



City of Ocala

Fiscal Year 2012-2013

***Adopted Budget and
Capital Improvement Plan***



Ocala is a great place to live, play, and prosper

Fiscal Year 2012-2013

Budget Document



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Budget Detail

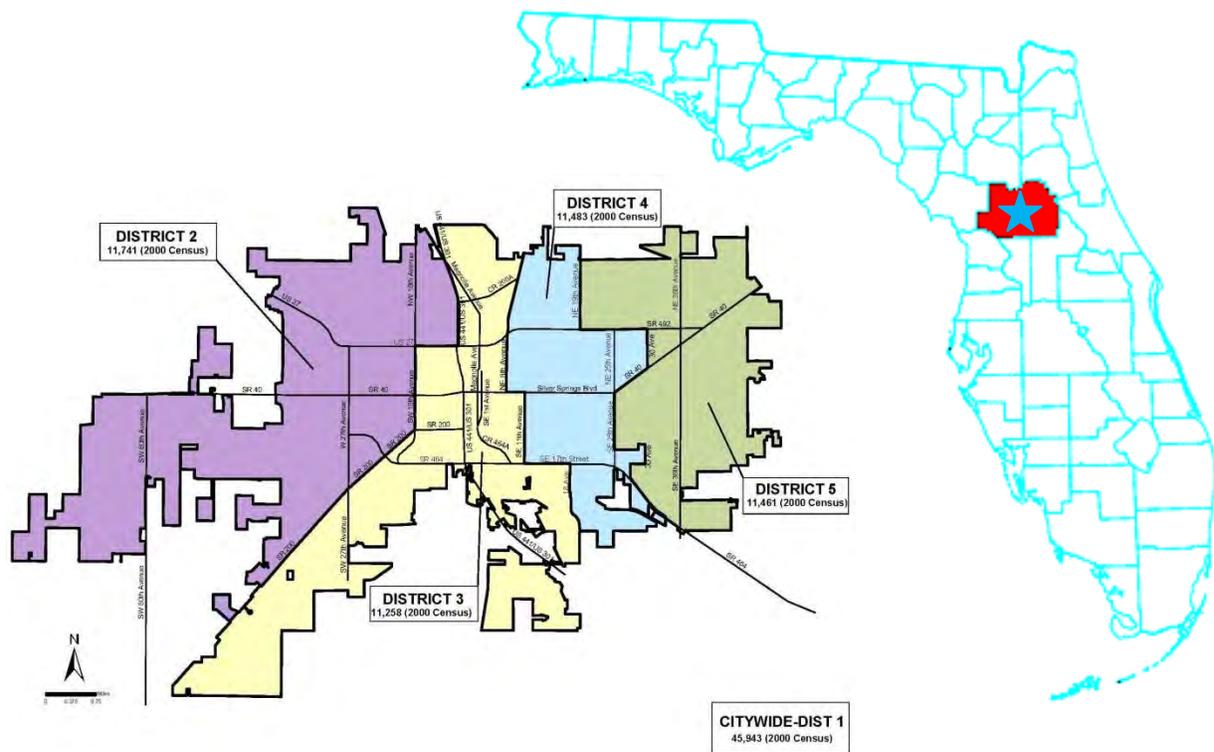
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Find your place



Ocala enjoys a strategic location within the heart of North Central Florida in Marion County. We are no more than a 90-minute drive to either the Gulf or Atlantic coasts or to the Orlando attractions.

City of Ocala
Adopted Budget

Fiscal Year 2012-2013



Council President Pro-Tem Mary S. Rich, Councilman Daniel Owen, Councilman John McLeod, Councilman Jay Musleh, Council President Suzy Heinbockel, Mayor Kent Guinn

Executive Staff

Matthew Brower, City Manager
John Zobler, Deputy City Manager
Catherine Cameron, ACM Public Services
Larry Novak, ACM Utility Services
John Lege, Chief Financial Officer
Sandra Wilson, Chief of Staff

Office of Budget & Finance

John Lege, Director/CFO Budget & Finance
Cindy Kelley, Deputy Director of Budget & Finance
Rita S. Conn, Senior Budget Analyst
Jennifer Love, Budget Analyst
Tammi Haslam, Grants Coordinator
Angela Sistarelli-Temple, Grants Accountant
Tiffany Kimball, Contract Administrator

Finance Council

Matthew Brower, City Manager
Catherine Cameron, ACM Public Services
John Lege, Director/CFO Budget & Finance
Cindy Kelley, Deputy Director Budget & Finance
Mary Ann Davis, Controller Budget & Finance
Karen White, Utilities Finance Manager
Lisa Greer, Public Works Fiscal Manager
Diana Boozer, OPD Fiscal Administrator
Holly Lang, Development Services Fiscal Coordinator
Alina Schaad, Support Services Fiscal Coordinator

CIP Committee

Matthew Brower, City Manager
Catherine Cameron, ACM Public Services
Cindy Kelley, Deputy Director Budget & Finance
Bill Stevens, City Engineer
Jeannett Benson, Information Technology Director
Melanie Gaboardi, Senior Mgr Economic Development
Matt Grow, Ocala International Airport Director
Chris Dobbs, Facilities & Fleet Director
Robin Ford, Police Major
Jennifer Love, Budget Analyst
David June, Electric Engineering Technician
Ed Earnest, Deputy City Engineer
Jennifer Blair, Special Services Division Head
John Miller, Stormwater Manager
Mike Poucher, Electrical Engineering Supervisor

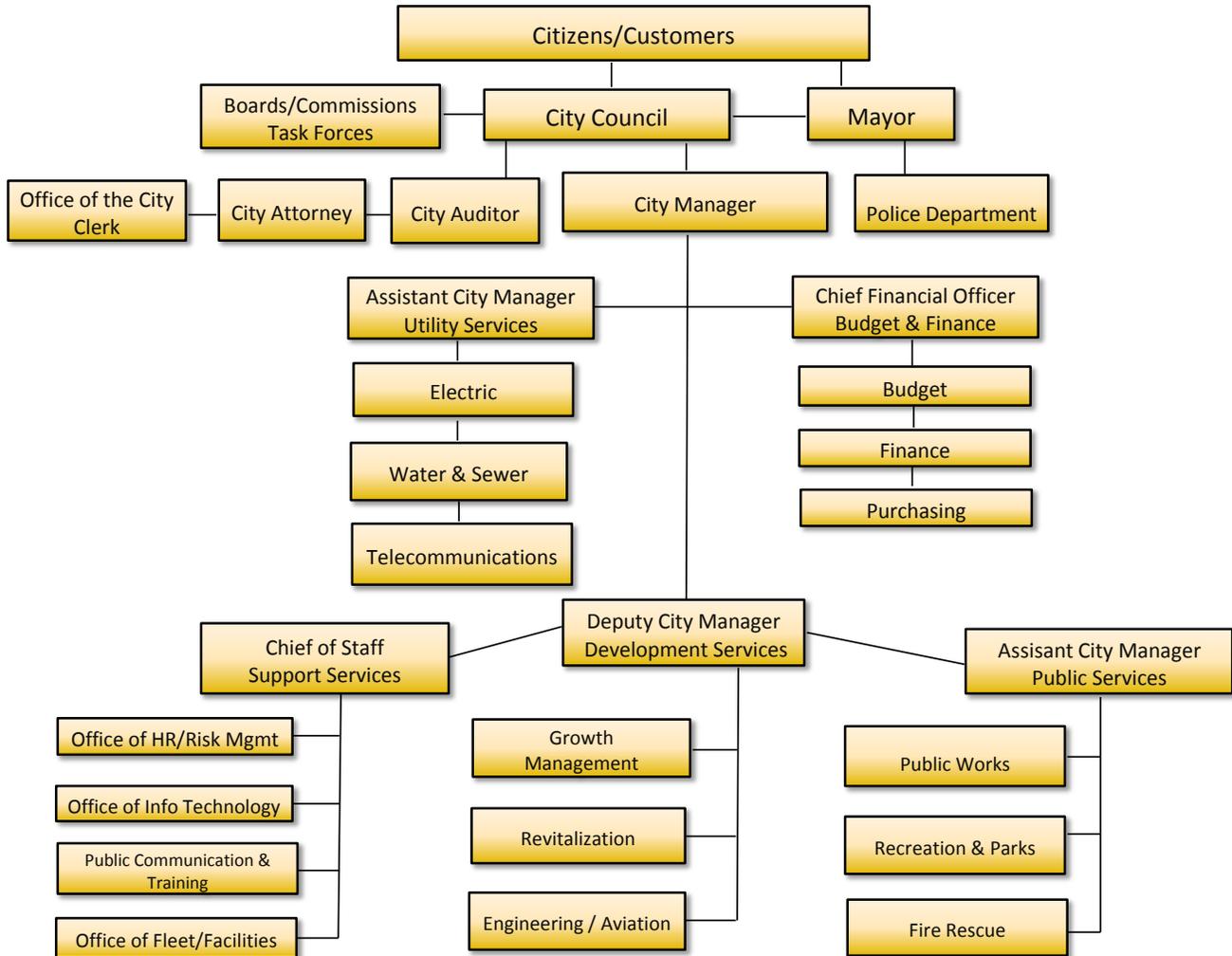
Mission Statement

The City of Ocala provides fiscally responsible services consistent with the community's current and future expectations.

Core Values

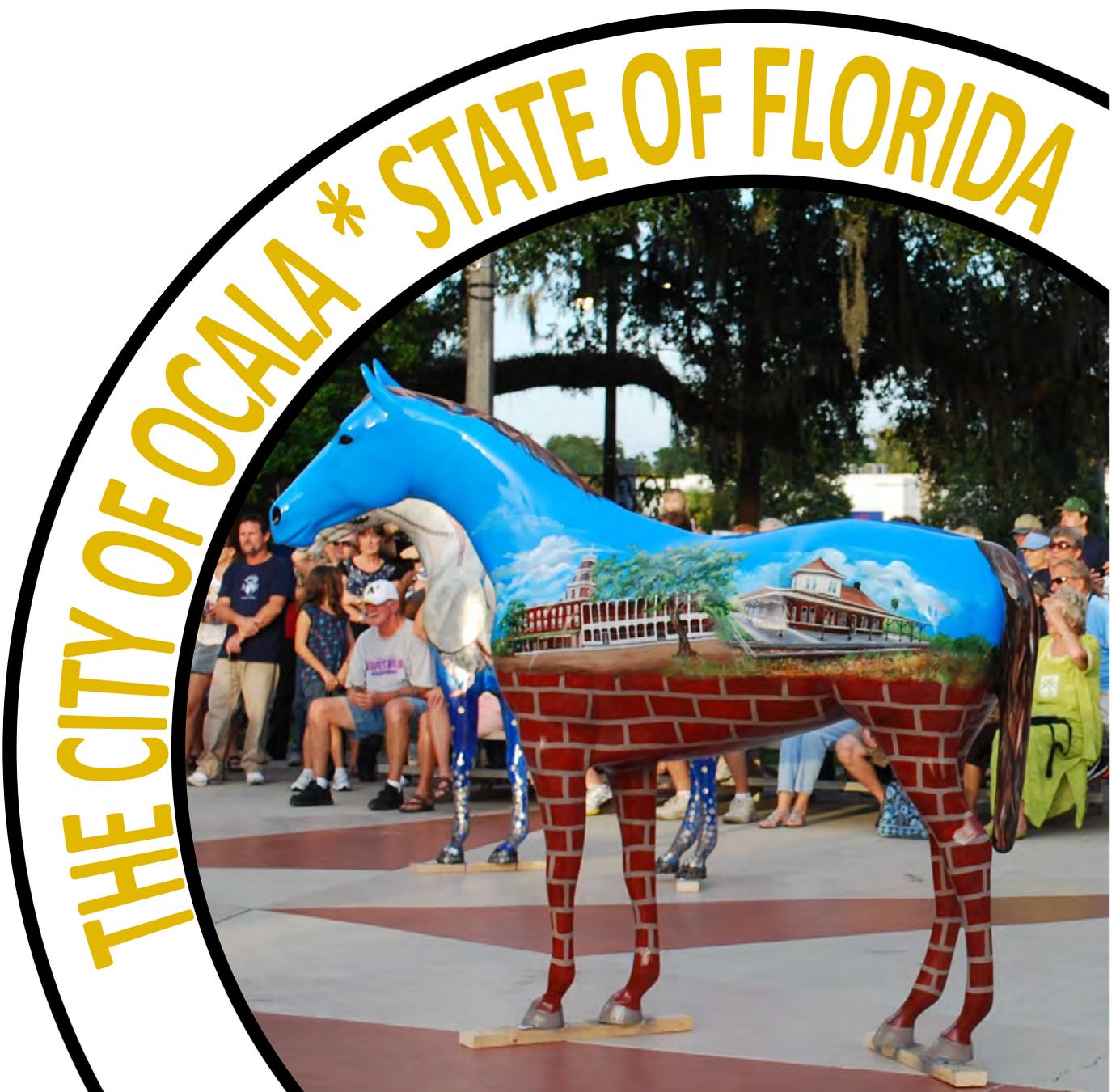
To astonish the customer, not just satisfy the customer
The best team polices itself
Expectation + Ownership = Ultimate Motivation
All Employees have to understand the business
Build a team of innovative thinkers
Stay small as we grow
Be a champion of positive change





Budget Message

Letter from the City Manager



Ocala is a great place to live, play, and prosper



August 22, 2012

Citizens, Honorable Mayor and Ocala City Council Members
110 SE Watula Avenue
Ocala, Florida 34471

Re: Fiscal Year 2012-2013 Budget Transmittal Letter

Dear Citizens, Honorable Mayor and City Council Members,

In accordance with state statutes and local ordinances, I'm pleased to present to you the fiscal year (FY) 2012-2013 annual budget. This budget did not arrive without significant challenges as the 2012-2013 budget represents the fifth straight year of flat or declining revenue sources. The primary budgetary challenge included maintaining existing service levels and continuing strategic investment in economic development projects while experiencing ongoing declines in general government revenues.

The City's 2012-2013 strategic plan encompasses four broad-based goals intended to drive the focus of policy makers and organizational team members. The strategic plan's goals include:

- Goal 1: Balance all funds' expenses to revenues for fiscal sustainability
- Goal 2: Cultivate an environment that elevates innovation
- Goal 3: Become an economic hub of North Central Florida by leveraging location and resources
- Goal 4: Protect and advance the quality of place

This budget continues to build on the momentum achieved over the past four fiscal years. This year's focused effort of staff—encompassing all groups, departments and divisions of employees—is to develop a culture that elevates innovation. The endeavor to become more innovative, as reflected in goal number two, has been most appropriately coined, "OPERATION: Innovation." Staff has accepted the challenge to become more innovative, enterprising and resourceful, recognizing that we have to adapt to the new economic norm. We can no longer hold our collective breaths in hopes of an economic turnaround--believing the economy will turn around before we have to resurface for more air to sustain ourselves has become unrealistic.

In spite of the current economic challenges, we are fully committed to taking the offensive to sow the seeds of a better tomorrow. It is imperative that we look for the opportunity in every difficulty instead of being paralyzed at the thought of the difficulty in every opportunity.

This budget protects the current and future viability of our community by insuring existing service levels and continuing strategic investment in economic development projects. That said, this budget is a balanced budget and will enable us to move forward prudently and patiently while our local economy attempts to regain its lost momentum. Ocala maintains a contingency reserve, by policy, designed to

cover unexpected challenges or emergencies. This reserve is maintained at 20% of the City's general fund operating budget. It is to the credit of our forward thinking City leaders that such a reserve fund was set aside. It is the intent of City staff to initiate a blueprint for fiscal reform over the next year to insure this reserve is not leveraged or used to balance future budgets.

The City's leadership, lead by the City Council and Mayor, recognize the critical role it must play in establishing the appropriate tenor and investment required for economic transformation of our local economy. The City has aggressively, but strategically, begun sowing the seeds for tomorrow's economic recovery. To date the signature investments include Ocala 489 (i.e. Magna), Ocala Business Park at Ocala International Airport, White-Challis, SITEL, Ansafone, establishing a state-of-the-art business incubator, and key strategic improvements in the City's central business district. This budget continues strategic funding for these projects and initiatives while preserving flexibility for pursuing additional economic opportunities.

Seven initiatives designed to move the City forward towards a balanced budget, without relying upon one time funding sources, was instrumental in the development of the fiscal year 2012-2013 budget. These strategies included:

1. **Blueprint to Fiscal Sustainability:** An initiative to engage staff at all levels to assist in identifying and vocalizing cost savings strategies.
2. **Debt Refinancing:** Includes refinancing callable debt with near record low interest rates in the municipal bond market. The refinanced loans will then entail a smaller debt service demand on the budget.
3. **911 Regionalization:** Taking advantage of economies of scale and related efficiencies to regionalize City 911 emergency services with Marion County. This initiative will effectively achieve significant cost savings without any reduction in service levels.
4. **Budget Cuts:** Implementing blended budget cuts between 3% and 10% for all departments.
5. **Voluntary Incentive Separation Program (VISP):** An initiative focused on trying to right size the City's staffing levels by incentivizing eligible employees to voluntarily leave the City's employment.
6. **Inter-fund Transfers:** Evaluating capacity of enterprise funds to support a greater contribution to the general fund.
7. **Pension Reform:** Pension costs have become the largest cost driver for the City in a sluggish economic environment--the City's plans are no longer affordable or sustainable. The City is considering pension plan changes to insure future plan costs are affordable and sustainable along with insuring the plans remains adequate and competitive.

New and Ongoing Initiatives for FY 2012-2013:

√ **City Beautiful Campaign:** The City of Ocala will continue its initiative of blight elimination via code enforcement, graffiti eradication and structural demolition. Target projects include downtown, former Busbee Quarters (Phoenix Rising), North Magnolia, commercial districts, residential properties as appropriate, and the City's entry-ways.

√ **Furthering Downtown Development:** Build on the success and momentum of the past couple of years (i.e. Marion Theater, Chamber relocation, IHMC), new initiatives including phase one of the Linear

Park project, City Hall Courtyard/Plaza makeover (i.e. Citizens' Circle), modernization of City Hall lobby and building's exterior, finalizing plans for linking the south side of the historic downtown to the north side of historic downtown and Tuscawilla Park, and selection, programming and design for a new parking facility in the historic downtown area.

√ Reinventing Tuscawilla Park: Advancing the completion of the park's master plan and initial investments in moving the plan forward, including potential reuse of the old auditorium for use as a permanent home for the Ocala Symphony.

√ Vision 2035: Completion of the Vision 2035 plan is expected next fiscal year with the adoption of form based codes to support the overall plan's goals and objectives.

√ Airport and Business Park Development: The Park is at shovel ready status with all cosmetic and infrastructure improvements having been completed. Additionally, the City is exploring the feasibility of a new airport terminal on the west side of the airport with expanded hangar and support facilities.

√ Transformation continues with finance reform at the heart of change. The finance function has been professionalized. A clear governance structure has been established with departments and divisions. We will continue to work toward new analysis of spending in order to link spending to outcomes and output based measures. Finance will become a more strategic partner working hand in hand with department level service providers; becoming a true business partner with our enterprise functions, with a renewed focus on stakeholders who are demanding accurate, authenticated and fully disclosed results and projections on a real time basis. Finance will have a clearly articulated role in directing and adding value to the organization.

√ Pension reform: An actuarial study has been completed on the general employees' pension plan with similar work to commence on the City's police and fire plans to determine the affordability and long term sustainability of the plans. Completed work suggests this is an area of concern that will require innovative solutions.

√ Infill, Redevelopment, and Reinvestment: It should be understood that while government has an important contribution to make, government alone is not the solution. It is only through partnership, private investment and co-investment that we can collectively begin to mitigate current economic impacts. It is my belief that we need to enhance our program of activity and institute new tools and responses to support business, investment, people and jobs in our local community. One such tool is the Community Redevelopment Agency (CRA) which is expected to be utilized in the forthcoming fiscal year.

√ Competitively priced, reliable power: The City will continue efforts to insure system reliability, maintaining competitively priced power, while attempting to minimize rate volatility.

√ Re-focus Community Development Block Grant (CDBG) funding and other resources to infrastructure improvements in support of the following: 1) provision of water/sewer where it does not exist; 2) provision of storm waste water disposal where it does not exist; and 3) the provision of paved streets, sidewalks and streetlights in areas where they do not exist.

In-Summary:

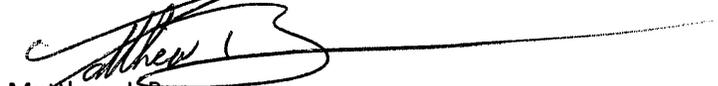
Staff's commitment and engagement, at all levels, to build organizational momentum has truly been inspiring. Our community can take great pride in the dedication and ongoing efforts of staff to build a disciplined organization, responsive to the expectations of our customers and strategic priorities of Council.

I wish to extend my sincere appreciation to the members of staff who have worked so hard in assembling this budget. I wish to express my appreciation to the members of the Cabinet, Sr. Management Team and especially the Office of Budget and Finance, for their many hours of dedication, late nights, and in some cases long weekends. And, of course, I must recognize the City staff that must bear the front-line responsibilities of implementation.

As always, it is through the dedicated leadership of the City Council and Mayor that the needs of the community are being addressed today and planned for in the future.

It is truly an honor and privilege to serve this community.

Respectfully submitted,



Matthew J. Brower
City Manager

Strategic Plan

Strategic Plan
Road Map to Success



Ocala is a great place to live, play, and prosper

Strategic Plan

FY 2012-2013

City of Ocala: Operation Innovation



February 21, 2012

Mission Statement & Core Values



City Council

Suzy Heinbockel,
President

Mary S. Rich,
President Pro Tem

Daniel Owen,
Councilman

John McLeod,
Councilman

Kent Guinn,
Mayor

Executive Staff

Matt Brower,
City Manager

John Zabler,
Deputy City Manager

Catherine Cameron,
Assistant City Manager
Public Services

John Lege,
Chief Financial Officer

Larry Novak,
Assistant City Manager
Utility Services

Sandra Wilson,
Chief of Staff
Support Services

Mission Statement

The City of Ocala provides fiscally responsible services **consistent with the community's current and future expectations.**

Core Values

- To astonish the customer, not just to satisfy the customer
- The best team polices itself
- Expectation + ownership = ultimate motivation
- All employees have to understand the business
- Build a team of innovative thinkers
- Stay small as we grow
- Be a champion of positive change

Goal 1



Balance **all funds'** expenses to revenues for fiscal sustainability.

Objective 1.1: Increase fiscal capacity through strategic augmentation of the customer and tax base.

Objective 1.2: Maintain core general services at current levels without raising taxes.

Objective 1.3: Develop a reserve management plan.

“There are no old roads to new directions.” – Boston Consulting Group

“The best way to predict the future is to create it.” – Alan Kay

Goal 2

Cultivate an environment that elevates innovation.

Objective 2.1: Develop systems that recognize and reward innovation.

Objective 2.2: Encourage innovation in the community.



Goal 3

Become the economic hub of North Central Florida by leveraging location and resources.



Objective 3.1: Develop a logo to clarify and reinforce the identity of Ocala.

Objective 3.2: Eliminate barriers that impede opportunities to improve our economy.

Objective 3.3: Establish downtown as a regional destination.

Objective 3.4: Increase business activity and transactions.

Objective 3.5: Provide superior infrastructure.

Objective 3.6: Promote Ocala as a center for logistics-distribution.

Objective 3.7: Expand the incentive toolbox.

“Do not go where the path may lead, go instead where there is no path and leave a trail.” – Ralph Waldo Emerson

Goal 4

Protect and advance the quality of place.

Objective 4.1: Continue to enhance safety and security.

Objective 4.2: Unify the city by addressing barriers to mobility and connectivity.

Objective 4.3: Inspire partners to facilitate the focus of educational resources.

Objective 4.4: Elevate place through enhancement and utilization of physical and electronic corridors.



SWOT Analysis: State of the Administration Report
 Ocala City Council Strategic Retreat
 January 18, 19 2012

	POSITIVE	NEGATIVE
INTERNAL	<p><u>STRENGTHS</u></p> <ol style="list-style-type: none"> 1. Strength of courage to address tough issues 2. Real time financial info 3. Strength of Enterprise Funds 4. Supportive and proactive council willing to "storm the beach" 	<p><u>WEAKNESSES</u></p> <ol style="list-style-type: none"> 1. Significant unfunded liabilities of City's three pension plans 2. General fund "gap"/Continuing depletion of reserves 3. Elevating special interests over organizational interests
EXTERNAL	<p><u>OPPORTUNITIES</u></p> <ol style="list-style-type: none"> 1. Significant number of impending developments 2. Leveraging strategic partnerships for growth 3. Window of opportunity for meaningful industry re-tooling 	<p><u>THREATS</u></p> <ol style="list-style-type: none"> 1. Economic uncertainty 2. Regulatory/Legislative uncertainty 3. High unemployment/underskilled labor force





Innovation: /inə'vāSHən/ Noun

1. Narrow definition: Idea, practice or product that is new, original or cutting edge

2. Broad definition: Introducing change with the intention of improving processes or results:

- New to the organization
- Innovative compared to previous practice
- Not necessarily original



“You miss 100 percent of the shots you never take.” – Wayne Gretzky

Road Map to Success



The destination

Vision Statement

Ocala is...a great place to live, play,
and prosper.

2035 Plan



Our compass for
Staying on course

Mission Statement

The City of Ocala provides fiscally responsible services
consistent with the community's current
and future expectations.

City
Adopted



The route

Strategic Plan

Fiscal Sustainability – Elevate Innovation –
Become Economic Hub –
Protect and Advance the Quality of Place

Council
Developed



Pre-trip planning

Strategic Action Plan

Blueprint
(Financing the trip)

Special Committees
(Having others review the route)

Operation Innovation
(Drivers training)

Cabinet/Dept
Action



“Hit the Road”

My Job Is

“To make Ocala a great place to live, play,
and prosper”.

Personal
Commitment

Budget Summary

Budget Calendar
Key Management Practices
Overview
Consolidated Budget
Comparison Of Sources & Uses
Budget By Department
Estimated Fund Balances
Debt Summary



Ocala is a great place to live, play, and prosper

Dates	Budget Milestones	Statutory Requirement Milestones
January	Council Retreat	N/A
February	Budget Review Session for Senior Management	N/A
February 6-10	Distribution of budget instructions, forms, and training	N/A
February 20 - March 2	Departments meet with support departments to discuss capital requests: IT (software and PC requests); Human Resources (personnel requests); Fleet (gas-powered vehicles/ equipment); Facilities (requests for maintenance to buildings)	N/A
March 5 - 9	Departments meet with Budget & Finance to discuss capital projects requests	N/A
March 16	Departments submit budget forms and transmittal letters to Budget Office	N/A
March - July	Review of Budget Workbooks by Budget Team	N/A
April 2 - 13	Preliminary meetings with Departments	N/A
April 30 - May 11	Final meetings with Departments	N/A
May 21	Capital Projects & Replacement/Renewal Fund review by CIP Committee	N/A
June 7	Budget Format Workshop with City Council, Mayor, Cabinet and Budget Team	N/A
June 26	Capital Projects & Replacement/Renewal Fund Workshop with City Council, Mayor, Cabinet, CIP Committee and Budget Team	N/A
July 1	N/A	Received Tentative Certification of Taxable Value from Property Appraiser
July 10	General Fund Workshop & Millage Presentation with City Council, Mayor, Cabinet, Senior Management Team and Budget Team	N/A
July 17	Adopt Tentative Millage	City Council set Tentative Millage Rates
July 24	Utilities Workshop with City Council, Mayor, Cabinet, Senior Management Team and Budget Team	N/A
by August 4	N/A	Property Appraiser notified (DR-420's) of Tentative Millage Rate, Rolled-back Rate and the date, time, and place of the first Public Hearing
August 14	Preliminary Budget Presentation with City Council, Mayor, Cabinet and Budget Team	N/A
by August 24	N/A	Property Appraiser mailed Notice of Proposed Property Taxes (TRIM Notice DR-474's) to residents
September 4	Public Hearing - Council Chambers	First Public Hearing to set Tentative Budget and Proposed Millage Rate
September 14	N/A	Notice of Public Hearing or Tax Increase and Budget Summary advertisements published
September 18	Public Hearing - Council Chambers	Second Public Hearing to adopt Final Budget and Final Millage Rate
September 30	Fiscal Year 2011-2012 Ends	N/A
October 1	Fiscal Year 2012-2013 Begins	N/A
By October 1	N/A	Resolution Adopting Final Millage Rate forwarded to Property Appraiser and Tax Collector
October	N/A	Receive Final Certification of Taxable Value (DR-422's) from Property Appraiser
October	N/A	Complete and Certify Final Millage (DR-422's) and return copies to Property Appraiser
October	N/A	Submit Certified DR-422's and DR-487 to Department of Revenue (DOR)

Governmental budgeting allocates resources to public services and projects. Because it determines the total amount of taxes levied and on whom, governmental budgeting also allocates the burden of taxation. Budgeting balances the resources drawn from the public against the demand for services and projects, keeping taxes within acceptable limits and ensuring services are sufficient to allow for economic growth and social stability. Budgeting helps policy makers set goals, assist program managers and department heads to improve organizational performance, and ensures that both the elected and appointed officials are accountable to the public.

Budget guidelines are essentially policy statements that provide a sense of the budgetary environment. Budget guidelines and Financial Policy Statements address the budget's scope, definitions of balance, maintenance of reserves, and the assignment of roles to various budgetary participants. The following formal policy statements are presented to establish the financial goals of the organization and the principles that will govern budget deliberations.

- **Authorization:** In accordance with the City of Ocala Charter, the City Manager as the Chief Administrative Officer of the City shall prepare and submit the annual budget and capital program to the City; shall submit to the City Council and make available to the public a complete report on the finances and administrative activities of the City at the end of each fiscal year; and shall keep the City Council fully advised as to the financial condition and future needs of the City and shall make recommendations to the City Council concerning the affairs of the City.
- **Fiscal Procedures:** The City of Ocala budget process and related financial procedures are in compliance with the recommended standards as outlined by the Government Finance Officers Association. They meet all Generally Accepted Accounting Principles, the recommended best practices of the Governmental Accounting Standard Board (GASB) and the City's internal financial policies.

The City will seek to obtain annually the Government Finance Officer's Association Awards for "Distinguished Budget Presentation" and the "Certificate of Achievement for Excellence in Financial Reporting".

- **Basis of Budgeting:** The City's budget is based upon the accrual basis of accounting for the proprietary and fiduciary funds. Under this basis, revenues are recognized in the period earned. The modified accrual basis of accounting is utilized for the governmental funds. Under this basis, revenues are recognized when they become available to finance expenditures of a fiscal period.
- **Fund Accounting:** The City follows principles of fund accounting for all governmental and proprietary funds. Each fund is a fiscal and accounting entity with a self-balancing

set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with specific regulations, restrictions or limitations.

- **Investment Policy:** The primary objective of the City's investment policy is the preservation of capital and the preservation of investment principal. The City's investment portfolio will provide sufficient liquidity to meet the City's operating and capital requirements to insure the orderly execution of the City's business affairs. In investing public funds, the City will strive to maximize the return of its investment portfolio, but will avoid assuming unreasonable risks. To control risks regarding specific security types, the City will diversify its investments. A comprehensive report related to the City's investment performance will be provided quarterly to the City Investment Committee and the City Council. A monthly "Trend" report will be made available to the City Council and Investment Committee. Confidence in the City's investment policies is based on clear and constant communication of decisions and performance of investments.

- **General Fund Operating Reserve:** The City of Ocala will maintain an operating reserve equal to 20% of the planned budgeted expenditures in the General Fund. These reserved dollars will be used to support unforeseen emergencies, operating insufficiencies and short-term internal loans. Management will exercise every mechanism available, e.g. budget cuts, hiring freezes, etc, to avoid use of the reserve. Should the reserve level exceed 20%, excess funds could be transferred to support the City's Capital Improvement Plan. To the extent the reserve level falls below 20%, a plan will be executed to replenish the reserve at the targeted funding level.

- **One Time Revenues:** A local government that becomes dependent on one-time revenue, or on a source of revenue that will soon disappear, can, in essence, create deficits for itself. The City of Ocala will utilize one time or temporary funds to obtain capital assets or to make other nonrecurring purchases. Otherwise, strategic planning to earmark replacement revenue must be identified at the onset.

- **Debt Policy:** Sound budget management requires that the City determine the availability of revenue to support future capital improvements (infrastructure). The City will write and enact a policy determining the appropriate community debt burden. Policy tenets should address parameters for general obligation debt, general revenue debt, appropriate percentage for outstanding debt, debt services as a percentage of debt per capita, pay-as-you-go and ongoing analysis of refunding opportunities.

- **Debt Management Policy:** It is the policy of the City Council: (a) to periodically approve the issuance of Debt Obligations on behalf of the City to finance the construction, acquisition and/or equipping infrastructure and other capital assets to meet its governmental obligation to its residents; (b) to approve the issuance of Debt Obligations to refund outstanding debt when indicated by market conditions or management considerations; (c) that such Debt Obligations are issued and administered in such a manner as to ensure and sustain the long-term financial integrity of the City, to achieve the highest possible credit rating and to preserve and

enhance the quality of life, safety and welfare of its residents; (d) that such Debt Obligations will be issued for specific projects approved by the city Council and shall not be issued or debt proceeds used to finance current operating expenditures of the City government; (e) to issue or guarantee, if necessary, Debt Obligations on behalf of independent authorities and agencies of the City to finance the construction, acquisition and/or equipping of infrastructure and capital assets which serve a public purpose and further the goals of the City government.

- **Three-Year Budget Model:** The City will develop and maintain a comprehensive three-year budget model. This model will be updated on a yearly basis and will assist the City in making financial decisions regarding long-term revenue and expenditure requirements.
- **Capital Improvement Plan:** The City will develop and implement a five-year capital improvement plan, which will require the City to anticipate long-term needs. The five-year capital improvement plan will determine the capital improvement priorities, provide for the budget of current year projects, and provide for the forecasting and anticipation of future year expenditures.
- **Capital Needs Financing:** The City of Ocala will, where possible, and in accordance with the adopted Capital Improvement Plan, employ pay-as-you-go financing to save interest expenditures, preserve debt capacity for future borrowing, and not encumber future budgets with mandatory debt service expenditures. Exceptions to this practice will be for capital expenditures, which are determined to be time sensitive for purposes of public health, safety, welfare, or for economic gain.
- **Capital Expenditures:** All capital projects planned and budgeted for in any given fiscal year will have funding identified and proven to be available. This means that all projects are subject to funding already received in prior fiscal years. Funds that are earmarked for receipt during the current fiscal year will not be utilized for current year expenditures.

To the extent bonds are planned to be issued consistent with an approved rate structure that provides sufficient capacity to support the related debt service, these projects can be included in the ensuing year Capital Improvement Program. This policy will enable the City to avoid the expenditure of funds before they are received.

- **De-obligation:** In the event that an unplanned capital project is identified as a higher priority than a budget initially appropriated, the funded project list may be altered to take into account the new project. In this event, all projects will be reviewed and a new priority list established. Any project(s) that are removed from the current funded project list will have the attached funding source de-obligated and that funding source will be attached to the new project(s) and/or returned to the reserve.
- **Capital Equipment:** The City's budget will provide for the adequate maintenance and repair of fleet equipment and for their orderly replacement. All operating departments will be charged their fair share of the related replacement cost. The funding source for these expenditures is the fleet replacement reserve. Information Technology will be

funded through the annual cost allocation plan for general government programs, Replacement & Renewal (R&R) Funds will be used for related expenditures in the respective utilities.

- **Capital Improvement Fund:** Pay-as-you-go capital improvement fund will be funded from annual revenue and a minimum of 10% of year-end surplus to support renovations of existing city facilities. The replacement fund will be established to maintain facilities in accordance with community standards.
- **Fees:** The City of Ocala shall review fees annually to assure that fees reflect the actual cost of service delivery. Fees will be adjusted pursuant to full recovery of cost. A comprehensive fee schedule will be adopted by Council during the budget process annually. Allowances will be given for youth and senior citizens programs and activities and disposable income in the local community.
- **Electric Utility Transfer Policy:** The city of Ocala shall collect a fee to offset the cost of regulation with the balance deposited into the City's general fund. Use of revenues for general fund purposes is deemed to be consistent with a franchise fee as imposed by local government on investor owned and cooperative owned electric utility companies for the utilization a local government's rights-of-way. The fee is set forth at 6%. Such policy provides consistency with competitive markets. To lessen the impact of this policy change to the General Fund, the City will transition to the value of the 6% transfer within the next four fiscal years. This transfer shall also include the surcharge collections for electric service provided outside the city limits.
- **Enterprise Funds:** Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business and whose costs are paid from user charges or from revenue sources other than general government revenue. Enterprise Funds should be self- supporting if (1) the benefits largely accrue to the users of the service, and (2) collecting a fee from the end user is administratively feasible. Each Enterprise Fund shall be balanced. All funds with the exceptions of Electric and Water & Sewer shall be required to recover 100 percent of their non-bonded costs through a five-year projection period; the overall objective of all enterprise funds is self-sufficiency. Electric and Water & Sewer Utilities will be required to provide a rate of return to the General Fund in accordance with the respective transfer policies.

Electric Replacement & Renewals (R & R)

The utility will be required to fund five (5) percent of the prior year annual sales revenue, net of fuel, to fund the system's capital improvements, which are geared toward maintaining the reliability of the system. This funding level can be changed annually at the discretion of the City. These funds would also offset the value that is annually depreciated from the enterprise fund.

Electric Operating Reserve:

- This reserve is established to provide for unforeseen expenditures of a non-recurring nature, operational deficiencies, and emergencies and to stabilize the general fund transfer.

- The method of accumulation is the annual appropriation of interest earnings in the reserve, and to the extent available, electric fund year-end surpluses and any other specific appropriations approved by City Council.
- The City targeted funding level will be consistent with the Fitch Rating Agency's industry standard of 148 days of cash the most recently completed fiscal year. [review further]

Electric Rate Stabilization Reserve (ERSR):

- This reserve is established in an effort to provide levelized rates to customers by reducing rate volatility in a given year due to extraordinarily high energy related costs in the utility. The method of accumulation of reserve funds may come from an annual budget appropriation built in to the Power Cost Adjustment (PCA), utilization of year-end PCA surpluses resulting from over-recovery and interest earnings accumulated from reserve balances. The reserve funds should be used, subject to council approval, primarily as a tool to stabilize or smooth rates due to fuel or demand volatility, address local economic conditions or for other lawful purposes. Due to the volatility of the electric industry maintaining a reserve is of critical importance.
- The PCA will be monitored monthly to determine if adjustments are needed. Quarterly reports will be provided to City Management. The utility reserves the right to recommend changes in the PCA, subject to council approval, to build reserves and to meet unanticipated wholesale energy cost increases. Should an increase in the PCA be needed due to projected or actual under recovery position, the reserve funds may be used to offset sudden and/or temporary changes in the cost of wholesale power to mitigate rate increases. When making the determination to adjust the PCA the utility will be cognizant of the timing of the rate adjustment to minimize the economic impact to customers.
- The targeted maximum funding level for the ERSR is 25% of projected annual fuel costs. The minimum funding level should be no less than 15% of projected annual fuel costs. If the existing reserves plus the amount of an over-recovery brings the ERSR funding level between the targeted minimum and maximum range, or amounts in excess of the maximum range, the utility retains the option of issuing a credit to customers or reducing the PCA rate.

Water & Sewer Transfer Policy:

- Water and Sewer Utility may transfer up to 2% of the three year average of gross systems' sales to support General Fund expenditures.
- **Inter-Fund Borrowing / Transactions Defined:** a) Percentage transfers to the General Fund are justified as returns on investments or as overhead charges assessed to the enterprise activity for the indirect costs incurred by the General Fund in administering the activity. b) Inter-fund borrowing may occur during the budget year as a cash management measure. It allows a surplus in one fund to be used to offset a shortfall in another. However, inter-fund borrowing should be kept to a minimum. First, so that

anyone reading the financial report can understand what spending is being funded by what revenue sources and secondly, to prevent the use of inter-fund borrowing to disguise deficits. c) Inter-fund transactions are one of the potential trouble spots in financial accountability. Such transactions can muddy the waters and make it difficult to determine what the, money was actually spent for. The extensive use of inter-fund transactions can create difficulty in the City's ability to monitor the budget and track expenditures. Inter-fund transactions that do occur shall be clearly identified and labeled.

- **Inter-fund Borrowing / Transactions Policies:** a) Administration fees charged by the general fund to the City's enterprise funds will be charged based on direct and allocated costs. These fees will be reviewed and adjusted annually. b) Inter-fund borrowing shall only occur in an emergency status situation where reserves are insufficient to meet projected needs. Inter-fund borrowing must be approved by City Council. c) Inter-fund transfers should only occur once per funding source and must be identified as a specific purpose of the expenditure. No transfers shall be made as a contribution to a fund balance, which has not been earmarked for a specific project. d) Inter-fund transfers shall have a set timeline for remittance to the fund from which funds are transferred.
- **Personnel Planning:** The City will develop and implement a five-year personnel plan detailing future employment needs, salary and benefits planning, and detailed support cost.
- **Employee Benefits:** The City will review employee benefits on a yearly basis to determine the level of benefits which can be provided in accordance with budget availability.
- **Risk Management:** The City operates a risk management and loss prevention program to minimize losses.
- **Insurance Funds:** Insurance funds shall be maintained with fund appropriations sufficient to provide for the level of coverage required and shall maintain appropriate reserves levels consistent with self insurance or full insurance.
- **Pension Plans:** The City maintains defined benefit contributory plans for its general employees, police officers, and firefighters. Each plan has a Board of Trustees that provide fiduciary oversight of the respective plans which includes execution of the plans' investment policies. City staff will assist with plan administrations i.e. accounting, liaison with the boards' consultants, and the City Council in the development of prospective financing strategies for the plans to meet their actuarial expectations.
- **Budget Flexibility:** Budget transfers between accounts within a department budget require City Manager's authorization. This authorization is currently granted to Cabinet Staff and Department Heads by executive order with the exclusion of personnel related expenditures (these remain under the purview of the City Manager) and may be withdrawn as warranted. b) Budget transfers between departments, but within the

same fund, requires only City Manager authorization. c) Budget transfers between funds, require City Council approval. In no case shall overall authorized spending allocation be increased without a budget amendment as approved by the City Council.

- **Overspending Prevention:** The City Manager shall have authority to move line items to a “frozen appropriation” status or seek appropriate cuts when economic developments so dictate (should revenues fail to keep pace with recommendations). No project requiring funding shall be approved by the City Council unless funding has been identified and proven available.

- **Financial Reporting (General):** The City of Ocala provides for the preparation of monthly financial reports reflecting the operations of individual funds. Such reports contain information by which, City Management, can manage city departments and services effectively. These reports are in part, designed to alert impending short falls in revenues or overruns in expenditures. The City will monitor revenues against expenditures. Additionally, an independent audit will be performed annually per the provisions of Florida State Law.

- **Financial Reporting (Specific):** A financial report shall be provided monthly, that compare budgeted with actual amounts of revenues and expenditures to date.

- ❖ Expenditure by Department budget/actual

- ❖ Revenue by Fund

- ❖ City Investment Portfolio “Trend Report” **

- ❖ Fund operating position (profit & loss) **

- ❖ CIP activity **

- ❖ Non-operating revenue balances e.g. impact fees, bond construction funds, etc.

