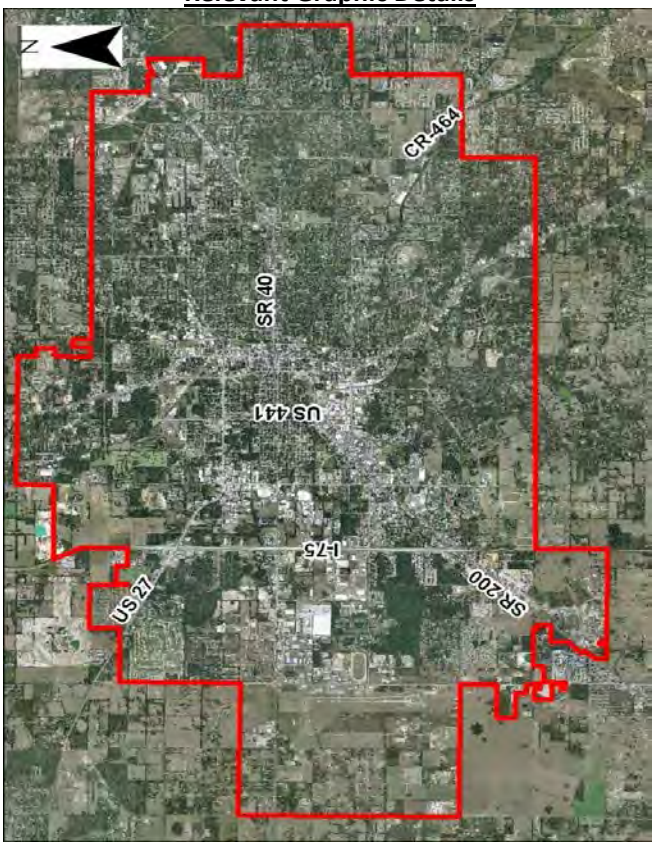
Project Location
City Wide

Project Description/Justification
Project consists of installing water, sewer and reuse extensions in the northwest quadrants.

Strategic Goals Relevance
Quality of Place; Operational Excellence

Project's Return on Investment
Estimate 30 year return on investment

Relevant Graphic Details



FISCAL DETAILS			2016
615-30-485-533-65010	Water System Construction		860,000
616-30-485-535-65010	Sewer & Reuse System Construction		960,000
	Total Expenditures	**$**	**1,820,000**

Operating Cost Impact

The water, sewer & reuse improvements will require less maintenance versus the old system, thereby reducing the operating budget.

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	2,330,197	1,820,000	1,900,000	1,900,000	2,700,000	2,700,000	13,350,197
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ 2,330,197**	**$ 1,820,000**	**$ 1,900,000**	**$ 1,900,000**	**$ 2,700,000**	**$ 2,700,000**	**$ 13,350,197**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 2,330,197**	**$ 1,820,000**	**$ 1,900,000**	**$ 1,900,000**	**$ 2,700,000**	**$ 2,700,000**	**$ 13,350,197**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
615-Water Impact fe	1,370,197	860,000	900,000	900,000	900,000	900,000	5,830,197
616-Sewer Impact fe	960,000	960,000	1,000,000	1,000,000	1,800,000	1,800,000	7,520,000
							-
							-
otal Funding Source	**$ 2,330,197**	**$ 1,820,000**	**$ 1,900,000**	**$ 1,900,000**	**$ 2,700,000**	**$ 2,700,000**	**$ 13,350,197**

Department	Project Duration	Life Expectancy	Priority
Water Resources	2015-2016	2015-2035	7