- ❖ Report Distribution:

Council Report (s) **

Senior Management Report (s) all

Structure of the Government Body

The City of Ocala, Florida operates under a Council-Manager form of government. Elected officials include the mayor and five council members. An amendment to the City Charter, as approved in a referendum by the City of Ocala citizenry in November, 1985, provided for special districts. Special districts have been set up to elect 4 council members with the remaining councilmember being elected-at-large.

The city-wide organizational chart displays the relationships between organizational units of City government. The Mayor serves as the Chief Officer for the Police Department. Accordingly, the police chief reports to the Mayor. The City Clerk, City Attorney and Internal Auditor are appointed by and report directly to City Council. The Deputy City Manager, Assistant City Manager of Utility Services and the Chief Financial Officer/Director of Budget and Finance report directly to the City Manager. The Chief of Staff and Assistant City Manager of Public Services report to the Deputy City Manager.

City Profile and History

Ocala enjoys a strategic location in the center of Florida which provides several benefits. Industries located in Marion County have access to major markets and population centers using several interstate and US highways as well as railroads. Access to global markets is available within 100 miles of Ocala through two deep-water seaports and four international airports.

Florida experienced an early land rush spurred on by the relative peacefulness accompanying the end of Indian hostilities after the Second Seminole War. By act of the territorial legislature, Marion County was formed in 1844. Ft. King became the seat of the new county and, shortly after statehood in 1845, the surrounding community was platted.

Both the county and city grew slowly, based upon a plantation concept with the primary economy of corn, sugar cane, cotton and extensive groves of wild oranges scattered throughout the county. With the development of the citrus industry (1870-95) and the building of railroads after 1879, Marion County experienced one of its greatest periods of development and prosperity, producing more than one-third of Florida's citrus crop until severe freezes destroyed the industry. This level of growth was only surpassed by the growth experienced since 2000.

Although the financial and business center for the phosphate industry centered near Dunnellon, Ocala was beginning to experience the economic benefits of tourism. The railroads were able to provide safe, more comfortable service from northern cities, and Silver Springs became a winter season stopover.

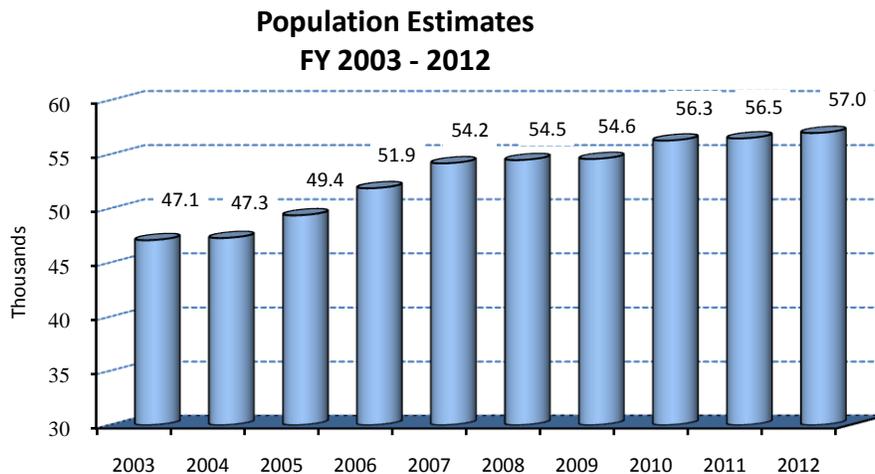
After World War I, Marion County's economy increasingly became agricultural. Initially, the ability to ship cabbage, beets, potatoes, beans, tomatoes and lettuce made vegetable farming profitable. Further, raising livestock helped to diversify the agricultural base.

There were hard times during the Great Depression, but those who chose to remain to conserve and nurture the land succeeded. From 1930 to 1950, however, Marion County and Ocala changed slowly.

During the decade of the 1950s, the major roads were constructed in and around Ocala and the resulting transportation improvements had an obvious impact upon the City's growth pattern. U.S. 301 and U.S. 441 were connected and U.S. 27 was built during this same period. The City annexed over a square mile and the 1960 census of population for Ocala was 13,598.

Both highway construction and population growth continued into the 1960s. Then Interstate 75 was completed, linking Ocala via the vast federal and state highway network with the Midwest. Tourism became a major economic force while the in-migration of Americans resettling to Florida and seeking inexpensive housing gave impetus to the local mobile home manufacturing industry.

East Ocala was annexed into the City in 1964, tripling the City's area to 16 square miles. By 1970, the population had grown to 22,583. In 1975, West Ocala was annexed into the City. Ten years later, there were 37,170 persons residing in the City which had increased in area to 27 square miles. Population was reported to be 42,045 in the 1990 Census, and the total land area was 28.9 square miles. The 2000 Census listed Ocala's population at 45,943, and the 2010 Census recorded population at 56,315. Population for 2012 was estimated at 57,041; total land area was 44.72 square miles. As the chart below indicates, the population has been steadily increasing, creating greater demands on the City as a provider of services. Also impacting the demand for service, as the County seat, the City's daytime population swells to an estimated 120,000 consistent with meeting the business and retail needs of the central business district.



THE BUDGET PROCESS

An annual budget is prepared for all governmental and proprietary funds that are considered budgetary. Although the budget thought process is ongoing, the official budget process begins in January and ends in September. The formal budget process provides the primary mechanism by which key decisions are made regarding the levels and types of services to be provided, given the anticipated level of available resources.

During February and March, departments formulate their budget requests. Departments are encouraged to assess their needs, research costs, and look at innovative changes which can be implemented within their operations to meet departmental needs and City Council goals. Capital improvement budgets are also included in this process. In finalizing requests, departments meet with the internal service departments to discuss their requests for personnel (Human Resources), computer needs (Information Technology), facilities maintenance (Public Works), and vehicles/gas-powered equipment (Fleet Management). This allows the internal departments to gather additional information that is necessary to complete their own budgets and to provide recommendations to City management on the departments' requests.

From mid March through July, the Office of Budget & Finance reviews, analyzes, identifies problem areas and makes recommendations to the City Manager. Revenue estimates, fund balance projections, and summary reports are also reviewed to provide City management with an "overall picture." During July and August, the proposed budget is balanced. City Council sets a tentative millage rate in August in accordance with state statutes.

From June through August, City Council reviews the department budgets during a series of workshops. These work sessions allow Council to express their thoughts and priorities while providing staff the opportunity to inform them of upcoming projects, programs, and both long-term and short-term needs.

According to State Statute (TRIM bill), public hearings are held during September to adopt final budgets and millage rates. The City Council adopts the budget by resolution prior to the new fiscal year which begins October 1st. A more detailed calendar is included herein.

FUND OVERVIEW

To provide proper accountability for the different kinds of resources, the accounting records of the City are organized on the basis of "funds". Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds are grouped into eight generic fund types and three broad fund categories: governmental funds, proprietary funds and fiduciary funds.

Governmental Funds

Governmental funds include the General, Special Revenue, Debt Service, Capital Projects and Expendable Trust funds. Their reported fund balances are considered a measure of available spendable resources. These funds are maintained on a modified accrual basis of accounting. A majority of the funds operated by the City of Ocala are included in the formal budget process unless otherwise noted in the following section, which provides a description of the governmental funds of

the city. Most grants received by the City are not part of the budget process, once grants have been awarded and approved by City Council the annual budget is amended by resolution, accordingly.

➤ **General Funds**

The General Funds group includes the general operating fund of the City. General property taxes (except those levied for the Downtown Development Commission and those dedicated for capital improvements), franchise taxes, licenses, fines and certain intergovernmental revenues are recorded in this fund. Capital outlay, debt service, intergovernmental and operating expenditures of the administrative, public safety, public works and numerous other departments are paid for through this fund. In addition to the operating General Fund there are other budgetary funds in this group. They are the 3/4 Mill Road Improvement Fund, 1/4 Mill-Fire/Police Improvements Fund, Fire Impact Fees Fund, 1/8 Mill Neighborhood Enhancement Fund, Community Development Block Grant Fund, Recreation Special Activities Fund and Economic Investment Program Fund.

➤ **Special Revenue Funds**

Special revenue funds are used to account for the proceeds of specific revenue sources that are legally or administratively restricted to expenditures for specific purposes. Special revenue funds used by the City are Local Gasoline Tax Fund, Downtown Development Fund, Stormwater Utility Fund and Community Redevelopment Trust Fund.

➤ **Debt Service Funds**

Debt service funds are used to account for the accumulation of resources for the payment of principal, interest and related costs of the City's general long-term debt not paid from the special assessment fund.

➤ **Capital Project Funds**

Capital project funds are used to account for resources earmarked for the acquisition and construction of major capital facilities and other project oriented activities not funded by other operational funds, such as the Water and Sewer Construction Fund and the 2007A Utility Systems Bond Construction Fund for the Electric Utilities.

Proprietary Funds

Proprietary funds include enterprise and internal service funds, which are measured by the determination of full cost recovery. The generally accepted accounting principles for proprietary funds are those applicable to business in the private sector so these funds are maintained on the accrual basis of accounting. The following is a description of the proprietary funds of the City.

➤ **Enterprise Funds**

Enterprise funds are used to account for operations that are financed and operated in a manner similar to private businesses and whose costs are paid from user charges or from revenue sources other than general governmental revenue. The City's enterprise funds are the Airport Fund, Sanitation Fund, Golf Fund, Water & Sewer Fund, Electric Fund and Telecommunications Fund.

➤ **Internal Service Funds**

The revenues of the internal service funds are derived from user fees and allocations charged to City departments. The City's self-insurance funds are included in this category, and became part of the formal budget process this year.

Fiduciary Funds

Fiduciary (trust) funds account for assets belonging to others, which are administered by the City such as the Police Trust and Agency Fund and the City's Pension Trust Funds.

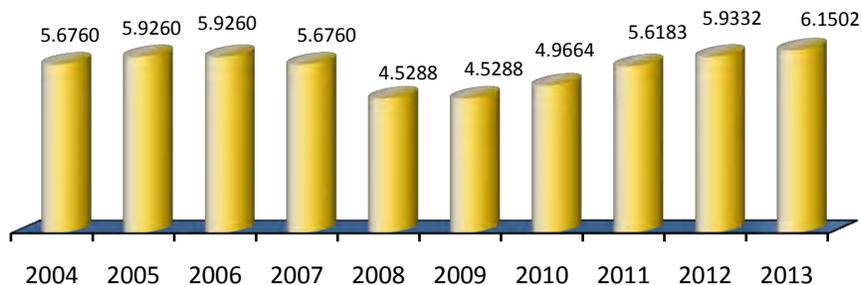
BUDGETED REVENUE HIGHLIGHTS

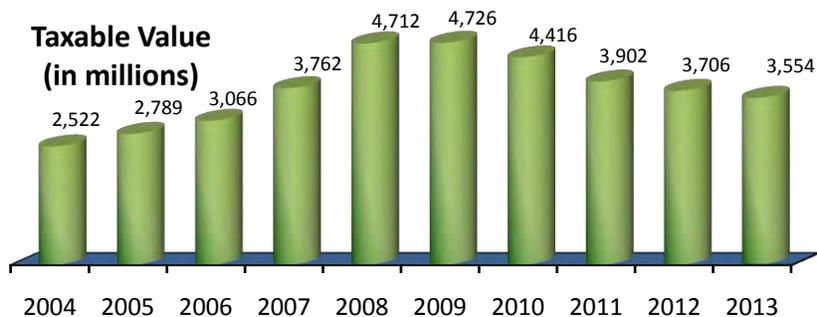
Property (Ad Valorem) Taxes

The tax levy of the City is established by City Council. Under Florida law, the assessment of all properties and the collection of all county, municipal, special districts, and school board property taxes are provided by the County's Property Appraiser and Tax Collector. The City is permitted under its charter to levy taxes up to 10 mills of assessed valuation for general government services other than the payment of principal and interest on general long-term debt, and an unlimited amount for the payment of principal and interest on long-term debt. The adopted budget for all funds, including both operating and capital expenditures, is \$603,847,245. The budget is balanced and is prepared by looking at all available resources and utilizing those resources, in the most efficient manner, to ensure that the departments can continue providing services that have been established as priorities for the current fiscal year. Revenues estimates are based on information received from City departments, outside agencies, rate studies, historical data and trends. For the most part, the City takes a conservative approach to forecasting revenue.

For fiscal year 2013, Ocala's millage rate is 6.1502 per \$1,000 of taxable property, which is the calculated rolled-back millage rate. The city's total taxable property valuation for fiscal year 2013 is \$3.5 billion which represents a decrease of 4.11% from the prior year value. Property tax revenue for this fiscal year is projected to be flat when compared to FY2012. The City has projected a 95% collection rate which will generate an estimated \$20,763,469 from this basic city-wide millage rate for fiscal year 2013.

Millage Rates





In addition to this basic tax levy, the City’s downtown area is divided into three special districts and levied a millage rate for each district as follows:

- District A 1.6461 mills
- District B 1.6542 mills
- District C 1.2332 mills

City Council determines and adopts the millage rates for the Downtown Development Districts, and property tax revenue is used specifically for promotion and enhancement of the downtown area. For fiscal year 2013, the millage rates have been set at the rolled-back rate for special districts. The City remains committed to redevelopment and revitalization of downtown Ocala. The \$41.6 million property value for fiscal year 2013 reflects a decrease of 4.5% from fiscal year 2012. The prior fiscal year experienced a 5.7% decrease in property values which is consistent with property value reductions in the current economy. The City plans to continue redevelopment efforts in the downtown area by working with a developer to provide mixed-use retail and residential space that will encourage and accelerate the timing of redevelopment, thereby continuing to increase the tax base. The total ad valorem revenue anticipated for these three districts is \$61,936 using a 95% collection rate.

State Revenue Sharing (Intergovernmental Revenue): The State Revenue Sharing Act of 1972 established trust funds for certain State-levied tax monies to be shared with counties and municipalities. The major sources of these funds are intangible personal property taxes. The State formula for distribution is based upon population and sales tax collections. For the past several years, this revenue has had minimal growth. For fiscal year 2013 the State of Florida has projected \$1.6 million for the City, a .5% increase over fiscal year 2012 projections. Changes in the economy can influence the final number. These funds will be used for General Fund operations.

Local Government Half Cent Sales Tax (Intergovernmental Revenue): The half-cent sales tax is collected by the State of Florida and distributed to local governments based on taxable sales within their counties. The proceeds are shared with all cities in the county and the amounts are based on a population formula. This revenue source can be used for municipality-wide programs or it can be pledged for the payment of principal and interest on non ad valorem general government capital improvement bonds. As mentioned previously, changes in the economy can influence the final number. The City continues to budget for this revenue on a conservative level by using the State’s projections. For fiscal year 2013 this revenue is estimated to provide \$3.1 million, an increase of 3.8% over fiscal year 2012 estimated collections.



Utility Service Tax: The utility service tax has two sources; the first is a 10% tax on the purchase of electricity within the City limits and goes directly into the General Fund. The estimated revenue for fiscal year 2013 of \$7,500,000 is based on analysis of projected sales in the incorporated city limits and adjustments in the City’s electric rates. The second source is a 5.0% tax on natural gas, which is estimated to bring in \$200,000 in revenue. This estimate is based on collection trends over the six years the City has been collecting the tax on natural gas.

Communications Services Tax: The Communications Services Tax Simplification Law, effective October 1, 2001, was designed to simplify a complex structure of taxes on telecommunications, cable, direct-to-home satellite and related services. The law replaces and consolidates several different state and local taxes with a single tax comprised of two parts: the Florida communications services tax and the local communications services tax. For the City of Ocala the cable franchise fees, telecommunications franchise fees and municipal public service tax on telecommunications were replaced by the unified tax.

The tax rate on communications services is 5.52% and is estimated by the State to bring in \$3.3 million in revenue for fiscal year 2013. This projection is 3.4% less than the projected collections for fiscal year 2012. Until further stabilization is seen in the tax base and more revenue history is accumulated, the City prefers to be conservative and use the State projection.

Fire Services Fee: Fiscal year 2007 saw the enactment of a fire services fee effective January 2007. The general definition of a Fire Services Fee is an availability fee to recover all or a portion of the cost of providing fire service to the City. This fee is calculated on a cost of service basis, by property class, and will be billed monthly on the electric utility bill of City properties. All residential properties will pay the fee on a per dwelling basis, and all non-residential parcels will be categorized by property class and the square feet of developed space for each non-residential parcel as contained in the Marion County Property Appraiser’s records. It is estimated that \$7.5 million will be collected in fiscal year 2013.

Non-Operating Revenues: This revenue category includes all contributions across funds internal to the organization for operating purposes and debt service payments. In fiscal year 2013, enterprise funds will contribute \$10.8 million in transfers to the General Fund. Other transfers include \$5.7 million from the Water & Sewer Fund to the Water & Sewer Construction Fund.

Other Revenues: This category covers all other revenues not mentioned in the previous categories, and includes such items as Sales & Use Taxes, Interest Income, Franchise Fees, Licenses & Permits, and Working Capital. \$4.3 million in gas tax proceeds is included with sales and use taxes. The amount of cash balances brought forward for operating purposes in the FY2013 budget is estimated at \$269,083,907.

MAJOR REVENUE SOURCES							
	Actual FY10	Actual FY11	% Increase/ Decrease	Proposed FY12	% Increase/ Decrease	Proposed FY13	% Increase/ Decrease
Utility Service Taxes	9,644,710	7,390,690	-23.4%	7,700,000	4.2%	7,700,000	0.0%
Transfers from Enterprise Funds	12,650,298	9,061,750	-28.4%	10,710,000	18.2%	10,799,492	0.8%
Ad Valorem Taxes (all funds)	21,677,669	21,631,286	-0.2%	21,295,851	-1.6%	21,119,132	-0.8%
Local 1/2-cent Sales Tax	2,796,566	2,818,548	0.8%	2,946,448	4.5%	3,059,591	3.8%
Local Option Gas Tax	4,764,352	4,897,723	2.8%	5,152,260	5.2%	4,325,673	-16.0%
State Revenue Sharing	1,811,529	1,432,036	-20.9%	1,628,531	13.7%	1,636,701	0.5%
Communications Services Tax	4,639,898	3,475,367	-25.1%	3,369,091	-3.1%	3,252,889	-3.4%
Franchise Fees	882,539	813,299	-7.8%	675,000	-17.0%	675,000	0.0%

BUDGETED EXPENDITURE HIGHLIGHTS

As previously mentioned, the adopted budget for all funds, including both operating and capital expenditures, is \$603,847,245. The expenditures can be viewed in a variety of ways: by fund, by expenditure type (category), and by functional area. The Budget Detail Section of this document gives a description of each of fund and provides a look at each fund's activity over a 3 year period.

EXPENDITURES BY MAJOR CATEGORY – ALL FUNDS

The budget by category shows the amount allocated for salaries & benefits, operating expenses, capital outlay, non-operating, transfers to other funds and reserves. This chart reflects the budget in that format.

General Govt	6.6%	\$39,969,498
Public Safety	7.2%	43,614,098
Phys Environment	36.9%	222,648,577
Transportation	2.2%	13,160,103
Economic Environ	.8%	4,543,849
Culture/Recreation	1.0%	6,174,955
Internal Service	2.2%	13,547,274
Reserves	43.1%	260,188,891
Total		\$603,847,245

Salaries & Benefits	\$74,065,296
Operating	190,652,462
Capital Outlay	17,476,960
Non-Operating	23,542,322
Transfers	37,921,314
Reserves	260,188,891
Total	\$603,847,245

The budget by functional area outlines the budget according to what type of government activity is being performed across all departments. This chart summarizes the budget by functional area in dollars and as a percentage of the total budget.

General Government: Services in this functional area are provided by the Legislative and Administrative branches of government for the benefit of the public and the governmental body. Included in this category are City Council, City Manager, City Attorney, Administrative Services, Human Resources, Budget & Finance, City Clerk, and Internal Auditor.

Public Safety: Services in this functional area are provided for the security of persons and properties. Included in this category are Police Department, Fire Department, Building and Zoning, and Emergency Management.

Physical Environment: Services in this functional area are provided for the primary purpose of achieving a satisfactory living environment by controlling and utilizing elements of the environment and resources within the community. Included in this category are Electric Utility Department, Water and Sewer Department, Sanitation, and Stormwater.

Transportation: Services in this functional area are provided to offer safe and adequate flow of vehicles, travelers, and pedestrians. Included in this category are Traffic Engineering, capital projects involving road improvements, Public Works Highway & Street Maintenance, Airport, and the Train Station facility.

Economic Environment: Services in this functional area are provided to develop and improve the economic condition of the community and its citizens. Included in this category is the Developmental Services department, as well as the Community Development Block Grant (CDBG).

Culture & Recreation: This functional area offers the provision and maintenance of cultural and recreational facilities and activities for the benefit of citizens and visitors. Included in this category is the Recreation & Parks Department.

Internal Services: This functional area provides technology and vehicle replacement and facility upgrades and services to user departments within the City of Ocala government operations. The City's insurance funds account for 78% of Internal Services.

Reserves: Funding in reserves includes monies designated for specific purposes as well as discretionary dollars that have been set aside to support unforeseen emergencies. FY2013 reserves total \$260,188,891. Pension reserves of \$140,583,307 make up 54% of total reserves. Reserves in the insurance funds total \$15,116,692 (6%); and debt service reserves of \$11,510,891 account for 4%. The Key Management section of this document addresses the City's reserve policies.

GENERAL FUND HIGHLIGHTS

The General Fund is the general operating fund of the City and contains the operating expenditures for services that are city-wide in nature. The general services to the community include Police, Fire, Recreation, Engineering, Public Works, and Development Services. Internal governmental services provided for in this fund include the departments of City Manager, Budget & Finance, City Clerk, Internal Auditor, and Human Resources.

The City's general operations are supported with a revenue structure consisting of several major sources. Ad Valorem taxes, the traditional tax on property owned within the City of Ocala yields \$17 million for the General Fund. In FY2013, enterprise funds will contribute approximately \$10.8 million in transfers to city operations. These transfers hold property taxes down while tapping a wide user base through utility customers. These two sources support a majority of general operations.

Many of our state-shared taxes are distributed based on population. This formula basis adversely affects the City of Ocala with little increase in population related to county growth. As explained previously, further stabilization of the tax base is necessary for the Communications Service Tax.

The major revenues and expenditures are highlighted in the following charts.

Revenue		
Ad Valorem Taxes	21.2%	\$17,065,397
State Rev Sharing	2.0%	1,636,701
Comm. Svc. Tax	4.0%	3,252,889
Transfers -		
Enterprises	13.4%	10,799,492
Public Safety Fees	9.3%	7,515,100
Other Transfers	5.5%	4,427,578
Utility Service Tax	9.5%	7,700,000
1/2 Cent Sales Tax	3.8%	3,059,591
Licenses/Fees/Misc	10.8%	8,677,585
Cash Balance Forward	20.5%	16,500,000
Total		\$80,634,333

Expenditures		
Police	25.7%	\$20,687,707
Fire	16.1%	13,004,636
Recreation	5.7%	4,613,980
Public Wks	.4%	349,927
Engineering	2.3%	1,811,272
Develop Svs	4.3%	3,425,958
General Govt	8.4%	6,781,452
Support Svs	9.2%	7,438,275
Non-Dept	7.5%	6,067,293
Reserves	20.4%	16,453,833
Total		\$80,634,333



Consolidated Budget Fiscal Year 2012-2013

Millage Per \$1,000
General Fund 6.1502

	General Funds	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Debt Service Funds	Capital Improv. Funds	Trust & Agency Funds	Total Budget
CASH BALANCES BROUGHT FORWARD	\$27,998,419	\$6,782,847	\$40,043,884	\$21,989,143	\$13,244,105	\$22,267,446	\$136,758,063	\$269,083,907
ESTIMATED REVENUES								
TAXES: Millage per \$1,000								
AD VALOREM 6.1502	\$20,863,469	\$255,663	\$0	\$0	\$0	\$0	\$0	\$21,119,132
Sales and Use Taxes	943,000	4,791,457	0	0	0	0	0	5,734,457
Franchise Fees	675,000	0	0	0	0	0	0	675,000
Utility Service Tax	7,700,000	0	0	0	0	0	0	7,700,000
Communication Service Tax	3,252,889	0	0	0	0	0	0	3,252,889
Licenses and Permits	1,249,750	0	2,000	0	0	0	0	1,251,750
Intergovernmental Revenue	5,523,586	0	0	0	0	0	115,000	5,638,586
Charges For Service	11,753,272	4,719,934	189,775,678	0	0	600,000	0	206,848,884
Fines and Forfeits	359,300	0	25,000	100,000	0	0	34,000	518,300
Miscellaneous Revenues	1,116,990	243,643	3,536,318	12,635,112	139,290	717,394	22,069,946	40,458,693
Non-Revenues	15,627,070	329,726	1,950,386	0	16,785,006	5,700,000	0	40,392,188
Internal Services	399,388	0	0	774,071	0	0	0	1,173,459
TOTAL REVENUES & OTHER FINANCING SOURCES	\$69,463,714	\$10,340,423	\$195,289,382	\$13,509,183	\$16,924,296	\$7,017,394	\$22,218,946	\$334,763,338
TOTAL ESTIMATED REVENUES & BALANCES	\$97,462,133	\$17,123,270	\$235,333,266	\$35,498,326	\$30,168,401	\$29,284,840	\$158,977,009	\$603,847,245
EXPENDITURES/EXPENSES								
General Government	\$19,321,135	\$0	\$0	\$639,358	\$3,684,276	\$0	\$16,324,729	\$39,969,498
Public Safety	42,782,975	0	0	0	0	0	831,123	43,614,098
Physical Environment	388,900	4,860,631	193,562,256	0	12,063,432	11,773,358	0	222,648,577
Transportation	4,476,133	4,769,742	729,426	0	2,909,802	275,000	0	13,160,103
Economic Environment	4,164,736	379,113	0	0	0	0	0	4,543,849
Culture/Recreation	5,243,124	0	370,659	0	0	561,172	0	6,174,955
Internal Service	0	0	0	13,547,274	0	0	0	13,547,274
TOTAL EXPENDITURES	\$76,377,003	\$10,009,486	\$194,662,341	\$14,186,632	\$18,657,510	\$12,609,530	\$17,155,852	\$343,658,354
Reserves	21,085,130	7,113,784	40,670,925	21,311,694	11,510,891	16,675,310	141,821,157	260,188,891
TOTAL APPROPRIATED EXPENDITURES & RESERVES	\$97,462,133	\$17,123,270	\$235,333,266	\$35,498,326	\$30,168,401	\$29,284,840	\$158,977,009	\$603,847,245



Comparison Of Sources & Uses Fiscal Year 2012-2013

	FY 10-11 Actuals	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	314,661,305	0	269,083,907
Total Cash Balance Forward	\$0	\$314,661,305	\$0	\$269,083,907
Revenues & Transfers				
AD VALOREM	21,631,286	21,295,851	21,240,715	21,119,132
Sales & Use Tax	5,808,190	6,095,260	2,864,471	5,734,457
Franchise Fees	813,299	675,000	527,507	675,000
Utility Service Tax	7,390,690	7,700,000	5,939,248	7,700,000
Communications Service Tax	3,475,367	3,369,091	2,265,577	3,252,889
Licenses & Permits	1,213,205	1,067,200	936,411	1,251,750
Intergovernmental Revenue	13,703,934	16,053,252	6,844,206	5,638,586
Charges For Service	201,164,212	230,786,337	156,231,593	206,848,885
Fines & Forfeits	1,826,243	401,300	1,171,863	518,300
Miscellaneous Revenues	39,052,586	40,571,345	31,329,732	40,458,693
Non-Revenues	74,235,222	44,259,350	36,700,771	40,392,188
Internal Services	395,780	1,492,387	1,253,442	1,173,458
Total Revenues & Transfers	\$370,710,014	\$373,766,373	\$267,305,536	\$334,763,338
Total Cash, Revenues, & Transfers	\$370,710,014	\$688,427,678	\$267,305,536	\$603,847,245
Expenditures By Department				
Executive Department	3,380,363	3,209,814	2,682,666	2,317,156
Office of Budget & Finance	2,040,694	3,165,102	1,852,352	2,262,838
Human Resources & Risk Management	1,849,968	2,117,062	1,661,429	1,998,429
Development Services	5,154,492	5,074,128	3,619,911	5,010,848
Ocala Police Department	21,940,922	21,814,468	17,357,336	21,667,580
Ocala Fire Department	13,892,774	17,697,745	11,029,898	15,821,883
Engineering Department	7,141,229	13,037,671	6,021,252	4,789,053
Recreation & Parks	5,529,787	6,322,243	4,657,476	5,537,197
Public Works	15,734,482	19,598,834	14,498,475	15,795,341
Fleet & Facilities Management	5,413,258	4,820,456	3,582,734	4,544,935
Airport	1,807,003	974,708	1,679,432	645,376
Golf	2,073,755	1,495,123	1,612,369	156,182
Water & Sewer	39,722,758	40,708,784	34,988,528	37,554,941
Telecommunications	2,204,121	2,970,278	2,304,574	2,318,713
Electric	168,815,384	185,197,144	121,220,662	153,608,656
Information Technology	2,768,554	2,965,034	2,333,574	2,674,536
Suntran	2,551,097	0	141,816	0
Grants	5,410,609	11,740,748	4,765,167	728,491
800 MHz	0	157,460	117,861	388,952
Non-Departmental	71,752,410	345,432,959	50,015,318	326,026,138
Total Expenditures By Department	\$379,183,661	\$688,499,761	\$286,142,830	\$603,847,245
Expenditures By Major Category				
Salaries & Benefits	91,700,747	76,128,638	59,634,063	74,065,296
Operating	188,661,786	217,190,508	152,800,569	190,652,462
Capital	9,291,882	48,080,439	18,244,565	17,476,960
Non-Operating	18,005,605	19,896,614	11,766,523	23,542,321
Transfers To Other Funds	71,523,641	53,086,301	43,697,109	37,921,314
Reserves	0	274,117,261	0	260,188,891
Total Expenditures By Major Category	\$379,183,661	\$688,499,761	\$286,142,830	\$603,847,245



Budget By Department Fiscal Year 2012-2013

	Department Total	Department Budget By Fund	(%) Percentage of Department Budget
Executive Department	2,317,156		
General Fund		2,317,156	100.00%
Office of Budget & Finance	2,262,838		
General Fund		2,181,238	96.39%
Capital Replacement Reserve		81,600	3.61%
Human Resources & Risk Management	1,998,429		
General Fund		1,998,429	100.00%
Development Services	5,010,848		
General Fund		3,425,958	68.37%
1/8 Mill Neighborhood Enhancements		713,455	14.24%
Local Gasoline Tax		490,000	9.78%
Downtown Development		79,180	1.58%
Capital Replacement Reserve		3,000	0.06%
Community Redevelopment Trust Fund		299,255	5.97%
City of Ocala Police Department	21,667,580		
General Fund		20,687,707	95.48%
Capital Replacement Reserve		148,750	0.69%
Police Trust & Agency		831,123	3.84%
City of Ocala Fire Department	15,821,883		
General Fund		13,004,636	82.19%
Fire/Police Improvements		2,428,117	15.35%
Fire Impact Fees		385,130	2.43%
Capital Replacement Reserve		4,000	0.03%
Engineering Department	4,789,053		
General Fund		1,811,272	37.82%
3/4 Mill Road Improvements		2,482,000	51.83%
1/8 Mill Neighborhood Enhancements		140,000	2.92%
Local Gasoline Tax		70,781	1.48%
Cap Imp Certif Constr - 2007A		275,000	5.74%
Capital Replacement Reserve		10,000	0.21%
Recreation & Parks	5,537,197		
General Fund		4,613,980	83.33%
1/8 Mill Neighborhood Enhancements		65,350	1.18%
Cap Imp Certif Constr - 2007A		561,172	10.13%
Capital Replacement Reserve		4,000	0.07%
Recreation Special Activities		292,695	5.29%
Public Works Department	15,795,341		
General Fund		349,927	2.22%
Local Gasoline Tax		2,997,965	18.98%
Stormwater Utility		4,558,142	28.86%
Sanitation Fund		7,772,307	49.21%
Capital Replacement Reserve		117,000	0.74%
Fleet & Facilities Management	4,544,935		
General Fund		4,529,207	99.65%
Capital Replacement Reserve		15,728	0.35%
Ocala International Airport	645,376		
Ocala International Airport		645,376	100.00%
Golf	156,182		
Golf Fund		130,682	83.67%
Capital Replacement Reserve		25,500	16.33%
Water & Sewer	37,554,941		
Water & Sewer Construction Fund		5,700,000	15.18%
Water & Sewer Fund		30,152,781	80.29%
Capital Replacement Reserve		17,160	0.05%
Water Syst Dev Chgs Capital Trust		800,000	2.13%
Sewer Syst Dev Chgs Capital Trust		885,000	2.36%

	Department Total	Department Budget By Fund	(%) Percentage of Department Budget
Telecommunications	2,318,713		
Telecommunications Fund		2,315,913	99.88%
Capital Replacement Reserve		2,800	0.12%
Electric	153,608,656		
Util Syst Rev Bonds - Constr - Elec - 2007A		4,388,358	2.86%
Electric Fund		149,164,898	97.11%
Capital Replacement Reserve		55,400	0.04%
Information Technology	2,674,536		
General Fund		2,559,666	95.71%
Capital Replacement Reserve		114,870	4.29%
Grants	728,491		
General Fund		284,630	39.07%
Community Development Block Grant (CDBG)		443,861	60.93%
800 MHz	388,952		
General Fund		349,402	89.83%
Capital Replacement Reserve		39,550	10.17%
Non-Departmental	326,026,138		
General Fund		22,521,126	6.91%
3/4 Mill Road Improvements		2,839,682	0.87%
Fire/Police Improvements		2,935,230	0.90%
Fire Impact Fees		211,105	0.07%
1/8 Mill Neighborhood Enhancements		1,126,794	0.35%
Local Gasoline Tax		3,074,190	0.94%
Downtown Development		193,618	0.06%
Stormwater Utility		1,505,562	0.46%
Cap Imp Certif Sinking - 2007A		1,054,429	0.32%
Cap Imp Certif Ref Sinking - 2003		3,320,191	1.02%
Cap Imp Certif Sinking - 2002		1,914,993	0.59%
Optional Gas Tax Bonds Sinking - 2002		2,909,802	0.89%
Debt Service Sinking Fund - Water & Sewer		15,359,936	4.71%
Cap Imp Certif Ref Sinking - 2007B		248,813	0.08%
Debt Service Sinking Fund - Electric		5,360,237	1.64%
Water & Sewer Construction Fund		834,837	0.26%
Cap Imp Certif - Constr - 2007A		809,738	0.25%
Util Syst Rev Bonds - Constr - Elec - 2007A		5,241,781	1.61%
Ocala International Airport		177,004	0.06%
Golf Fund		239,977	0.07%
Sanitation Fund		5,242,660	1.61%
Water & Sewer Fund		29,959,125	9.19%
Electric Fund		6,091,103	1.87%
Telecommunications Fund		3,441,440	1.06%
Capital Replacement Reserve		7,272,316	2.23%
Police Trust & Agency		1,237,850	0.38%
Water Syst Dev Chgs Capital Trust		2,706,089	0.83%
Sewer Syst Dev Chgs Capital Trust		3,600,187	1.10%
Recreation Special Activities		114,204	0.04%
Community Redevelopment Trust Fund		3,854,576	1.18%
Disability Income Replacement		273,197	0.08%
General Liability Claims		4,668,533	1.43%
Employees' Consolidated Health Insurance		14,126,840	4.33%
Employees' Consolidated Workers' Comp Trust		8,518,082	2.61%
General Employees' Retirement		84,675,699	25.97%
Firefighters' Retirement		31,932,614	9.79%
Police Officers' Retirement		40,299,723	12.36%
Electric System R&R		2,184,826	0.67%
Water & Sewer System R&R		1,297,852	0.40%
Economic Investment Program		2,650,177	0.81%
TOTALS	603,847,245	603,847,245	



Estimated Fund Balances Fiscal Year 2012 - 2013

	Cash Balance Forward 9/30/2011	Projected Revenues Thru 9/30/2012	Projected Expenses Thru 9/30/2012	Estimated Cash Balance Forward 9/30/2012	Budgeted Revenues Thru 9/30/2013	Budgeted Expenses Thru 9/30/2013	Estimated Fund Balance 9/30/2013
GENERAL FUNDS							
General Fund	\$21,512,427	\$62,358,500	\$67,370,927	\$16,500,000	\$64,134,333	\$67,773,233	\$12,861,100
3/4 Mill Road Improvement	6,018,636	2,594,883	5,921,202	2,692,317	2,629,365	2,482,000	2,839,682
1/4 Mill Fire/Police Improvement	6,640,820	904,954	3,080,443	4,465,331	898,016	5,108,368	254,979
Fire Impact Fees	533,407	60,999	59,171	535,235	61,000	385,130	211,105
1/8 Mill Neighborhood Enhance.	1,768,136	443,533	614,910	1,596,759	448,840	918,805	1,126,794
Community Dev. Block Grant (CDBG)	0	600,505	600,505	0	443,861	443,861	0
Recreation Special Activities	0	341,688	341,688	0	406,899	292,695	114,204
Economic Investment Program	2,736,024	451,255	978,502	2,208,777	441,400	2,565,644	84,533
Total General Funds	39,209,450	67,756,317	78,967,348	27,998,419	69,463,714	79,969,736	17,492,397
SPECIAL REVENUE FUNDS							
Local Gasoline Tax	5,736,651	5,524,874	9,660,616	1,600,909	5,032,028	4,769,742	1,863,195
Downtown Development	249,043	62,342	100,523	210,862	61,936	79,858	192,940
Stormwater Utility	5,388,681	3,387,673	7,420,106	1,356,248	4,707,456	4,860,631	1,203,073
Community Redevelopment Trust	3,142,622	598,384	126,178	3,614,828	539,003	299,255	3,854,576
Total Special Revenue Funds	14,516,997	9,573,273	17,307,423	6,782,847	10,340,423	10,009,486	7,113,784
ENTERPRISE FUNDS							
Ocala International Airport	617,008	529,387	1,054,801	91,594	730,786	729,426	92,954
Golf	0	1,554,004	1,554,004	0	370,659	370,659	0
Sanitation	5,906,511	7,180,005	9,738,568	3,347,948	9,667,019	9,419,156	3,595,811
Water and Sewer	33,571,191	32,000,000	32,358,011	33,213,180	26,898,726	32,611,798	27,500,108
Electric	801,515	154,348,485	155,150,000	0	155,256,001	150,441,684	4,814,317
Telecommunications	3,865,459	2,579,262	3,053,559	3,391,162	2,366,191	2,389,618	3,367,735
Total Enterprise Funds	44,761,684	198,191,143	202,908,943	40,043,884	195,289,382	195,962,341	39,370,925
INTERNAL SERVICE FUNDS							
Capital Replacement Reserve	9,759,728	1,384,448	4,169,229	6,974,947	936,727	1,716,672	6,195,002
Disability Income Replacement	180,000	130,975	40,690	270,285	2,912	125,000	148,197
General Liability Claims	2,242,335	2,263,948	1,852,445	2,653,838	2,014,695	3,346,500	1,322,033
Empl. Consolidated Health Ins.	5,047,188	9,147,958	8,447,914	5,747,232	8,379,608	12,264,842	1,861,998
Empl. Consolidated Work. Comp	5,321,500	2,910,606	1,889,265	6,342,841	2,175,241	7,415,292	1,102,790
Total Internal Service Funds	22,550,751	15,837,935	16,399,543	21,989,143	13,509,183	24,868,306	10,630,020
DEBT SERVICE FUNDS							
2007A Cap. Imp. Rev. Ctf. Skg.	350,103	704,326	704,326	350,103	704,326	704,326	350,103
2003 Cap. Impv. Rf. Rv. Bd. Skg.	973,284	1,807,649	1,262,999	1,517,934	1,802,257	1,774,938	1,545,253
2002 Cap. Impv. Bds. Skg.	850,453	1,053,492	1,044,464	859,481	1,055,512	1,041,987	873,006
2002 Opt. Gas Tax Bds. Skg.	1,835,049	1,953,547	1,922,022	1,866,574	1,043,228	2,909,802	0
Debt Svc. Skg. Fund-Water & Sewer	3,078,580	8,805,678	5,316,394	6,567,864	8,792,072	8,708,794	6,651,142
2007B Cap Imp Ref Rev Ctf Skg	223,888	163,225	301,125	85,988	162,825	163,025	85,788
Debt Svc. Skg. Fund-Electric	1,986,005	3,365,236	3,355,080	1,996,161	3,364,076	3,354,638	2,005,599
Total Debt Service Funds	9,297,362	17,853,153	13,906,410	13,244,105	16,924,296	18,657,510	11,510,891
TRUST & AGENCY FUNDS							
Police Trust & Agency	1,980,015	195,504	255,546	1,919,973	149,000	831,123	1,237,850
General Employees' Retirement	71,758,407	9,157,922	10,009,530	70,906,799	13,768,900	9,887,294	74,788,405
Firefighters' Retirement	28,766,643	1,747,901	2,190,130	28,324,414	3,608,200	2,457,928	29,474,686
Police Officers' Retirement	37,331,206	2,162,771	3,887,100	35,606,877	4,692,846	3,979,507	36,320,216
Total Trust & Agency Funds	139,836,271	13,264,098	16,342,306	136,758,063	22,218,946	17,155,852	141,821,157

	Cash Balance Forward 9/30/2011	Projected Revenues Thru 9/30/2012	Projected Expenses Thru 9/30/2012	Estimated Cash Balance Forward 9/30/2012	Budgeted Revenues Thru 9/30/2013	Budgeted Expenses Thru 9/30/2013	Estimated Fund Balance 9/30/2013
<u>CAPITAL IMPROVEMENT FUNDS</u>							
Water and Sewer Construction	6,809,625	1,580,152	7,661,810	727,967	5,806,870	5,700,000	834,837
2007A Cap Imp Rev Ctf Const Elec	3,458,962	68,240	1,949,532	1,577,670	68,240	836,172	809,738
2007A Util Sys Rev Bd Const-Elec	17,489,087	293,876	8,446,700	9,336,263	293,876	4,388,358	5,241,781
Water Sys Dev Ch Cap Trust	4,766,763	145,752	1,593,750	3,318,765	187,324	800,000	2,706,089
Sewer Sys Dev Ch Cap Trust	11,039,775	343,828	7,559,500	3,824,103	661,084	885,000	3,600,187
Elec Sys Series 1989A R&R	2,184,826	0	0	2,184,826	0	0	2,184,826
Water and Sewer R&R	3,933,380	0	2,635,528	1,297,852	0	0	1,297,852
Total Capital Projects Funds	49,682,418	2,431,848	29,846,820	22,267,446	7,017,394	12,609,530	16,675,310



Debt Summary Fiscal Year 2012-2013

SUMMARY OF DEBT SERVICE REQUIREMENTS TO MATURITY

Fiscal Year	Governmental Activities				Business Type Activities	
	Capital Improvement Certificates		Optional Gas Tax Bonds		Utility Systems Revenue Bonds	
	Principal	Interest	Principal	Interest	Principal	Interest
2013	1,930,000	1,722,656	2,720,000	169,802	5,095,000	6,880,763
2014	2,015,000	1,631,418	0	0	5,245,000	6,763,870
2015	2,110,000	1,534,153	0	0	5,360,000	6,642,627
2016	2,210,000	1,430,350	0	0	5,485,000	6,515,641
2017	2,325,000	1,319,913	0	0	5,220,000	6,316,481
2018-2022	10,435,000	4,991,306	0	0	30,345,000	27,278,097
2023-2027	7,515,000	3,083,722	0	0	38,395,000	19,150,233
2028-2032	8,410,000	1,408,888	0	0	47,170,000	9,005,003
2033	1,915,000	43,088	0	0	11,115,000	277,875
TOTAL	\$ 38,865,000	\$ 17,165,494	\$ 2,720,000	\$ 169,802	\$ 153,430,000	\$ 88,830,590

Pledged Revenue Descriptions:

Governmental Activities

Capital Improvement Certificates

Local governmental half-cent sales tax, franchise fees, occupational licenses, fines and forfeitures, local communications services tax, guaranteed entitlement portion of state revenue sharing, and mobile home licenses.

Optional Gas Tax Bonds

Sixth cent optional gas tax.

Business Type Activities

Utility Systems Revenue Bonds

Net revenues of the combined Electric Revenue System and the Water and Sewer System (as defined in the bond).

Budget Detail

- General Funds
- Special Revenue Funds
- Internal Service Funds
- Debt Service Funds
- Capital Projects Funds
- Trust & Agency Funds
- Enterprise Funds



The General Fund is the principal fund of the City and accounts for the receipt of resources that are traditionally associated with local government and that are not required to be accounted for in another fund. Major revenue sources for this fund include ad valorem taxes, utility service taxes on electric sales, and a contribution from the Electric Fund which is also based on electric sales.

Executive Department

The Executive department which consists of the Cabinet encompasses the City Manager, Deputy City Manager, two Assistant City Managers, Chief Financial Officer and the Chief of Staff. The City Manager serves in the capacity of Chief Administrative Officer. This department is responsible for the administration of all affairs of the City and reports directly to the Elected Body, the City Council. The Executive division is responsible for developing policy consistent with organizational core values and purpose.



City Clerk

The Office of the City Clerk offers a wide range of services to citizens, elected officials, and city staff. These services include maintaining official records, preparing City Council's official minutes, agendas and recordings, attesting the Council President's signature and ensuring compliance with Florida's Public Record and Sunshine Laws. As qualifying officer of municipal elections, the City Clerk works closely with candidates for Mayor and City Council.

Internal Auditor

The Office of the City Internal Auditor conducts systematic accounting analysis and continuing audits of various departments, accounts and accounting systems within the City government, and advances strategic efforts and programs geared at prevention and loss control. The Office, which maintains its independence by reporting directly to City Council, works cooperatively with management to assist with monitoring the design and proper functioning of internal control policies and procedures. The Office functions as an additional level of control of the City's overall control environment through testing controls management has implemented.

Office of Budget & Finance

The Office of Budget and Finance is responsible for overseeing the financial management of the City to provide the City Manager and ultimately, the City Council with accurate and timely financial information to make prudent and intelligent financial decisions. The department is responsible for processing payroll, cash disbursements, cash receipts, recording financial transactions, banking and cash management, including bond disclosure and market reporting. The department also assists the City Manager in developing the Annual City Budget and is responsible for maintaining and accounting for changes in the approved budget. Additionally, internal services provided include procurement, standards and contract compliance, and grant coordination.

Human Resources & Risk Management

The Human Resources and Risk Management Department’s mission is to provide responsible stewardship of the human capital of the City of Ocala; and to provide the most cost effective method to minimize or eliminate the risk of loss to the City by self-insuring, transferring risk of loss to others, or purchasing insurance. The department provides preventative programs to maintain a safe workforce and minimize workers compensation and insurance costs.

Development Services

The Growth Management Department guides growth and change for the City of Ocala while maintaining quality of life for its residents. The One Stop Permit Center streamlines the development process and provides the public with a centralized area wherein all questions/concerns related to development can be addressed. The Building division provides construction regulation, professional licensing and certifications and residential and commercial building plan review. The Planning division researches, analyzes, manages and dispenses information associated with growth management issues; reviews residential and commercial development plans; and maintains the City’s Land Development Regulation and Comprehensive Plan.

The Revitalization Strategies Department manages the Community Redevelopment Areas (CRAs) and downtown redevelopment and administers the Economic Investment Program, the Enterprise Zone, the Brownsfield Program, business park development and the Urban Job Tax Credit Area through its Redevelopment and Economic Development divisions respectively. The Reinvestment division provides both public and private reinvestment expertise and facilitation including commercial and neighborhood building rehabilitation, public infrastructure investment and the encouragement of private reinvestment in the community. Private reinvestment is encouraged and supported through Code Enforcement, which strives in part to maintain a clean and safe environment for the community by addressing blight, unsafe dwellings and nuisances.



Ocala Police Department

The mission of the Ocala Police Department is “We proudly pledge to serve all citizens with respect and are committed to protecting life and property.” The Police Department focuses on these core principles: Crime Fighting; Community Commitment; Communication, Collaboration, & Cooperation; and Courtesy, Ethics, & Professionalism.

Ocala Fire Department

Ocala Fire Rescue provides a full range of professional emergency and non-emergency services to the Citizens of Ocala. The department is staffed with highly trained and dedicated personnel providing fire suppression, advanced life support emergency medical care, hazardous materials response, technical and specialized rescue, emergency management, and also represents one of the four departments that comprise Florida Taskforce 8, a state sponsored urban research and rescue team. Additionally, Ocala Fire Rescue provides public education and safety programs that target all ages from preschool children to senior citizens, and a full service Fire Safety Management program which conducts fire inspections, building plan review for fire code compliance, and fire cause investigation.



Engineering Department

The Engineering Department provides engineering services to ensure the City grows and develops in a manner consistent with the City's mission statement and core values. The department is responsible for all engineering and design work on streets and sidewalks. The department is the custodian of all engineering records and maps of the city, including all plats, aerial photographs and documented information.

Recreation & Parks Department

The Recreation and Parks Department provides a variety of services to enhance the quality of life for Ocala/Marion County citizens. The department provides both indoor and outdoor recreation programs on a year-round basis, serving the needs of citizens from preschoolers to senior citizens. The department coordinates a variety of events and provides myriad services in support of events offered through outside agencies. The Parks Operations division provides maintenance of all City owned and operated parks as well as the entire Downtown area and landscaped medians around town. The Enforcement section provides safety/security services as well as outdoor recreation programming. In 2013, the department will begin implementation of the federally mandated accessibility guidelines for parks and recreation facilities and continue neighborhood park improvements.

Public Works Department

The Public Works Department is a diversified department consisting of five different divisions that are funded by three separate funds. The Department provides a variety of public health and safety services. Safety services include street, right of way, sidewalk, traffic and stormwater maintenance. Health services include sanitation and mosquito control. The department has very diversified field operations with high incidence of direct customer and contractor involvement.

Fleet & Facilities Management

The Facilities Management Division provides maintenance for all City owned buildings by completing minor repairs or overseeing major renovations. The Fleet Management Division is responsible for the administration and management of the City's fleet of vehicles and auxiliary equipment such as generators and pumps. The division is a full service agency providing maintenance activities, fueling services, financial planning, evaluation, and replacement analysis for all City Departments.

Office of Information Technology

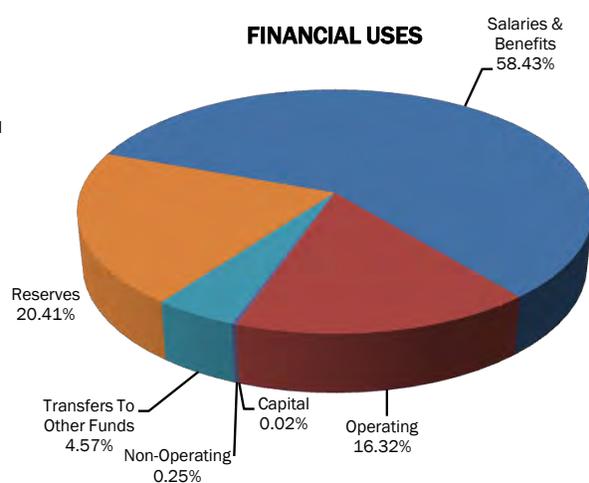
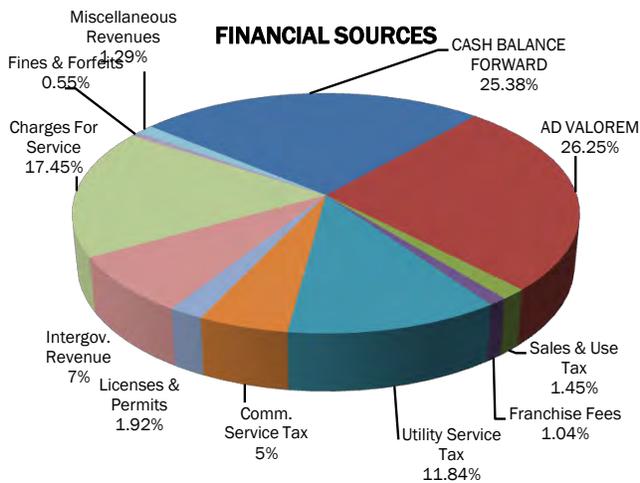
The Office of Information Technology works in partnership with City departments to effectively utilize information technology to enhance productivity and increase efficiencies while providing services to the citizens of Ocala.

Non-Departmental

This department records the expenditures and intragovernmental transfers across all departments city-wide that are not tied to any specific division.

GENERAL FUND SUMMARY

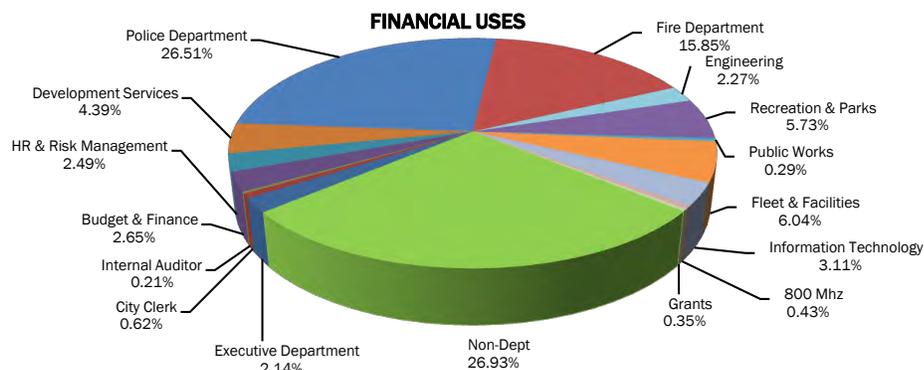
	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	22,443,019	21,512,427	0	16,500,000
Total Cash Balance Forward	\$0	\$22,443,019	\$21,512,427	\$0	\$16,500,000
Revenues					
AD VALOREM	17,072,531	17,027,825	17,027,825	17,006,725	17,065,397
Sales & Use Tax	910,467	943,000	943,000	62,661	943,000
Franchise Fees	813,299	675,000	675,000	527,507	675,000
Utility Service Tax	7,390,690	7,700,000	7,700,000	6,014,038	7,700,000
Communications Service Tax	3,475,367	3,369,091	3,369,091	2,265,577	3,252,889
Licenses & Permits	1,211,165	1,065,200	1,065,200	938,244	1,249,750
Intergovernmental Revenue	7,113,673	5,064,676	8,779,998	4,496,541	5,079,725
Charges For Service	11,450,519	11,524,387	11,456,887	9,515,715	11,346,373
Fines & Forfeits	457,736	324,800	324,800	375,364	359,300
Miscellaneous Revenues	912,560	898,441	907,114	795,801	836,441
Total Revenues	\$50,808,007	\$48,592,420	\$52,248,915	\$41,998,173	\$48,507,875
Transfers from Other Funds					
Non-Revenues	11,358,680	15,242,555	15,242,555	11,289,568	15,626,458
Total Transfers from Other Funds	\$11,358,680	\$15,242,555	\$15,242,555	\$11,289,568	\$15,626,458
Total Revenues & Transfers	\$62,166,687	\$86,277,994	\$89,003,897	\$53,287,741	\$80,634,333
Operating Expenditures					
Salaries & Benefits	48,126,085	48,764,268	48,469,671	38,065,560	47,118,024
Operating	13,372,719	15,378,436	16,277,978	9,937,480	13,161,347
Capital	1,518,787	68,000	1,773,934	413,927	13,500
Non-Operating	116,257	519,545	488,959	339,225	204,579
Total Operating Expenditures	\$63,133,848	\$64,730,249	\$67,010,542	\$48,756,192	\$60,497,450
Transfers & Reserves					
Transfers To Other Funds	3,333,077	3,517,608	3,903,154	3,034,873	3,683,050
Reserves	0	18,030,137	18,090,201	0	16,453,833
Total Transfers & Reserves	\$3,333,077	\$21,547,745	\$21,993,355	\$3,034,873	\$20,136,883
Total Expenditures	\$66,466,925	\$86,277,994	\$89,003,897	\$51,791,065	\$80,634,333



GENERAL FUND DETAIL

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
<u>EXECUTIVE DEPARTMENT</u>					
Salaries & Benefits	1,043,331	1,023,781	1,006,589	850,099	879,112
Operating	1,036,758	703,653	747,410	590,526	620,343
Non-Operating	11,600	23,000	23,000	17,326	6,300
Reserves	0	125,000	53,074	0	125,000
Total Executive Department	\$2,091,689	\$1,875,434	\$1,830,073	\$1,457,951	\$1,630,755
<u>CITY CLERK</u>					
Salaries & Benefits	305,845	306,973	323,489	262,750	337,395
Operating	145,364	275,065	317,896	263,052	180,357
Total City Clerk	\$451,209	\$582,038	\$641,385	\$525,802	\$517,752
<u>INTERNAL AUDITOR</u>					
Salaries & Benefits	157,241	213,475	198,021	167,701	158,330
Operating	8,739	23,336	10,335	6,250	10,319
Total Internal Auditor	\$165,980	\$236,811	\$208,356	\$173,951	\$168,649
<u>OFFICE OF BUDGET & FINANCE</u>					
Salaries & Benefits	1,604,019	1,713,431	1,618,760	1,307,685	1,874,667
Operating	244,867	286,263	318,167	272,132	306,571
Total Office Of Budget & Finance	\$1,848,886	\$1,999,694	\$1,936,927	\$1,579,817	\$2,181,238
<u>HUMAN RESOURCES & RISK MANAGEMENT</u>					
Salaries & Benefits	799,019	891,175	885,999	651,364	754,449
Operating	1,050,948	1,274,563	1,214,763	783,435	1,223,980
Reserves	0	0	0	0	20,000
Total Human Resources & Risk Management	\$1,849,967	\$2,165,738	\$2,100,762	\$1,434,799	\$1,998,429
<u>DEVELOPMENT SERVICES</u>					
Salaries & Benefits	3,010,513	3,196,175	3,183,355	2,512,562	2,900,711
Operating	319,342	591,816	750,184	370,045	445,246
Capital	0	68,000	0	0	0
Non-Operating	25,000	175,000	171,264	106,808	80,000
Transfers To Other Funds	10,667	0	0	0	0
Total Development Services	\$3,365,522	\$4,030,991	\$4,104,803	\$2,989,415	\$3,425,957
<u>CITY OF OCALA POLICE DEPARTMENT</u>					
Salaries & Benefits	19,243,585	19,477,132	18,986,265	15,017,148	18,491,084
Operating	1,892,695	2,424,256	2,187,661	1,537,312	2,166,623
Capital	0	0	21,276	21,276	0
Non-Operating	0	27,258	27,258	1,380	30,000
Total City Of Ocala Police Department	\$21,136,280	\$21,928,646	\$21,222,460	\$16,577,116	\$20,687,707
<u>CITY OF OCALA FIRE DEPARTMENT</u>					
Salaries & Benefits	12,592,293	12,509,881	12,082,486	9,692,790	12,052,557
Operating	894,405	971,895	953,845	579,223	952,079
Capital	0	0	99,880	51,942	0
Total City Of Ocala Fire Department	\$13,486,698	\$13,481,776	\$13,136,211	\$10,323,955	\$13,004,636
<u>ENGINEERING DEPARTMENT</u>					
Salaries & Benefits	1,620,774	1,704,549	1,663,061	1,287,085	1,597,547
Operating	174,664	177,710	202,584	107,780	200,225
Capital	273,653	0	0	0	13,500
Non-Operating	0	0	24,237	24,236	0
Total Engineering Department	\$2,069,091	\$1,882,259	\$1,889,882	\$1,419,101	\$1,811,272

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
RECREATION & PARKS					
Salaries & Benefits	2,869,583	2,985,009	2,797,615	2,256,650	2,942,672
Operating	1,820,268	1,763,707	1,637,561	1,071,207	1,600,324
Capital	7,642	0	7,491	5,260	0
Non-Operating	1,880	227,992	227,492	185,616	70,984
Total Recreation & Parks	\$4,699,373	\$4,976,708	\$4,670,159	\$3,518,733	\$4,613,980
PUBLIC WORKS DEPARTMENT					
Salaries & Benefits	882,368	786,352	635,074	540,261	304,055
Operating	349,713	114,186	115,586	50,346	45,872
Total Public Works Department	\$1,232,081	\$900,538	\$750,660	\$590,607	\$349,927
FLEET & FACILITIES MANAGEMENT					
Salaries & Benefits	2,248,959	2,301,751	2,098,852	1,722,247	2,096,107
Operating	2,084,991	2,774,156	2,675,334	1,386,837	2,430,804
Capital	643,811	0	0	0	0
Non-Operating	0	2,295	1,225	750	2,295
Total Fleet & Facilities Management	\$4,977,761	\$5,078,202	\$4,775,411	\$3,109,834	\$4,529,206
INFORMATION TECHNOLOGY					
Salaries & Benefits	1,584,433	1,606,111	1,592,715	1,286,767	1,641,087
Operating	963,787	1,153,222	1,069,791	693,649	918,580
Capital	67,863	0	0	0	0
Total Information Technology	\$2,616,083	\$2,759,333	\$2,662,506	\$1,980,416	\$2,559,667
800 MHZ					
Salaries & Benefits	0	48,473	73,434	59,310	71,836
Operating	0	111,776	84,026	57,312	277,566
Total 800 Mhz	\$0	\$160,249	\$157,460	\$116,622	\$349,402
GRANTS					
Salaries & Benefits	164,122	0	1,011,632	451,143	148,415
Operating	527,741	214,711	1,281,471	392,103	136,215
Capital	525,819	0	1,645,287	335,448	0
Non-Operating	65,891	0	14,483	3,109	0
Total Grants	\$1,283,573	\$214,711	\$3,952,873	\$1,181,803	\$284,630
NON-DEPARTMENTAL					
Salaries & Benefits	0	0	0	0	868,000
Operating	1,858,437	2,582,121	2,505,529	1,776,271	1,646,243
Non-Operating	11,886	0	0	0	15,000
Transfers To Other Funds	3,322,410	3,517,608	3,903,154	3,034,873	3,683,050
Reserves	0	17,905,137	18,555,286	0	16,308,833
Total Non-Departmental	\$5,192,733	\$24,004,866	\$24,963,969	\$4,811,144	\$22,521,126
GRAND TOTAL GENERAL FUND EXPENDITURES	\$66,466,925	\$86,277,994	\$89,003,897	\$51,791,065	\$80,634,333



3/4 Mill Road Improvements

In 1987, City Council voted to add one mill to be used for specific purposes. This fund accounts for 3/4 of that mill designated for road and other transportation related improvements.



Fire/Police Improvements

In 1987, City Council voted to add one mill to be used for specific purposes. This fund accounts for 1/4 of that mill designated for the enhancement of police and fire services, each receiving 1/8th.

Fire Impact Fees

This fund was set up in September 2008 to separate fire impact fees from other revenues and track receipts and disbursements in a separate fund.

1/8 Mill Neighborhood Enhancements

1/8 of a mill in property tax has been designated to support neighborhood enhancements as approved by the City Council.

Community Development Block Grant (CDBG)

This fund accounts for the entitlement received from the Community Development Block Grant through a federal grant from the Department of Housing and Urban Development to address a variety of community issues, including public services.

Recreation Special Activities

The Special Activities Fund accounts for operation of fee based recreation programs at the City's recreation and parks facilities. Program revenues are expected to offset the direct costs related to providing the program and fees are set accordingly. Programs operated through this fund include youth and adult athletic programs and recreation center programs.

Economic Investment Program

The purpose of the Economic Investment Program is to create economic growth within the Ocala city limits and utility service areas through both the attraction of new business and encouragement of existing business to grow and expand. Under this program the City may, on a case-by-case basis, provide financial assistance to or on behalf of a company where a positive return on investment to the City and/or the community can be determined.

3/4 MILL ROAD IMPROVEMENTS

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	2,922,660	6,018,636	0	2,692,317
Total Cash Balance Forward	\$0	\$2,922,660	\$6,018,636	\$0	\$2,692,317
Revenues					
AD VALOREM	2,833,018	2,640,461	2,640,461	2,637,431	2,532,048
Intergovernmental Revenue	361,315	0	0	0	0
Miscellaneous Revenues	84,942	92,000	92,000	11,964	97,317
Total Revenues	\$3,279,274	\$2,732,461	\$2,732,461	\$2,649,395	\$2,629,365
Total Revenues & Transfers	\$3,279,274	\$5,655,121	\$8,751,097	\$2,649,395	\$5,321,682
Operating Expenditures					
Operating	812,731	2,501,000	2,613,136	1,484,464	1,290,000
Capital	67,711	100,000	3,308,066	729,594	1,192,000
Total Operating Expenditures	\$880,442	\$2,601,000	\$5,921,202	\$2,214,058	\$2,482,000
Transfers & Reserves					
Reserves	0	3,054,121	2,829,895	0	2,839,682
Total Transfers & Reserves	\$0	\$3,054,121	\$2,829,895	\$0	\$2,839,682
Total Expenditures	\$880,442	\$5,655,121	\$8,751,097	\$2,214,058	\$5,321,682

FIRE/POLICE IMPROVEMENTS

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	6,214,249	6,640,820	0	4,465,331
Total Cash Balance Forward	\$0	\$6,214,249	\$6,640,820	\$0	\$4,465,331
Revenues					
AD VALOREM	944,339	880,154	880,154	878,448	844,016
Miscellaneous Revenues	165,043	123,200	123,200	78,462	54,000
Total Revenues	\$1,109,383	\$1,003,354	\$1,003,354	\$956,911	\$898,016
Total Revenues & Transfers	\$1,109,383	\$7,217,603	\$7,644,174	\$956,911	\$5,363,347
Operating Expenditures					
Operating	257,906	0	16,897	9,983	0
Capital	0	3,607,166	4,158,507	571,784	2,428,117
Total Operating Expenditures	\$257,906	\$3,607,166	\$4,175,404	\$581,767	\$2,428,117
Transfers & Reserves					
Transfers To Other Funds	0	2,500,000	2,500,000	1,875,000	2,680,251
Reserves	0	1,110,437	968,770	0	254,979
Total Transfers & Reserves	\$0	\$3,610,437	\$3,468,770	\$1,875,000	\$2,935,230
Total Expenditures	\$257,906	\$7,217,603	\$7,644,174	\$2,456,767	\$5,363,347

FIRE IMPACT FEES

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	519,706	533,407	0	535,235
Total Cash Balance Forward	\$0	\$519,706	\$533,407	\$0	\$535,235
Revenues					
Miscellaneous Revenues	110,851	70,000	70,000	38,762	61,000
Total Revenues	\$110,851	\$70,000	\$70,000	\$38,762	\$61,000
Total Revenues & Transfers	\$110,851	\$589,706	\$603,407	\$38,762	\$596,235
Operating Expenditures					
Operating	0	0	59,172	59,171	0
Capital	0	371,429	385,130	0	385,130
Total Operating Expenditures	\$0	\$371,429	\$444,302	\$59,171	\$385,130
Transfers & Reserves					
Reserves	0	218,277	159,105	0	211,105
Total Transfers & Reserves	\$0	\$218,277	\$159,105	\$0	\$211,105
Total Expenditures	\$0	\$589,706	\$603,407	\$59,171	\$596,235

1/8 MILL NEIGHBORHOOD ENHANCEMENTS

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	833,546	1,768,136	0	1,596,759
Total Cash Balance Forward	\$0	\$833,546	\$1,768,136	\$0	\$1,596,759
Revenues					
AD VALOREM	471,109	440,077	440,077	440,268	422,008
Intergovernmental Revenue	30,000	0	0	0	0
Miscellaneous Revenues	29,532	39,700	39,700	5	26,832
Total Revenues	\$530,641	\$479,777	\$479,777	\$440,272	\$448,840
Total Revenues & Transfers	\$530,641	\$1,313,323	\$2,247,913	\$440,272	\$2,045,599
Operating Expenditures					
Operating	253,804	384,410	414,707	139,025	558,305
Capital	199,965	226,887	200,203	38,472	360,500
Non-Operating	175,298	0	0	0	0
Total Operating Expenditures	\$629,067	\$611,297	\$614,910	\$177,497	\$918,805
Transfers & Reserves					
Reserves	0	702,026	1,633,003	0	1,126,794
Total Transfers & Reserves	\$0	\$702,026	\$1,633,003	\$0	\$1,126,794
Total Expenditures	\$629,067	\$1,313,323	\$2,247,913	\$177,497	\$2,045,599

COMMUNITY DEVEL BLOCK GRANT (CDBG)

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
Revenues					
Intergovernmental Revenue	605,589	442,477	600,505	434,304	443,861
Miscellaneous Revenues	7,692	0	0	3,157	0
Total Revenues	\$613,281	\$442,477	\$600,505	\$437,461	\$443,861
Total Revenues & Transfers	\$613,281	\$442,477	\$600,505	\$437,461	\$443,861
Operating Expenditures					
Salaries & Benefits	100,915	67,591	75,114	76,306	70,222
Operating	305,085	374,886	485,348	359,042	373,639
Capital	13,625	0	40,043	8,932	0
Non-Operating	193,656	0	0	0	0
Total Operating Expenditures	\$613,281	\$442,477	\$600,505	\$444,280	\$443,861
Total Expenditures	\$613,281	\$442,477	\$600,505	\$444,280	\$443,861

RECREATION SPECIAL ACTIVITIES

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	0	(74,190)	0	0
Total Cash Balance Forward	\$0	\$0	\$(74,190)	\$0	\$0
Revenues					
Charges For Service	240,647	341,688	341,688	200,549	406,899
Miscellaneous Revenues	1,098	0	0	20,100	0
Total Revenues	\$241,745	\$341,688	\$341,688	\$220,649	\$406,899
Transfers from Other Funds					
Non-Revenues	0	0	74,190	0	0
Total Transfers from Other Funds	\$0	\$0	\$74,190	\$0	\$0
Total Revenues & Transfers	\$241,745	\$341,688	\$341,688	\$220,649	\$406,899
Operating Expenditures					
Salaries & Benefits	126,232	163,426	163,426	84,197	132,088
Operating	122,517	177,170	177,170	80,076	159,615
Non-Operating	0	1,092	1,092	0	992
Total Operating Expenditures	\$248,748	\$341,688	\$341,688	\$164,273	\$292,695
Transfers & Reserves					
Reserves	0	0	0	0	114,204
Total Transfers & Reserves	\$0	\$0	\$0	\$0	\$114,204
Total Expenditures	\$248,748	\$341,688	\$341,688	\$164,273	\$406,899

ECONOMIC INVESTMENT PROGRAM

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	1,944,543	2,736,024	0	2,208,777
Total Cash Balance Forward	\$0	\$1,944,543	\$2,736,024	\$0	\$2,208,777
Revenues					
Miscellaneous Revenues	36,256	50,000	50,000	(1,269)	41,400
Total Revenues	\$36,256	\$50,000	\$50,000	\$(1,269)	\$41,400
Transfers from Other Funds					
Non-Revenues	400,000	400,000	400,000	300,000	400,000
Total Transfers from Other Funds	\$400,000	\$400,000	\$400,000	\$300,000	\$400,000
Total Revenues & Transfers	\$436,256	\$2,394,543	\$3,186,024	\$298,731	\$2,650,177
Operating Expenditures					
Operating	145,000	245,000	245,000	188,750	400,000
Capital	0	0	550,000	0	0
Non-Operating	328,436	1,764,700	1,214,700	112,650	2,165,644
Total Operating Expenditures	\$473,436	\$2,009,700	\$2,009,700	\$301,400	\$2,565,644
Transfers & Reserves					
Reserves	0	384,843	1,176,324	0	84,533
Total Transfers & Reserves	\$0	\$384,843	\$1,176,324	\$0	\$84,533
Total Expenditures	\$473,436	\$2,394,543	\$3,186,024	\$301,400	\$2,650,177



Special Revenue Fund Activities Fiscal Year 2012-2013

The City of Ocala's special revenue funds are used to account for specific revenues that are legally restricted to expenditure for particular purposes. Ocala currently maintains four (4) special revenue funds.

Local Gasoline Tax

In 1983, the State authorized counties to impose a local option gas tax of up to four cents on every gallon of motor fuel and special fuel sold in the County. The State, in 1985, allowed counties to impose an additional fifth and sixth cent. The Marion County Board of Commissioners has imposed a sixth cent local option gas tax to end on August 31, 2013. This fund accounts for the 23.5% of County proceeds which the City receives.

Downtown Development

This fund accounts for the property taxes of three special independent districts and the costs to promote and revitalize the downtown area.

Stormwater Utility

In 1988, this fund was created to ensure that the City disposes of water run-off in a manner that complies with State and Federal guidelines, protects the purity of the aquifer and prevents the city from being hit with the type of flooding that has occurred in the past. Ocala was one of the first cities in Florida to create a stormwater management utility.

Community Redevelopment Trust Fund

In 1998, City Council established the Community Redevelopment Area (CRA) to revitalize, redevelop and enhance downtown and surrounding areas. An ordinance was approved creating this fund to account for the Tax Increment Financing (TIF) program. The TIF allows for a tax increment to be set aside in a trust to be utilized for community redevelopment purposes only.

LOCAL GASOLINE TAX

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	2,134,610	5,736,651	0	1,600,909
Total Cash Balance Forward	\$0	\$2,134,610	\$5,736,651	\$0	\$1,600,909
Revenues					
Sales & Use Tax	4,897,723	5,152,260	5,152,260	2,801,810	4,791,457
Intergovernmental Revenue	1,521,987	0	1,602,941	158,429	0
Charges For Service	109,495	0	0	113,161	116,525
Miscellaneous Revenues	99,274	141,249	141,249	800,813	104,596
Total Revenues	\$6,628,478	\$5,293,509	\$6,896,450	\$3,874,214	\$5,012,578
Transfers from Other Funds					
Non-Revenues	55,792	19,850	19,850	0	19,450
Total Transfers from Other Funds	\$55,792	\$19,850	\$19,850	\$0	\$19,450
Total Revenues & Transfers	\$6,684,271	\$7,447,969	\$12,652,951	\$3,874,214	\$6,632,937
Operating Expenditures					
Salaries & Benefits	1,863,660	1,945,262	1,945,262	1,427,493	1,901,717
Operating	1,342,901	1,920,199	1,493,138	710,566	1,293,797
Capital	1,932,788	312,000	3,851,074	793,515	0
Non-Operating	0	360,000	60,000	43,503	551,000
Total Operating Expenditures	\$5,139,349	\$4,537,461	\$7,349,474	\$2,975,077	\$3,746,514
Transfers & Reserves					
Transfers To Other Funds	2,341,582	1,901,622	2,226,622	1,733,731	1,023,228
Reserves	0	1,008,886	3,076,855	0	1,863,195
Total Transfers & Reserves	\$2,341,582	\$2,910,508	\$5,303,477	\$1,733,731	\$2,886,423
Total Expenditures	\$7,480,931	\$7,447,969	\$12,652,951	\$4,708,807	\$6,632,937

DOWNTOWN DEVELOPMENT

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	240,999	249,043	0	210,862
Total Cash Balance Forward	\$0	\$240,999	\$249,043	\$0	\$210,862
Revenues					
AD VALOREM	63,924	62,588	62,588	61,782	61,936
Miscellaneous Revenues	31,490	0	0	(29)	0
Total Revenues	\$95,414	\$62,588	\$62,588	\$61,753	\$61,936
Total Revenues & Transfers	\$95,414	\$303,587	\$311,631	\$61,753	\$272,798
Operating Expenditures					
Salaries & Benefits	0	0	0	0	23,680
Operating	72,838	46,573	46,573	9,697	978
Capital	0	5,000	5,000	0	0
Non-Operating	0	200	38,950	38,925	45,200
Total Operating Expenditures	\$72,838	\$51,773	\$90,523	\$48,622	\$69,858
Transfers & Reserves					
Transfers To Other Funds	10,000	10,000	10,000	7,500	10,000
Reserves	0	241,814	211,108	0	192,940
Total Transfers & Reserves	\$10,000	\$251,814	\$221,108	\$7,500	\$202,940
Total Expenditures	\$82,838	\$303,587	\$311,631	\$56,122	\$272,798

STORMWATER UTILITY

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	2,151,003	5,388,681	0	1,356,248
Total Cash Balance Forward	\$0	\$2,151,003	\$5,388,681	\$0	\$1,356,248
Revenues					
Intergovernmental Revenue	0	0	0	0	0
Charges For Service	4,607,659	4,603,409	4,603,409	3,549,310	4,603,409
Miscellaneous Revenues	80,609	110,000	110,000	1,153	104,047
Total Revenues	\$4,688,268	\$4,713,409	\$4,713,409	\$3,550,464	\$4,707,456
Transfers from Other Funds					
Non-Revenues	6,750	0	0	0	0
Total Transfers from Other Funds	\$6,750	\$0	\$0	\$0	\$0
Total Revenues & Transfers	\$4,695,018	\$6,864,412	\$10,102,090	\$3,550,464	\$6,063,704
Operating Expenditures					
Salaries & Benefits	1,118,090	914,149	914,149	715,751	1,153,809
Operating	1,422,094	1,874,666	2,196,476	1,047,266	2,261,821
Capital	1,186,766	668,000	4,129,835	1,311,098	1,262,000
Non-Operating	0	179,646	179,646	171,267	183,000
Total Operating Expenditures	\$3,726,949	\$3,636,461	\$7,420,106	\$3,245,382	\$4,860,631
Transfers & Reserves					
	65,000	0	0	0	0
Reserves	0	3,227,951	2,681,984	0	1,203,073
Total Transfers & Reserves	\$65,000	\$3,227,951	\$2,681,984	\$0	\$1,203,073
Total Expenditures	\$3,791,949	\$6,864,412	\$10,102,090	\$3,245,382	\$6,063,704

COMMUNITY REDEVELOPMENT TRUST FUND

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	2,808,367	3,142,622	0	3,614,828
Total Cash Balance Forward	\$0	\$2,808,367	\$3,142,622	\$0	\$3,614,828
Revenues					
AD VALOREM	246,365	244,746	244,746	216,060	193,727
Miscellaneous Revenues	45,983	0	0	(117)	35,000
Total Revenues	\$292,349	\$244,746	\$244,746	\$215,943	\$228,727
Transfers from Other Funds					
Non-Revenues	360,487	378,159	378,159	333,835	310,276
Total Transfers from Other Funds	\$360,487	\$378,159	\$378,159	\$333,835	\$310,276
Total Revenues & Transfers	\$652,835	\$3,431,272	\$3,765,527	\$549,778	\$4,153,831
Operating Expenditures					
Salaries & Benefits	59,768	60,528	60,528	46,687	188,155
Operating	136,656	10,900	65,450	21,107	60,900
Capital	12,460	0	0	0	0
Non-Operating	47,846	200	200	175	50,200
Total Operating Expenditures	\$256,730	\$71,628	\$126,178	\$67,969	\$299,255
Transfers & Reserves					
Reserves	0	3,359,644	3,639,349	0	3,854,576
Total Transfers & Reserves	\$0	\$3,359,644	\$3,639,349	\$0	\$3,854,576
Total Expenditures	\$256,730	\$3,431,272	\$3,765,527	\$67,969	\$4,153,831



Internal Service Fund Activities Fiscal Year 2012-2013

Capital Replacement Reserve

This fund was created in 1988 as a means of financing fleet replacements. Each piece of fleet-maintained equipment is charged a fleet user fee that considers the original cost, replacement cost and useful life of the equipment. Beginning in fiscal year 2011, 60% of the fund will be utilized to purchase gasoline and diesel-fueled equipment; 20% for technology purchases; and 20% for maintenance of City facilities.

Disability Income Replacement

The Disability Income Replacement (DIR) fund was established to administer the City of Ocala's Self-Insured Disability Insurance. In 2004 the City moved to a fully insured long term disability policy and the DIR fund now serves as a reserve to pay for run-out claims from the prior Self-Insured Disability Insurance.

General Liability Claims

This fund is used to collect monies, investigate claims, and disperse monies for expenses and settlements for liability claims made against the City of Ocala.

Employees' Consolidated Health Insurance

This fund is used to collect monies, pay administrative fees and claims for the City of Ocala's employee health insurance.

Employees' Consolidated Workers' Comp

This fund is used to collect monies, investigate claims, and disperse benefits to City of Ocala employees injured on the job.

CAPITAL REPLACEMENT RESERVE

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	6,872,686	9,759,728	0	6,974,947
Total Cash Balance Forward	\$0	\$6,872,686	\$9,759,728	\$0	\$6,974,947
Revenues					
Intergovernmental Revenue	12,300	0	0	0	0
Miscellaneous Revenues	276,532	0	0	152,804	162,656
Total Revenues	\$288,832	\$0	\$0	\$152,804	\$162,656
Transfers from Other Funds					
Non-Revenues	1,408,978	1,077,314	1,077,314	807,986	774,071
Total Transfers from Other Funds	\$1,408,978	\$1,077,314	\$1,077,314	\$807,986	\$774,071
Total Revenues & Transfers	\$1,697,810	\$7,950,000	\$10,837,042	\$960,790	\$7,911,674
Operating Expenditures					
Operating	3,051,700	935,895	2,244,960	2,094,428	264,680
Capital	0	1,094,370	1,924,269	1,475,981	374,678
Non-Operating	0	0	0	0	1,077,314
Total Operating Expenditures	\$3,051,700	\$2,030,265	\$4,169,229	\$3,570,409	\$1,716,672
Transfers & Reserves					
Reserves	0	5,919,735	6,667,813	0	6,195,002
Total Transfers & Reserves	\$0	\$5,919,735	\$6,667,813	\$0	\$6,195,002
Total Expenditures	\$3,051,700	\$7,950,000	\$10,837,042	\$3,570,409	\$7,911,674

DISABILITY INCOME REPLACEMENT SELF-INSUR

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	0	180,000	0	270,285
Total Cash Balance Forward	\$0	\$0	\$180,000	\$0	\$270,285
Revenues					
Miscellaneous Revenues	183,001	208,101	128,791	65,852	2,912
Total Revenues	\$183,001	\$208,101	\$128,791	\$65,852	\$2,912
Transfers from Other Funds					
Non-Revenues	646,073	0	0	0	0
Total Transfers from Other Funds	\$646,073	\$0	\$0	\$0	\$0
Total Revenues & Transfers	\$829,074	\$208,101	\$308,791	\$65,852	\$273,197
Operating Expenditures					
Salaries & Benefits	50,772	40,690	0	0	0
Operating	182,623	0	40,690	75,214	14,326
Total Operating Expenditures	\$233,394	\$40,690	\$40,690	\$75,214	\$14,326
Transfers & Reserves					
Reserves	0	167,411	268,101	0	258,871
Total Transfers & Reserves	\$0	\$167,411	\$268,101	\$0	\$258,871
Total Expenditures	\$233,394	\$208,101	\$308,791	\$75,214	\$273,197

GENERAL LIABILITY CLAIMS FUND

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	930,254	2,242,335	0	2,653,838
Total Cash Balance Forward	\$0	\$930,254	\$2,242,335	\$0	\$2,653,838
Revenues					
Fines & Forfeits	142,507	15,000	15,000	37,277	0
Miscellaneous Revenues	2,270,394	2,315,191	2,315,191	1,631,264	2,014,695
Total Revenues	\$2,412,901	\$2,330,191	\$2,330,191	\$1,668,541	\$2,014,695
Total Revenues & Transfers	\$2,412,901	\$3,260,445	\$4,572,526	\$1,668,541	\$4,668,533
Operating Expenditures					
Operating	1,978,213	1,852,445	1,852,445	1,223,827	1,938,500
Capital	746,073	0	0	0	0
Total Operating Expenditures	\$2,724,286	\$1,852,445	\$1,852,445	\$1,223,827	\$1,938,500
Transfers & Reserves					
	4,194,970	0	0	0	0
Reserves	0	1,408,000	2,720,081	0	2,730,033
Total Transfers & Reserves	\$4,194,970	\$1,408,000	\$2,720,081	\$0	\$2,730,033
Total Expenditures	\$6,919,256	\$3,260,445	\$4,572,526	\$1,223,827	\$4,668,533

EMPLOYEES' CONSOLIDATED HEALTH INSURANCE

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	4,129,792	5,047,188	0	5,747,232
Total Cash Balance Forward	\$0	\$4,129,792	\$5,047,188	\$0	\$5,747,232
Revenues					
Miscellaneous Revenues	8,440,495	8,392,903	8,392,903	6,726,572	8,379,608
Total Revenues	\$8,440,495	\$8,392,903	\$8,392,903	\$6,726,572	\$8,379,608
Total Revenues & Transfers	\$8,440,495	\$12,522,695	\$13,440,091	\$6,726,572	\$14,126,840
Operating Expenditures					
Salaries & Benefits	1,322,925	1,537,495	0	0	0
Operating	6,333,302	7,155,935	8,447,914	6,512,960	8,640,842
Total Operating Expenditures	\$7,656,227	\$8,693,430	\$8,447,914	\$6,512,960	\$8,640,842
Transfers & Reserves					
	2,500,000	0	0	0	0
Reserves	0	3,829,265	4,992,177	0	5,485,998
Total Transfers & Reserves	\$2,500,000	\$3,829,265	\$4,992,177	\$0	\$5,485,998
Total Expenditures	\$10,156,227	\$12,522,695	\$13,440,091	\$6,512,960	\$14,126,840

EMP CONS WRKER'S COMP TRUST

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	5,220,500	5,321,500	0	6,342,841
Total Cash Balance Forward	\$0	\$5,220,500	\$5,321,500	\$0	\$6,342,841
Revenues					
Fines & Forfeits	1,160,871	0	0	635,670	100,000
Miscellaneous Revenues	2,365,719	2,207,765	2,207,765	1,527,445	2,075,241
Total Revenues	\$3,526,590	\$2,207,765	\$2,207,765	\$2,163,115	\$2,175,241
Transfers from Other Funds					
Non-Revenues	6,694,970	0	0	0	0
Total Transfers from Other Funds	\$6,694,970	\$0	\$0	\$0	\$0
Total Revenues & Transfers	\$10,221,560	\$7,428,265	\$7,529,265	\$2,163,115	\$8,518,082
Operating Expenditures					
Salaries & Benefits	32,108	0	0	9,544	0
Operating	3,781,381	1,754,265	1,889,265	2,110,601	1,876,292
Total Operating Expenditures	\$3,813,489	\$1,889,265	\$1,889,265	\$2,120,145	\$1,876,292
Transfers & Reserves					
Reserves	0	5,539,000	5,640,000	0	6,641,790
Total Transfers & Reserves	\$0	\$5,539,000	\$5,640,000	\$0	\$6,641,790
Total Expenditures	\$3,813,489	\$7,428,265	\$7,529,265	\$2,120,145	\$8,518,082

Debt service funds are used to account for the accumulation of resources for the payment of principal, interest and related costs of the City's general long-term debt not paid from the special assessment fund.