Project Title
Hookup Customers To Water & Sewer

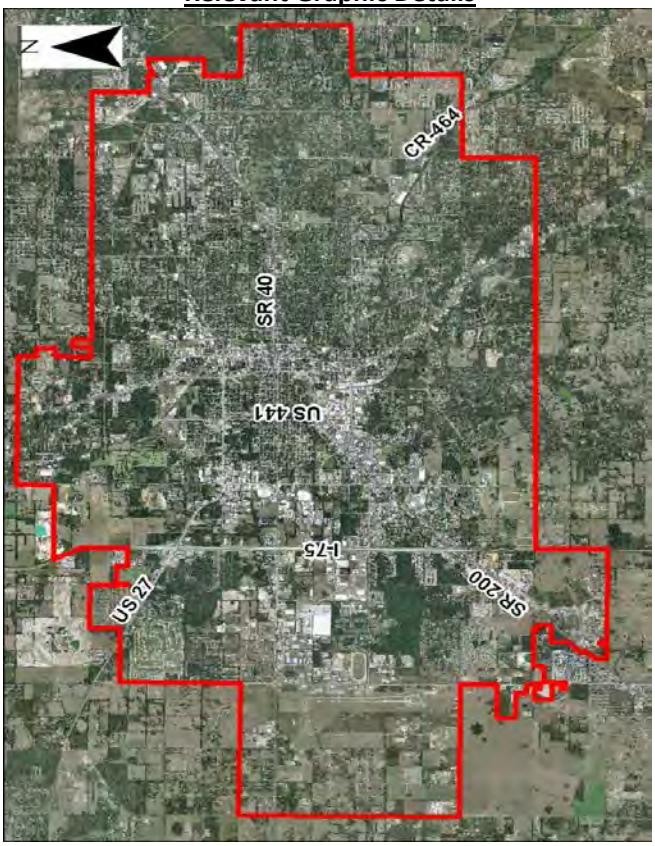
Project Location
City Wide

Project Description/Justification
Hookup Customers To Water & Sewer. Project consists of connection of customers on availability to water & sewer. Abandon existing well, connect to City water, abandon septic tank, connect to City sewer.

Strategic Goals Relevance
Quality of Place; Operational Excellence

Project's Return on Investment
Estimate 10 year return on investment

Relevant Graphic Details



FISCAL DETAILS			2016
308-30-369-536-65010	Water & Sewer System Construction		100,000
	Total Expenditures	**$**	**100,000**

Operating Cost Impact

The water & sewer improvements will require less maintenance versus the old system, thereby reducing the operating budget.

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 600,000**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 600,000**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
308-W & S Construction	100,000	100,000	100,000	100,000	100,000	100,000	600,000
							-
							-
							-
Total Funding Sources	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 600,000**

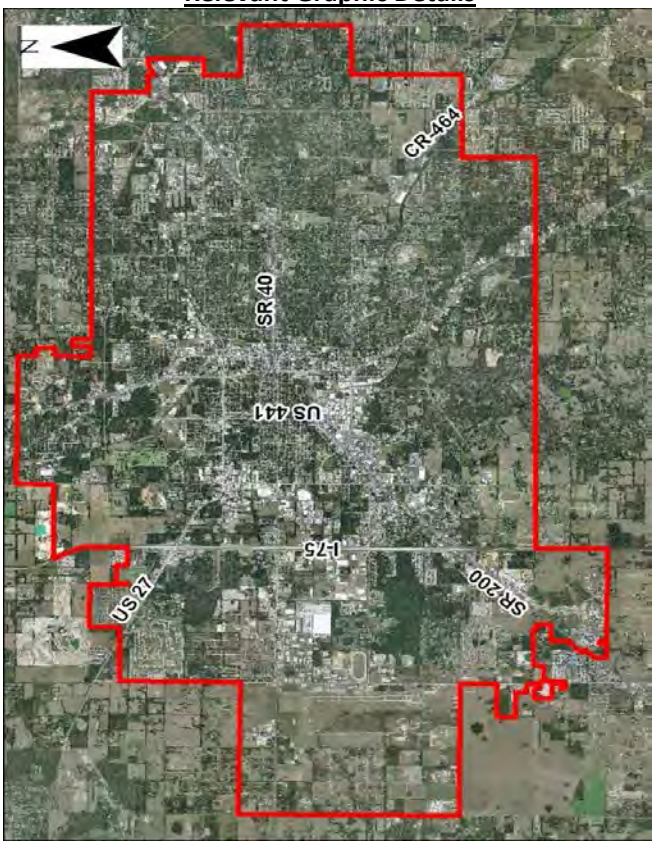
Department	Project Duration	Life Expectancy	Priority
Water Resources	2015-2016	2015-2035	8

Project Title
Reimbursements To Developers

Project Location
City Wide

Project Description/Justification
Project consists of reimbursements to developers for water, sewer, lift station and reuse infrastructure reimbursements during their projects.