Cap Imp Certif Sinking - 2007A

This fund is used for the payment of principal, interest and related costs of the above debt.



Cap Imp Certif Ref Sinking - 2003

This fund is used for the payment of principal, interest and related costs of the above debt.

Cap Imp Certif Sinking - 2002

This fund is used for the payment of principal, interest and related costs of the above debt.

Optional Gas Tax Bonds Sinking - 2002

This fund is used for the payment of principal, interest and related costs of the above debt.

Debt Svc Sinking Fund - Water & Sewer

This fund is used for the payment of principal, interest and related costs of all the Water and Sewer portion of the Utility System Refunding Revenue Bonds, Series 2005A, 2005B, 2007A, 2007B, 2011.

Cap Imp Certif Ref Sinking - 2007B

This fund is used for the payment of principal, interest and related costs of the above debt.



Debt Svc Sinking Fund - Electric

This fund is used for the payment of principal, interest and related costs of all the Electric portion of the Utility System Refunding Revenue Bonds, Series 2005B and 2007A.

CAP IMP CERTIF SINKING-2007A

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	0	0	0	350,103
Total Cash Balance Forward	\$0	\$0	\$0	\$0	\$350,103
Revenues					
Miscellaneous Revenues	1,587	4,120	4,120	(148)	4,120
Total Revenues	\$1,587	\$4,120	\$4,120	\$(148)	\$4,120
Transfers from Other Funds					
Non-Revenues	700,206	700,206	700,206	583,505	700,206
Total Transfers from Other Funds	\$700,206	\$700,206	\$700,206	\$583,505	\$700,206
Total Revenues & Transfers	\$701,793	\$704,326	\$704,326	\$583,358	\$1,054,429
Operating Expenditures					
Non-Operating	700,706	700,956	700,956	700,706	700,956
Total Operating Expenditures	\$700,706	\$700,956	\$700,956	\$700,706	\$700,956
Transfers & Reserves					
Transfers To Other Funds	1,087	3,370	3,370	0	3,370
Reserves	0	0	0	0	350,103
Total Transfers & Reserves	\$1,087	\$3,370	\$3,370	\$0	\$353,473
Total Expenditures	\$701,793	\$704,326	\$704,326	\$700,706	\$1,054,429

CAP IMP CERTIF REF SINKING-2003

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	0	0	0	1,517,934
Total Cash Balance Forward	\$0	\$0	\$0	\$0	\$1,517,934
Revenues					
Miscellaneous Revenues	8,312	16,780	16,780	(6,356)	16,750
Total Revenues	\$8,312	\$16,780	\$16,780	\$(6,356)	\$16,750
Transfers from Other Funds					
Non-Revenues	1,256,569	1,246,219	1,790,869	1,492,391	1,785,507
Total Transfers from Other Funds	\$1,256,569	\$1,246,219	\$1,790,869	\$1,492,391	\$1,785,507
Total Revenues & Transfers	\$1,264,880	\$1,262,999	\$1,807,649	\$1,486,034	\$3,320,191
Operating Expenditures					
Non-Operating	1,246,614	1,247,319	1,247,319	1,247,219	1,759,288
Total Operating Expenditures	\$1,246,614	\$1,247,319	\$1,247,319	\$1,247,219	\$1,759,288
Transfers & Reserves					
Transfers To Other Funds	7,312	15,680	15,680	0	15,650
Reserves	0	0	544,650	0	1,545,253
Total Transfers & Reserves	\$7,312	\$15,680	\$560,330	\$0	\$1,560,903
Total Expenditures	\$1,253,925	\$1,262,999	\$1,807,649	\$1,247,219	\$3,320,191

CAP IMP CERTIF SINKING-2002

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	0	0	0	859,481
Total Cash Balance Forward	\$0	\$0	\$0	\$0	\$859,481
Revenues					
Miscellaneous Revenues	7,559	9,530	9,530	(3,455)	9,500
Total Revenues	\$7,559	\$9,530	\$9,530	\$(3,455)	\$9,500
Transfers from Other Funds					
Non-Revenues	1,045,906	1,034,934	1,034,934	869,968	1,046,012
Total Transfers from Other Funds	\$1,045,906	\$1,034,934	\$1,034,934	\$869,968	\$1,046,012
Total Revenues & Transfers	\$1,053,465	\$1,044,464	\$1,044,464	\$866,514	\$1,914,993
Operating Expenditures					
Non-Operating	1,036,699	1,035,409	1,035,409	1,035,409	1,032,962
Total Operating Expenditures	\$1,036,699	\$1,035,409	\$1,035,409	\$1,035,409	\$1,032,962
Transfers & Reserves					
Transfers To Other Funds	7,085	9,055	9,055	0	9,025
Reserves	0	0	0	0	873,006
Total Transfers & Reserves	\$7,085	\$9,055	\$9,055	\$0	\$882,031
Total Expenditures	\$1,043,784	\$1,044,464	\$1,044,464	\$1,035,409	\$1,914,993

OPTIONAL GAS TAX BONDS SINKING-2002

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	0	0	0	1,866,574
Total Cash Balance Forward	\$0	\$0	\$0	\$0	\$1,866,574
Revenues					
Miscellaneous Revenues	18,459	20,400	20,400	(9,130)	20,000
Total Revenues	\$18,459	\$20,400	\$20,400	\$(9,130)	\$20,000
Transfers from Other Funds					
Non-Revenues	1,930,098	1,901,622	1,901,622	1,610,955	1,023,228
Total Transfers from Other Funds	\$1,930,098	\$1,901,622	\$1,901,622	\$1,610,955	\$1,023,228
Total Revenues & Transfers	\$1,948,557	\$1,922,022	\$1,922,022	\$1,601,825	\$2,909,802
Operating Expenditures					
Non-Operating	1,865,199	1,902,172	1,902,172	1,863,580	2,890,352
Total Operating Expenditures	\$1,865,199	\$1,902,172	\$1,902,172	\$1,863,580	\$2,890,352
Transfers & Reserves					
Transfers To Other Funds	55,792	19,850	19,850	0	19,450
Total Transfers & Reserves	\$55,792	\$19,850	\$19,850	\$0	\$19,450
Total Expenditures	\$1,920,991	\$1,922,022	\$1,922,022	\$1,863,580	\$2,909,802

DEBT SVC SINKING FUND - WTR & SWR

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	0	0	0	6,567,864
Total Cash Balance Forward	\$0	\$0	\$0	\$0	\$6,567,864
Revenues					
Miscellaneous Revenues	33,260	74,210	74,210	35,577	64,790
Total Revenues	\$33,260	\$74,210	\$74,210	\$35,577	\$64,790
Transfers from Other Funds					
Non-Revenues	8,937,245	8,731,467	8,731,467	6,579,153	8,727,282
Total Transfers from Other Funds	\$8,937,245	\$8,731,467	\$8,731,467	\$6,579,153	\$8,727,282
Total Revenues & Transfers	\$8,970,505	\$8,805,677	\$8,805,677	\$6,614,730	\$15,359,936
Operating Expenditures					
Non-Operating	3,271,568	8,603,061	8,603,061	3,204,823	8,647,040
Total Operating Expenditures	\$3,271,568	\$8,603,061	\$8,603,061	\$3,204,823	\$8,647,040
Transfers & Reserves					
Transfers To Other Funds	7,708,936	202,616	202,616	0	61,754
Reserve For Fund Balance	0	0	0	0	6,651,142
Total Transfers & Reserves	\$7,708,936	\$202,616	\$202,616	\$0	\$6,712,896
Total Expenditures	\$10,980,504	\$8,805,677	\$8,805,677	\$3,204,823	\$15,359,936

CAP IMP CERTIF REF SINKING-2007B

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	0	0	0	85,988
Total Cash Balance Forward	\$0	\$0	\$0	\$0	\$85,988
Revenues					
Miscellaneous Revenues	1,829	1,250	1,250	0	1,250
Total Revenues	\$1,829	\$1,250	\$1,250	\$0	\$1,250
Transfers from Other Funds					
Non-Revenues	302,775	299,875	299,875	134,979	161,575
Total Transfers from Other Funds	\$302,775	\$299,875	\$299,875	\$134,979	\$161,575
Total Revenues & Transfers	\$304,604	\$301,125	\$301,125	\$134,979	\$248,813
Operating Expenditures					
Non-Operating	305,813	301,125	301,125	300,375	163,025
Total Operating Expenditures	\$305,813	\$301,125	\$301,125	\$300,375	\$163,025
Transfers & Reserves					
	1,329	0	0	0	0
Reserves	0	0	0	0	85,788
Total Transfers & Reserves	\$1,329	\$0	\$0	\$0	\$85,788
Total Expenditures	\$307,142	\$301,125	\$301,125	\$300,375	\$248,813

DEBT SVC SINKING FUND - ELECTRIC

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	0	0	0	1,996,161
Total Cash Balance Forward	\$0	\$0	\$0	\$0	\$1,996,161
Revenues					
Miscellaneous Revenues	12,585	22,915	22,915	11,657	22,880
Total Revenues	\$12,585	\$22,915	\$22,915	\$11,657	\$22,880
Transfers from Other Funds					
Non-Revenues	3,342,009	3,342,321	3,342,321	2,506,742	3,341,196
Total Transfers from Other Funds	\$3,342,009	\$3,342,321	\$3,342,321	\$2,506,742	\$3,341,196
Total Revenues & Transfers	\$3,354,594	\$3,365,236	\$3,365,236	\$2,518,399	\$5,360,237
Operating Expenditures					
Non-Operating	2,117,433	3,333,325	3,333,325	1,976,816	3,332,919
Total Operating Expenditures	\$2,117,433	\$3,333,325	\$3,333,325	\$1,976,816	\$3,332,919
Transfers & Reserves					
Transfers To Other Funds	1,217,161	31,911	31,911	0	21,719
Reserve For Fund Balance	0	0	0	0	2,005,599
Total Transfers & Reserves	\$1,217,161	\$31,911	\$31,911	\$0	\$2,027,318
Total Expenditures	\$3,334,594	\$3,365,236	\$3,365,236	\$1,976,816	\$5,360,237

Capital project funds are used to account for resources earmarked for the acquisition and construction of major capital facilities and other project oriented activities not funded by other operational funds.

Water & Sewer Construction Fund

The Water and Sewer Construction fund provides financing for the construction of water and sewer capital improvements for the City. These improvements are categorized into three areas: capital projects, road related projects and repair and maintenance projects.



Cap Imp Certif - Constr - 2007A

This fund is used for the appropriation of the proceeds of the Capital Improvement Revenue Certificates Construction, Series 2007A projects.

Util Syst Rev Bonds - Constr - Elec - 2007A

This fund is used for the appropriation of the proceeds of the Utility Systems Revenue Bonds Construction, Series 2007A. This fund accounts for electric utility projects.

Wtr Syst Dev Chgs Capital Trust

This fund is used to track water impact fees imposed on new users of real property to help finance the capital cost of constructing public facilities necessary to serve new connections.

Swr Syst Dev Chgs Capital Trust

This fund is used to track wastewater impact fees imposed on new users of real property to help finance the capital cost of constructing public facilities necessary to serve new connections.

Electric System R&R

This fund was established with the original electric bond issue. This fund maintains the five percent (5%) restricted assets required per our bond covenant.

Water & Sewer System R&R

This fund was established with the original water and sewer bond issue. This fund maintains the five percent (5%) restricted assets required per our bond covenant.

WATER & SEWER CONSTRUCTION FUND

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	1,145,000	6,809,625	0	727,967
Total Cash Balance Forward	\$0	\$1,145,000	\$6,809,625	\$0	\$727,967
Revenues					
Miscellaneous Revenues	123,723	0	0	27,984	106,870
Total Revenues	\$123,723	\$0	\$0	\$27,984	\$106,870
Transfers from Other Funds					
Non-Revenues	0	1,500,000	1,500,000	1,125,000	5,700,000
Total Transfers from Other Funds	\$0	\$1,500,000	\$1,500,000	\$1,125,000	\$5,700,000
Total Revenues & Transfers	\$123,723	\$2,645,000	\$8,309,625	\$1,152,984	\$6,534,837
Operating Expenditures					
Operating	0	1,325,000	582,437	376,856	2,060,000
Capital	0	1,320,000	7,079,373	4,034,215	3,640,000
Total Operating Expenditures	\$0	\$2,645,000	\$7,661,810	\$4,411,071	\$5,700,000
Transfers & Reserves					
	4,599,003	0	0	0	0
Reserves	0	0	647,815	0	834,837
Total Transfers & Reserves	\$4,599,003	\$0	\$647,815	\$0	\$834,837
Total Expenditures	\$4,599,003	\$2,645,000	\$8,309,625	\$4,411,071	\$6,534,837

CAP IMP CERTIF-CONSTR-2007A

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	3,326,325	3,458,962	0	1,577,670
Total Cash Balance Forward	\$0	\$3,326,325	\$3,458,962	\$0	\$1,577,670
Revenues					
Miscellaneous Revenues	53,345	0	0	5,212	68,240
Total Revenues	\$53,345	\$0	\$0	\$5,212	\$68,240
Transfers from Other Funds					
Non-Revenues	527,809	0	0	0	0
Total Transfers from Other Funds	\$527,809	\$0	\$0	\$0	\$0
Total Revenues & Transfers	\$581,154	\$3,326,325	\$3,458,962	\$5,212	\$1,645,910
Operating Expenditures					
Operating	1,054,207	1,044,460	395,099	54,825	184,000
Capital	1,705,452	789,087	1,554,433	565,104	652,172
Total Operating Expenditures	\$2,759,659	\$1,833,547	\$1,949,532	\$619,928	\$836,172
Transfers & Reserves					
	37,691	0	0	0	0
Reserves	0	1,492,778	1,509,430	0	809,738
Total Transfers & Reserves	\$37,691	\$1,492,778	\$1,509,430	\$0	\$809,738
Total Expenditures	\$2,797,350	\$3,326,325	\$3,458,962	\$619,928	\$1,645,910

UTIL SYST REV BONDS-CONSTR-ELEC-2007A

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	9,910,510	17,489,087	0	9,336,263
Total Cash Balance Forward	\$0	\$9,910,510	\$17,489,087	\$0	\$9,336,263
Revenues					
Miscellaneous Revenues	641,905	0	0	239,802	293,876
Total Revenues	\$641,905	\$0	\$0	\$239,802	\$293,876
Transfers from Other Funds					
Non-Revenues	163,182	0	0	0	0
Total Transfers from Other Funds	\$163,182	\$0	\$0	\$0	\$0
Total Revenues & Transfers	\$805,087	\$9,910,510	\$17,489,087	\$239,802	\$9,630,139
Operating Expenditures					
Operating	13,768	3,517,250	70,000	25,747	0
Capital	0	300,000	8,376,700	2,580,492	4,388,358
Total Operating Expenditures	\$13,768	\$3,817,250	\$8,446,700	\$2,606,239	\$4,388,358
Transfers & Reserves					
	3,062,667	0	0	0	0
Reserves	0	6,093,260	9,042,387	0	5,241,781
Total Transfers & Reserves	\$3,062,667	\$6,093,260	\$9,042,387	\$0	\$5,241,781
Total Expenditures	\$3,076,435	\$9,910,510	\$17,489,087	\$2,606,239	\$9,630,139

WTR SYST DEV CHGS CAPITAL TRUST

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	4,190,851	4,766,763	0	3,318,765
Total Cash Balance Forward	\$0	\$4,190,851	\$4,766,763	\$0	\$3,318,765
Revenues					
Charges For Service	180,475	0	0	60,864	100,000
Miscellaneous Revenues	70,437	0	0	1,279	87,324
Total Revenues	\$250,912	\$0	\$0	\$62,143	\$187,324
Total Revenues & Transfers	\$250,912	\$4,190,851	\$4,766,763	\$62,143	\$3,506,089
Operating Expenditures					
Operating	0	0	34,250	24,643	0
Capital	0	1,000,000	1,559,500	130,759	800,000
Total Operating Expenditures	\$0	\$1,000,000	\$1,593,750	\$155,402	\$800,000
Transfers & Reserves					
Reserves	0	3,190,851	3,173,013	0	2,706,089
Total Transfers & Reserves	\$0	\$3,190,851	\$3,173,013	\$0	\$2,706,089
Total Expenditures	\$0	\$4,190,851	\$4,766,763	\$155,402	\$3,506,089

SWR SYST DEV CHGS CAPITAL TRUST

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	9,193,980	11,039,775	0	3,824,103
Total Cash Balance Forward	\$0	\$9,193,980	\$11,039,775	\$0	\$3,824,103
Revenues					
Charges For Service	752,498	0	0	199,770	500,000
Miscellaneous Revenues	168,298	0	0	38,377	161,084
Total Revenues	\$920,796	\$0	\$0	\$238,147	\$661,084
Total Revenues & Transfers	\$920,796	\$9,193,980	\$11,039,775	\$238,147	\$4,485,187
Operating Expenditures					
Capital	0	0	559,500	15,443	885,000
Total Operating Expenditures	\$0	\$0	\$559,500	\$15,443	\$885,000
Transfers & Reserves					
Transfers To Other Funds	0	7,000,000	7,000,000	5,250,000	0
Reserves	0	2,193,980	3,480,275	0	3,600,187
Total Transfers & Reserves	\$0	\$9,193,980	\$10,480,275	\$5,250,000	\$3,600,187
Total Expenditures	\$0	\$9,193,980	\$11,039,775	\$5,265,442	\$4,485,187

ELECTRIC SYSTEM R & R

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	2,302,904	2,134,571	0	2,184,826
Total Cash Balance Forward	\$0	\$2,302,904	\$2,134,571	\$0	\$2,184,826
Revenues					
Miscellaneous Revenues	103,948	0	0	0	0
Total Revenues	\$103,948	\$0	\$0	\$0	\$0
Transfers from Other Funds					
Non-Revenues	0	0	0	50,255	0
Total Transfers from Other Funds	\$0	\$0	\$0	\$50,255	\$0
Total Revenues & Transfers	\$103,948	\$2,302,904	\$2,134,571	\$50,255	\$2,184,826
Transfers & Reserves					
	9,316,972	0	0	0	0
Reserves	0	2,302,904	2,134,571	0	2,184,826
Total Transfers & Reserves	\$9,316,972	\$2,302,904	\$2,134,571	\$0	\$2,184,826
Total Expenditures	\$9,316,972	\$2,302,904	\$2,134,571	\$0	\$2,184,826

WATER & SEWER SYSTEM R & R

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	1,262,673	1,297,852	0	1,297,852
Total Cash Balance Forward	\$0	\$1,262,673	\$1,297,852	\$0	\$1,297,852
Revenues					
Miscellaneous Revenues	39,670	0	0	0	0
Total Revenues	\$39,670	\$0	\$0	\$0	\$0
Total Revenues & Transfers	\$39,670	\$1,262,673	\$1,297,852	\$0	\$1,297,852
Transfers & Reserves					
Transfers To Other Funds	4,491	0	0	2,635,528	0
Reserves	0	1,262,673	1,297,852	0	1,297,852
Total Transfers & Reserves	\$4,491	\$1,262,673	\$1,297,852	\$2,635,528	\$1,297,852
Total Expenditures	\$4,491	\$1,262,673	\$1,297,852	\$2,635,528	\$1,297,852



Trust & Agency Fund Activities Fiscal Year 2012-2013

Trust & Agency Funds are used to account for assets held by a government in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds.

Police Trust & Agency

This fund was created for the Police Department to account for certain revenues received from fines, sale or forfeiture of property, confiscated money, sale of recovered property, or unclaimed evidence in the form of currency. These revenues can only be used for specific expenditures, for example, education and training of law enforcement officers, the School Education-Crime Prevention Program, and reward money.

General Employees' Retirement

This fund is established to collect monies, invest proceeds, and disperse benefits to City of Ocala general government employees.

Firefighters' Retirement

This fund is established to collect monies, invest proceeds, and disperse benefits to City of Ocala firefighters.

Police Officers' Retirement

This fund is established to collect monies, invest proceeds, and disperse benefits to City of Ocala sworn police officers.

POLICE TRUST AND AGENCY

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	1,555,670	1,980,015	0	1,919,973
Total Cash Balance Forward	\$0	\$1,555,670	\$1,980,015	\$0	\$1,919,973
Revenues					
Intergovernmental Revenue	112,762	115,000	115,000	83,604	115,000
Fines & Forfeits	36,220	31,500	31,500	90,713	34,000
Miscellaneous Revenues	414,941	1,100	1,100	48,184	0
Total Revenues	\$563,923	\$147,600	\$147,600	\$222,501	\$149,000
Total Revenues & Transfers	\$563,923	\$1,703,270	\$2,127,615	\$222,501	\$2,068,973
Operating Expenditures					
Salaries & Benefits	0	0	0	0	24,922
Operating	70,194	125,655	249,046	132,471	256,768
Capital	34,976	0	0	0	542,933
Non-Operating	0	6,500	6,500	4,500	6,500
Total Operating Expenditures	\$105,169	\$132,155	\$255,546	\$136,971	\$831,123
Transfers & Reserves					
Reserves	0	1,571,115	1,872,069	0	1,237,850
Total Transfers & Reserves	\$0	\$1,571,115	\$1,872,069	\$0	\$1,237,850
Total Expenditures	\$105,169	\$1,703,270	\$2,127,615	\$136,971	\$2,068,973

GENERAL EMPLOYEES' RETIREMENT

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	69,694,926	71,758,407	0	70,906,799
Total Cash Balance Forward	\$0	\$69,694,926	\$71,758,407	\$0	\$70,906,799
Revenues					
Miscellaneous Revenues	12,468,974	13,814,400	13,814,400	9,625,298	13,768,900
Total Revenues	\$12,468,974	\$13,814,400	\$13,814,400	\$9,625,298	\$13,768,900
Total Revenues & Transfers	\$12,468,974	\$83,509,326	\$85,572,807	\$9,625,298	\$84,675,699
Operating Expenditures					
Salaries & Benefits	9,075,890	0	0	0	0
Operating	700,476	9,594,530	9,629,530	7,953,397	9,394,700
Non-Operating	349,020	400,000	380,000	333,979	400,000
Total Operating Expenditures	\$10,125,385	\$9,994,530	\$10,009,530	\$8,287,376	\$9,794,700
Transfers & Reserves					
Transfers To Other Funds	0	0	0	0	92,594
Reserves	0	73,514,796	75,563,277	0	74,788,405
Total Transfers & Reserves	\$0	\$73,514,796	\$75,563,277	\$0	\$74,880,999
Total Expenditures	\$10,125,385	\$83,509,326	\$85,572,807	\$8,287,376	\$84,675,699

FIREFIGHTERS' RETIREMENT

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	28,152,532	28,766,643	0	28,324,414
Total Cash Balance Forward	\$0	\$28,152,532	\$28,766,643	\$0	\$28,324,414
Revenues					
Miscellaneous Revenues	2,652,593	3,260,200	3,260,200	1,836,625	3,608,200
Total Revenues	\$2,652,593	\$3,260,200	\$3,260,200	\$1,836,625	\$3,608,200
Total Revenues & Transfers	\$2,652,593	\$31,412,732	\$32,026,843	\$1,836,625	\$31,932,614
Operating Expenditures					
Salaries & Benefits	1,855,096	1,535,000	0	0	0
Operating	147,853	565,130	2,100,130	1,701,851	2,328,230
Non-Operating	72,512	90,000	90,000	83,863	110,000
Total Operating Expenditures	\$2,075,461	\$2,190,130	\$2,190,130	\$1,785,714	\$2,438,230
Transfers & Reserves					
Transfers To Other Funds	0	0	0	0	19,698
Reserves	0	29,222,602	29,836,713	0	29,474,686
Total Transfers & Reserves	\$0	\$29,222,602	\$29,836,713	\$0	\$29,494,384
Total Expenditures	\$2,075,461	\$31,412,732	\$32,026,843	\$1,785,714	\$31,932,614

POLICE OFFICERS' RETIREMENT

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	37,524,219	37,331,206	0	35,606,877
Total Cash Balance Forward	\$0	\$37,524,219	\$37,331,206	\$0	\$35,606,877
Revenues					
Miscellaneous Revenues	3,130,569	4,732,800	4,732,800	2,274,868	4,692,846
Total Revenues	\$3,130,569	\$4,732,800	\$4,732,800	\$2,274,868	\$4,692,846
Total Revenues & Transfers	\$3,130,569	\$42,257,019	\$42,064,006	\$2,274,868	\$40,299,723
Operating Expenditures					
Salaries & Benefits	3,133,432	2,830,000	0	0	0
Operating	267,173	812,100	3,737,100	3,295,946	3,815,630
Non-Operating	123,879	150,000	150,000	110,372	140,000
Total Operating Expenditures	\$3,524,484	\$3,792,100	\$3,887,100	\$3,406,319	\$3,955,630
Transfers & Reserves					
Transfers To Other Funds	0	0	0	0	23,877
Reserves	0	38,464,919	38,176,906	0	36,320,216
Total Transfers & Reserves	\$0	\$38,464,919	\$38,176,906	\$0	\$36,344,093
Total Expenditures	\$3,524,484	\$42,257,019	\$42,064,006	\$3,406,319	\$40,299,723

Enterprise funds are used to account for operations that are financed and operated in a manner similar to private businesses and whose costs are paid from user charges or from revenue sources other than general governmental revenue.

Ocala International Airport

The Ocala International Airport is an expanding aviation facility which provides an array of general aviation services for all types of aircraft ranging from private to corporate to military aircraft.



Golf

The golf program is a division of the Recreation and Parks department, but operates within an enterprise fund. The City provides a high quality golf experience at the award winning Ocala Golf Club, which was renovated in 2009. Pine Oaks Golf Course is operated through a private golf professional and continues to serve Ocala's citizens by providing an affordable golf experience.

Sanitation

The Sanitation fund's main responsibility is providing solid waste collection for the citizens of Ocala. Commercial and Residential waste collection are provided. The City began a Curbside Recycling Program in April 2012 and diverted to a once a week collection.



Water & Sewer

The Water and Sewer department provides and maintains water and wastewater treatment plants and infrastructure throughout the City of Ocala's service area. Residents and visitors who come into the city to conduct business, enjoy a day's activity or travel to one of our many destinations can be assured that water and waste water services exceed their expectations, as well as exceed state requirements. It is a pleasure to serve this community while providing conservative and affordable stewardship of our environment and one of our most precious resources.

Electric

The Electric Fund consists of two departments: Electric and Customer Service. The Electric Department is a highly skilled and motivated team with one goal - provide outstanding customer service and reliable energy to all of our customers, through implementation of advanced technology and continued use of proven industry standards, while protecting our environment to ensure our citizens have dependable clean energy for tomorrow. We continually strive to improve on outage restoration and duration times as well as system reliability.



The Customer Service Department's primary function is to provide information and service to all citizens within our service territories. This team also handles the billing function for all municipal services. Customer service representative can set up new utility service accounts, arrange payment plans or extensions and aid our customers in contacting local organizations who offer assistance to those experiencing difficulties. The Customer Service team is dedicated to utilizing available technology to provide the best possible customer experience.

Telecommunications

The Telecommunications Division provides broadband services to the City and the community by operating a fiber optics based broadband network. This network provides internal telecommunications services for City of Ocala business and administrative operations. Network services are also available to external customers, including other government agencies, educational institutions, hospitals and medical facilities, and commercial and industrial businesses.

OCALA INTERNATIONAL AIRPORT

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	845,973	617,008	0	91,594
Total Cash Balance Forward	\$0	\$845,973	\$617,008	\$0	\$91,594
Revenues					
Charges For Service	133,991	133,510	133,510	114,716	134,510
Miscellaneous Revenues	605,782	682,427	682,427	455,388	596,276
Total Revenues	\$739,774	\$815,937	\$815,937	\$570,105	\$730,786
Transfers from Other Funds					
Non-Revenues	1,556,731	0	0	0	0
Total Transfers from Other Funds	\$1,556,731	\$0	\$0	\$0	\$0
Total Revenues & Transfers	\$2,296,505	\$1,661,910	\$1,432,945	\$570,105	\$822,380
Operating Expenditures					
Salaries & Benefits	369,645	418,101	418,101	273,741	381,391
Operating	949,936	404,020	471,102	1,301,845	348,035
Capital	0	0	165,598	(60,395)	0
Total Operating Expenditures	\$1,319,581	\$822,121	\$1,054,801	\$1,515,191	\$729,426
Transfers & Reserves					
Reserves	0	839,789	378,144	0	92,954
Total Transfers & Reserves	\$0	\$839,789	\$378,144	\$0	\$92,954
Total Expenditures	\$1,319,581	\$1,661,910	\$1,432,945	\$1,515,191	\$822,380

GOLF

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	5,099	(5,279)	0	0
Total Cash Balance Forward	\$0	\$5,099	\$(5,279)	\$0	\$0
Revenues					
Charges For Service	1,109,512	1,252,500	1,252,500	971,189	0
Miscellaneous Revenues	60,785	550	550	4,386	4,728
Total Revenues	\$1,170,297	\$1,253,050	\$1,253,050	\$975,575	\$4,728
Transfers from Other Funds					
Non-Revenues	66,000	295,855	306,233	221,891	365,931
Total Transfers from Other Funds	\$66,000	\$295,855	\$306,233	\$221,891	\$365,931
Total Revenues & Transfers	\$1,236,297	\$1,554,004	\$1,554,004	\$1,197,466	\$370,659
Operating Expenditures					
Salaries & Benefits	225,928	229,214	229,214	186,625	0
Operating	1,629,341	1,150,440	1,150,289	1,170,876	197,659
Capital	9,034	0	0	0	0
Non-Operating	0	1,350	1,350	273	0
Total Operating Expenditures	\$1,864,303	\$1,381,004	\$1,380,853	\$1,357,774	\$197,659
Transfers & Reserves					
Transfers To Other Funds	173,000	173,000	173,000	144,167	173,000
Reserves	0	0	151	0	0
Total Transfers & Reserves	\$173,000	\$173,000	\$173,151	\$144,167	\$173,000
Total Expenditures	\$2,037,303	\$1,554,004	\$1,554,004	\$1,501,941	\$370,659

SANITATION

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	4,378,285	5,906,511	0	3,347,948
Total Cash Balance Forward	\$0	\$4,378,285	\$5,906,511	\$0	\$3,347,948
Revenues					
Licenses & Permits	2,040	2,000	2,000	1,560	2,000
Charges For Service	10,102,404	9,900,875	9,900,875	7,643,349	9,450,987
Miscellaneous Revenues	126,990	150,000	150,000	118,856	214,032
Total Revenues	\$10,231,434	\$10,052,875	\$10,052,875	\$7,763,765	\$9,667,019
Total Revenues & Transfers	\$10,231,434	\$14,431,160	\$15,959,386	\$7,763,765	\$13,014,967
Operating Expenditures					
Salaries & Benefits	4,054,149	3,908,401	3,755,516	2,841,969	3,315,612
Operating	4,246,726	4,831,243	4,978,543	3,356,491	5,099,492
Non-Operating	0	76,350	76,350	74,044	76,350
Total Operating Expenditures	\$8,300,875	\$8,815,994	\$8,810,409	\$6,272,505	\$8,491,454
Transfers & Reserves					
Transfers To Other Funds	632,407	875,528	928,159	710,965	927,702
Reserves	0	4,739,638	6,220,818	0	3,595,811
Total Transfers & Reserves	\$632,407	\$5,615,166	\$7,148,977	\$710,965	\$4,523,513
Total Expenditures	\$8,933,281	\$14,431,160	\$15,959,386	\$6,983,470	\$13,014,967

WATER & SEWER

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	34,356,286	33,571,191	0	33,213,180
Total Cash Balance Forward	\$0	\$34,356,286	\$33,571,191	\$0	\$33,213,180
Revenues					
Intergovernmental Revenue	20,629	0	0	0	0
Charges For Service	26,354,363	25,460,000	25,460,000	20,016,079	26,081,750
Fines & Forfeits	0	5,000	5,000	2,250	0
Miscellaneous Revenues	705,076	1,050,400	1,050,400	(23,862)	755,222
Total Revenues	\$27,080,069	\$26,515,400	\$26,515,400	\$19,994,466	\$26,836,972
Transfers from Other Funds					
Non-Revenues	17,482,513	7,202,616	7,202,616	7,885,528	61,754
Total Transfers from Other Funds	\$17,482,513	\$7,202,616	\$7,202,616	\$7,885,528	\$61,754
Total Revenues & Transfers	\$44,562,582	\$68,074,302	\$67,289,207	\$27,879,995	\$60,111,906
Operating Expenditures					
Salaries & Benefits	5,714,321	5,805,651	5,805,651	4,195,292	5,820,196
Operating	17,495,715	9,382,137	9,452,534	11,398,992	9,376,443
Capital	(1,401)	86,572	7,037	(2,896,111)	86,572
Non-Operating	376,033	0	0	0	0
Total Operating Expenditures	\$23,584,668	\$15,274,360	\$15,265,222	\$12,698,173	\$15,283,211
Transfers & Reserves					
Transfers To Other Funds	9,878,422	11,861,809	11,933,650	9,732,074	16,178,587
Reserves	0	40,938,133	40,090,335	0	28,650,108
Total Transfers & Reserves	\$9,878,422	\$52,799,942	\$52,023,985	\$9,732,074	\$44,828,695
Total Expenditures	\$33,463,091	\$68,074,302	\$67,289,207	\$22,430,247	\$60,111,906

ELECTRIC

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	0	801,515	0	0
Total Cash Balance Forward	\$0	\$0	\$801,515	\$0	\$0
Revenues					
Charges For Service	143,502,401	163,935,000	175,125,618	112,287,994	151,812,000
Fines & Forfeits	28,909	25,000	25,000	27,604	25,000
Miscellaneous Revenues	2,173,937	2,051,100	2,051,100	1,928,845	1,896,300
Total Revenues	\$145,705,247	\$166,011,100	\$177,201,718	\$114,244,443	\$153,733,300
Transfers from Other Funds					
Non-Revenues	15,149,738	1,405,426	1,405,426	1,030,136	1,522,701
Total Transfers from Other Funds	\$15,149,738	\$1,405,426	\$1,405,426	\$1,030,136	\$1,522,701
Total Revenues & Transfers	\$160,854,985	\$167,416,526	\$179,408,659	\$115,274,578	\$155,256,001
Operating Expenditures					
Salaries & Benefits	13,313,578	13,577,952	13,562,952	10,359,604	13,246,468
Operating	124,222,509	139,348,516	139,391,679	84,627,600	124,473,378
Capital	1,582,243	0	684,990	120,207	78,700
Non-Operating	5,492,967	5,000	5,000	1,934	5,000
Total Operating Expenditures	\$144,611,296	\$152,931,468	\$153,644,621	\$95,109,346	\$137,803,546
Transfers & Reserves					
Transfers To Other Funds	13,957,523	12,304,091	23,621,234	20,878,054	12,488,138
Reserves	0	2,180,967	2,142,804	0	4,964,317
Total Transfers & Reserves	\$13,957,523	\$14,485,058	\$25,764,038	\$20,878,054	\$17,452,455
Total Expenditures	\$158,568,819	\$167,416,526	\$179,408,659	\$115,987,400	\$155,256,001

TELECOMMUNICATIONS

	FY 10-11 Actuals	Adopted Budget FY 11-12	Amended Budget FY 11-12	YTD Actuals FY 11-12	Adopted Budget FY 12-13
CASH BALANCE FORWARD	0	3,582,577	3,865,459	0	3,391,162
Total Cash Balance Forward	\$0	\$3,582,577	\$3,865,459	\$0	\$3,391,162
Revenues					
Charges For Service	2,289,980	2,292,664	2,366,850	1,914,589	2,296,431
Miscellaneous Revenues	65,491	90,000	90,000	57,153	69,760
Total Revenues	\$2,355,471	\$2,382,664	\$2,456,850	\$1,971,743	\$2,366,191
Total Revenues & Transfers	\$2,355,471	\$5,965,241	\$6,322,309	\$1,971,743	\$5,757,353
Operating Expenditures					
Salaries & Benefits	679,771	575,658	575,658	506,422	689,012
Operating	1,331,660	1,297,786	950,573	912,973	823,084
Capital	(92,526)	673,180	1,019,328	487,569	387,300
Total Operating Expenditures	\$1,918,905	\$2,546,624	\$2,545,559	\$1,906,965	\$1,899,397
Transfers & Reserves					
Transfers To Other Funds	365,740	508,000	508,000	381,000	490,221
Reserves	0	2,910,617	3,268,750	0	3,367,735
Total Transfers & Reserves	\$365,740	\$3,418,617	\$3,776,750	\$381,000	\$3,857,956
Total Expenditures	\$2,284,645	\$5,965,241	\$6,322,309	\$2,287,965	\$5,757,353

Appendices

- Position Summary
- Statistical Data
- Fee Schedule



Ocala is a great place to live, play, and prosper



Position Summary Fiscal Year 2012-2013

Department	FY2011 Adopted			FY2012 Adopted			FY2013 Adopted		
	Full-Time	Part-Time	FTE Total	Full-Time	Part-Time	FTE Total	Full-Time	Part-Time	FTE Total
Executive									
City Council - Elected	6	0	6	6	0	6	6	0	6
City Manager's Office	3	0	3	3	0	3	3	0	3
Administrative Support	5	0	5	6	0	6	4	0	4
City Clerk	5	0	5	5	0	5	5	0	5
Internal Auditor	2	0	2	2	0	2	1	0.75	1.75
Total	21	0	21	22	0	22	19	0.75	19.75
Office of Budget & Finance									
Accounting	14	0	14	15	0	15	13	0.75	13.75
Budget Management	5	0	5	6	0	6	6	0.75	6.75
Purchasing	0	0	0	0	0	0	3	0	3
Total	19	0	19	21	0	21	22	1.5	23.5
Human Resources & Risk									
Administration	9	0	9	10	0	10	9	0	9
Total	9	0	9	10	0	10	9	0	9
Development Services									
Administration	3	0	3	4.5	0	4.5	3.25	0	3.25
Planning & Zoning	20	0	20	0	0	0	0	0	0
Code Enforcement	10	0	10	0	0	0	0	0	0
Long-Term Plan & Sustain	3.5	0	3.5	0	0	0	0	0	0
Downtown Development	0	0	0	0	0	0	0.25	0	0.25
Community Redevelopment	0.5	0	0.5	0.5	0	0.5	1.5	0	1.5
Growth Management	0	0	0	19	0	19	20	0.75	20.75
Revitalization Strategies	0	0	0	14	0	14	13	1.5	14.5
Total	37	0	37	38	0	38	38	2.25	40.25
Police									
Administration	14	0.5	14.5	15	0.5	15.5	6	0.5	6.5
Professional Standards	0	0	0	0	0	0	4	0	4
Information Systems	4	0	4	4	0	4	3	0	3
Logistics	0	0	0	0	0	0	8	0.75	8.75
Central District	28	0	28	27	0	27	0	0	0
Special Operations	0	0	0	0	0	0	23	0	23
Patrol District	0	0	0	0	0	0	88	0	88
West District	29	0	29	31	0	31	0	0	0
East District	31	0	31	31	0	31	0	0	0
Support Services	47	6.25	53.25	45	7	52	42	1.5	43.5
Drug Enforcement	0	0	0	0	0	0	9	0	9
Major Crimes	0	0	0	0	0	0	31	1	32
Criminal Offense	54	3.75	57.75	52	3.5	55.5	0	0	0
Technical Services	0	0	0	0	0	0	11	2.75	13.75
Crime Prevention	34	1.25	35.25	33	1.25	34.25	11	6	17
COPS Grant	5	0	5	6	0	6	5	0	5
Total	246	11.75	257.75	244	12.25	256.25	241	12.5	253.5
Fire									
Administration	7	0	7	7	0	7	5	0	5
Fire Suppression	120	0	120	121	0	121	120	0	120
Fire Safety Management	4	0	4	4	0	4	4	0	4
Fire Training	6	0	6	6	0	6	5	0	5
Fire Communications	10	0	10	10	0	10	10	0	10
Total	147	0	147	148	0	148	144	0	144
Engineering									
Administration	8	0	8	7	0	7	8	0	8
Engineering	17	0	17	17	0	17	13	0	13
Traffic Engineering-Gas Tax	2	0	2	2	0	2	1	0	1
Total	27	0	27	26	0	26	22	0	22

Recreation									
Administration	7	0.75	7.75	7	0.75	7.75	7	0.75	7.75
Parks Maintenance	20	2.5	22.5	18	4	22	21	5.5	26.5
Recreation	9	9	18	10	13.25	23.25	10	13.75	23.75
Enforcement	4	1.75	5.75	5	0.75	5.75	0	0	0
Special Activities	0	4.25	4.25	0	7	7	0	6	6
Total	40	18.25	58.25	40	25.75	65.75	38	26	64
Public Works									
Administration	9	0	9	9	0	9	2	0	2
Highway & Street Maint-Gas Tax	17	0	17	17	0	17	16	0	16
Traffic Engineering-Gas Tax	14	0	14	13	0	13	13	0	13
Stormwater Maintenance	18	0	18	15	0	15	17	0	17
Commercial Sanitation	15	0	15	15	0	15	14	0	14
Residential Sanitation	46	0	46	46	0	46	37	0	37
Total	119	0	119	115	0	115	99	0	99
Fleet & Facilities Management									
Administration	8	0	8	7	0	7	7	0	7
Facilities Maintenance	11	0	11	11	0	11	8	1.75	9.75
Fleet Operations	20	0	20	19	0	19	15	0	15
Total	39	0	39	37	0	37	30	1.75	31.75
Airport									
Jim Taylor Field	5	0	5	5	0	5	5	0	5
Total	5	0	5	5	0	5	5	0	5
Golf									
Municipal Golf Course	1	7	8	1	7	8	0	0	0
Total	1	7	8	1	7	8	0	0	0
Water & Sewer									
Administration	11	1	12	12	0.25	12.25	12	0.25	12.25
Central Lines Maintenance	19	0	19	19	0	19	19	0	19
Water Distr. Plant #1	9	0	9	8	0	8	7	0	7
Central Maintenance Services	15	0	15	15	0	15	15	0	15
Water Reclamation Fac. #1	6	0	6	6	0	6	6	0	6
Water Reclamation Fac. #2	5	0	5	5	0	5	5	0	5
Industrial Wastewater Monitoring	6	0	6	6	0	6	6	0	6
Water Reclamation Fac. #3	7	0	7	7	0	7	7	0	7
Total	78	1	79	78	0.25	78.25	77	0.25	77.25
Telecommunications									
Telecommunications	6	0	6	5	0	5	6	0	6
Total	6	0	6	5	0	5	6	0	6
Electric									
Utility Services	9	0	9	9	0	9	8	0	8
Call Center	13	0.75	13.75	13	1.75	14.75	12	1.75	13.75
Administration	3	0	3	4	0	4	4	0	4
Customer Services	25	0	25	24	0	24	25	0	25
Electric Trans. & Distrib.	57	0	57	56	0	56	52	0	52
Electric Meter Shop	13	0	13	13	0	13	13	0	13
Electric Substations	11	0	11	11	0	11	11	0	11
Electric Engineering	14	0	14	14	0	14	14	0	14
Resource Management	11	0	11	11	0	11	8	0	8
Control Center	8	0	8	8	0	8	7	0	7
Total	164	0.75	164.75	163	1.75	164.75	154	1.75	155.75
Information Technology									
Information Technology	17	0	17	17	0	17	17	0	17
Total	17	0	17	17	0	17	17	0	17
800 MHz									
800 MHz	0	0	0	1	0	1	1	0	1
Total	0	0	0	1	0	1	1	0	1
Community Programs									
Community Dev. Block Grant	1.75	0	1.75	1	0	1	1	0	1
HOME Grant	0.25	0	0.25	0	0	0	0	0	0
Total	2	0	2	1	0	1	1	0	1
CITY POSITION TOTAL	977.00	38.75	1,015.75	972.00	47.00	1,019.00	923.00	46.75	969.75

Millage Rates & Levies - All Overlapping Governments
Millage Rates & Tax Levies - Downtown Districts
Ten Largest Employers & Taxpayers
Miscellaneous Statistical Data
Demographic Statistics
Median Age & Per Capita Income
Average Annual Unemployment Rate
New Construction & Average Cost of 1000 KWHs



ALL OVERLAPPING GOVERNMENTS

MILLAGE RATES					
Fiscal Year	City	County	School Board	Water Mgmt District (1)	Total
2004	5.6760	5.6400	9.0650	0.4620	20.8430
2005	5.9260	5.3100	8.2720	0.4620	19.9700
2006	5.9260	4.8700	8.0130	0.4620	19.2710
2007	5.6760	4.5700	7.8690	0.4620	18.5770
2008	4.5288	3.4900	7.6070	0.4158	16.0416
2009	4.5288	3.8900	7.4980	0.4158	16.3326
2010	4.9664	3.9000	7.4780	0.4158	16.7602
2011	5.6183	3.8900	7.7370	0.4158	17.6611
2012	5.9332	3.8900	7.7080	0.3313	17.8625
2013	6.1502	3.8900	8.6710	0.3313	19.0425

Note: City residents pay the Basic Operating Millage for both the City (6.1502) and the County (3.8900) in addition to the millage rates for the School Board and the Water Management District.

TAX LEVIES					
Fiscal Year	City	County	School Board	Water Mgmt District (1)	Total
2004	14,314,370	14,223,581	22,861,128	1,165,123	52,564,202
2005	16,528,792	14,810,645	23,072,252	1,288,610	55,700,299
2006	18,171,024	14,932,988	24,570,438	1,416,641	59,091,091
2007	21,353,951	17,193,015	29,604,341	1,738,112	69,889,419
2008	21,339,901	16,445,031	35,844,513	1,959,268	75,588,713
2009	21,405,324	18,386,042	35,439,215	1,965,274	77,195,855
2010	21,934,080	17,224,330	33,026,548	1,836,379	74,021,337
2011	21,994,210	15,193,738	30,219,524	1,624,050	69,031,522
2012	21,892,157	14,353,214	28,440,764	1,222,422	65,908,557
2013	21,856,283	13,824,094	30,814,580	1,177,358	67,672,315

Note: The tax levies for overlapping governments reflect each government's millage applied to the total taxable valuation within the City's corporate boundaries using a 100% collection rate.

(1) This column represents the St. John's Water Management District although a small portion of the City limits fall under a different district.

DOWNTOWN DISTRICTS

MILLAGE RATES			
Fiscal Year	District A	District B	District C
2004	1.9500	1.5669	1.3698
2005	1.8667	1.5361	1.2187
2006	1.8667	1.5361	1.2187
2007	1.8667	1.5361	1.2187
2008	1.5470	1.1981	1.0115
2009	1.3726	1.1566	0.9493
2010	1.3967	1.2163	1.0062
2011	1.5647	1.5508	1.1347
2012	1.5862	1.6191	1.1772
2013	1.6461	1.6542	1.2332

TAX LEVIES			
Fiscal Year	District A	District B	District C
2004	20,765	24,094	8,531
2005	20,866	23,476	8,563
2006	22,583	25,309	8,963
2007	29,215	28,916	11,437
2008	29,129	28,492	11,010
2009	29,311	28,486	11,005
2010	28,839	28,487	11,017
2011	28,940	27,848	10,842
2012	28,258	26,998	10,626
2013	27,851	26,945	10,399

Note: The millage rates reflect each district's millage rate applied to the final total taxable valuation within each specific district using a 100% collection rate. However, for budgetary purposes, the City may use as low as 95% collection rate according to S.200.065, Florida Statutes.

TEN LARGEST EMPLOYERS (Marion County)

Employer	Type of Business	Employees
Marion County Schools	Education	6,071
Munroe Regional Medical Center	Health Care	2,648
State of Florida (All Departments)	Government	2,600
Wal-Mart (Combined)	Retail	2,370
Ocala Regional Medical Center & West Marion Community Hospital	Health Care	1,725
Publix Supermarkets (Combined)	Retail	1,488
Marion County Board of Commissioners	Government	1,462
AT&T	Support Services	1,000
City of Ocala	Government	970*
Lockheed Martin	Manufacturing	929

Source: Ocala/Marion County Economic Development Council

* Full-time equivalent

TEN LARGEST TAYPAYERS (2011 Tax Roll)

Taxpayer	Type of Business	Taxable Valuation	% of Total Taxable Valuation	Estimated City Tax Bill (1)(2)
K-Mart Corporation	Department Store/Distr. Cntr	54,980,913	1.49%	326,213
Marion Community Hospital	General Hospital Care	45,555,790	1.24%	270,292
Embarq	Telephone Communications	42,713,318	1.16%	253,427
The Ocala Shoppes LLC	Miscellaneous Retail Stores	35,488,242	0.96%	210,559
Paddock Mall Associates	Regional Shopping Center	35,142,214	0.95%	208,506
Wal-Mart	Department Store	32,945,007	0.89%	195,469
Closetmaid Corporation	Manufacturer	30,743,923	0.83%	182,410
Carlton Arms of Ocala	Apartment Complex	25,632,673	0.70%	152,084
Morgan Ocala Center	Medical	19,791,913	0.54%	117,429
Cheney Brothers Inc.	Food Distribution	18,513,985	0.50%	109,847
Total Top Ten Taxpayers		\$ 341,507,978	9.26%	\$ 2,026,236
Total Other Taxpayers		\$ 3,348,214,246	90.74%	\$ 19,865,625
Total City of Ocala		\$ 3,689,722,224	100%	\$ 21,891,861

(1) City of Ocala taxpayers pay City, County, School Board and certain water district levies. The City levy only is shown here.

(2) Excludes property tax levies of the Downtown Development Districts.

MISCELLANEOUS STATISTICAL DATA	
Date of Incorporation	February 4, 1869
City Charter Adopted	January 28, 1885
Form of Government	Council/Manager
Area of City	44.72 square miles
2012 Estimated Population	57,041
Fire Protection:	
Stations	6
Employees - Sworn	130
Employees - Civilian	17
Fire & Rescue Response Time (Minutes)	6.8
Police Protection:	
Stations	5
Employees - Sworn	170
Employees - Civilian	88
Vehicular Patrol Units - Marked Vehicles	119
Unmarked Vehicles	82
Motorcycles	8
Recreation:	
Land Area (Acres)	424
Activity Centers	9
Pools	2
Playgrounds	19
Trails (Miles)	8.1
Athletic Fields	31
Athletic Courts	80.5
Golf Courses	2
# of Golf Holes	36
Disc Golf Courses	1
# of Disc Golf Holes	24
Electric:	
Customers	50,329
KWH Sales	1,271,356,217
KVA Peak Demand	292,147
Miles of Line	2,086
Substations	21
Parking:	
Municipal Parking Lots	6
Number of Meters	78
Number of Reserved Parking Spaces	187
Engineering:	
Streets - Paved (miles)	297.12
Streets - Unpaved (miles)	4.81
Sidewalks (miles)	233.28
Bikepaths (miles)	36.46
Sewer:	
Storm (miles)	281.8
Sanitary (miles)	343.1
Force Main (miles)	81.20
Lift Stations	121
Water Lines (miles)	536

DEMOGRAPHIC STATISTICS

POPULATION		
Year	City of Ocala	Marion County
2003	47,139	281,966
2004	47,271	293,317
2005	49,439	304,926
2006	51,853	315,074
2007	54,238	325,023
2008	54,462	329,418
2009	54,599	330,440
2010	56,315	331,298
2011	56,545	331,745
2012	57,041	332,989

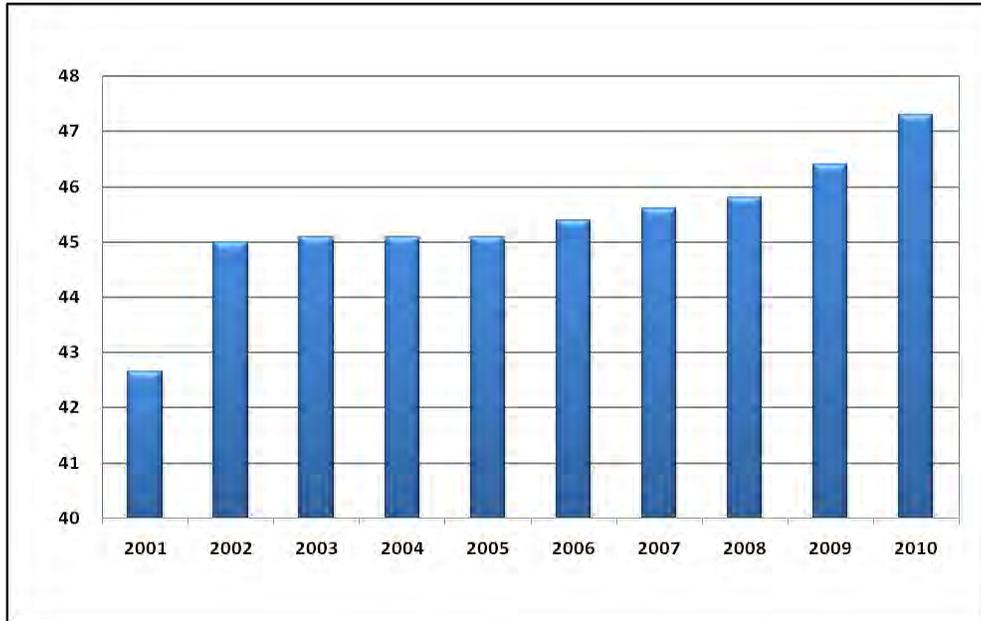
POPULATION PROJECTIONS*		
Year	Marion County	State of Florida
2015	360,700	19,881,200
2020	398,200	21,246,900
2025	434,800	22,573,600
2030	469,300	23,821,300
2035	501,000	24,970,700

% POPULATION BY AGE GROUP*		
Age	2010 Marion County	2010 State of Florida
00-14	15.9%	17.5%
15-24	10.7%	13.1%
25-44	20.4%	25.1%
45-64	27.3%	27.0%
65+	25.7%	17.3%

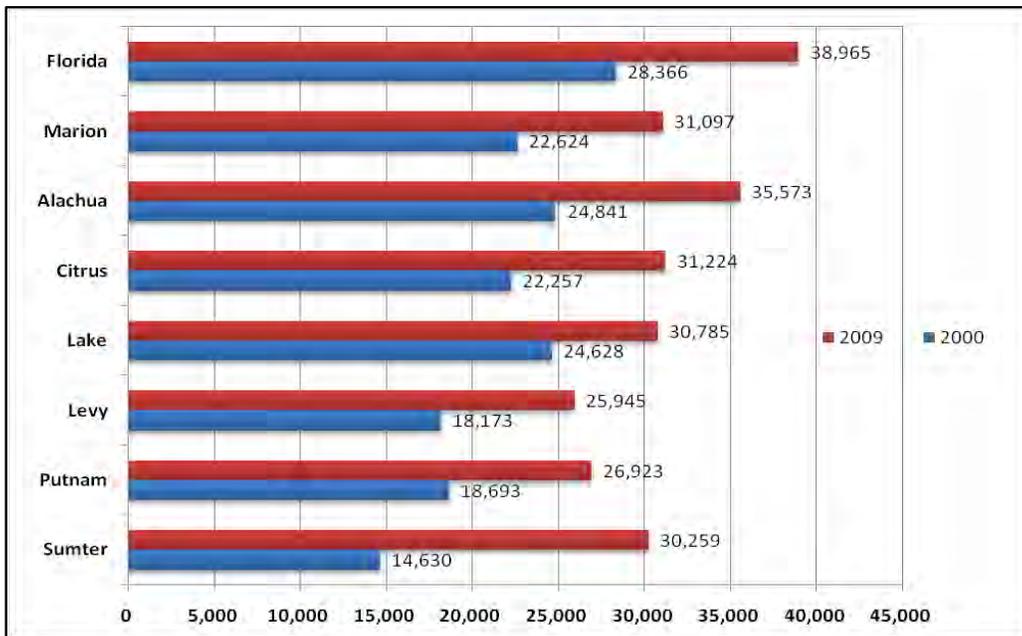
**Figures are not maintained for individual cities within Marion County.*

Source: Bureau of Economic and Business Research, University of Florida, Gainesville, Florida.

MEDIAN AGE OF MARION COUNTY RESIDENTS



PER CAPITA INCOME OF MARION & SURROUNDING COUNTIES

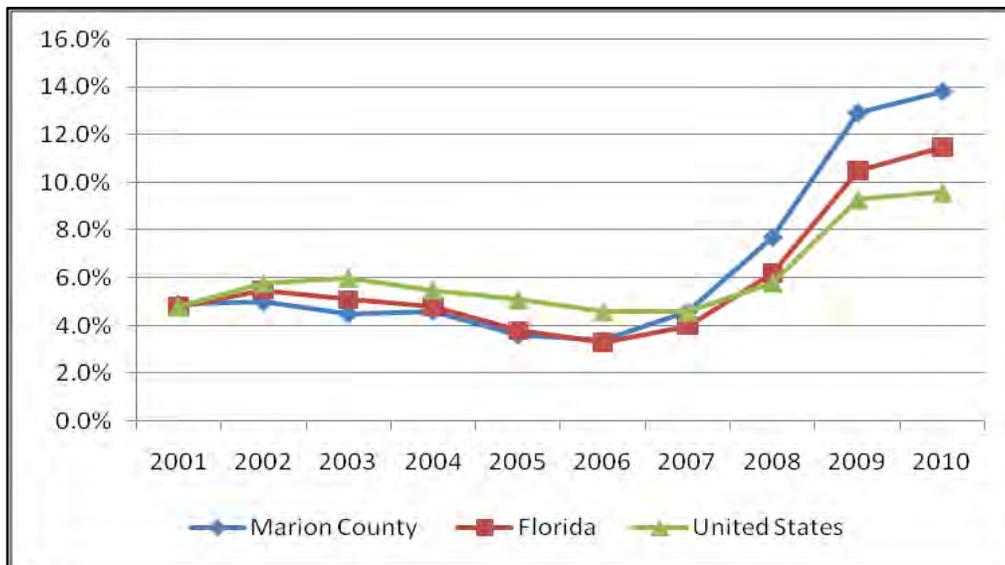


Marion County's per capita income has increased 37% from 2000 to 2009.

The State of Florida's per capita income has increased 37% from 2000 to 2009.

Source: *Statistical Abstract, Bureau of Economic Research, University of Florida, Gainesville.*

AVERAGE ANNUAL UNEMPLOYMENT RATE			
Year	Marion County	Florida	United States
2001	4.9%	4.8%	4.8%
2002	5.0%	5.5%	5.8%
2003	4.5%	5.1%	6.0%
2004	4.6%	4.8%	5.5%
2005	3.6%	3.8%	5.1%
2006	3.4%	3.3%	4.6%
2007	4.6%	4.0%	4.6%
2008	7.7%	6.2%	5.8%
2009	12.9%	10.5%	9.3%
2010	13.8%	11.5%	9.6%



Source: Statistical Abstract, Bureau of Economic and Business Research, University of Florida. Gainesville. Florida

NEW CONSTRUCTION - UNITS AND VALUE				
Fiscal Year	Commercial Construction		Residential Construction	
	# of Units	Value	# of Units	Value
2002	101	33,542,912	131	15,819,218
2003	142	35,568,925	196	23,630,008
2004	121	41,566,248	376	50,712,584
2005	185	102,095,524	867	122,621,881
2006	156	102,815,257	881	145,571,695
2007	175	151,119,124	393	70,027,178
2008	134	133,422,696	253	38,741,704
2009	52	26,693,633	67	10,916,289
2010	38	23,428,680	106	18,038,057
2011	52	32,214,686	39	7,753,050

Prior to 2005:

*Commercial did not include apartments, churches, hotels, or motels.
Residential did not include townhouses or condos.*

MONTHLY AVERAGE COST OF 1000 KWHs IN THE OCALA AREA				
Year	Ocala	FL Power	Clay	Sumter
2002	82.68	86.36	74.83	85.95
2003	84.07	79.93	77.65	86.20
2004	93.77	85.56	79.71	90.20
2005	99.77	91.32	85.44	96.37
2006	117.08	106.82	104.24	108.20
2007	106.46	104.39	93.59	106.95
2008	136.55	106.36	100.02	114.18
2009	139.84	125.60	109.63	123.60
2010	136.60	123.78	113.08	128.05
2011	117.04	116.36	113.93	124.25



Fee Schedule Fiscal Year 2012-2013

Ocala International Airport
Development Services
Electric
Engineering
Recreation & Parks
Sanitation
Telecommunications
Water & Sewer



OCALA INTERNATIONAL AIRPORT

Airport Fees	Fiscal Year 2011-2012	Fiscal Year 2012-2013
Landing Fees - Non-Taxable	\$ 300.00	\$ 300.00
Commission - Commercial Operators - Non-Taxable		
Flight Training		
Single	125.00	125.00
TurboProp	175.00	175.00
Jet	200.00	200.00
Helicopter	200.00	200.00
Fuel Flowage	.65 per gallon	.65 per gallon
Car Rental	3% adjusted gross	3% adjusted gross
Airframe & Powerplant Repair	2% adjusted gross	2% adjusted gross
Aircraft Parts Sales	2% adjusted gross	2% adjusted gross
Aircraft Avionics Instrument Services	2% adjusted gross	2% adjusted gross
Propeller Repair Service	2% adjusted gross	2% adjusted gross
Aircraft Rental		
Single	125.00	125.00
TurboProp	175.00	175.00
Jet	200.00	200.00
Helicopter	200.00	200.00
T-Hangar Rates		
1,088 sqft	225.00	225.00
1,267 sqft	300.00	300.00
1,309 sqft	375.00	375.00
Miscellaneous Unclassified - Non-Taxable		
Flight Stairs	200.00 each	200.00 each
Gate Cards	25.00 each	25.00 each
Keys	5.00 each	5.00 each
Aircraft Overnight Parking		
Up to 49 feet	10.00 per day	10.00 per day
49 feet - 79 feet	15.00 per day	15.00 per day
79 feet - 118 feet	25.00 per day	25.00 per day
118 feet - 171 feet	35.00 per day	35.00 per day
171 feet - 214 feet	50.00 per day	50.00 per day
Commercial Filming	150.00 per hour	150.00 per hour
Commercial Photography	75.00 per hour	75.00 per hour
Special Events	50.00 per day	50.00 per day

DEVELOPMENT SERVICES

Development Services Fees	Fiscal Year 2011-2012	Fiscal Year 2012-2013
Rezoning	\$ 1,000.00	\$ 1,000.00
Amendments to a land use and zoning ordinance	200.00	200.00
Single-Family Attached Developments in the R-3 Zoning District		
a. Rezoning	1,000.00	1,000.00
b. Amendment	1,000.00	1,000.00
c. Site plan review/Developer's Agreement/Neighborhood meeting	2,500.00	2,500.00
Subdivision Review		
e. Administrative review	300.00	300.00
PUD		
a. Rezoning with conceptual plan	2,500.00	2,500.00
b. Amendment (conceptual/preliminary/final plan)	1,500.00	1,500.00
c. Preliminary and final plan review	1,500.00	1,500.00
d. Administrative review	300.00	300.00
Shopping Center		
a. Rezoning	2,000.00	2,000.00
b. Conceptual plan \$1000 plus \$.0175 per square foot of building area (The initial fee includes the first submittal review, any further submittal will require the revised site plan fee)	1,000.00	1,000.00
c. Developer's Agreement	1,500.00	1,500.00
d. Final site plan \$2000 plus \$.0175 per square foot of building area (The initial fee includes the first submittal review, any further submittal will require the revised site plan fee)	2,000.00	2,000.00
e. Revised conceptual or final site plan (any submittal beyond the first submittal and first resubmitted review)	500.00	500.00
Special Exception Variances		
a. Variance through Board of Adjustment	1,000.00	1,000.00
b. Administrative variance	400.00	400.00
Special exception and variance application on the same parcel	1,000.00	1,000.00
Resolution	500.00	500.00
Public hearing	1,000.00	1,000.00
Neighborhood meetings (rezoning, land use amendments, PUDs or shopping center site plans) --- if the city participates in the preparation or notification of the meeting	500.00	500.00
Abrogation	1,000.00	1,000.00
Vacation of plat	1,000.00	1,000.00
General Developer's Agreement	1,500.00	1,500.00
RBH (Ordinance No. 5882 public hearing, certificate of appropriateness and developer's agreement)	1,500.00	1,500.00
Amendments to a land development regulations	2,500.00	2,500.00
Amendments to land development regulations (table of permitted uses)	4,000.00	4,000.00
Site plan review (buildings under 30,000 square feet) (The initial fee includes the first submittal and first resubmitted review, any further submittal will require the revised site plan fee)	2,000.00	2,000.00

DEVELOPMENT SERVICES

Development Services Fees	Fiscal Year 2011-2012	Fiscal Year 2012-2013
Site plan review (buildings over 30,000 square feet), plus \$.0175 per square foot (The initial fee includes the first submittal and first resubmitted review, any further submittal will require the revised site plan fee)	2,000.00	2,000.00
Revised site plan (e-plans) \$40.00 per page up to a max \$400.00 (any submittal beyond the first submittal and first resubmitted review)	\$40.00 per page up to \$400.00	\$40.00 per page up to \$400.00
Revised site plan \$400 (any submittal beyond the first submittal and first resubmitted review)	400.00	400.00
Site plan inspection: For first 50,000 square feet of land developed, plus \$200.00 for each additional 50,000 square feet or portion thereof	500.00	500.00
Minor site plan (The initial fee includes the first submittal and first resubmitted review, any further submittal will require the revised site plan fee)	500.00	500.00
Revised minor site plan (e-plans) \$25.00 per page up to a max of \$125.00 (any submittal beyond the first submittal and first resubmitted review)	\$25.00 per page up to \$125.00	\$25.00 per page up to \$125.00
Revised minor site plan (any submittal beyond the first submittal and first resubmitted review)	125.00	125.00
Review of county site plan	500.00	500.00
Small-scale land use amendment	1,000.00	1,000.00
Joint small-scale land use amendment and rezoning	1,500.00	1,500.00
Large-scale land use amendment (under 10 acres)	2,000.00	2,000.00
Large-scale land use amendment (over 10 acres)	4,000.00	4,000.00
Text amendment associated with a map amendment	1,500.00	1,500.00
Amendments to the comprehensive plan goals, objectives and policies	4,000.00	4,000.00
Certificate of appropriateness application	100.00	100.00
Resubmitted certificate of appropriateness application based on a prior approval within the previous six months	50.00	50.00
Historic district nomination	300.00	300.00
Letter of compliance/research	125.00	125.00
Development of regional impact which includes development order	60,000.00	60,000.00
Amendment to development order	7,500.00	7,500.00
DRI closeout/build out agreement	3,000.00	3,000.00
Concurrency determination application, minimal review	100.00	100.00
Concurrency determination application	750.00	750.00
Concurrency determination application with alternate date	900.00	900.00
Transportation proportionate fair-share application	750.00	750.00
Transportation proportionate fair-share agreement/amendment	5,000.00	5,000.00
Home occupation permit, plus an annual renewal fee of \$10.00	25.00	25.00
Subdivisions		
a. Pre-Conceptual Plan fee	500.00	500.00
b. Conceptual Plan fee		

DEVELOPMENT SERVICES

Development Services Fees	Fiscal Year 2011-2012	Fiscal Year 2012-2013
1. 1-15 lots @ 350.00 plus \$17.50 per lot or parcel	350.00	350.00
2. 16 lots and up @ 700.00 plus \$17.50 per lot or parcel	700.00	700.00
c. Conceptual Plan/Final PUD Plan fee		
1. 1-15 lots @ 500.00 plus \$17.50 per lot or parcel	500.00	500.00
2. 16 lots and up @ 1000.00 plus \$17.50 per lot or parcel	1,000.00	1,000.00
d. Improvement plan review fee 1000.00 plus \$30.00 per 100 feet of road	1,000.00	1,000.00
e. Final Plat Fee		
1. 1-15 lots @ 450.00 plus \$17.50 per lot or parcel	450.00	450.00
2. 16 lots and up @850.00 plus \$17.50 per lot or parcel	850.00	850.00
f. Developer's agreement	1,500.00	1,500.00
g. Inspections: Two and a half percent (2.5%) of the total cost of subdivision improvements, as defined in code of ordinance (section 114-3), or as defined in the developer's agreement		
h. Review of county subdivision plans	1,000.00	1,000.00
i. Review of As-Built Drawings: One half of one percent (0.5%) of the total cost of subdivision improvements, as defined in section 114-3, or as defined in the developer's agreement.		
j. Items a-f. may include additional city attorney fees as defined by Section 114-10		
k. Where city staff is required to review the Conceptual Plan (Step b), the Improvement Plan (Step c) more than two times an additional fee shall be required. The additional fee shall be equal to the original base fee for the appropriate step and apply to each additional review starting with the third review that results in additional comments to be addressed.		
Annexation		
a. Joint annexation, land use amendment and rezoning for a parcel of land one acre or less in size which contains an existing single family or duplex dwelling	500.00	500.00
b. All other annexations	800.00	800.00
Environmental study (non DRI), per study	2,500.00	2,500.00
Chapter 163 development agreement	7,500.00	7,500.00
Amendment to a Chapter 163 development agreement	6,000.00	6,000.00
Minor amendment to a Chapter 163 Development Agreement (changes pertaining to one section of the agreement that does not address traffic studies or mitigation)	3,000.00	3,000.00
DRI annual report	750.00	750.00
Traffic study	2,500.00	2,500.00
Revised traffic study resubmitted after the initial review	1,500.00	1,500.00
Tree Restoration Plan	300.00	300.00
Site permit (site, subdivision and PUD plans) 150.00 for the first 50,000 square feet plus \$20.00 for each additional 25,000 square feet or major fraction thereof	150.00	150.00
Tree removal application	100.00	100.00

DEVELOPMENT SERVICES

Development Services Fees	Fiscal Year 2011-2012	Fiscal Year 2012-2013
Retention/maintenance of imaged approved plans and related documents (cost per page)	1.00	1.00
Signage for P&Z or City Council review	300.00	300.00
Signage application	50.00	50.00
Permanent freestanding, roof and projecting on-site signs needing a permit shall be as follows:		
a. For illuminated signs, \$0.30 for each square foot of each face	\$0.30 per sq. ft.	\$0.30 per sq. ft.
b. For nonilluminated signs, \$0.20 for each square foot of each face.	\$0.20 per sq. ft.	\$0.20 per sq. ft.
A permit fee shall not be less than \$50.00, nor shall it exceed \$300.00.	\$50.00 up to \$300.00	\$50.00 up to \$300.00
Wall, window and fascia signs requiring a permit shall be as follows:		
a. For illuminated signs, \$0.30 for each square foot, with a minimum of \$50.00	\$0.30 per sq. ft. minimum of \$50.00	\$0.30 per sq. ft. minimum of \$50.00
b. For nonilluminated signs, \$50.00 per sign	\$50.00 per sign	\$50.00 per sign
Temporary signs requiring a permit shall be \$35.00 for each permit period. The permit fee may be waived by the building official for nonprofit organizational use if, in his opinion, the erection of the sign will not require city inspections	35.00	35.00
Off-site advertising signs shall be \$20.00 plus \$0.50 for each \$100.00, or major fractional part thereof, of the sworn estimate of the cost of construction, reconstruction or repairs. Where the cost of any construction or repair is, in good faith, estimated to be less than \$100.00, then in that event no permit shall be required or fees collectible for such construction or repair		
Permit for off-site advertising signs must be renewed annually by payment of a renewal fee of \$50.00 for each off-site advertising sign requiring a permit	50.00	50.00
Sign on a city sidewalk in the B-3 zoning district	50.00	50.00
Parking Study (staff review only)	500.00	500.00
Parking Study (P&Z public hearing)	1,000.00	1,000.00
Solid Waste Fees		
1. Residential -- \$265.00 per residential unit and shall be due and payable at the time of council approval of the plat.		
2. Commercial developments-- \$115.00 per cubic yard of dumpster capacity required, plus \$66.00 per cubic yard collected multiplied by the number of times collected per week. The fee shall be calculated, due and payable within 30 days of initiation of permanent electric service.		
Development Extension Dates		
1. Budget Resolutions	250.00	250.00
2. Staff letter of confirmments	100.00	100.00
Permit Fees		
Building permits		

DEVELOPMENT SERVICES

Development Services Fees	Fiscal Year 2011-2012	Fiscal Year 2012-2013
1. For each issuing permit	35.00	50.00
a. Repaving and striping to original setting	-	100.00
b. Residential re-roof	-	100.00
2. Plus the following when provided:		
a. Construction and repairs: \$0.45 for each \$100 or major fractional part thereof, of the sworn estimate of the cost of construction, reconstruction or repairs, exclusive equipment		
Plus:		
Total square footage under roof applicable to construction times \$0.05		
b. Moving buildings: For buildings moved within the city limits	30.00	30.00
c. Building demolition: For the issuance of each permit, per building	20.00	25.00
d. Pumps (service station), each	25.00	25.00
e. Tanks (service station), each	25.00	25.00
f. Temporary structures, each	15.00	15.00
g. Mobile home setup for issuance of each permit	30.00	50.00
Change of occupancy/ownership inspections	50.00	75.00
Commercial non-refundable submittal review fee	-	100.00
Residential non-refundable submittal review fee	-	50.00
Review fee for additions and renovations	-	25.00
Commercial building plan review: For review of each plan, there shall be a fee in the amount of 50 percent of the permit fee		
Residential plan review, new single-family and duplex dwelling	50.00	50.00
Plan reviews and related services by fire department:		
1. Site plan/subdivision review, per phase	25.00	25.00
2. New construction/renovations/additions, per square foot \$0.05	\$0.05 per sq. ft.	\$0.05 per sq. ft.
3. Fire sprinkler/standpipe systems (up to 10,000 sq ft), per system, per building	75.00	75.00
4. Fire sprinkler/standpipe systems (over 10,000 sq ft), per 1,000 sq ft over 10,000 sq ft system, per building	10.00	10.00
5. Fire pump, per pump	35.00	35.00
6. Fire alarm systems (up to 10,000 sq ft) per system, per building	75.00	75.00
7. Fire alarm systems (over 10,000 sq ft) per 1,000 sq ft over 10,000 sq ft	10.00	10.00
8. Smoke evacuation systems (up to 10,000 sq ft), per system, per building	75.00	75.00
9. Smoke evacuation systems (over 10,000 sq ft) per 1,000 sq ft over 10,000 sq ft	10.00	10.00
10. Fire suppression systems (hoods or paint booths), per system	25.00	25.00
11. Ventilation systems (hoods or paint booths), per system	25.00	25.00
12. Emergency generator systems, per system	25.00	25.00

DEVELOPMENT SERVICES

Development Services Fees	Fiscal Year 2011-2012	Fiscal Year 2012-2013
13. Fuel tanks above ground (liquid or gas) Each includes plan review and inspection of installation supports	40.00	40.00
14. Fireworks: (public or private displays), per displays	100.00	100.00
15. Tents (sales, carnivals, and revivals), per site	50.00	100.00
16. Pools	35.00	50.00
17. Signs	35.00	50.00
18. Amusement parks (fairs, carnivals, and festivals), per site	100.00	100.00
19. Burn permits:		
a. Open burning permit (each for rural or commercial)	50.00	50.00
b. Special--no charge for campfires, ceremonials		
18. Miscellaneous review	25.00	25.00
New construction inspection fees and related services by fire department:		
1. First inspection - no additional charge (included with plans review fees)		
2. First reinspection	35.00	35.00
3. Second reinspection	75.00	75.00
4. Third reinspection and each additional reinspection	150.00	150.00
Plumbing permit fees		
For each issuing permit	35.00	50.00
Plus:		
1. For standard improvements: the total square footage under roof applicable to construction times \$0.25 or		
2. For special improvements: \$0.45 for each \$100.00 or major fractional part thereof, of the sworn estimate of the cost of construction, reconstruction or repairs, exclusive of equipment.		
Mechanical permit fees		
For each issuing permit	35.00	50.00
Residential Mechanical Changeout	-	75.00
Plus:		
1. For standard improvements: total square footage of air conditioned floor area applicable to construction times \$0.25		
2. For special improvements: \$0.45 for each \$100.00 or major fractional part thereof, of the sworn estimate of the cost of construction, reconstruction or repairs, exclusive of equipment.		
Gas permit fees		
For each issuing permit	35.00	50.00
Plus:		
1. For standard improvements: total square footage under roof applicable to construction times \$0.01 or		
2. For special improvements: \$0.45 for each \$100.00 or major fractional part thereof, of the sworn estimate of the cost of construction, reconstruction or repairs, exclusive of equipment.		
Electrical permit fees		
For each issuing permit	35.00	50.00

DEVELOPMENT SERVICES

Development Services Fees	Fiscal Year 2011-2012	Fiscal Year 2012-2013
Plus:		
1. For standard improvements:		
a. Total square footage under roof applicable to construction times \$0.25; plus		
b. For improvements with alarm systems, total square footage under roof applicable to construction times \$0.01; or		
2. For special improvements: \$0.45 for each \$100.00 or major fractional part thereof, of the sworn estimate of the cost of construction, reconstruction or repairs, exclusive of equipment when applied		
Reinspection fee when extra inspection trips are necessary due to any one or more of the following reasons: (1) wrong address; (2) work not complete when inspection called for; or (3) building locked up when inspection called for	25.00	25.00
Construction is commenced before a permit is obtained, all fees that would have been required for such construction shall be doubled		
Bingo permit fee	150.00	150.00
Certificate of competency - exterior examination	25.00	25.00
Certificate of competency - letter of reciprocity	15.00	15.00
Mobile vendor license application fee	50.00	50.00
Mobile vendor license yearly renewal fee	150.00	150.00
Taxi / limousine franchise fee	150.00	150.00
Valet parking fees		
1. Application fee (non-refundable)	50.00	50.00
2. The annual fee for a valet parking service license is \$100.00 per valet ramping space, up to a maximum of \$500.00 for five spaces. If the license is for a valet ramping zone, the annual fee will be a flat rate of \$500.00.		
3. In addition to the other fees required by this section, an applicant must also pay an annual \$50.00 fee for each sign, podium, or stand the applicant intends to place on the public property.		
4. There will be a one-time fee for each sign that must be placed in the public property by the city as a result of the proposed valet parking service. The fee for each of the city signs will be determined on a case-by-case basis, depending on the actual cost incurred by the city.		
Special subcontractor's license	100.00	100.00
Sidewalk café - administrative review fee	100.00	100.00
Pawn broker / Second hand dealer license	50.00	50.00
Fortuneteller permit	50.00	50.00
Contractor - general certification	75.00	75.00
Contractor - tested certification	75.00	75.00
Contractor - certified certification	20.00	20.00
Contractor - recertification	75.00	75.00

DEVELOPMENT SERVICES

Development Services Fees	Fiscal Year 2011-2012	Fiscal Year 2012-2013
Alcoholic beverage location permit		
1. New alcoholic beverage location permit (new location)	300.00	300.00
2. Change of ownership/leaseholder	200.00	200.00
2. Annual renewal fee for alcoholic beverage permits: \$100.00 (due and payable on or before October 1 of each year). If a permit holder fails to pay the annual renewal fee on or before October 1 of each year then the renewal fee shall be increased to \$200.00, but only if paid on or before November 1 of each year. Thereafter, the permit shall become void and a new location permit must be applied for pursuant to this chapter with the new location fee of \$200.00. The voided permit holder must stop selling alcoholic beverages after November 1.		
3. If a business is selling alcoholic beverages without a location permit or with a voided location permit after November 1 of each year, the owner of the business selling alcoholic beverages or the voided permit holder will be required to pay \$400.00 for a new location permit plus \$400.00 for every year selling alcoholic beverages without a location permit. A business that is selling alcoholic beverages without a location permit must stop selling alcoholic beverages immediately.		
Alcoholic beverage location permit - sign deposit	50.00	50.00
Alcoholic beverage location permit for a special event - profit	200.00	200.00
Alcoholic beverage location permit for a special event - nonprofit	50.00	50.00
Special event application (one day with no alcohol) -- profit	300.00	300.00
Special event application (one day with no alcohol) -- nonprofit	100.00	100.00
Special event application - carnival, circus, public exhibition and rodeo	500.00	500.00
Adult use establishment permit	500.00	500.00
Teen dance application	250.00	250.00
Driveway permit		
1. For each issuing permit	35.00	35.00
2. Plus the following when provided:		
a. Construction and repairs: \$0.45 for each \$100 or major fractional part thereof, of the sworn estimate of the cost of construction, reconstruction or repairs, exclusive equipment		
Right of way permit	25.00	25.00
Code Enforcement fees		
Case prosecution costs (per case based)		
Maps/Documents		
Comprehensive plan (GOPs)	20.00	20.00

DEVELOPMENT SERVICES

Development Services Fees	Fiscal Year 2011-2012	Fiscal Year 2012-2013
LDRS Book	125.00	125.00
24" x 36" Paper Copy (from large format printer)	3.00	3.00
Other copies from large format printer	\$0.50 per sq. ft.	\$0.50 per sq. ft.
11" by 17" Paper Copy -- Color	2.00	2.00
24" x 36" Paper Copy (from large format printer/plotter) -- Color	12.00	12.00
36" x 48" Paper Copy (from large format printer/plotter) -- Color	24.00	24.00
Custom Plots of GIS Maps, Topos and Aerials	\$0.75 per sq. ft.	\$0.75 per sq. ft.
Topographic Maps-Entire city on Disk in Auto-CAD	200.00	200.00
Topographic maps-Custom or specific requests- saved to disk less than full package	\$30.00 minimum charge	\$30.00 minimum charge
Aerial photos-entire city on disk	200.00	200.00
Aerial photos-custom or specific requests saved to disk less than full package	\$30.00 minimum charge	\$30.00 minimum charge
Custom Request for Topographic maps or aerial photos saved to disk that takes more than 60 minutes to process	200.00	200.00

ELECTRIC

Electric Fees	Fiscal Year 2011-2012	Fiscal Year 2012-2013
Residential Charges		
Customer Charge	\$ 9.33	\$ 9.33
Energy Charge	0.05584	0.05584
Transmission Charge	0.00529	0.00529
Distribution Charge	0.01417	0.01417
Subtotal Usage Charge	0.07530	0.07530
General Services		
Customer Charge	12.22	12.22
Energy Charge	0.05667	0.05667
Transmission Charge	0.00499	0.00499
Distribution Charge	0.01346	0.01346
Subtotal Usage Charge	0.07512	0.07512
Large Power < 150 kVA		
Customer Charge	24.45	24.45
Demand Charge	6.65	6.65
Energy Charge	0.03553	0.03553
Transmission Charge	0.00270	0.00270
Distribution Charge	0.00877	0.00877
Subtotal Usage Charge	0.04700	0.04700
Large Power 150 - 499 kVA		
Customer Charge	24.45	24.45
Demand Charge	7.30	7.30
Energy Charge	0.03751	0.03751
Transmission Charge	0.00260	0.00260
Distribution Charge	0.00589	0.00589
Subtotal Usage Charge	0.04600	0.04600
Large Power > 499 kVA		
Customer Charge	24.45	24.45
Demand Charge	8.25	8.25
Energy Charge	0.03579	0.03579
Transmission Charge	0.00296	0.00296
Distribution Charge	0.00625	0.00625
Subtotal Usage Charge	0.04500	0.04500
Large Power Low Load Factor		
Customer Charge	24.08	24.08
Energy Charge	0.09984	0.09984
Transmission Charge	0.00280	0.00280
Distribution Charge	0.01682	0.01682
Subtotal Usage Charge	0.11946	0.11946
Constant Load		
Customer Charge	2.50	2.50
Power Supply / kWh	0.04611	0.04611
Distribution / kWh	0.01712	0.01712
Transmission / kWh	0.00827	0.00827
Subtotal Usage Charge	0.07150	0.07150
Residential Time Of Use		
Customer Charge	14.35	14.35
On-Peak Energy Charge	0.11750	0.11750
Off-Peak Energy Charge	0.04033	0.04033
General Services Time of Use		

ELECTRIC

Electric Fees	Fiscal Year 2011-2012	Fiscal Year 2012-2013
Customer Charge	17.24	17.24
On-Peak Energy Charge	0.11673	0.11673
Off-Peak Energy Charge	0.04057	0.04057
Large Power < 150 kVA Time of Use		
Customer Charge	40.00	40.00
On-Peak Demand Charge	8.60	8.60
Off-Peak Demand Charge	1.95	1.95
On-Peak Energy Charge	0.03603	0.03603
Off-Peak Energy Charge	0.03603	0.03603
Large Power 150 - 499 kVA Time of Use		
Customer Charge	40.00	40.00
On-Peak Demand Charge	9.45	9.45
Off-Peak Demand Charge	1.82	1.82
On-Peak Energy Charge	0.03603	0.03603
Off-Peak Energy Charge	0.03603	0.03603
Large Power > 499 kVA Time of Use		
Customer Charge	40.00	40.00
On-Peak Demand Charge	10.92	10.92
Off-Peak Demand Charge	1.96	1.96
On-Peak Energy Charge	0.03540	0.03540
Off-Peak Energy Charge	0.03540	0.03540
Customer Service Fees		
Initial Customer	40.00	40.00
Transfer (cut/reconnect)	25.00	25.00
Personal (Online) Credit Check	5.00	5.00
Re-read Charge	15.00	15.00
Pole Cut	45.00	45.00
Pole Reconnect	45.00	45.00
Late Fees	5% of Balance	5% of Balance
Bad Check Fees	FL Statutes	FL Statutes
Delinquent Cut/Reconnect	25.00	25.00
After Hours Reconnect	50.00	50.00
After Hours Pole Reconnect	160.00	160.00
After Hours Commercial Reconnect	160.00	160.00
After 2 Same Day Service Charge	60.00	60.00
Apartment Transfer Program	9.00	9.00
Meter Testing (No Change)	20.00	20.00
Temporary Service	100.00	100.00
Tampering (plus cost of repairs)	262.50	262.50
Contribution in aid of construction	See Ordinance	See Ordinance
Transformer Rental	1.5% per month of the total cost of all installed utility-owned facilities beyond meter point	1.5% per month of the total cost of all installed utility-owned facilities beyond meter point
Transformer Owned Discount	\$0.15 per kVA of billing demand	\$0.15 per kVA of billing demand
Power Factor	Demand charge is applied to kVA, which is based on actual power factor	Demand charge is applied to kVA, which is based on actual power factor