Relevant Graphic Details



Strategic Goals Relevance
Quality of Place; Operational Excellence

Project's Return on Investment
Estimate 30 year return on investment

FISCAL DETAILS			2016
308-30-484-536-65010	Water, Sewer & Reuse System Construction		70,000
	Total Expenditures	**$**	**70,000**

Operating Cost Impact

The water, sewer & reuse improvements will require less maintenance versus the old system, thereby reducing the operating budget.

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	70,000	70,000	70,000	70,000	70,000	70,000	420,000
Equipment							-
Other (SPECIFY)							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ 70,000**	**$ 70,000**	**$ 70,000**	**$ 70,000**	**$ 70,000**	**$ 70,000**	**$ 420,000**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ 70,000**	**$ 70,000**	**$ 70,000**	**$ 70,000**	**$ 70,000**	**$ 70,000**	**$ 420,000**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
308-W & S Construction	70,000	70,000	70,000	70,000	70,000	700,000	1,050,000
							-
							-
							-
Total Funding Sources	**$ 70,000**	**$ 70,000**	**$ 70,000**	**$ 70,000**	**$ 70,000**	**$ 700,000**	**$ 1,050,000**

Department	Project Duration	Life Expectancy	Priority
Water Resources	2015-2016	2015-2035	9

Project Title
Water Treatment Plant No. 1 Coating Project

Project Location
1808 NE 36th Avenue

Project Description/Justification
Project consists of coating interior and exterior of existing steel softening basin to protect from chemicals used in the water treatment process.

Strategic Goals Relevance
Operational Excellence - Utility Reliability

Project's Return on Investment
Estimate 30 year return on investment

Relevant Graphic Details

FISCAL DETAILS			2016
308-30-359-533-65010	Facility Coating Construction		500,000
	Total Expenditures	**$**	**500,000**

Operating Cost Impact

The coating of the basin will require less maintenance versus the old system, thereby reducing the operating budget.

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction		500,000					500,000
Equipment							-
							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-
Total Expenditures	**$ -**	**$ 500,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 500,000**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
Other (SPECIFY)							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ -**	**$ 500,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 500,000**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
308 W & S Const Fund		500,000					500,000
							-
							-
							-
Total Funding Sources	**$ -**	**$ 500,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 500,000**

Department	Project Duration	Life Expectancy	Priority
Water Resources	2015-2017	2015-2035	10

Project Title

Water Treatment Plant No. 2 Lower Aquifer Wells and Facilities

Project Location

3800 South Pine Ave, Ocala, Florida

Project Description/Justification

Project consists of drilling four lower aquifer wells, pumps, electrical, instrumentation, testing and 2 mg storage tank.

Strategic Goals Relevance

Quality of Place; Operational Excellence

Project's Return on Investment

Estimate 30 year return on investment

Relevant Graphic Details

FISCAL DETAILS			2016
615-30-265-533-65010	Water Treatment Facility Construction		6,500,000
	Total Expenditures	**$**	**6,500,000**

Operating Cost Impact

The water treatment facilities improvements will require less maintenance versus the old system, thereby reducing the operating budget.

There are no anticipated increases/decreases to operating and maintenance costs as a result of this project.

Project's Impact on Other Departments

There is no anticipated budgetary impact on other departments as a result of this project.

Expenditures	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
Capital Costs							
Project Development							-
Design		45,000					45,000
Permitting		5,000					5,000
Land/ROW Acquisition							-
Construction		6,450,000					6,450,000
Equipment							-
							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
							-
							-
Total Expenditures	**$ -**	**$ 6,500,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 6,500,000**

Off-Set Categories	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
New Revenues							-
							-
							-
Total Off-Sets	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET COST	**$ -**	**$ 6,500,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 6,500,000**

Funding Sources	Prior Years	FY15/16	FY16/17	FY17/18	FY18/19	Future Years	TOTAL
615-Water Impact fees		6,500,000					6,500,000
							-
							-
							-
Total Funding Sources	**$ -**	**$ 6,500,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 6,500,000**