ELECTRIC

Electric Fees	Fiscal Year 2011-2012	Fiscal Year 2012-2013
Residential Deposit	2.25 times average bill or \$250.00 minimum, whichever is greater	2.25 times average bill or \$250.00 minimum, whichever is greater
Commercial Deposit	2.25 times average bill or \$500.00 minimum, whichever is greater	2.25 times average bill or \$500.00 minimum, whichever is greater
Primary Metering Credits - Transmission	Billed kWh is 95% of metered kWh (5% loss)	Billed kWh is 95% of metered kWh (5% loss)
Primary Metering Credits - Distribution	Billed kWh is 97.5% of metered kWh (2.5% loss)	Billed kWh is 97.5% of metered kWh (2.5% loss)
Underground Differential	Customer shall pay estimated differential cost before work begins	Customer shall pay estimated differential cost before work begins
Fuel Cost Adjustment	0.05257 (Changes throughout the year by resolution)	0.05257 (Changes throughout the year by resolution)
High Load Factor Credit		
Load Factor 75% and higher	\$1.50 per kVA demand unit	\$1.50 per kVA demand unit
Load Factor 70% to 74%	\$1.25 per kVA demand unit	\$1.25 per kVA demand unit
Load Factor 65% to 69%	\$1.00 per kVA demand unit	\$1.00 per kVA demand unit
Load Factor 60% to 64%	\$0.75 per kVA demand unit	\$0.75 per kVA demand unit
Private Area Lighting Category I		
100 Watt High Pressure Sodium Post Top		
Initial Charge	N/A	N/A
Monthly Rate	8.65	8.65
100 Watt Mercury Vapor Post Top		
Initial Charge	N/A	N/A
Monthly Rate	5.63	5.63
175 Watt Mercury Vapor Post Top		
Initial Charge	N/A	N/A
Monthly Rate	8.17	8.17
100 Watt High Pressure Sodium Luminaries		
Initial Charge	105.00	105.00
Monthly Rate	7.71	7.71
175 Watt Mercury Vapor Luminaries		
Initial Charge	N/A	N/A
Monthly Rate	7.67	7.67
250 Watt High Pressure Sodium Luminaries		
Initial Charge	140.00	140.00
Monthly Rate	13.63	13.63
400 Watt Mercury Vapor Luminaries		
Initial Charge	N/A	N/A
Monthly Rate	16.00	16.00
400 Watt Metal Halide Flood		
Initial Charge	215.71	215.71
Monthly Rate	19.88	19.88

ELECTRIC

Electric Fees	Fiscal Year 2011-2012	Fiscal Year 2012-2013
Private Area Lighting Category II		
100 Watt High Pressure Sodium Post Top		
Initial Charge	N/A	N/A
Monthly Rate	5.52	5.52
100 Watt Mercury Vapor Post Top		
Initial Charge	N/A	N/A
Monthly Rate	2.50	2.50
175 Watt Mercury Vapor Post Top		
Initial Charge	N/A	N/A
Monthly Rate	2.50	2.50
100 Watt High Pressure Sodium Luminaries		
Initial Charge	105.00	105.00
Monthly Rate	4.58	4.58
175 Watt Mercury Vapor Luminaries		
Initial Charge	N/A	N/A
Monthly Rate	2.00	2.00
250 Watt High Pressure Sodium Luminaries		
Initial Charge	140.00	140.00
Monthly Rate	5.55	5.55
400 Watt Mercury Vapor Luminaries		
Initial Charge	N/A	N/A
Monthly Rate	4.00	4.00
400 Watt Metal Halide Flood		
Initial Charge	215.71	215.71
Monthly Rate	7.38	7.38
Private Area Lighting Category III		
100 Watt High Pressure Sodium Post Top		
Initial Charge	N/A	N/A
Monthly Rate	N/A	N/A
100 Watt Mercury Vapor Post Top		
Initial Charge	N/A	N/A
Monthly Rate	N/A	N/A
175 Watt Mercury Vapor Post Top		
Initial Charge	N/A	N/A
Monthly Rate	N/A	N/A
100 Watt High Pressure Sodium Luminaries		
Initial Charge	105.00	105.00
Monthly Rate	2.10	2.10
175 Watt Mercury Vapor Luminaries		
Initial Charge	N/A	N/A
Monthly Rate	N/A	N/A
250 Watt High Pressure Sodium Luminaries		
Initial Charge	140.00	140.00
Monthly Rate	3.05	3.05
400 Watt Mercury Vapor Luminaries		
Initial Charge	N/A	N/A
Monthly Rate	N/A	N/A
400 Watt Metal Halide Flood		
Initial Charge	215.71	215.71
Monthly Rate	3.05	3.05

ELECTRIC

Electric Fees	Fiscal Year 2011-2012	Fiscal Year 2012-2013
Private Area Lighting - Poles and Conductor		
Standard 30 foot wood pole		
Initial Charge	100.00	100.00
Monthly Charge (per unit)	2.75	2.75
Standard 35 foot wood pole		
Initial Charge	130.00	130.00
Monthly Charge (per unit)	3.75	3.75
Underground 30 foot wood pole		
Initial Charge	105.00	105.00
Monthly Charge (per unit)	3.00	3.00
Underground 35 foot wood pole		
Initial Charge	135.00	135.00
Monthly Charge (per unit)	4.00	4.00
30 foot concrete pole		
Initial Charge	190.00	190.00
Monthly Charge (per unit)	5.25	5.25
35 foot concrete pole		
Initial Charge	200.00	200.00
Monthly Charge (per unit)	5.50	5.50
14 foot fiberglass poles (for existing installations only)		
Initial Charge	N/A	N/A
Monthly Charge (per unit)	2.75	2.75
Laminated wood poles (for existing installations only)		
Initial Charge	N/A	N/A
Monthly Charge (per unit)	2.75	2.75
Additional wire span (up to 200 feet)		
Initial Charge	90.00	90.00
Monthly Charge (per unit)	2.50	2.50
Private Area Lighting - Decorative Fixtures		
Poles Only		
Decorative Pole - Round Tapered		
Initial Charge	170.41	170.41
Monthly Charge (per unit)	4.73	4.73
Fixture Only - Category I		
70 Watt high pressure sodium coachlight		
Initial Charge	202.01	202.01
Monthly Charge (per unit)	9.26	9.26
70 Watt high pressure sodium acorn		
Initial Charge	324.19	324.19
Monthly Charge (per unit)	12.65	12.65
250 Watt high pressure sodium RA Area Box		
Initial Charge	253.26	253.26
Monthly Charge (per unit)	16.67	16.67
400 Watt high pressure sodium RC Area Box		
Initial Charge	253.26	253.26
Monthly Charge (per unit)	21.20	21.20
Fixture Only - Category II		
70 Watt high pressure sodium coachlight		
Initial Charge	202.01	202.01
Monthly Charge (per unit)	7.01	7.01

ELECTRIC

Electric Fees	Fiscal Year 2011-2012	Fiscal Year 2012-2013
70 Watt high pressure sodium acorn		
Initial Charge	324.19	324.19
Monthly Charge (per unit)	10.40	10.40
250 Watt high pressure sodium RA Area Box		
Initial Charge	253.26	253.26
Monthly Charge (per unit)	8.43	8.43
400 Watt high pressure sodium RC Area Box		
Initial Charge	253.26	253.26
Monthly Charge (per unit)	8.43	8.43
Fixture Only - Category III		
70 Watt high pressure sodium coachlight		
Initial Charge	202.01	202.01
Monthly Charge (per unit)	N/A	N/A
70 Watt high pressure sodium acorn		
Initial Charge	324.19	324.19
Monthly Charge (per unit)	N/A	N/A
250 Watt high pressure sodium RA Area Box		
Initial Charge	253.26	253.26
Monthly Charge (per unit)	3.05	3.05
400 Watt high pressure sodium RC Area Box		
Initial Charge	253.26	253.26
Monthly Charge (per unit)	3.05	3.05

ENGINEERING

Engineering Fees	Fiscal Year 2011-2012	Fiscal Year 2012-2013
Right of Way Permits	\$ 10.00	\$ 25.00
Real Estate		
Burial Permits	25.00	25.00
Prints & Maps		
24" x 36" Paper	3.00	3.00
24" x 36" Mylar	12.00	12.00
30" x 40" Paper	5.00	5.00
30" x 40" Mylar	24.00	24.00
36" x 72" Paper	8.00	8.00
36" x 72" Mylar	32.00	32.00
31" x 31" Paper	32.00	32.00
31" x 31" Mylar	100.00	100.00
Topo (1/4 Section on Disc)	100.00	100.00
84" x 36" (500 scale) Paper	32.00	32.00
84" x 36" (500 scale) Mylar	128.00	128.00
Copies		
8 1/2" x 11" - 1 Sided Copies	0.15	0.15
8 1/2" x 11" - Double Sided Copies	0.20	0.20
11" x 17" - 1 Sided Copies	0.20	0.20

RECREATION & PARKS

Recreation Fees	Fiscal Year 2011-2012	Fiscal Year 2012-2013
Event Food Vendor	\$ 40.00 - 215.00 See Note 1	\$ 40.00 - 215.00 See Note 1
Event Craft Vendor	25.00 - 75.00 See Note 1	25.00 - 75.00 See Note 1
Event Sponsor	500.00 - 5,000.00 See Note 1	500.00 - 5,000.00 See Note 1
Special Event Application Fee - Minor (no road closure)	50.00	50.00
Special Event Application Fee - Minor (with road closure)	50.00	100.00
Special Event Application Fee - Major (parades and runs within designated routes)	50.00	250.00
Special Event Application - Late Fee (for applications filed inside of 30 days before the event is to be held)	-	100.00
Special Event - New Route Design (for parades and runs that do not want to use an established route)	-	\$40.00 per hour
Special Event Support - Fire Truck or Mule ATV	\$100.00 per hour	\$100.00 per hour
Special Event Support - Fire Engine	\$150.00 per hour	\$150.00 per hour
Special Event Support - Police (per officer)	\$40.00 per hour	\$40.00 per hour
Special Event Support - Public Works and Recreation & Parks Labor	\$46.22 - \$25.32 per hour	\$35.00 per hour
Special Event Support - Electric Labor	Varies	\$40.00 per hour
Special Event Support - Trash Cans	\$5.00 each	\$5.00 each
Special Event Support - 8 CY Dumpster	55.75	55.75
Special Event Support - Power Temp Pole	100.00	200.00
Special Event Support - Panel Box	25.00	25.00
Special Event Support - Electric Usage	\$5.00 per hour	\$5.00 per hour
Recreation Programs		
Recreation Program Fees	See Note 2	See Note 2
Pool Admission - Child	1.50	2.00
Pool Admission - Adult	2.50	3.00
Pool Admission - Child Pass	30.00	45.00
Pool Admission - Adult Pass	40.00	55.00
Park and Facility Reservations		
Note 3 applies to Facility Fees	See Note 3	See Note 3
American Legion Rental	300.00	300.00
Recreation Center Rental	\$35.00 per hour	\$35.00 per hour
Athletic Fields and Courts	\$25.00 per hour	\$10.00 per hour
Athletic Field and Courts with Lights	\$25.00 per hour	15.00 per hour
Baseball/Softball Field Lining	\$100.00 each	\$50.00 each
Baseball/Softball Field Re-Lining (Complete re-lining required after a 3 week gap in programming)		\$25.00 each
Football/Soccer/Lacrosse Field Lining	\$100.00 each	\$150.00 each
Football/Soccer/Lacrosse Field Re-Lining (Complete re-lining required after a 3 week gap in programming)		\$75.00 each
MLK Field - Game Rental (field lined)	100.00	Consolidated into above rates
MLK Field - Practice Rental (no field lining)	\$25.00 per hour	Consolidated into above rates

RECREATION & PARKS

ORS - Field Rental	\$35.00 per hour	Consolidated into above rates
ORS - Tournament Rental	See Note 4	See Note 4
Croskey Gymnasium	\$50.00 per hour	\$50.00 per hour
Aquatic Facility Rentals	\$100.00 per hour	\$100.00 per hour
Park Pavilion Large	\$37.10 up to 4 hours \$63.60 more than 4 hrs	\$37.10 up to 4 hours \$63.60 more than 4 hrs
Park Pavilion Small	\$21.20 up to 4 hours \$42.40 more than 4 hrs	\$21.20 up to 4 hours \$42.40 more than 4 hrs
Golf		
Memberships	Set by Recreation and Parks Director	
Greens Fees	Set by Recreation and Parks Director	
Cart Rental	Set by Recreation and Parks Director	
Ocala Golf Club Banquet Hall Rental	400.00 - 750.00	400.00 - 750.00
Equipment		
Note 3 applies to Equipment Fees	See Note 3	See Note 3
Bleachers	60.00	75.00
Large Stage per section	180.00	200.00
Small Stage per section	90.00	100.00

Note 1 - Depends on event size, space and power needs

Note 2 - Recreation fees are set to cover direct program costs at a minimum and keeping in mind the ability of patrons to pay. For FY 2013, staff will be bringing forward a proposed non-resident fee for recreation programs for approval by City Council.

Note 3 - Facility and equipment Rental Fees may be waived or reduced by the Recreation and Park Director for other government agencies with reciprocal arrangements for joint use of facilities/equipment; and other community recreation providers whose services facilitate the provision of public recreation in the community. All other uses by 501 c(3) organizations or as fundraisers on behalf of a 501 c(3) organization shall be at 50% of the rental rate provided herein. All uses by organizations other than the City of Ocala Recreation and Parks Department are subject availability and at the discretion of the Recreation and Parks Director. City staff does not deliver equipment to non-City property unless the property is being used by the City for a City sponsored event or the delivery is for another government agency with reciprocal arrangements for use and delivery of equipment.

Note 4 - Use of athletic fields for organized youth sports activities is typically negotiated per contract/permit and price determined based on community need.

Note 5 - All fees paid on-line are subject to additional administrative/convenience fees as set by City policy.

SANITATION

Sanitation Fees	Fiscal Year 2011-2012	Fiscal Year 2012-2013
Curbside Garbage /Loose yard waste	\$ 21.70	\$ 21.70
Multifamily Residence	15.45	15.45
Business Curbside	33.75	33.75
Sharp Container Pick up / Delivery of new per container	5.00	5.00
Bulk Collection Labor / Overhead	\$8.25 per 1/4 hour	\$8.25 per 1/4 hour
Bulk Collection Disposal	\$33.00 per 1/4 Truckload	\$33.00 per 1/4 Truckload
White Good Collection	\$12.50 per Appliance	\$12.50 per Appliance
Waste Tires accumulation in excess of 5 cubic yards	\$30.00 plus disposal	\$30.00 plus disposal
Commercial Sanitation - Dumpsters		
2 Cubic Yards (1) per week	52.10	52.10
2 Cubic Yards (2) per week	95.99	95.99
2 Cubic Yards (3) per week	137.79	137.79
2 Cubic Yards (4) per week	177.50	177.50
2 Cubic Yards (5) per week	215.12	215.12
2 Cubic Yards (6) per week	250.65	250.65
2 Cubic Yard - Extra Dump Fee	11.17	11.17
4 Cubic Yards (1) per week	88.88	88.88
4 Cubic Yards (2) per week	167.88	167.88
4 Cubic Yards (3) per week	243.07	243.07
4 Cubic Yards (4) per week	314.60	314.60
4 Cubic Yards (5) per week	382.32	382.32
4 Cubic Yards (6) per week	446.27	446.27
4 Cubic Yard - Extra Dump Fee	20.08	20.08
6 Cubic Yards (1) per week	123.37	123.37
6 Cubic Yards (2) per week	235.29	235.29
6 Cubic Yards (3) per week	341.88	341.88
6 Cubic Yards (4) per week	443.14	443.14
6 Cubic Yards (5) per week	539.07	539.07
6 Cubic Yards (6) per week	629.67	629.67
6 Cubic Yard - Extra Dump Fee	28.49	28.49
8 Cubic Yards (1) per week	153.25	153.25
8 Cubic Yards (2) per week	293.70	293.70
8 Cubic Yards (3) per week	427.46	427.46
8 Cubic Yards (4) per week	554.53	554.53
8 Cubic Yards (5) per week	674.92	674.92
8 Cubic Yards (6) per week	788.61	788.61
8 Cubic Yard - Extra Dump Fee	35.75	35.75
Compacted Municipal Waste shall be charged (3) times the applicable rate shown above		
Extra Dump Fee for Re-routing of Truck	20.00	20.00
Special Commercial Services		
Gates/Fences/Locks	\$2.35 Per Service	\$2.35 Per Service
Rerouting/special pickup time	\$20.00 Per Service	\$20.00 Per Service
Shared Commercial Municipal Solid Waste Container	\$22.22/Month	\$22.22/Month
After hrs. Emergency Services	\$30.00 Per Service	\$30.00 Per Service
Dumpster on Wheels	\$10.00 Extra Per Month	\$10.00 Extra Per Month
Private Collector Permit Application Fee	\$100.00 Annually	\$100.00 Annually
Private Collector Annual Renewal Form Fee	\$100.00 Annually	\$100.00 Annually
Permit to use Private Collector	\$20.00 Annually	\$20.00 Annually
Additional Disposal Fee Per Cart	\$19.44/Month	\$19.44/Month

TELECOMMUNICATIONS

Telecommunications Charges	Fiscal Year 2011-2012	Fiscal Year 2012-2013
Commercial Internet		
1 Meg	\$ 206.25	\$ 206.25
2 Meg	375.00	375.00
3 Meg	506.25	506.25
4 Meg	675.00	675.00
5 Meg	750.00	750.00
6 Meg	900.00	900.00
7 Meg	918.75	918.75
8 Meg	1,050.00	1,050.00
9 Meg	1,181.25	1,181.25
10 Meg	1,200.00	1,200.00
20 Meg	2,220.00	2,220.00
45 Meg	4,590.00	4,590.00
100 Meg	9,300.00	9,300.00
Co-Location Internet		
1 Meg	126.25	126.25
2 Meg	252.50	252.50
3 Meg	378.75	378.75
4 Meg	505.00	505.00
5 Meg	530.00	530.00
6 Meg	636.00	636.00
7 Meg	742.00	742.00
8 Meg	848.00	848.00
9 Meg	945.00	945.00
10 Meg	1,000.00	1,000.00
20 Meg	1,600.00	1,600.00
45 Meg	3,375.00	3,375.00
MAN Connections		
<1.5 Meg (at each end)	I.B.C. - See Note 1	I.B.C. - See Note 1
<3.0 Meg (at each end)	\$80 or I.B.C.	\$80 or I.B.C.
<6.0 Meg (at each end)	\$125 or I.B.C.	\$125 or I.B.C.
<10 Meg (at each end)	\$200 or I.B.C.	\$200 or I.B.C.
Committed Bandwidth		
10 Meg (at each end)	399.00	399.00
100 Meg (at each end)	650.00	650.00
1000 Meg (at each end)	1,200.00	1,200.00
Dark Fiber (at each end)	\$1,000 or I.B.C.	\$1,000 or I.B.C.
Dark Fiber Maintenance	80.00	80.00
Residential Shared Internet	40.00	40.00
Commercial Shared Internet	99.00	99.00
Equipment Return Charge	-	150.00

Note 1 - Individual Business Case (I.B.C.)

WATER & SEWER

Water & Sewer Charges	Fiscal Year 2011-2012	Fiscal Year 2012-2013
Sewer Base Rate - Residential		
5/8 inch meter	\$ 22.32	\$ 22.32
1 inch meter	22.32	22.32
1 1/2 inch meter	22.32	22.32
2 inch meter	22.32	22.32
Sewer Base Rate - Commercial		
5/8 inch meter	32.23	32.23
1 inch meter	114.76	114.76
1 1/2 inch meter	181.44	181.44
2 inch meter	368.37	368.37
3 inch meter	546.95	546.95
4 inch meter	1,186.50	1,186.50
6 inch meter	1,536.32	1,536.32
8 inch meter	2,879.73	2,879.73
Residential & Commercial Sewer Consumption Rates		
Volume Charger per 100 cubic ft	2.18	2.18
No charge over 1,300 cubic feet for residential customers only		
Flat Rate Sewer Charge	37.73	37.73
Reclaimed Water Service Charges		
Monthly Base Rate per Unit	4.60	4.60
Consumption Rate per 100 CF: 0 - 2,500	0.36	0.36
Consumption Rate per 100 CF: 2,500 and above	0.56	0.56
Large Volume Users (3 inch meter or greater): Consumption Rate per 100 CF	0.07	0.07
City Installed		
5/8 inch meter	1,200.00	1,200.00
1 inch meter	1,260.00	1,260.00
1 1/2 inch meter	2,000.00	2,000.00
2 inch meter	2,350.00	2,350.00
Developer Installed		
5/8 inch meter	292.00	292.00
1 inch meter	350.00	350.00
1 1/2 inch meter	531.00	531.00
2 inch meter	558.00	558.00
Service Charge	40.00	40.00
Water Charges		
Water Meter Installation Charges		
City Installed		
5/8 inch meter	1,200.00	1,200.00
1 inch meter	1,260.00	1,260.00
1 1/2 inch meter	2,000.00	2,000.00
2 inch meter	2,350.00	2,350.00
3 inch and up	Actual cost plus overhead	Actual cost plus overhead
Developer Installed		
5/8 inch meter	292.00	292.00
1 inch meter	350.00	350.00
1 1/2 inch meter	531.00	531.00

WATER & SEWER

Water & Sewer Charges	Fiscal Year 2011-2012	Fiscal Year 2012-2013
2 inch meter	558.00	558.00
3 inch and up	Actual cost plus overhead	Actual cost plus overhead
Service Charge	40.00	40.00
Hydrant or Jumper Service Deposit		
5/8 inch meter	125.00	125.00
3 inch meter	750.00	750.00
Hydrant or Jumper Monthly Flat Rate	\$30.00 plus consumption	\$30.00 plus consumption
Water Meter Test Fee	50.00	50.00
Water Base Rates		
5/8 inch meter	9.20	9.20
1 inch meter	28.68	28.68
1 1/2 inch meter	52.15	52.15
2 inch meter	116.79	116.79
3 inch meter	220.15	220.15
4 inch meter	265.57	265.57
6 inch meter	408.56	408.56
8 inch meter	598.53	598.53
Water Consumption Rates - Residential & Commercial Irrigation		
Volume Charge per 100 cubic feet:		
0 - 1,400	0.72	0.72
1,401 - 2,000	1.12	1.12
2,001 - 5,000	1.81	1.81
5,001 - 10,000	3.63	3.63
10,001 and above	7.25	7.25
Water Consumption Rates - Commercial/Industrial Non-		
Volume Charge per 100 cubic feet:		
	0.92	0.92
Commercial/Residential Monthly Base Charge		
Master Meter	8.28	8.28
Water & Sewer Impact Fees		
Residential		
Single-Family (sq. ft.)		
0 - 1,499 (0.60 ERU Factor)	1,906	1,906
1,500 - 2,499 (0.75 ERU Factor)	2,383	2,383
2,500 - 3,499 (1.00 ERU Factor)	3,176	3,176
3,500 and above (1.25 ERU Factor)	3,971	3,971
Multi-Family		
Duplex (1.20 ERU Factor)	3,812	3,812
Triplex (1.80 ERU Factor)	5,716	5,716
Quad (2.40 ERU Factor)	7,622	7,622
Apartment		
1 BR (0.50 ERU Factor)	1,588	1,588
2 BR (0.70 ERU Factor)	2,224	2,224
3 BR (0.85 ERU Factor)	2,699	2,699

WATER & SEWER

Water & Sewer Charges	Fiscal Year 2011-2012	Fiscal Year 2012-2013
Non-Residential		
3/4 inch meter (1.00 ERU Factor)	3,176	3,176
1 inch meter (2.50 ERU Factor)	7,940	7,940
1 1/2 inch meter (5.00 ERU Factor)	15,880	15,880
2 inch meter (8.00 ERU Factor)	25,408	25,408
Above 2 inch meter (Per ERU based on estimate flows by attributes)	3,176	3,176

Fiscal Year 2012-2013
Capital Improvement Plan





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Capital Improvement Plan Project Evaluation Guidelines Fiscal Year 2012-2013

The following guidelines determine what is a CIP project (all must apply in order to be classified as a CIP project):

- 1) Relatively high monetary value (greater than \$10,000)
- 2) Long life (greater than five years)
- 3) Results in creation of a capital asset or the revitalization of a capital asset

Included within the above definition of a Capital project are the following items:

- Construction of new City facilities
- Remodeling or expansion of existing facilities
- Purchase, improvement and development of land
- Operating equipment and machinery for new or expanded facilities
- Planning, architectural, and engineering costs related to specific capital improvements
- Vehicles and other large equipment
- Street construction or reconstruction
- Historical considerations in order to be consistent with future projects

The Capital Improvement program is based on an extensive prioritization process. Projects are prioritized based on City critical objectives and strategies, the Comprehensive Plan, special studies and reports, City Council and department priorities, and anticipated funding sources. Projects are then evaluated on the following project prioritization matrix.

1. **Capital Costs** – These represent the annual total costs, including future year capital costs. Also to be considered is whether the proposed project will reduce future capital costs, for example, a rehabilitation project that averts a more expensive, subsequent replacement, and the extent of such savings.
 - a) Lower future capital costs
 - b) High future capital costs
 - c) No impact
2. **Annual Costs** – The expected change in operation and maintenance costs. Operating departments provide year-by-year estimates of the additional costs or reductions likely in the operating budget because of the new project. Also to be considered is changes in revenues, which may be affected by a project, for example, the loss of property taxes incurred when private land is used for a capital project.

- a) Lower operating costs (inclusive of personnel)
 - b) Higher source of revenues
 - c) Increases in productivity or opportunity
 - d) Higher operating costs
 - e) Lower source of revenues
 - f) No impact
3. **Environmental, Health and Safety Effects** – This criterion includes health-related environmental impacts and significant quality-of-life related impacts like reductions/increases in traffic accidents, injuries, deaths, sickness due to poor water quality, health hazards due to sewer problems, community appearance , noise, air and water pollution effects, damage to home, etc.
- a) Improves environmental protection and public health
 - b) Improves quality of life for residents and public safety
 - c) Improves community appearance
 - d) No impact
4. **Public Perception and Community/Citizen Benefits** – Economic impacts such as property values, the future tax base, added jobs, income to citizens, changes in business income, and the stabilization (or revitalization) of neighborhoods. Such impacts may apply more to capital projects related to growth and expansion than to infrastructure maintenance though deteriorating structures can adversely affect business.
- a) Add to tax base
 - b) Promote economic development
 - c) Create employment
 - d) Stabilize or revitalize neighborhood(s)
 - e) Project requested by neighborhood organization or other group
 - f) Specific request of the City Council
5. **Distributional Effects** – Estimates of the number and type of persons likely to be affected by the project and nature of the impact – for instance, explicit examination of project impact on various geographical areas; on low-moderate income areas; and on specific target groups. Equity issues are central here – who pays, who benefits.
- a) Significant regional benefit
 - b) City wide improvement
 - c) Benefits large portion of City
 - d) Benefits one neighborhood
 - e) Assists in elimination of slum and blight
 - f) No impact

6. **Implementation of the Project** – This element is a measure of (a) special implementation problems (e.g., physical or engineering restraints), (b) compatibility with the general direction of the City, (c) possible effects, such as higher future cost and inconvenience to the public.
 - a) Feasibility of implementation presents special implementation challenges
 - a) Deferral of the capital project will significantly increase the cost of the project
 - b) Deferral of the capital project will significantly increase the inconvenience to the public of not completing the project
 - c) Deferral of the capital project will increase operating costs
 - d) Deferral of the capital project will prevent operating cost savings or productivity improvements.

7. **Certainty of Information Supplied** – Amount of uncertainty and risk – For each proposal, each of the above criteria will have associated with it some degree of uncertainty as to cost estimates, effect on service quality, or impact of new procedures. When substantial uncertainties exist regarding any of the evaluation criteria for any proposal, the City should consider estimating, at least in broad terms, the amount of uncertainty – probability of occurrence – and the magnitude of the likely negative consequences. Few cities generate such information, but even “educated guesses” are useful here.
 - i. Certainty of the cost estimate is high based on recent bid document or publicly advertised price
 - ii. Certainty of the cost estimate is high based engineering estimate
 - iii. Certainty of the cost estimate is moderately high based on best professional judgement

8. **Effect on Interjurisdictional Relationships** – Possible beneficial/adverse effects on relationships with other jurisdictions or quasi-governmental agencies in the area constitute this criterion. Such effects, e.g., waste disposal via landfills in other jurisdictions, are likely to require special regional coordination and could impair the proposal’s attractiveness.
 - a) Interjurisdictional benefit will be achieved
 - b) Interjurisdictional project that has the support of another community or agency
 - c) Interjurisdictional project that will need to obtain approval from another community or agency

9. **City Critical Objective** – If a capital project directly addresses a City critical objective, the relative attractiveness of that project increases.
 - a) Identified in comprehensive Plan, Project PLAN or other study
 - b) Specific request of the City Council

- c) Consistent with vision statement “to become the premier service provider
- d) Consistent with annual work plan described in operating budget
- e) Important; but not critical

10. **Investment by the City** – Has the City made a significant investment in this programmatic area within the last five years?

- a) Significant investment made by the City in the last five years
- b) Significant investment made by the City to meet legal obligation
- c) Moderate investment
- d) No investment

After all proposed projects are prioritized using these ten criteria, the list will be reviewed from two more viewpoints: 1) does the list stand an “intuitive check”? Do projects fall in the priority order that was “anticipated”?, and (2) are there any linkages between projects? Are any projects related to each other geographically, or otherwise, such that having them accomplished concurrently would be advantageous? What about sequencing or timing? Are any projects dependent on the completion of other projects? Adjustments to the priority list may be necessary dependent on this final review.

City of Ocala

Capital Projects & Replacements Funding Plan Summary

Fiscal Year 2012-2013

Priority	091 092 097 103						
	*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	3/4 Mill Road Improv.	Fire/Police Improv.	Fire Impact Fees	1/8 Mill Neighborhood Enhan.
Total Cash Balance Forward FY2011-2012	-	-	-	6,018,636	6,640,820	533,407	1,768,136
Total Revenue Forecast FY2011-2012	10,673,750	5,307,548	634,300	2,594,883	904,954	61,000	443,533
Total Operating Allocated Funds FY2011-2012	-	-	-	-	2,500,000	59,172	300,000
Total CIP Allocated Funds FY2011-2012	-	-	-	5,921,202	580,443	385,130	314,910
Total Operating Funds Revenue Forecast FY2012-2013	-	-	-	-	898,016	-	448,840
Total Operating Allocated Funds FY2012-2013	-	-	-	-	2,680,251	-	376,500
Total CIP Available Funds	10,673,750	5,307,548	634,300	2,692,317	2,683,096	150,105	1,669,099
AIRPORT							
1 General Aviation Terminal	2,075,000	2,075,000					
2 Terminal Parking Lot Improvements	120,000	30,000					
3 West Side Access Road Extension	106,250	106,250					
4 Airport Rescue & Fire Fighting Building	512,500	12,500					
5 Hangar 19 Taxilane Improvements	320,000	80,000					
6 Airport Maintenance Building	400,000	100,000					
DEVELOPMENT SERVICES							
1 Wayfinding Signage Program							200,000
2 Phoenix Heights Acquisition & Redevelopment							82,955
3 Imagine North Magnolia		172,705					
4 Operation Tuscawilla Lighting		129,649					
5 West Ocala Linear Park							80,500
6 Downtown Parking Garage		406,444					
ELECTRIC							
1 Overhead/Underground/Lighting Work Orders							
2 Richmond Heights Substation Upgrades							
3 Electric Feeder Upgrades							
4 Smart Grid Enhancements							
5 Ocala Gateway Electric Enhancement Program							
6 Electric Primary Cable Injection							
7 Regulator Replacement							
8 Meter Data Management Information System							
ENGINEERING							
1 NW 31st Avenue				70,000			
2 NW 44th Avenue				100,000			
3 Osceola Linear Park	2,368,000			165,000			
4 Annual Citywide Resurfacing & Sidewalk Program				1,025,000			
5 Fort King Project				276,000			
6 Unimproved "Dirt" Road Improvement Program				200,000			
7 SW Broadway Project	179,000			328,000			
8 Quiet Zone CSXT Crossing Upgrade	105,000			100,000			
9 Bridge Repair Program				40,000			
10 SW 44th Avenue	2,075,000						
11 NE 46th Avenue & NE 21st Street				53,000			
12 Tree Haven Subdivision				100,000			
13 NE 36th Avenue	651,000						
14 NE 35th Avenue	762,000						
15 Fort King Roundabout Improvements				25,000			
16 Magnolia & First Avenue Study							80,000
17 SE Magnolia Avenue Improvements							20,000
18 SE First Avenue Improvements							20,000
19 SE/SW 10th Street Improvements							20,000
Reserve For Future Capital Projects			39,300				

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
5,736,651	5,388,681	6,809,625	3,458,962	17,489,087	9,759,728	4,766,763	11,039,775	3,142,622	82,552,893
5,524,874	3,387,673	1,580,152	68,240	293,876	1,384,448	145,752	343,828	598,384	33,947,195
7,760,616	3,619,404	-	-	-	-	-	7,000,000	115,278	21,354,470
1,900,000	3,800,702	7,661,810	1,949,532	8,446,700	4,169,229	1,593,750	559,500	10,900	37,293,808
5,032,028	4,707,456	-	-	-	1,239,970	-	-	539,003	12,865,313
4,769,742	3,383,631	-	-	-	1,462,157	-	-	299,255	12,971,536
1,863,195	2,680,073	727,967	1,577,670	9,336,263	6,752,760	3,318,765	3,824,103	3,854,576	57,745,587
									4,150,000
									150,000
									212,500
									525,000
									400,000
									500,000
									200,000
									82,955
									172,705
									129,649
									80,500
									406,444
				1,100,000					1,100,000
				900,000					900,000
				621,700					621,700
				250,000					250,000
				150,000					150,000
				500,000					500,000
				50,000					50,000
				230,000					230,000
	103,000								173,000
									100,000
		100,000	275,000	411,658					3,319,658
									1,025,000
		100,000		70,000					446,000
	5,000	100,000		5,000					310,000
				100,000					607,000
									205,000
									40,000
	640,000								2,715,000
	5,000								58,000
									100,000
									651,000
									762,000
									25,000
									80,000
									20,000
									20,000
									20,000
									39,300

Priority	091 092 097 103						
	*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	3/4 Mill Road Improv.	Fire/Police Improv.	Fire Impact Fees	1/8 Mill Neighborhood Enhan.
PUBLIC WORKS							
1	Heritage Hills Improvements						
2	Tuscawilla South Pond						
3	Smith Daugherty Subdivision						
4	Drainage Well(s) Improvements						
5	NE 13th Street & NE 11th Avenue						
RECREATION & PARKS							
1	Downtown Square Project						
2	Tuscawilla Park Improvements	1,845,000					
3	American Legion Renovation & Addition	350,000					
4	Scott Springs						
5	MLK Recreation Complex						
6	Ocala Regional Sportsplex						
7	ADA Compliance Transition Plan						38,850
8	Pine Oaks Preserve Fence Replacement						
9	Pine Oaks Golf Course Parking Lot Resurfacing						
TELECOMMUNICATIONS							
1	Annual Fiber Builds - Adding Customer Base		300,000				
2	Annual Fiber Builds - Road Projects		48,000				
WATER & SEWER							
1	Water Main Improvements						
2	Sanitary Sewer Main Improvements						
3	Water Main Service Improvements						
4	Ocala Meadows Project	1,000,000					
5	Miscellaneous New Extensions & Improvements						
6	Perry Reuse Replacements						
7	Lift Station Improvements						
8	Reuse Connections Between WRF's						
9	Water System Impr. (Citrus Park & Raven Hill)						
10	WRF 2 Improvements						
11	Pine Oaks Pond Improvements						
12	On Top of the World Water & Reuse Extensions						
13	Water & Sewer Facilities Coatings						
14	Facility Lighting & Energy Efficiency Improvements						
15	Silver Springs Sewer Extension						
16	Water, Sewer, & Reuse Extensions						
17	Water & Sewer Reimbursements						
18	Hookup Customers To City Water & Sewer						
FACILITIES MAINTENANCE							
FLEET MANAGEMENT							
INFORMATION TECHNOLOGY							
			247,000				
TOTAL FY2013 CIP REQUESTS							
	10,673,750	5,307,548	634,300	2,482,000	-	-	542,305
Total Estimated Cash Balance Forward FY2012-2013							
	-	-	-	210,317	2,683,096	150,105	1,126,794
Total Capital Fund Revenue Forecast FY2012-2013							
	-	-	-	2,629,365	-	61,000	-
TOTAL AVAILABLE FUNDS FY2013-2014							
	-	-	-	2,839,682	2,683,096	211,105	1,126,794

*PENDING GRANT AWARD

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
	286,000								286,000
	110,000								110,000
	17,000								17,000
	105,000								105,000
	206,000								206,000
			114,000						114,000
									1,845,000
									350,000
			158,172						158,172
			70,000						70,000
			20,000						20,000
									38,850
			44,000						44,000
			155,000						155,000
									300,000
									48,000
		560,000							560,000
		505,000							505,000
		160,000							160,000
							385,000		1,385,000
		1,000,000							1,000,000
		200,000							200,000
		750,000							750,000
							500,000		500,000
		250,000							250,000
		750,000							750,000
		255,000							255,000
						500,000			500,000
		300,000							300,000
		150,000							150,000
						300,000			300,000
		300,000							300,000
		70,000							70,000
		150,000							150,000
					122,938				122,938
					110,000				110,000
					324,820				571,820
-	1,477,000	5,700,000	836,172	4,388,358	557,758	800,000	885,000	-	34,284,191
1,863,195	1,203,073	(4,972,033)	741,498	4,947,905	6,195,002	2,518,765	2,939,103	3,854,576	23,461,396
-	-	5,806,870	68,240	293,876	-	187,324	661,084	-	9,707,759
1,863,195	1,203,073	834,837	809,738	5,241,781	6,195,002	2,706,089	3,600,187	3,854,576	33,169,155

OCALA INTERNATIONAL AIRPORT

PRIORITY	PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Year	Fiscal Year 2013	Fiscal Year 2014	Fiscal Year 2015	Fiscal Year 2016	Fiscal Year 2017	TOTAL
1	General Aviation Terminal	*UNFUNDED	-	4,150,000	-	-	-	-	4,150,000
2	Terminal Parking Lot Improvements	*UNFUNDED	-	150,000	-	-	-	-	150,000
3	West Side Access Road Extension	*UNFUNDED	-	212,500	-	-	-	-	212,500
4	Airport Rescue & Fire Fighting Building	*UNFUNDED	-	525,000	-	-	-	-	525,000
5	Hangar 19 Taxilane Improvements	*UNFUNDED	-	400,000	-	-	-	-	400,000
6	Airport Maintenance Building	*UNFUNDED	-	500,000	-	-	-	-	500,000
7	Realignment of Taxiway E, Phase 1		-	-	927,703	-	-	-	927,703
8	Design and Construct Fuel Farm		-	-	600,000	-	-	-	600,000
9	Construct Taxiway C		-	-	9,500,000	-	-	-	9,500,000
10	Construct Taxiways Connecting GA Apron		-	-	700,000	-	-	-	700,000
11	Fog Seal Runway 18/36 w/ Asphalt Rejuvenator		-	-	350,000	-	-	-	350,000
12	Realignment of Taxiway E, Phase 2		-	-	-	886,781	-	-	886,781
13	Construct South GA Apron		-	-	-	2,000,000	-	-	2,000,000
14	Rehabilitate FBO Terminal Apron		-	-	-	1,000,000	-	-	1,000,000
15	Widen Runway 8/26		-	-	-	1,000,000	-	-	1,000,000
16	Realignment of Taxiway E, Phase 3		-	-	-	-	927,703	-	927,703
17	Extend West Side Access Road		-	-	-	-	330,000	-	330,000
18	Construct Run-Up Areas For Runway 18/36		-	-	-	-	157,500	-	157,500
19	North Industrial Park Access Road		-	-	-	-	650,000	-	650,000
20	Expand Fuel Farm		-	-	-	-	-	110,000	110,000
21	Property Acquisition (6.66 Acres on 60th Avenue)		-	-	-	-	-	1,000,000	1,000,000
22	West Industrial Park Roads (South)		-	-	-	-	-	1,000,000	1,000,000
23	EA - Runway 18/36 Extension		-	-	-	-	-	-	-
24	Relocate Lightning Detector		-	-	-	-	-	-	-
25	Relocate ASOS		-	-	-	-	-	-	-
26	Property Acquisition (North of SW 38th Street)		-	-	-	-	-	-	-
27	Relocate Glide Slope Antenna And MALSR		-	-	-	-	-	-	-
28	Runway 18/36 Extension		-	-	-	-	-	-	-
	TOTAL		-	5,937,500	12,077,703	4,886,781	2,065,203	2,110,000	27,077,187

*PENDING GRANT AWARD

City of Ocala

Capital Projects & Replacements Funding Plan

Fiscal Year 2012-2013

Priority	091 092 097 103						
	*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	3/4 Mill Road Improv.	Fire/Police Improv.	Fire Impact Fees	1/8 Mill Neighborhood Enhan.
Total Cash Balance Forward FY2011-2012	-	-	-	6,018,636	6,640,820	533,407	1,768,136
Total Revenue Forecast FY2011-2012	10,673,750	5,307,548	634,300	2,594,883	904,954	61,000	443,533
Total Operating Allocated Funds FY2011-2012	-	-	-	-	2,500,000	59,172	300,000
Total CIP Allocated Funds FY2011-2012	-	-	-	5,921,202	580,443	385,130	314,910
Total Operating Funds Revenue Forecast FY2012-2013	-	-	-	-	898,016	-	448,840
Total Operating Allocated Funds FY2012-2013	-	-	-	-	2,680,251	-	376,500
Total Available Funds	10,673,750	5,307,548	634,300	2,692,317	2,683,096	150,105	1,669,099
AIRPORT							
1 General Aviation Terminal	2,075,000	2,075,000	-	-	-	-	-
2 Terminal Parking Lot Improvements	120,000	30,000	-	-	-	-	-
3 West Side Access Road Extension	106,250	106,250	-	-	-	-	-
4 Airport Rescue & Fire Fighting Building	512,500	12,500	-	-	-	-	-
5 Hangar 19 Taxilane Improvements	320,000	80,000	-	-	-	-	-
6 Airport Maintenance Building	400,000	100,000	-	-	-	-	-
DEVELOPMENT SERVICES	-	708,798	-	-	-	-	363,455
ELECTRIC	-	-	-	-	-	-	-
ENGINEERING	6,140,000	-	39,300	2,482,000	-	-	140,000
PUBLIC WORKS	-	-	-	-	-	-	-
RECREATION & PARKS	-	2,195,000	-	-	-	-	38,850
TELECOMMUNICATIONS	-	-	348,000	-	-	-	-
WATER & SEWER	1,000,000	-	-	-	-	-	-
FACILITIES MAINTENANCE	-	-	-	-	-	-	-
FLEET MANAGEMENT	-	-	-	-	-	-	-
INFORMATION TECHNOLOGY	-	-	247,000	-	-	-	-
FY2013 CIP REQUESTS TOTAL	10,673,750	5,307,548	634,300	2,482,000	-	-	542,305
Total Estimated Cash Balance Forward FY2012-2013	-	-	-	210,317	2,683,096	150,105	1,126,794
Total Capital Fund Revenue Forecast FY2012-2013	-	-	-	2,629,365	-	61,000	-
TOTAL AVAILABLE FUNDS FY2013-2014	-	-	-	2,839,682	2,683,096	211,105	1,126,794

*PENDING GRANT AWARD

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
5,736,651	5,388,681	6,809,625	3,458,962	17,489,087	9,759,728	4,766,763	11,039,775	3,142,622	82,552,893
5,524,874	3,387,673	1,580,152	68,240	293,876	1,384,448	145,752	343,828	598,384	33,947,195
7,760,616	3,619,404	-	-	-	-	-	7,000,000	115,278	21,354,470
1,900,000	3,800,702	7,661,810	1,949,532	8,446,700	4,169,229	1,593,750	559,500	10,900	37,293,808
5,032,028	4,707,456	-	-	-	1,239,970	-	-	539,003	12,865,313
4,769,742	3,383,631	-	-	-	1,462,157	-	-	299,255	12,971,536
1,863,195	2,680,073	727,967	1,577,670	9,336,263	6,752,760	3,318,765	3,824,103	3,854,576	57,745,587
-	-	-	-	-	-	-	-	-	4,150,000
-	-	-	-	-	-	-	-	-	150,000
-	-	-	-	-	-	-	-	-	212,500
-	-	-	-	-	-	-	-	-	525,000
-	-	-	-	-	-	-	-	-	400,000
-	-	-	-	-	-	-	-	-	500,000
-	-	-	-	-	-	-	-	-	1,072,253
-	-	-	-	3,801,700	-	-	-	-	3,801,700
-	753,000	300,000	275,000	586,658	-	-	-	-	10,715,958
-	724,000	-	-	-	-	-	-	-	724,000
-	-	-	561,172	-	-	-	-	-	2,795,022
-	-	-	-	-	-	-	-	-	348,000
-	-	5,400,000	-	-	-	800,000	885,000	-	8,085,000
-	-	-	-	-	122,938	-	-	-	122,938
-	-	-	-	-	110,000	-	-	-	110,000
-	-	-	-	-	324,820	-	-	-	571,820
-	1,477,000	5,700,000	836,172	4,388,358	557,758	800,000	885,000	-	34,284,191
1,863,195	1,203,073	(4,972,033)	741,498	4,947,905	6,195,002	2,518,765	2,939,103	3,854,576	23,461,396
-	-	5,806,870	68,240	293,876	-	187,324	661,084	-	9,707,759
1,863,195	1,203,073	834,837	809,738	5,241,781	6,195,002	2,706,089	3,600,187	3,854,576	33,169,155

DP#: Budget Use Only.

Department	Project Duration	Life Expectancy	Priority
AIRPORT	2012-2014	2013-2113	1

Project Title

General Aviation Terminal

Project Description/Justification

Design and construct a 20,000 square foot general aviation FBO terminal and related parking, access and site work on site of present terminal.

Strategic Goals Relevance

Goal 3 - Objective 3.5: Provide Superior Infrastructure.
Goal 4 - Objective 4.4: Elevate place through enhancement and utilization of physical corridors.

Relevant Graphic Details



Cost Breakdown

Design	\$	150,000.00
Construction	\$	4,000,000.00
Total Cost Breakdown	\$	4,150,000.00

FISCAL DETAILS

2013

Capital Expenditures

*UNFUNDED	State Grant	\$	2,075,000.00
*UNFUNDED	50% Local Grant Match	\$	2,075,000.00
Total Expenditures		\$	4,150,000.00

*PENDING GRANT AWARD

DP#: Budget Use Only.

Department	Project Duration	Life Expectancy	Priority
AIRPORT	2012-2013	2013-2113	2

Project Title

Terminal Parking Lot Improvements

Project Description/Justification

Asphalt overlay and expansion of parking lot at original airport terminal and associated drainage improvements, connecting FBO apron with midfield hangar campus, and extension of sewer to A-10 development site.

Strategic Goals Relevance

Goal 3 - Objective 3.5: Provide Superior Infrastructure.
Goal 4 - Objective 4.1: Continue to enhance safety and security.

Relevant Graphic Details



Cost Breakdown

Design	\$	20,000.00
Construction	\$	130,000.00
Total Cost Breakdown	\$	150,000.00

FISCAL DETAILS

2013

Capital Expenditures

*UNFUNDED	State Grant	\$	120,000.00
*UNFUNDED	Local Grant Match	\$	30,000.00
Total Expenditures		\$	150,000.00

*PENDING GRANT AWARD

DP#: Budget Use Only.

Department	Project Duration	Life Expectancy	Priority
AIRPORT	2012-2013	2013-2113	3

Project Title

West Side Access Road Extension

Project Description/Justification

Construct the first of two access roads off of SW 67th Ave, facilitating aviation development on the west side of the airport. Approx. 850' in length.

Strategic Goals Relevance

Goal 3- Objective 3.2: eliminate barriers that impede opportunities to improve our economy, and 3.5: Provide Superior Infrastructure.
Goal 4- Objective 4.1: Continue to enhance safety and security.

Relevant Graphic Details



Cost Breakdown

Design	\$	12,500.00
Construction	\$	200,000.00
Total Cost Breakdown	\$	212,500.00

FISCAL DETAILS

2013

Capital Expenditures

*UNFUNDED	State Grant	\$	106,250.00
*UNFUNDED	Local Grant Match	\$	106,250.00
Total Expenditures		\$	212,500.00

*PENDING GRANT AWARD

DP#: Budget Use Only.

Department	Project Duration	Life Expectancy	Priority
AIRPORT	2012-2013	2013-2113	4

Project Title

Airport Rescue & Fire Fighting Building (ARFF)

Relevant Graphic Details



Project Description/Justification

OCF is a Class IV facility and required by Part 139 to provide ARFF services. Currently ARFF services are provided by the City of Ocala from an off airport fire station. To meet Part 139 regulations a joint use ARFF facility will be constructed on airfield property.

Strategic Goals Relevance

Goal 3- Objective 3.5: Provide Superior Infrastructure.
Goal 4- Objective 4.1: Continue to enhance safety and security.

Cost Breakdown

Design	\$	58,000.00
Construction	\$	467,000.00
Total Cost Breakdown	\$	525,000.00

FISCAL DETAILS

2013

Capital Expenditures

*UNFUNDED	FAA Grant	\$	500,000.00
*UNFUNDED	State Grant	\$	12,500.00
*UNFUNDED	Local Grant Match	\$	12,500.00
Total Expenditures			\$ 525,000.00

*PENDING GRANT AWARD

DP#: Budget Use Only.

Department	Project Duration	Life Expectancy	Priority
AIRPORT	2012-2013	2013-2113	5

Project Title

Hangar 19 Taxilane Improvements

Relevant Graphic Details



Project Description/Justification

The current taxilane limits the amount of hangar development the City can undertake. It also does not facilitate proper drainage, and has significant grade changes immediately at the pavement edge (plus 2 feet in places). Relocating this taxilane will solve these issues.

Strategic Goals Relevance

Goal 3- Objective 3.5: Provide Superior Infrastructure.
Goal 4- Objective 4.1: Continue to enhance safety and security.

Cost Breakdown

Design	\$	20,000.00
Construction	\$	380,000.00
Total Cost Breakdown	\$	400,000.00

FISCAL DETAILS

2013

Capital Expenditures

*UNFUNDED	State Grant	\$	320,000.00
*UNFUNDED	Local Grant Match	\$	80,000.00
Total Expenditures		\$	400,000.00

*PENDING GRANT AWARD

DP#: Budget Use Only.

Department	Project Duration	Life Expectancy	Priority
AIRPORT	2013	2013-2113	6

Project Title

Airport Maintenance Building

Project Description/Justification

The airport does not currently have a maintenance facility thus all equipment is stored outside. A maintenance building is necessary for the storage of equipment and materials as well as providing a location for the performance of regular airport operations and maintenance responsibilities.

Strategic Goals Relevance

Goal 3- Objective 3.5: Provide Superior Infrastructure.
Goal 4- Objective 4.1: Continue to enhance safety and security.

Relevant Graphic Details



Cost Breakdown

Design	\$	58,000.00
Construction	\$	442,000.00
Total Cost Breakdown	\$	500,000.00

FISCAL DETAILS

2013

Capital Expenditures

*UNFUNDED	FAA Grant	\$	400,000.00
*UNFUNDED	Local match	\$	100,000.00
Total Expenditures		\$	500,000.00

*PENDING GRANT AWARD



Capital Improvement Plan Fiscal Year 2012-2013

DEVELOPMENT SERVICES

PRIORITY	PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Year	Fiscal Year 2013	Fiscal Year 2014	Fiscal Year 2015	Fiscal Year 2016	Fiscal Year 2017	TOTAL
1	Wayfinding Signage Program	FUNDED	80,000	200,000	130,000	77,500	52,500		540,000
2	Phoenix Heights Project	FUNDED	59,410	82,955	82,955	71,183	120,129	-	416,632
3	Imagine North Magnolia	UNFUNDED	-	172,705	171,306	381,743	344,708	318,891	1,389,353
4	Operation Tusawilla Lighting	UNFUNDED	52,000	129,649	93,818	93,818	-	-	369,285
5	West Linear Park Project	FUNDED	-	80,500	-	-	-	-	80,500
6	Downtown Parking Garage	UNFUNDED	127,032	406,444	71,726	-	-	-	605,202
	American Fresh Farms		3,375,000	-	-	-	-	-	3,375,000
	West Ocala Improvement Project		200,000	-	-	-	-	-	200,000
TOTAL			3,893,442	1,072,253	549,805	624,244	517,337	318,891	6,775,972

City of Ocala

Capital Projects & Replacements Funding Plan

Fiscal Year 2012-2013

Priority	091 092 097 103						
	*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	3/4 Mill Road Improv.	Fire/Police Improv.	Fire Impact Fees	1/8 Mill Neighborhood Enhan.
Total Cash Balance Forward FY2011-2012	-	-	-	6,018,636	6,640,820	533,407	1,768,136
Total Revenue Forecast FY2011-2012	10,673,750	5,307,548	634,300	2,594,883	904,954	61,000	443,533
Total Operating Allocated Funds FY2011-2012	-	-	-	-	2,500,000	59,172	300,000
Total CIP Allocated Funds FY2011-2012	-	-	-	5,921,202	580,443	385,130	314,910
Total Operating Funds Revenue Forecast FY2012-2013	-	-	-	-	898,016	-	448,840
Total Operating Allocated Funds FY2012-2013	-	-	-	-	2,680,251	-	376,500
Total Available Funds	10,673,750	5,307,548	634,300	2,692,317	2,683,096	150,105	1,669,099
AIRPORT	3,533,750	2,403,750	-	-	-	-	-
DEVELOPMENT SERVICES							
1 Wayfinding Signage Program	-	-	-	-	-	-	200,000
2 Phoenix Heights Acquisition & Redevelopment	-	-	-	-	-	-	82,955
3 Imagine North Magnolia	-	172,705	-	-	-	-	-
4 Operation Tuscowilla Lighting Project	-	129,649	-	-	-	-	-
5 West Ocala Linear Park	-	-	-	-	-	-	80,500
6 Downtown Parking Garage	-	406,444	-	-	-	-	-
ELECTRIC	-	-	-	-	-	-	-
ENGINEERING	6,140,000	-	39,300	2,482,000	-	-	140,000
PUBLIC WORKS	-	-	-	-	-	-	-
RECREATION & PARKS	-	2,195,000	-	-	-	-	38,850
TELECOMMUNICATIONS	-	-	348,000	-	-	-	-
WATER & SEWER	1,000,000	-	-	-	-	-	-
FACILITIES MAINTENANCE	-	-	-	-	-	-	-
FLEET MANAGEMENT	-	-	-	-	-	-	-
INFORMATION TECHNOLOGY	-	-	247,000	-	-	-	-
FY2013 CIP REQUESTS TOTAL	10,673,750	5,307,548	634,300	2,482,000	-	-	542,305
Total Estimated Cash Balance Forward FY2012-2013	-	-	-	210,317	2,683,096	150,105	1,126,794
Total Capital Fund Revenue Forecast FY2012-2013	-	-	-	2,629,365	-	61,000	-
TOTAL AVAILABLE FUNDS FY2013-2014	-	-	-	2,839,682	2,683,096	211,105	1,126,794

*PENDING GRANT AWARD

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
5,736,651	5,388,681	6,809,625	3,458,962	17,489,087	9,759,728	4,766,763	11,039,775	3,142,622	82,552,893
5,524,874	3,387,673	1,580,152	68,240	293,876	1,384,448	145,752	343,828	598,384	33,947,195
7,760,616	3,619,404	-	-	-	-	-	7,000,000	115,278	21,354,470
1,900,000	3,800,702	7,661,810	1,949,532	8,446,700	4,169,229	1,593,750	559,500	10,900	37,293,808
5,032,028	4,707,456	-	-	-	1,239,970	-	-	539,003	12,865,313
4,769,742	3,383,631	-	-	-	1,462,157	-	-	299,255	12,971,536
1,863,195	2,680,073	727,967	1,577,670	9,336,263	6,752,760	3,318,765	3,824,103	3,854,576	57,745,587
-	-	-	-	-	-	-	-	-	5,937,500
-	-	-	-	-	-	-	-	-	200,000
-	-	-	-	-	-	-	-	-	82,955
-	-	-	-	-	-	-	-	-	172,705
-	-	-	-	-	-	-	-	-	129,649
-	-	-	-	-	-	-	-	-	80,500
-	-	-	-	-	-	-	-	-	406,444
-	-	-	-	3,801,700	-	-	-	-	3,801,700
-	753,000	300,000	275,000	586,658	-	-	-	-	10,715,958
-	724,000	-	-	-	-	-	-	-	724,000
-	-	-	561,172	-	-	-	-	-	2,795,022
-	-	-	-	-	-	-	-	-	348,000
-	-	5,400,000	-	-	-	800,000	885,000	-	8,085,000
-	-	-	-	-	122,938	-	-	-	122,938
-	-	-	-	-	110,000	-	-	-	110,000
-	-	-	-	-	324,820	-	-	-	571,820
-	1,477,000	5,700,000	836,172	4,388,358	557,758	800,000	885,000	-	34,284,191
1,863,195	1,203,073	(4,972,033)	741,498	4,947,905	6,195,002	2,518,765	2,939,103	3,854,576	23,461,396
-	-	5,806,870	68,240	293,876	-	187,324	661,084	-	9,707,759
1,863,195	1,203,073	834,837	809,738	5,241,781	6,195,002	2,706,089	3,600,187	3,854,576	33,169,155

DP#: 13-0102

Department	Project Duration	Life Expectancy	Priority
DEVELOPMENT SERVICES Growth Management	2013-2016	NA	1

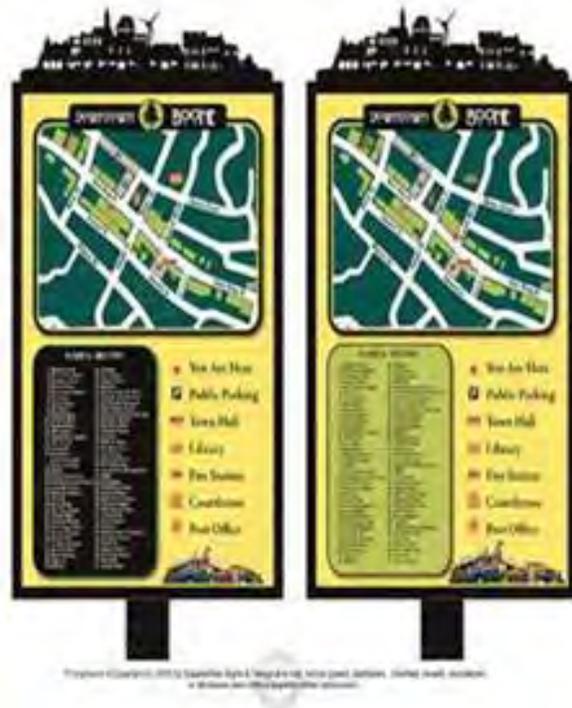
Project Title

Wayfinding Signage Program

Relevant Graphic Details

Project Description/Justification

Complete Phase II of the Wayfinding Signage Program. Implement a wayfinding program within the boundaries of the City of Ocala, with a particular emphasis on the Central District/Core Area of Ocala.



Strategic Goals Relevance

Goal 3: Become the economic hub of North Central Florida by leveraging location and resources:
Objective 3.1-- Develop a logo to clarify and reinforce the identity of Ocala.
Objective 3.2 --Establish downtown as a regional destination.

Cost Breakdown

Bid Documents	\$	20,000.00
Construction	\$	175,000.00
Permitting	\$	5,000.00
Total Cost Breakdown	\$	200,000.00

FISCAL DETAILS

2013

Capital Expenditures

103-16-514-559-65010	Construction in Progress	200,000.00
Total Expenditures		200,000.00

DP#: 13-0102

Department	Project Duration	Life Expectancy	Priority
DEVELOPMENT SERVICES	2011-2016	NA	2
Revitalization Strategies			

Project Title

Phoenix Heights Acquisition & Redevelopment

Project Description/Justification

The Phoenix Heights Acquisition and Redevelopment Project will focus on acquisition of available properties and demolishing dilapidated buildings. Through acquisition, demolition and site and infrastructure improvements, the City will assist in the neighborhood's redevelopment; disconnect the image of Busbee Quarters thus creating a new sense of place and reconnect it to the surrounding neighborhoods, the Lillian Bryant Center and other educational, social and recreational opportunities. City staff will devise a plan for the disposition and redevelopment of the acquired properties, which will include seeking private sector partnerships, opportunities, and interest in them.

Strategic Goals Relevance

The Phoenix Heights Acquisition and Redevelopment Project is consistent with Goal 4; Objective 4.1, in that it enhances the safety and security of the community. The Phoenix Heights Project is consistent with Goal 4; Objective 4.2, in that longer-range goals for the project intend to unify the project area with the surrounding neighborhoods addressing barriers to mobility and connectivity. The Phoenix Heights Project is consistent with Goal 4; Objective 4.3, in that the one of the project's longer range goals is to inspire partners to facilitate the focus of additional resources in an effort to coordinate redevelopment efforts. The Phoenix Heights Acquisition and Redevelopment Project is also consistent with Goal 4; Objective 4.4 to elevate place through enhancement and utilization of physical and electronic corridors.

Cost Breakdown

Appraisals & Title Work	\$	550.00
Demolition	\$	20,105.00
Taxes	\$	14,000.00
Property Aquisition	\$	48,300.00
Total Cost Breakdown	\$	82,955.00

Relevant Graphic Details



PHOENIX HEIGHTS PARCELS



FISCAL DETAILS

2013

Capital Expenditures		
103-16-516-554-31010	Professional Services - Other	550.00
103-16-516-554-46020	Repair & Maintenance - Demolitions	20,105.00
103-16-516-554-49020	Other Current Charges - Property Taxes	14,000.00
103-16-516-554-49030	Other Current Charges - Property Related	48,300.00
		82,955.00

DP#: Budget Use Only.

Department	Project Duration	Life Expectancy	Priority
DEVELOPMENT SERVICES Revitalization Strategies	2013-2017	Perpetuity	3

Project Title
Imagine North Magnolia

Project Description/Justification
This request reflects phase 1 of a five- year phased property acquisition process, and related demolition. Imagine North Magnolia will attract a large employer to occupy the documents processing facility and former TBW headquarters creating between 500 and 1700 new jobs. This action creates a catalytic development site for housing, retail and related amenities which will motivate a developer to redevelop the site.

Strategic Goals Relevance
Imagine North Magnolia meets City Council's Goal 3: Become the economic hub of North Central Florida by leveraging location and resources. The objectives being met include: Expanding and establishing downtown as a regional destination, Increase business activity and transactions, and Provide superior infrastructure. The second City Council Goal being met is Goal 4: Protect and advance the quality of place. The objectives being met include: Promote neighborhood development and pride and Elevate place through enhancement of physical corridors..

Relevant Graphic Details



Cost Breakdown

Title & Appraisals	7,283.00
Demolitions	18,630.00
Tax Arrearages	699.00
Property Acquisition	146,093.00
Total Cost Breakdown \$	26,612.00

FISCAL DETAILS		2013
Capital Expenditures		
UNFUNDED	Professional Services - Other	7,283.00
UNFUNDED	Repair & Maintenance - Demolitions	18,630.00
UNFUNDED	Community Redev Trust Fund - Tax Arrearages	699.00
UNFUNDED	Land	146,093.00
Total Expenditures		172,705.00

DP#: Budget Use Only.

Department	Project Duration	Life Expectancy	Priority
DEVELOPMENT SERVICES Growth Management	2013-2015	NA	4

Project Title

Operation Tuscawilla Lighting

Project Description/Justification

Install decorative lighting along NE 8th Avenue, Watula, Tuscawilla and Sanchez Avenues, and on NE 1st, 2nd and 3rd Streets. This project will act as a link between Tuscawilla Park and the future Osceola Linear Park which will provide for a greater pedestrian environment throughout downtown.

Strategic Goals Relevance

This project will elevate place and increase walkability and connectivity in the Operation Tuscawilla area, and supports Objectives 3.5, 4.2 and 4.4 of the FY2012-2013 Strategic Plan.

Cost Breakdown

Construction	\$	129,649.00
Total Cost Breakdown	\$	129,649.00

Relevant Graphic Details



FISCAL DETAILS

2013

Capital Expenditures

UNFUNDED	Construction in Progress	129,649.00
	Total Expenditures	129,649.00

DP#: 13-0102

Department	Project Duration	Life Expectancy	Priority
DEVELOPMENT SERVICES Growth Management	2013-2014	NA	5

Project Title

West Ocala Linear Park

Project Description/Justification

Phase II of the West Ocala Linear Park on SR 40 is consistent with the West Ocala Community Plan. The improvements are similar to Phase I (Land acquisition, new sidewalks, landscaping and lighting). The project will help connect the downtown with the Martin Luther King Jr. Park and Blvd.

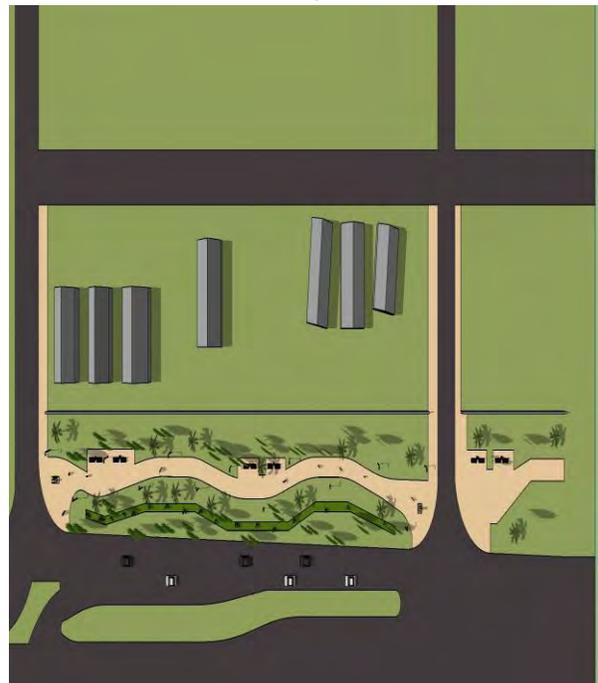
Strategic Goals Relevance

Goal 4: Protect and advance the quality of place
Objective 4.2 Unify the city by addressing barriers to mobility and connectivity.
Objective 4.4. Elevate place through enhancement and utilization of physical and electronic corridors.

Cost Breakdown

Permitting/Survey	\$	2,500.00
Bid Documents	\$	2,500.00
Design	\$	3,000.00
Land Acquisition	\$	7,500.00
Construction	\$	55,000.00
Equipment	\$	10,000.00
Total Cost Breakdown	\$	80,500.00

Relevant Graphic Details



FISCAL DETAILS

2013

Capital Expenditures

103-16-519-572-65010	Construction in Progress	80,500.00
Total Expenditures		80,500.00

DP#: Budget Use Only.

Department	Project Duration	Life Expectancy	Priority
DEVELOPMENT SERVICES Revitalization Strategies	2013-2015	NA	6

Project Title

Downtown Parking Garage

Relevant Graphic Details

Project Description/Justification

The City's Economic Development Plan adopted by Council on April 21, 2009 and revised on April 19, 2011 addresses steps for sustainability, specifically infrastructure investment to provide better parking options to serve workers and customers downtown. A parking study by Rich & Associates dated April 30, 2010 indicates that there is currently a deficit of approximately 262 parking spaces within the parking exempt zone which is expected to increase over the next 5-10 years. As a follow-up to that study Council commissioned Beck to complete a feasibility study to identify appropriate sites for the construction of a garage. The design of the downtown parking garage is the next step in fulfilling the goal of developing a downtown parking structure to support the strengthening of downtown economic development.



Strategic Goals Relevance

This project meets Strategic Goal #3 and specifically Object 3.3 to establish downtown as a regional destination.

<u>Cost Breakdown</u>	<u>FY 2012-2013</u>		<u>Future Years</u>		<u>Total</u>
Design	\$	167,359.00	\$	-	\$ 167,359.00
Construction Documents	\$	239,085.00	\$	-	\$ 239,085.00
Bidding & Negotiation	\$	-	\$	23,908.00	\$ 23,908.00
Construction Administration	\$	-	\$	47,818.00	\$ 47,818.00
Total Cost Breakdown	\$	406,444.00	\$	71,726.00	\$ 478,170.00

FISCAL DETAILS

2013

Capital Expenditures		
UNFUNDED	Construction In Progress	406,444.00
Total Expenditures		406,444.00

ELECTRIC

PRIORITY	PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Year	Fiscal Year 2013	Fiscal Year 2014	Fiscal Year 2015	Fiscal Year 2016	Fiscal Year 2017	TOTAL
1	Overhead/Underground/Lighting Work Orders	FUNDED	1,100,000	1,100,000	1,122,000	1,144,440	1,167,329	1,190,675	6,824,444
2	Richmond Heights Substation Upgrades	FUNDED	65,000	900,000	-	-	-	-	965,000
3	Electric Feeder Upgrades	FUNDED	438,750	621,700	-	400,000	750,000	-	2,210,450
4	Smart Grid Enhancements	FUNDED	-	250,000	150,000	153,000	156,060	159,181	868,241
5	Ocala Gateway Electric Enhancement Prgm	FUNDED	-	150,000	-	-	-	-	150,000
6	Electric Primary Cable Injection	FUNDED	961,532	500,000	500,000	500,000	500,000	-	2,961,532
7	Regulator Replacement	FUNDED	-	50,000	51,000	-	-	-	101,000
8	Meter Data Mgmt Information System	FUNDED	-	230,000	-	-	-	-	230,000
	SW 49th Ave Road Project		-	-	15,000	-	-	-	15,000
	SW 2nd Street Tap Circuits		-	-	163,375	-	-	-	163,375
	Substation Upgrades Paddock Mall		-	-	1,400,000	-	-	-	1,400,000
	SW 2nd Avenue Feeder Circuits		-	-	-	280,209	-	-	280,209
	Substation Upgrades Eugene Dearmin		-	-	-	700,000	-	-	700,000
	SW 1st Avenue Tap Circuits		-	-	-	-	171,544	-	171,544
	SW 3rd Avenue Tap Circuits		-	-	-	-	171,544	-	171,544
	Substation Upgrades Shady Road		-	-	-	-	2,000,000	-	2,000,000
	Substation Upgrades White		-	-	-	-	-	1,900,000	1,900,000
	Maricamp Substation Upgrades		1,537,500	-	-	-	-	-	1,537,500
	Fort King Street Electric Improvements		150,000	-	-	-	-	-	150,000
	Install New Reclosers		280,000	-	-	-	-	-	280,000
	Install New & Upgrade Capacitors		11,000	-	-	-	-	-	11,000
	West Side Street Light Enhancement		50,000	-	-	-	-	-	50,000
	Reserve For Future Projects		261,953	-	-	-	-	-	261,953
	TOTAL		4,855,735	3,801,700	3,401,375	3,177,649	4,916,477	3,249,856	23,402,792

City of Ocala

Capital Projects & Replacements Funding Plan

Fiscal Year 2012-2013

Priority	091 092 097 103						
	*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	3/4 Mill Road Improv.	Fire/Police Improv.	Fire Impact Fees	1/8 Mill Neighborhood Enhan.
Total Cash Balance Forward FY2011-2012	-	-	-	6,018,636	6,640,820	533,407	1,768,136
Total Revenue Forecast FY2011-2012	10,673,750	5,307,548	634,300	2,594,883	904,954	61,000	443,533
Total Operating Allocated Funds FY2011-2012	-	-	-	-	2,500,000	59,172	300,000
Total CIP Allocated Funds FY2011-2012	-	-	-	5,921,202	580,443	385,130	314,910
Total Operating Funds Revenue Forecast FY2012-2013	-	-	-	-	898,016	-	448,840
Total Operating Allocated Funds FY2012-2013	-	-	-	-	2,680,251	-	376,500
Total Available Funds	10,673,750	5,307,548	634,300	2,692,317	2,683,096	150,105	1,669,099
AIRPORT	3,533,750	2,403,750	-	-	-	-	-
DEVELOPMENT SERVICES	-	708,798	-	-	-	-	363,455
ELECTRIC							
1 Overhead/Underground/Lighting Work Orders	-	-	-	-	-	-	-
2 Richmond Heights Substation Upgrades	-	-	-	-	-	-	-
3 Electric Feeder Upgrades	-	-	-	-	-	-	-
4 Smart Grid Enhancements	-	-	-	-	-	-	-
5 Ocala Gateway Electric Enhancement Program	-	-	-	-	-	-	-
6 Electric Primary Cable Injection	-	-	-	-	-	-	-
7 Regulator Replacement	-	-	-	-	-	-	-
8 Meter Data Management Information Systems	-	-	-	-	-	-	-
ENGINEERING	6,140,000	-	39,300	2,482,000	-	-	140,000
PUBLIC WORKS	-	-	-	-	-	-	-
RECREATION & PARKS	-	2,195,000	-	-	-	-	38,850
TELECOMMUNICATIONS	-	-	348,000	-	-	-	-
WATER & SEWER	1,000,000	-	-	-	-	-	-
FACILITIES MAINTENANCE	-	-	-	-	-	-	-
FLEET MANAGEMENT	-	-	-	-	-	-	-
INFORMATION TECHNOLOGY	-	-	247,000	-	-	-	-
FY2013 CIP REQUESTS TOTAL	10,673,750	5,307,548	634,300	2,482,000	-	-	542,305
Total Estimated Cash Balance Forward FY2012-2013	-	-	-	210,317	2,683,096	150,105	1,126,794
Total Capital Fund Revenue Forecast FY2012-2013	-	-	-	2,629,365	-	61,000	-
TOTAL AVAILABLE FUNDS FY2013-2014	-	-	-	2,839,682	2,683,096	211,105	1,126,794

*PENDING GRANT AWARD

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
5,736,651	5,388,681	6,809,625	3,458,962	17,489,087	9,759,728	4,766,763	11,039,775	3,142,622	82,552,893
5,524,874	3,387,673	1,580,152	68,240	293,876	1,384,448	145,752	343,828	598,384	33,947,195
7,760,616	3,619,404	-	-	-	-	-	7,000,000	115,278	21,354,470
1,900,000	3,800,702	7,661,810	1,949,532	8,446,700	4,169,229	1,593,750	559,500	10,900	37,293,808
5,032,028	4,707,456	-	-	-	1,239,970	-	-	539,003	12,865,313
4,769,742	3,383,631	-	-	-	1,462,157	-	-	299,255	12,971,536
1,863,195	2,680,073	727,967	1,577,670	9,336,263	6,752,760	3,318,765	3,824,103	3,854,576	57,745,587
-	-	-	-	-	-	-	-	-	5,937,500
-	-	-	-	-	-	-	-	-	1,072,253
-	-	-	-	1,100,000	-	-	-	-	1,100,000
-	-	-	-	900,000	-	-	-	-	900,000
-	-	-	-	621,700	-	-	-	-	621,700
-	-	-	-	250,000	-	-	-	-	250,000
-	-	-	-	150,000	-	-	-	-	150,000
-	-	-	-	500,000	-	-	-	-	500,000
-	-	-	-	50,000	-	-	-	-	50,000
-	-	-	-	230,000	-	-	-	-	230,000
-	753,000	300,000	275,000	586,658	-	-	-	-	10,715,958
-	724,000	-	-	-	-	-	-	-	724,000
-	-	-	561,172	-	-	-	-	-	2,795,022
-	-	-	-	-	-	-	-	-	348,000
-	-	5,400,000	-	-	-	800,000	885,000	-	8,085,000
-	-	-	-	-	122,938	-	-	-	122,938
-	-	-	-	-	110,000	-	-	-	110,000
-	-	-	-	-	324,820	-	-	-	571,820
-	1,477,000	5,700,000	836,172	4,388,358	557,758	800,000	885,000	-	34,284,191
1,863,195	1,203,073	(4,972,033)	741,498	4,947,905	6,195,002	2,518,765	2,939,103	3,854,576	23,461,396
-	-	5,806,870	68,240	293,876	-	187,324	661,084	-	9,707,759
1,863,195	1,203,073	834,837	809,738	5,241,781	6,195,002	2,706,089	3,600,187	3,854,576	33,169,155



Capital Projects Fiscal Year 2012-2013

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
ELECTRIC	2012-2013	2013-2043	1

Project Title

Overhead/Underground/Lighting Work Orders

Relevant Graphic Details

Project Description/Justification

Work Orders for new construction, such as new line extensions, new yard light and street light requests. New work order construction is essential to adding new commercial and residential customers, and meeting the changing needs of existing customers.

Strategic Goals Relevance

Goal 3.5 *Provide superior infrastructure.*
New infrastructure, lighting and system improvements will provide quality energy to both residential and commercial customers.

"CITY WIDE"

Cost Breakdown

Construction	\$	1,100,000.00
Total Cost Breakdown	\$	1,100,000.00

FISCAL DETAILS

2013

Capital Expenditures

332-32-477-531-63020	Improvements O/T Buildings	1,100,000.00
Total Expenditures		1,100,000.00



Capital Projects Fiscal Year 2012-2013

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
ELECTRIC	2012-2013	2013-2043	3

Project Title

Electric Feeder Upgrades

Relevant Graphic Details

Project Description/Justification

Conductor upgrades are needed on electric feeder circuits to relieve system overloading and improve reliability. For Fiscal Year 2013, Circuits 733/734 Richmond, 793 and 794 Water plant, 851 Nuby's, and SW 60th Ave. These circuits were identified in the Electric 5-year System Plan.

Strategic Goals Relevance

Goal 3.5: *Provide superior infrastructure.*
Conductor upgrades on these circuits will relieve system overloading, allow future growth, and improve reliability.

"CITY WIDE"

Cost Breakdown

Construction	\$	621,700.00
Total Cost Breakdown	\$	621,700.00

FISCAL DETAILS

2013

Capital Expenditures		621,700.00
332-32-192-531-63020	Improvements O/T Buildings	621,700.00
Total Expenditures		621,700.00



Capital Projects Fiscal Year 2012-2013

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
ELECTRIC	2012-2013	2013-2043	4

Project Title

Smart Grid Enhancements

Relevant Graphic Details

Project Description/Justification

This project will improve the restoration time for power outages to customers in areas that experience above-average interruptions due to their remote location. Automation and increased switching capabilities will improve reliability.

Strategic Goals Relevance

Goal 2.1 *Develop systems that recognize and reward innovation.*

Leveraging innovative automation and remote control capabilities.

Goal 3.5: *Provide superior infrastructure.*

Improved reliability on existing service areas.

"CITY WIDE"

Cost Breakdown

Construction	\$	250,000.00
Total Cost Breakdown	\$	250,000.00

FISCAL DETAILS

2013

Capital Expenditures

332-32-186-531-63020	Improvements O/T Buildings	250,000.00
Total Expenditures		250,000.00



Capital Projects Fiscal Year 2012-2013

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
ELECTRIC	2012-2013	2013-2043	5

Project Title

Ocala Gateway Electric Enhancement Program

Relevant Graphic Details

Project Description/Justification

This program will enhance the appearance the City of Ocala gateway corridors by replacing electric cables overhanging roadways with underground cabling.

Strategic Goals Relevance

Goal 4.4: *Elevate place through enhancement and utilization of physical and electronic corridors.*
 This program will enhance aesthetics of sections of key roadways for the City of Ocala.

"CITY WIDE"

Cost Breakdown

Construction	\$	150,000.00
Total Cost Breakdown	\$	150,000.00

FISCAL DETAILS

2013

Capital Expenditures		150,000.00
332-32-187-531-63020	Improvements O/T Buildings	150,000.00
Total Expenditures		150,000.00



Capital Projects Fiscal Year 2012-2013

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
ELECTRIC	2012-2013	2013-2033	6

Project Title

Electric Primary Cable Injection

Relevant Graphic Details

Project Description/Justification

Inject approximately 15 miles for Fiscal year 2013, of primary electric conductor that was installed prior to circa 1989 without a conduit system. This cable has an increasingly high failure rate as it ages. The cable injection process extends the life an average of 20 years significantly reducing the failures and increasing reliability. The cable injection firm guarantees the cable for 20 years.

Strategic Goals Relevance

Goal 2.1: *Develop systems that recognize and reward innovation.*

Innovative approach to extending the life and preventing future failures of primary conductor. The cable injection process costs half of what replacement would cost using conventional methods.

Goal 3.5: *Provide superior infrastructure.*

The injection process not only extends the life of the cable, but also provides less power interruptions thus increasing reliability.

"CITY WIDE"

Cost Breakdown

Cable Injection	\$	500,000.00
Total Cost Breakdown	\$	500,000.00

FISCAL DETAILS

2013

Capital Expenditures		500,000.00
332-32-188-531-63020	Improvements O/T Buildings	500,000.00
Total Expenditures		500,000.00



Capital Projects Fiscal Year 2012-2013

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
ELECTRIC	2012-2013	2013-2043	7

Project Title

Regulator Replacement

Relevant Graphic Details

Project Description/Justification

Regulators adjust the primary line voltage on certain portions of the OUS system, typically in more remote areas that are a great distance from system substations. This project will target the replacement of three regulators that have exceeded their life expectancy, thus increasing reliability and quality of electric service to our customer base.

Strategic Goals Relevance

Goal 3.5: *Provide superior infrastructure.*
This project helps OUS continue to provide reliable, consistent voltage for homes and businesses in the OUS service territory.

"CITY WIDE"

Cost Breakdown

Construction	\$	50,000.00
Total Cost Breakdown	\$	50,000.00

FISCAL DETAILS

2013

Capital Expenditures		50,000.00
332-32-189-531-63020	Improvements O/T Buildings	50,000.00
Total Expenditures		50,000.00



Capital Projects Fiscal Year 2012-2013

DP#: 13-0152

Department	Project Duration	Life Expectancy	Priority
ELECTRIC	2012-2013	2013-2025	8

Project Title

Meter Data Management Information System

Relevant Graphic Details

Project Description/Justification

In 2010 we completed our AMI implementation. As expected we now have many volumes of meter data coming into our databases from this new meter system. The industry standard & correct approach to handling this data and serving the informational needs to the Utility is to have a proven Meter Data Management system in place to house and serve the data to all users. This system will validate all data coming in from our 50,000+ Electric meters and 22,000+ Water meters. It can then provide this data in useful formats to drive our new billing system as well as our Outage Management and Engineering Analysis applications. A Meter Data Management System validates data. Meaning It can identify on a daily basis any missing data and find data anomalies before they affect customers billing and reporting.

"CITY WIDE"

Strategic Goals Relevance

Goal: Balance expenses to revenues for sustainability.

Cost Breakdown

Implement Software	\$	200,000.00
Hardware	\$	30,000.00
Total Cost Breakdown	\$	230,000.00

FISCAL DETAILS

2013

Capital Expenditures

332-32-275-531-68010	Intangible Assets (\$5000+)	200,000.00
332-32-275-531-64010	Machinery & Equipment (\$5,000+)	30,000.00
Total Expenditures		230,000.00

ENGINEERING

PRIORITY	PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Year	Fiscal Year 2013	Fiscal Year 2014	Fiscal Year 2015	Fiscal Year 2016	Fiscal Year 2017	TOTAL
1	NW 31st Avenue	FUNDED	395,000	173,000	-	-	-	-	568,000
2	NW 44th Avenue	FUNDED	-	100,000	-	-	-	-	100,000
3	Osceola Linear Park	*FUNDED	1,017,000	3,319,658	266,866	-	-	-	4,603,524
4	Annual Citywide Resurfacing & Sidewalk Program	FUNDED	1,570,000	1,025,000	1,025,000	1,025,000	1,025,000	1,025,000	6,695,000
5	Fort King Project	FUNDED	1,511,609	446,000	-	-	-	-	1,957,609
6	Unimproved "Dirt" Road Improvements	FUNDED	110,000	310,000	220,000	220,000	220,000	220,000	1,300,000
7	SW Broadway Project	*FUNDED	-	607,000	-	-	-	-	607,000
8	Quiet Zone CSXT Crossing Upgrade	*FUNDED	-	205,000	-	-	-	-	205,000
9	Bridge Repair Program	FUNDED	-	40,000	-	-	-	-	40,000
10	SW 44th Avenue	*FUNDED	2,349,598	2,715,000	250,000	-	-	-	5,314,598
11	NE 46th Avenue & NE 21st Street	FUNDED	-	58,000	-	-	-	-	58,000
12	Tree Haven Subdivision	FUNDED	-	100,000	660,000	-	-	-	760,000
13	NE 36th Avenue	*FUNDED	-	651,000	-	-	-	-	651,000
14	NE 35th Avenue	*FUNDED	-	762,000	-	-	-	-	762,000
15	Fort King Roundabout Improvements	FUNDED	-	25,000	82,000	-	-	-	107,000
16	Magnolia & First Avenue Study	FUNDED	-	80,000	-	-	-	-	80,000
17	SE Magnolia Avenue Improvements	FUNDED	-	20,000	5,000	-	-	-	25,000
18	SE First Avenue Improvement Project	FUNDED	-	20,000	5,000	-	-	-	25,000
19	SE/SW 10th Street Improvements	FUNDED	-	20,000	5,000	-	-	-	25,000
	SW 42nd St Flyover		2,115,022	-	-	-	-	-	2,115,022
	SW 67th Avenue		1,882,307	-	-	-	-	-	1,882,307
	City Hall Courtyard Renovation		468,000	-	-	-	-	-	468,000
	Magna	FUNDED	8,693,101	39,300	847,044	-	-	-	9,579,445
	Lake Weir Avenue		30,000	-	-	-	-	-	30,000
	Reserve For Future Projects		-	-	-	-	-	-	-
TOTAL			13,188,430	10,715,958	3,365,910	1,245,000	1,245,000	1,245,000	37,958,505

City of Ocala

Capital Projects & Replacements Funding Plan

Fiscal Year 2012-2013

Priority	091 092 097 103						
	*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	3/4 Mill Road Improv.	Fire/Police Improv.	Fire Impact Fees	1/8 Mill Neighborhood Enhan.
Total Cash Balance Forward FY2011-2012	-	-	-	6,018,636	6,640,820	533,407	1,768,136
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Total Available Funds	10,673,750	5,307,548	634,300	2,692,317	2,683,096	150,105	1,669,099
AIRPORT	3,533,750	2,403,750	-	-	-	-	-
DEVELOPMENT SERVICES	-	708,798	-	-	-	-	363,455
ELECTRIC	-	-	-	-	-	-	-
ENGINEERING							
1 NW 31st Avenue	-	-	-	70,000	-	-	-
2 NW 44th Avenue	-	-	-	100,000	-	-	-
3 Osceola Linear Park	2,368,000	-	-	165,000	-	-	-
4 Annual Citywide Resurfacing & Sidewalk Program	-	-	-	1,025,000	-	-	-
5 Fort King Project	-	-	-	276,000	-	-	-
6 Unimproved "Dirt" Road Improvements	-	-	-	200,000	-	-	-
7 Broadway Project	179,000	-	-	328,000	-	-	-
8 Quiet Zone CSXT Crossing Upgrade	105,000	-	-	100,000	-	-	-
9 Bridge Repair Program	-	-	-	40,000	-	-	-
10 SW 44th Avenue	2,075,000	-	-	-	-	-	-
11 NE 46th Avenue & NE 21st Street	-	-	-	53,000	-	-	-
12 Tree Haven Subdivision	-	-	-	100,000	-	-	-
13 NE 36th Avenue	651,000	-	-	-	-	-	-
14 NE 35th Avenue	762,000	-	-	-	-	-	-
15 Fort King Roundabout Improvements	-	-	-	25,000	-	-	-
16 Magnolia & First Avenue Study	-	-	-	-	-	-	80,000
17 Magnolia Avenue Improvements	-	-	-	-	-	-	20,000
18 SE First Avenue Improvements	-	-	-	-	-	-	20,000
19 SE/SW 10th Street Improvements	-	-	-	-	-	-	20,000
Reserve For Future Capital Projects	-	-	39,300	-	-	-	-
PUBLIC WORKS	-	-	-	-	-	-	-
RECREATION & PARKS	-	2,195,000	-	-	-	-	38,850
TELECOMMUNICATIONS	-	-	348,000	-	-	-	-
WATER & SEWER	1,000,000	-	-	-	-	-	-
FACILITIES MAINTENANCE	-	-	-	-	-	-	-
FLEET MANAGEMENT	-	-	-	-	-	-	-
INFORMATION TECHNOLOGY	-	-	247,000	-	-	-	-
FY2013 CIP REQUESTS TOTAL	10,673,750	5,307,548	634,300	2,482,000	-	-	542,305
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TOTAL AVAILABLE FUNDS FY2013-2014	-	-	-	2,839,682	2,683,096	211,105	1,126,794

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7,760,616	3,619,404	-	-	-	-	-	7,000,000	115,278	21,354,470
1,900,000	3,800,702	7,661,810	1,949,532	8,446,700	4,169,229	1,593,750	559,500	10,900	37,293,808
5,032,028	4,707,456	-	-	-	1,239,970	-	-	539,003	12,865,313
4,769,742	3,383,631	-	-	-	1,462,157	-	-	299,255	12,971,536
1,863,195	2,680,073	727,967	1,577,670	9,336,263	6,752,760	3,318,765	3,824,103	3,854,576	57,745,587
-	-	-	-	-	-	-	-	-	5,937,500
-	-	-	-	-	-	-	-	-	1,072,253
-	-	-	-	3,801,700	-	-	-	-	3,801,700
-	103,000	-	-	-	-	-	-	-	173,000
-	-	-	-	-	-	-	-	-	100,000
-	-	100,000	275,000	411,658	-	-	-	-	3,319,658
-	-	-	-	-	-	-	-	-	1,025,000
-	-	100,000	-	70,000	-	-	-	-	446,000
-	5,000	100,000	-	5,000	-	-	-	-	310,000
-	-	-	-	100,000	-	-	-	-	607,000
-	-	-	-	-	-	-	-	-	205,000
-	-	-	-	-	-	-	-	-	40,000
-	640,000	-	-	-	-	-	-	-	2,715,000
-	5,000	-	-	-	-	-	-	-	58,000
-	-	-	-	-	-	-	-	-	100,000
-	-	-	-	-	-	-	-	-	651,000
-	-	-	-	-	-	-	-	-	762,000
-	-	-	-	-	-	-	-	-	25,000
-	-	-	-	-	-	-	-	-	80,000
-	-	-	-	-	-	-	-	-	20,000
-	-	-	-	-	-	-	-	-	20,000
-	-	-	-	-	-	-	-	-	20,000
-	-	-	-	-	-	-	-	-	39,300
-	724,000	-	-	-	-	-	-	-	724,000
-	-	-	561,172	-	-	-	-	-	2,795,022
-	-	-	-	-	-	-	-	-	348,000
-	-	5,400,000	-	-	-	800,000	885,000	-	8,085,000
-	-	-	-	-	122,938	-	-	-	122,938
-	-	-	-	-	110,000	-	-	-	110,000
-	-	-	-	-	324,820	-	-	-	571,820
-	1,477,000	5,700,000	836,172	4,388,358	557,758	800,000	885,000	-	34,284,191
1,863,195	1,203,073	(4,972,033)	741,498	4,947,905	6,195,002	2,518,765	2,939,103	3,854,576	23,461,396
-	-	5,806,870	68,240	293,876	-	187,324	661,084	-	9,707,759
1,863,195	1,203,073	834,837	809,738	5,241,781	6,195,002	2,706,089	3,600,187	3,854,576	33,169,155

DP#: 13-0102

Department	Project Duration	Life Expectancy	Priority
ENGINEERING	2012-2013	2013-2033	1

Project Title

NW 31st Avenue

Project Description/Justification

Construct a new 2-lane road segment with retention ditches at both sides of the road and DRA at the southeast corner of NW 28th St. & NW 31st St.(from NW 23rd Place to NW 28th Street).This project will provide an improved "paved" travel way within dedicated right of way (R/W) where currently only an unimproved travel way exists outside of the R/W.

Strategic Goals Relevance

Provide superior infrastructure; Unify the City by addressing barriers to mobility and connectivity.

Relevant Graphic Details



Cost Breakdown

Construction	\$	163,000.00
Testing	\$	10,000.00
Total Cost Breakdown	\$	173,000.00

FISCAL DETAILS

2013

Capital Expenditures

091-20-438-541-65010	Engineering - Construction in Progress	70,000.00
158-23-438-538-65010	Stormwater - Construction in Progress	103,000.00
Total Expenditures		173,000.00

DP#: 13-0102

Department	Project Duration	Life Expectancy	Priority
ENGINEERING	2012-2013	NA	2

Project Title

NW 44th Avenue

Project Description/Justification

Ongoing effort to mitigate the cattle vat concern.

Strategic Goals Relevance

Provide superior infrastructure; Unify the City by addressing barriers to mobility and connectivity.

Relevant Graphic Details



Cost Breakdown

Testing	\$	100,000.00
Total Cost Breakdown	\$	100,000.00

FISCAL DETAILS

2013

Capital Expenditures		
091-20-383-541-34010	Other Services	100,000.00
Total Expenditures		100,000.00

DP#: 13-0102

Department	Project Duration	Life Expectancy	Priority
ENGINEERING	2012-2013	2013-2033	3

Project Title

Osceola Linear Park

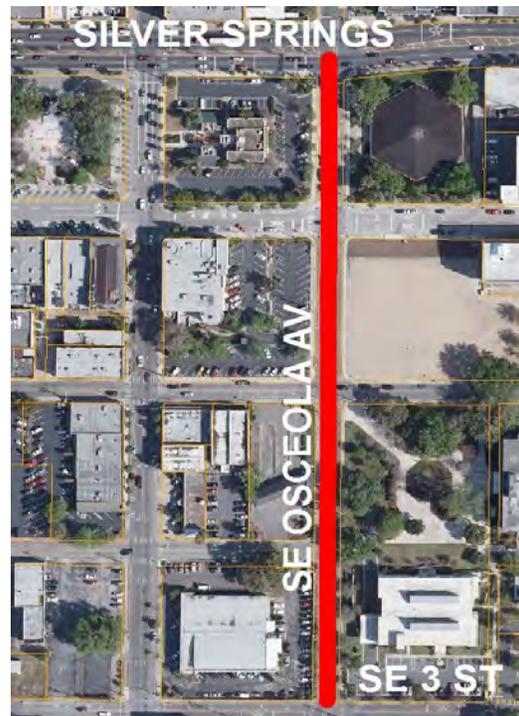
Project Description/Justification

Reconstruct and relocate Florida Northern Railroad, construct Linear Park & Multimodal Trail.

Strategic Goals Relevance

Eliminate barriers that impede opportunities to improve our economy; Provide superior infrastructure; Unify the City by addressing barriers to mobility and connectivity.

Relevant Graphic Details



Cost Breakdown

Construction	\$	3,319,658.00
Total Cost Breakdown	\$	3,319,658.00

FISCAL DETAILS

2013

Capital Expenditures

*UNFUNDED	FDOT Grant - Construction in Progress	74,000.00
*UNFUNDED	Florida Northern Railroad Grant - Const in Progress	74,000.00
*UNFUNDED	Federal Railroad Admin Grant - Constr in Progress	2,220,000.00
091-20-435-541-65010	Engineering - Construction In Progress	165,000.00
330-20-435-541-65010	Engineering - Construction In Progress	275,000.00
308-30-435-536-65010	Water & Sewer - Construction In Progress	100,000.00
332-32-435-531-65010	Electric Utility - Construction In Progress	411,658.00
Total Expenditures		3,319,658.00

*PENDING GRANT AWARD



Capital Projects Fiscal Year 2012-2013

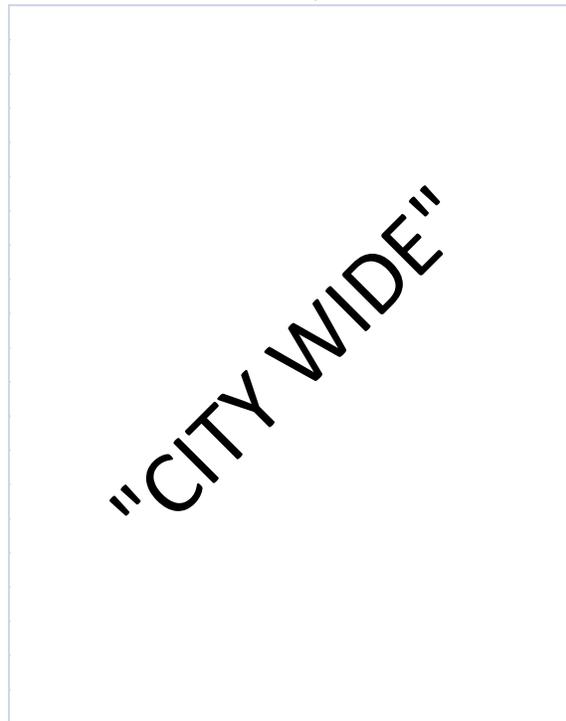
DP#: 13-0102

Department	Project Duration	Life Expectancy	Priority
ENGINEERING	2012-2013	2013-2033	4

Project Title

Annual Citywide Resurfacing & Sidewalk Program

Relevant Graphic Details



Project Description/Justification

Annual program for resurfacing city streets and repairing or constructing sidewalks. See attached list. Repave existing city streets that have reached a point of pavement failure that causes a higher level of maintenance. The new surface will be restored to a like new condition which will increase the life of the road and give a better ride & appearance. Current need is \$5.125 Million.

Strategic Goals Relevance

Provide superior infrastructure; Unify the City by addressing barriers to mobility and connectivity.

Cost Breakdown

Construction	\$	1,000,000.00
Testing	\$	25,000.00
Total Cost Breakdown	\$	1,025,000.00

FISCAL DETAILS

2013

Capital Expenditures

091-20-331-541-34010	Other Services	225,000.00
091-20-331-541-46010	Repair & Maintenance	800,000.00
Total Expenditures		1,025,000.00

DP#: 13-0102

Department	Project Duration	Life Expectancy	Priority
ENGINEERING	2012-2013	2013-2033	5

Project Title

Fort King Project

Project Description/Justification

Mill, resurface, and install street lighting and minimal landscaping from Osceola Ave to Watula Ave. Project is to be completed with input/partial funding from the development of the old Sprint site.

Strategic Goals Relevance

Eliminate barriers that impede opportunities to improve our economy; Provide superior infrastructure; Unify the City by addressing barriers to mobility and connectivity.

Relevant Graphic Details



Cost Breakdown

Construction	\$	436,000.00
Testing	\$	10,000.00
Total Cost Breakdown	\$	446,000.00

FISCAL DETAILS

2013

Capital Expenditures

091-20-254-541-65010	3/4 Mill - Construction in Progress	276,000.00
308-30-254-536-65010	Water & Sewer - Construction in Progress	100,000.00
332-32-254-531-65010	Electric Utility - Construction in Progress	70,000.00
Total Expenditures		446,000.00



Capital Projects Fiscal Year 2012-2013

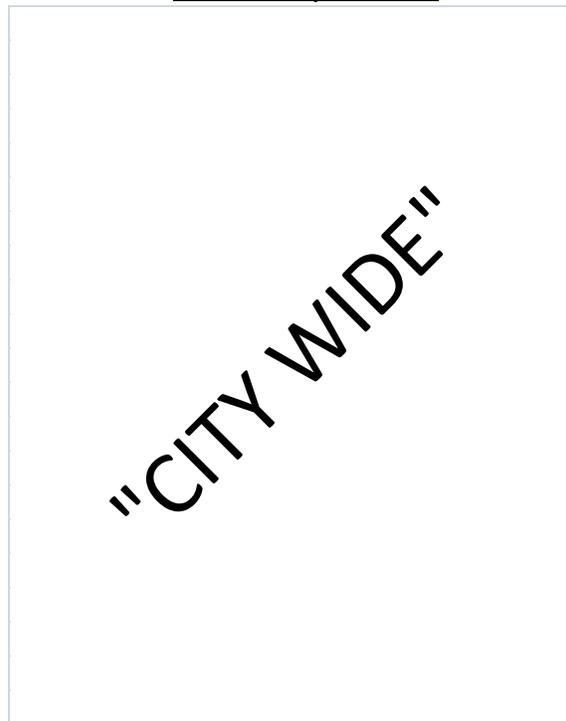
DP#: 13-0102

Department	Project Duration	Life Expectancy	Priority
ENGINEERING	2012-2013	2013-2033	6

Project Title

Unimproved "Dirt" Road Improvement Program

Relevant Graphic Details



Project Description/Justification

City wide program to pave unpaved roads that are maintained by the city. See attached list. Decrease the cost & time spent by the City's Public Works Dept. maintaining unpaved roads. Reduce the amount of dust & erosion along roads.

Strategic Goals Relevance

Provide superior Infrastructure; Unify the City by addressing barriers to mobility and connectivity.

Cost Breakdown

Construction	\$	295,000.00
Testing	\$	15,000.00
Total Cost Breakdown	\$	310,000.00

FISCAL DETAILS

2013

Capital Expenditures

091-20-441-541-65010	Engineering - Construction In Progress	200,000.00
158-23-441-538-65010	Stormwater - Construction In Progress	5,000.00
308-30-441-536-65010	Water & Sewer - Construction In Progress	100,000.00
332-32-441-531-65010	Electric Utility - Construction In Progress	5,000.00
Total Expenditures		310,000.00

DP#: 13-0102

Department	Project Duration	Life Expectancy	Priority
ENGINEERING	2012-2013	2013-2033	7

Project Title

SW Broadway Project

Project Description/Justification

Rebuild the road by reclaiming, installing street lights and decorative signs, and adding landscape amenities. Road has deteriorated to the point that reconstruction is necessary.

Strategic Goals Relevance

Eliminate barriers that impede opportunities to improve our economy; Provide superior infrastructure; Unify the City by addressing barriers to mobility and connectivity.

Cost Breakdown

Construction	\$	500,000.00
Testing	\$	7,000.00
Total Cost Breakdown	\$	507,000.00

Relevant Graphic Details



FISCAL DETAILS

2013

Capital Expenditures

*UNFUNDED	FDOT Grant - Construction In Progress	179,000.00
091-20-437-541-65010	Engineering - Construction In Progress	328,000.00
332-32-437-531-65010	Electric Utility - Construction In Progress	100,000.00

Total Expenditures	607,000.00
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*PENDING GRANT AWARD

DP#: 13-0102

Department	Project Duration	Life Expectancy	Priority
ENGINEERING	2012-2013	2013-2033	8

Project Title

Quiet Zone CSXT Crossing Upgrade

Project Description/Justification

Upgrading crossing to facilitate quiet zone standards per the approved Memorandum Of Acceptance.

Strategic Goals Relevance

Eliminate barriers that impede opportunities to improve our economy; Provide superior infrastructure; Continue to enhance safety and security; Unify the City by addressing barriers to mobility and connectivity.

Relevant Graphic Details



Cost Breakdown

Construction	150,000.00
Testing	5,000.00
Right of Way	50,000.00
Total Cost Breakdown \$	205,000.00

FISCAL DETAILS

2013

Capital Expenditures

*UNFUNDED	CSXT Credit	105,000.00
091-20-432-541-65010	Engineering - Construction in Progress	100,000.00
Total Expenditures		205,000.00

*PENDING CSXT AWARD

DP#: 13-0102

Department	Project Duration	Life Expectancy	Priority
ENGINEERING	2012-2013	NA	9

Project Title

Bridge Repair Program

Project Description/Justification

Repair recommended by State Bi-annual Inspection. Report at two locations. Site1: SE 31st St. over CXST Railway 0.35 miles east of US 27. Site 2: SW 32nd St. over lake Louise, 0.30 miles west CR 475. Bridges have deteriorated to the point that reconstruction is necessary.

Strategic Goals Relevance

Provide superior infrastructure; Unify the City by addressing barriers to mobility and connectivity.

Cost Breakdown

Consultant (Prof. Engineering)	\$	17,000.00
Construction	\$	20,000.00
Testing	\$	3,000.00
Total Cost Breakdown	\$	40,000.00

Relevant Graphic Details



FISCAL DETAILS

2013

Capital Expenditures

091-20-429-541-31010	Professional Services - Other	17,000.00
091-20-429-541-46010	Repair & Maintenance	20,000.00
091-20-429-541-34010	Other Services	3,000.00
Total Expenditures		40,000.00

DP#: 13-0102

Department	Project Duration	Life Expectancy	Priority
ENGINEERING	2012-2013	2013-2033	10

Project Title

SW 44th Avenue

Relevant Graphic Details



Project Description/Justification

Construction of a new 4-lane road segment from SW 31st Street to SR 200 (as a portion of the western leg of the loop around the City). This project also includes the construction of new 3-phase 12.5kV overhead electric lines along the new section of SW 44th Avenue (from SW 20th to SR200). The electric project is approximately two miles long and includes new poles, conductors, and insulators. 'Establishes a portion of the western leg of the loop around the City. This new phase of construction will be the backbone for all commercial and residential roads that develop along this road. Construct 344 linear feet of masonry wall (6' height). Wall was committed to acquire needed ROW for parcel # 23813-000-00.

Strategic Goals Relevance

Provide superior infrastructure; Unify the City by addressing barriers to mobility and connectivity.

Cost Breakdown

Construction	\$	2,720,000.00
Testing	\$	50,000.00
Total Cost Breakdown	\$	2,770,000.00

FISCAL DETAILS

2013

Capital Expenditures

*UNFUNDED	EDA Grant - Construction in Progress	\$	2,075,000.00
158-23-471-538-65010	Stormwater - Construction in Progress	\$	640,000.00
Total Expenditures		\$	2,715,000.00

*PENDING GRANT AWARD

DP#: 13-0102

Department	Project Duration	Life Expectancy	Priority
ENGINEERING	2012-2013	2013-2033	11

Project Title

NE 46th Avenue & NE 21st Street

Project Description/Justification

Intersection improvements for safety issues and improvement of drainage problems.

Strategic Goals Relevance

Provide superior infrastructure; Unify the City by addressing barriers to mobility and connectivity.

Relevant Graphic Details



Cost Breakdown

Construction	\$	25,000.00
Testing	\$	3,000.00
ROW	\$	30,000.00
Total Cost Breakdown	\$	58,000.00

FISCAL DETAILS

2013

Capital Expenditures

091-20-463-541-65010	Engineering - Construction in Progress	53,000.00
158-23-463-538-65010	Stormwater - Construction in Progress	5,000.00
Total Expenditures		58,000.00

DP#: 13-0102

Department	Project Duration	Life Expectancy	Priority
ENGINEERING	2013-2014	2014-2034	12

Project Title

Tree Haven Subdivision

Project Description/Justification

Tree Haven subdivision is part of a City wide program to pave unpaved roads that are maintained by the City. This will decrease the cost & time spent by the City's Public Works Dept. maintaining unpaved roads, and reduce the amount of dust & erosion along roads.

Strategic Goals Relevance

Provide superior infrastructure; Unify the City by addressing barriers to mobility and connectivity.

Relevant Graphic Details



Cost Breakdown

Consultant (Prof. Engineering)	\$	100,000.00
Total Cost Breakdown	\$	100,000.00

FISCAL DETAILS

2013

Capital Expenditures

091-20-428-541-31010	Professional Services	100,000.00
Total Expenditures		100,000.00

DP#: Budget Use Only.

Department	Project Duration	Life Expectancy	Priority
ENGINEERING	2012-2013	NA	13

Project Title

NE 36th Avenue

Project Description/Justification

Road capacity expansion. R-O-W acquired (phase 1 of 3) to make the corridor eligible for State/Federal funding.

Strategic Goals Relevance

Provide superior infrastructure; Unify the City by addressing barriers to mobility and connectivity.

Relevant Graphic Details



Cost Breakdown

PD&E	\$	651,000.00
Total Cost Breakdown	\$	651,000.00

FISCAL DETAILS

2013

Capital Expenditures

	Federal Highway Administration Grant -	
*UNFUNDED	Professional Services	651,000.00
	Total Expenditures	651,000.00

*PENDING GRANT AWARD

DP#: Budget Use Only.

Department	Project Duration	Life Expectancy	Priority
ENGINEERING	2012-2013	NA	14

Project Title

NE 25th Avenue

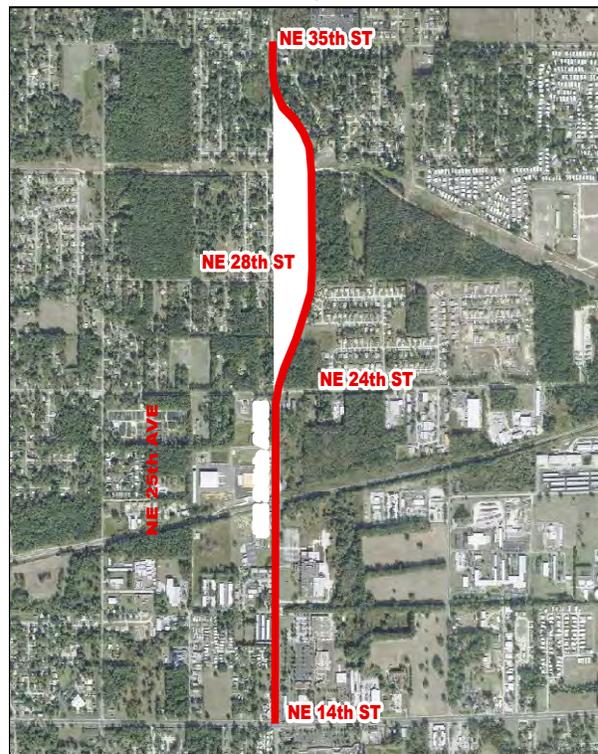
Project Description/Justification

Road capacity expansion. R-O-W acquired (phase1 of 3) to make the corridor eligible for State/Federal funding.

Strategic Goals Relevance

Provide superior infrastructure; Unify the City by addressing barriers to mobility and connectivity.

Relevant Graphic Details



Cost Breakdown

PD&E	\$		762,000.00
Total Cost Breakdown	\$		762,000.00

FISCAL DETAILS

2013

Capital Expenditures

	Federal Highway Administration Grant -	
*UNFUNDED	Professional Services	762,000.00
Total Expenditures		762,000.00

*PENDING GRANT AWARD

DP#: 13-0102

Department	Project Duration	Life Expectancy	Priority
ENGINEERING	2012-2014	NA	15

Project Title

Fort King Roundabout Improvements

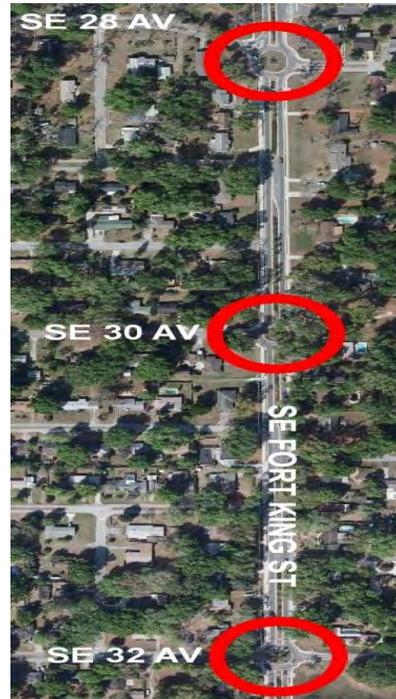
Project Description/Justification

Hire a consultant to study existing (3) roundabouts and recommend ways to improve them.

Strategic Goals Relevance

Provide superior infrastructure; Unify the City by addressing barriers to mobility and connectivity.

Relevant Graphic Details



Cost Breakdown

Consultant (Prof. Engineering)	\$	25,000.00
Total Cost Breakdown	\$	25,000.00

FISCAL DETAILS

2013

Capital Expenditures		25,000.00
091-20-253-541-31010	Professional Services	25,000.00
Total Expenditures		25,000.00

DP#: 13-0102

Department	Project Duration	Life Expectancy	Priority
ENGINEERING	2012-2013	NA	16

Project Title

Magnolia & First Avenue Study

Project Description/Justification

Intersection improvements study for safety issues and to improve traffic flow.

Strategic Goals Relevance

Provide superior infrastructure; Unify the City by addressing barriers to mobility and connectivity.

Relevant Graphic Details



Cost Breakdown

Consultant (Prof. Engineering)	\$	80,000.00
Total Cost Breakdown	\$	80,000.00

FISCAL DETAILS

2013

Capital Expenditures

103-20-433-541-65010	Construction In Progress	80,000.00
Total Expenditures		80,000.00

DP#: 13-0102

Department	Project Duration	Life Expectancy	Priority
ENGINEERING	2012-2014	NA	17

Project Title

SE Magnolia Avenue Improvements

Project Description/Justification

Rebuild the road by reclaiming, install street lights and decorative signs. Remove and replace sidewalks and curb and gutter. Construct sidewalks where none exist and add landscape amenities. Road has deteriorated to the point that reconstruction is necessary.

Strategic Goals Relevance

Eliminate barriers that impede opportunities to improve our economy; Provide superior infrastructure; Unify the City by addressing barriers to mobility and connectivity.

Cost Breakdown

Testing	\$	20,000.00
Total Cost Breakdown	\$	20,000.00

Relevant Graphic Details



FISCAL DETAILS		2013
Capital Expenditures		
103-20-434-541-34010	Other Services	20,000.00
Total Expenditures		20,000.00

DP#: 13-0102

Department	Project Duration	Life Expectancy	Priority
ENGINEERING	2012-2014	NA	18

Project Title

SE First Avenue Improvements

Project Description/Justification

Rebuild the road by reclaiming, install street lights and decorative signs. Remove and replace sidewalks and curb and gutter. Construct sidewalks where none exist and add landscape amenities. Road has deteriorated to the point that reconstruction is necessary.

Strategic Goals Relevance

Eliminate barriers that impede opportunities to improve our economy; Provide superior infrastructure; Unify the City by addressing barriers to mobility and connectivity.

Cost Breakdown

Testing	\$	20,000.00
Total Cost Breakdown	\$	20,000.00

Relevant Graphic Details



FISCAL DETAILS		2013
Capital Expenditures		
103-20-462-541-34010	Other Services	20,000.00
Total Expenditures		20,000.00

DP#: 13-0102

Department	Project Duration	Life Expectancy	Priority
ENGINEERING	2012-2014	NA	19

Project Title

SE/SW 10th Street Improvements

Project Description/Justification

Rebuild the road by reclaiming, install street lights and decorative signs. Remove and replace sidewalks and curb and gutter. Construct sidewalks where there are none. Road has deteriorated to the point that reconstruction is necessary.

Strategic Goals Relevance

Provide superior infrastructure; Unify the City by addressing barriers to mobility and connectivity.

Relevant Graphic Details



Cost Breakdown

Testing	\$	20,000.00
Total Cost Breakdown	\$	20,000.00

FISCAL DETAILS

2013

Capital Expenditures		20,000.00
103-20-461-541-34010	Other Services	20,000.00
Total Expenditures		20,000.00

FACILITIES MAINTENANCE

PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Year	Fiscal Year 2013	Fiscal Year 2014	Fiscal Year 2015	Fiscal Year 2016	Fiscal Year 2017	TOTAL
800 MHz	FUNDED	-	39,550	-	-	-	-	39,550
Airport		-	-	-	7,245	30,600	25,350	63,195
City Clerk's Office		62,000	-	-	-	-	-	62,000
Electric	FUNDED	33,200	27,000	33,915	35,210	23,050	5,400	157,775
Fire Department		-	-	-	120,000	7,920	8,580	136,500
Fleet & Facilities		-	-	51,950	43,365	1,102,715	38,700	1,236,730
Human Resources & Risk Management		-	-	12,950	-	-	-	12,950
Ocala Golf Club	FUNDED	-	25,500	-	-	-	-	25,500
Police Department		-	-	75,950	-	19,223	-	95,173
Public Works		42,000	-	9,000	28,900	-	14,800	94,700
Recreation & Parks		90,000	-	45,855	64,890	8,750	53,665	263,160
Transportation Planning Organization	FUNDED	-	15,728	-	-	-	-	15,728
Water & Sewer	FUNDED	7,700	15,160	43,010	8,000	8,300	33,650	115,820
TOTAL		234,900	122,938	272,630	307,610	1,200,558	180,145	2,318,781

PRIORITY	FISCAL YEAR 2012-2013 PROJECT LIST	DEPARTMENT	AMOUNT
1	800 MHz - Replace 2 A/C Units at Tower Site	800 MHz	39,550
2	Ocala Golf Club - Replace 3 A/C Units	Ocala Golf Club	25,500
3	TPO - Replace 2 A/C Units	TPO	15,728
4	Water & Sewer - WTP Replace Security Lights	Water & Sewer	3,160
5	Water & Sewer - WTP Replace Doors & Jambs	Water & Sewer	12,000
6	Electric CSO - Paint Shed Row	Electric	27,000
	TOTAL		122,938

City of Ocala

Capital Projects & Replacements Funding Plan

Fiscal Year 2012-2013

Priority	091 092 097 103						
	*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	3/4 Mill Road Improv.	Fire/Police Improv.	Fire Impact Fees	1/8 Mill Neighborhood Enhan.
Total Cash Balance Forward FY2011-2012	-	-	-	6,018,636	6,640,820	533,407	1,768,136
Total Revenue Forecast FY2011-2012	10,673,750	5,307,548	634,300	2,594,883	904,954	61,000	443,533
Total Operating Allocated Funds FY2011-2012	-	-	-	-	2,500,000	59,172	300,000
Total CIP Allocated Funds FY2011-2012	-	-	-	5,921,202	580,443	385,130	314,910
Total Operating Funds Revenue Forecast FY2012-2013	-	-	-	-	898,016	-	448,840
Total Operating Allocated Funds FY2012-2013	-	-	-	-	2,680,251	-	376,500
Total Available Funds	10,673,750	5,307,548	634,300	2,692,317	2,683,096	150,105	1,669,099
AIRPORT	3,533,750	2,403,750	-	-	-	-	-
DEVELOPMENT SERVICES	-	708,798	-	-	-	-	363,455
ELECTRIC	-	-	-	-	-	-	-
ENGINEERING	6,140,000	-	39,300	2,482,000	-	-	140,000
PUBLIC WORKS	-	-	-	-	-	-	-
RECREATION & PARKS	-	2,195,000	-	-	-	-	38,850
TELECOMMUNICATIONS	-	-	348,000	-	-	-	-
WATER & SEWER	1,000,000	-	-	-	-	-	-
FACILITIES MAINTENANCE							
800 MHz							
Electric							
Ocala Municipal Golf Club							
TPO							
Water & Sewer							
FLEET MANAGEMENT	-	-	-	-	-	-	-
INFORMATION TECHNOLOGY	-	-	247,000	-	-	-	-
FY2013 CIP REQUESTS TOTAL	10,673,750	5,307,548	634,300	2,482,000	-	-	542,305
Total Estimated Cash Balance Forward FY2012-2013	-	-	-	210,317	2,683,096	150,105	1,126,794
Total Capital Fund Revenue Forecast FY2012-2013	-	-	-	2,629,365	-	61,000	-
TOTAL AVAILABLE FUNDS FY2013-2014	-	-	-	2,839,682	2,683,096	211,105	1,126,794

*PENDING GRANT AWARD

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
5,736,651	5,388,681	6,809,625	3,458,962	17,489,087	9,759,728	4,766,763	11,039,775	3,142,622	82,552,893
5,524,874	3,387,673	1,580,152	68,240	293,876	1,384,448	145,752	343,828	598,384	33,947,195
7,760,616	3,619,404	-	-	-	-	-	7,000,000	115,278	21,354,470
1,900,000	3,800,702	7,661,810	1,949,532	8,446,700	4,169,229	1,593,750	559,500	10,900	37,293,808
5,032,028	4,707,456	-	-	-	1,239,970	-	-	539,003	12,865,313
4,769,742	3,383,631	-	-	-	1,462,157	-	-	299,255	12,971,536
1,863,195	2,680,073	727,967	1,577,670	9,336,263	6,752,760	3,318,765	3,824,103	3,854,576	57,745,587
-	-	-	-	-	-	-	-	-	5,937,500
-	-	-	-	-	-	-	-	-	1,072,253
-	-	-	-	3,801,700	-	-	-	-	3,801,700
-	753,000	300,000	275,000	586,658	-	-	-	-	10,715,958
-	724,000	-	-	-	-	-	-	-	724,000
-	-	-	561,172	-	-	-	-	-	2,795,022
-	-	-	-	-	-	-	-	-	348,000
-	-	5,400,000	-	-	-	800,000	885,000	-	8,085,000
					39,550				39,550
					27,000				27,000
					25,500				25,500
					15,728				15,728
					15,160				15,160
-	-	-	-	-	110,000	-	-	-	110,000
-	-	-	-	-	324,820	-	-	-	571,820
-	1,477,000	5,700,000	836,172	4,388,358	557,758	800,000	885,000	-	34,284,191
1,863,195	1,203,073	(4,972,033)	741,498	4,947,905	6,195,002	2,518,765	2,939,103	3,854,576	23,461,396
-	-	5,806,870	68,240	293,876	-	187,324	661,084	-	9,707,759
1,863,195	1,203,073	834,837	809,738	5,241,781	6,195,002	2,706,089	3,600,187	3,854,576	33,169,155

DP#: 13-0099

Department	Life Expectancy	Priority
800 MHz	15 Years	1

Project Title

800 MHz - Replace 2 A/C Units at the Tower Site

Relevant Graphic Details

Project Description

Replace two existing 5 ton Trane A/C units with two 3 ton Leibert split system units.



Project Justification

The two existing units were purchased for \$13,400 and installed in October 2004. These standard grade units are not designed to operate under the continuous use and environmental demands required for a communications/networking location. After seven years of service these units have logged more than 61,000 hours and are beginning to show signs of failure. This purchase is necessary to protect the new P25 radio communications system equipment which is more susceptible to the elements than the legacy equipment it replaced.

Strategic Goals Relevance

Become the economic hub of North Central Florida by leveraging location and resources.

Cost Breakdown

(2) 3 Ton Leibert		
Split System A/C units	\$	39,550.00
Total Cost Breakdown	\$	39,550.00

FISCAL DETAILS

2013

Capital Expenditures

586-86-601-519-64010	Machinery & Equipment (\$5,000+)	\$	39,550.00
	Total Expenditures	\$	39,550.00

DP#: 13-0099

Department
OCALA MUNICIPAL
GOLF CLUB

Life Expectancy
13 Years

Priority
2

Project Title

Ocala Municipal Golf Club - Replace 3 A/C Units

Project Description

Replace (1) 10 ton unit in the banquet hall, (1) 5 ton unit in the lounge area and restrooms, (1) 2 ton unit in the east offices.

Project Justification

The existing units have been in place for 17 years and are not performing as needed due to age and mechanical failure. Replacing the units will save energy and be more cost effective.

Strategic Goals Relevance

Become the economic hub of North Central Florida by leveraging location and resources.

Cost Breakdown

(1) 10 Ton 3 Phase Unit	\$	15,000.00
(1) 5 Ton Split System	\$	7,500.00
(1) 2 Ton Split System	\$	3,000.00
Total Cost Breakdown	\$	25,500.00

Relevant Graphic Details



10-ton



5-ton



2-ton

FISCAL DETAILS

2013

Capital Expenditures

586-29-601-519-64010	Machinery & Equipment (\$5,000+)	\$	22,500.00
586-29-601-519-52060	Machinery & Equipment (\$1,000-\$4,999)	\$	3,000.00
Total Expenditures		\$	25,500.00

Capital Replacements Fiscal Year 2012-2013

DP#: 13-0099

Department	Life Expectancy	Priority
TRANSPORTATION PLANNING OFFICE (TPO)	13 Years	3

Project Title

TPO - Replace 2 A/C Units

Relevant Graphic Details

Project Description

Replace (1) 5 ton split-system gas furnace air conditioning unit and (1) 4 ton split-system gas furnace air conditioning unit.



5-ton

Project Justification

The existing systems are over 18 years old and are no longer cost effective to maintain. Replacing the units will save energy and be more cost effective.



4-ton

Strategic Goals Relevance

Become the economic hub of North Central Florida by leveraging location and resources.

Cost Breakdown

(1) 5 Ton Split System	\$	8,613.00
(1) 4 Ton Split System	\$	7,115.00
Total Cost Breakdown	\$	15,728.00

FISCAL DETAILS

2013

Capital Expenditures

586-25-601-519-64010	Machinery & Equipment (\$5,000+)	\$	15,728.00
Total Expenditures		\$	15,728.00

DP#: 13-0099

Department
WATER & SEWER
Water Treatment Plant

Life Expectancy
15 Years

Priority
4

Project Title

Water & Sewer Treatment Plant (WTP) - Replace Security Lights

Project Description

Remove the 13 existing poles and lights and replace with 4 new concrete poles with 400 watt flood lights. The new lights are much more energy efficient with better illumination.

Project Justification

Replacing the poles and lights will enhance the security of the plant. The Water & Sewer and Facilities departments have made strides in improving energy consumption and recycling our natural resources. The City strives to set an example to all citizens and visitors on how small steps and innovative thinking can lead to significant results.

Strategic Goals Relevance

Become the economic hub of North Central Florida by leveraging location and resources.

Cost Breakdown

(4) Light Poles	\$	900.00
(4) 400 Watt Flood Lights	\$	1,260.00
Wire	\$	1,000.00
Total Cost Breakdown	\$	3,160.00

Relevant Graphic Details



FISCAL DETAILS

2013

Capital Expenditures		
586-30-601-519-46010	Repair & Maintenance	\$ 3,160.00
	Total Expenditures	\$ 3,160.00

DP#: 13-0099

Department	Life Expectancy	Priority
WATER & SEWER	10 Years	5
Water Treatment Plant		

Project Title

Water & Sewer Treatment Plant (WTP) - Replace Door and Jambs

Project Description

Replace 2 single doors and jambs and 2 sets of double-door doors and jambs. The doors and jambs have deteriorated due to age.

Project Justification

The current doors do not provide proper security for this area. Replacing the doors and jambs will create a secure environment for City of Ocala water system.

Relevant Graphic Details



Strategic Goals Relevance

Become the economic hub of North Central Florida by leveraging location and resources.

Cost Breakdown

(2)Single Doors & Jambs	\$	5,000.00
(2)Double Doors & Jambs	\$	7,000.00
Total Cost Breakdown	\$	12,000.00

FISCAL DETAILS

2013

Capital Expenditures		
586-30-601-519-46010	Repair & Maintenance	\$ 12,000.00
	Total Expenditures	\$ 12,000.00

DP#: 13-0099

Department	Life Expectancy	Priority
ELECTRIC	10 Years	6
Customer Service Office		

Project Title

Electric CSO - Pressure Wash and Paint Shed Row

Project Description

Pressure wash, patch holes in the block walls, and paint the facility, including the concrete roof.

Project Justification

Updating the shed row is one of many recent renovations to buildings surrounding the downtown City Hall area. This exterior update falls in line with the recent modifications to the Power Plant Facility and the planned exterior renovations to the Customer Service Office. The expectation is that these improvements will lead others in the community to take pride in the City of Ocala being their hometown.

Relevant Graphic Details



Strategic Goals Relevance

Become the economic hub of North Central Florida by leveraging location and resources.

Cost Breakdown

Repair & Painting	\$	27,000.00
Total Cost Breakdown	\$	27,000.00

FISCAL DETAILS

2013

Capital Expenditures			
586-32-601-519-46010	Repair & Maintenance	\$	27,000.00
	Total Expenditures	\$	27,000.00

FLEET MANAGEMENT

PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Year	Fiscal Year 2013	Fiscal Year 2014	Fiscal Year 2015	Fiscal Year 2016	Fiscal Year 2017	TOTAL
Airport		67,500	-	-	-	-	-	67,500
Electric		188,000	-	44,000	-	-	22,000	254,000
Fleet & Facilities		16,700	-	100,000	-	-	-	116,700
Police		116,000	-	153,000	275,000	90,000	210,000	844,000
Public Works	FUNDED	558,750	110,000	23,000	35,000	483,000	1,202,000	2,411,750
Recreation & Parks		87,700	-	22,000	18,000	-	85,000	212,700
Water & Sewer		29,400	-	45,000	-	7,000	-	81,400
Fire		-	-	35,000	-	-	-	35,000
TOTAL		1,064,050	110,000	422,000	328,000	580,000	1,519,000	4,023,050

PRIORITY	FY 2012-2013 VEHICLE/EQUIPMENT LIST	DEPARTMENT	AMOUNT
1	(2) Godwin CD150M 6" Mobile Pumps	Public Works	110,000
TOTAL			110,000

City of Ocala

Capital Projects & Replacements Funding Plan

Fiscal Year 2012-2013

Priority	091 092 097 103						
	*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	3/4 Mill Road Improv.	Fire/Police Improv.	Fire Impact Fees	1/8 Mill Neighborhood Enhan.
Total Cash Balance Forward FY2011-2012	-	-	-	6,018,636	6,640,820	533,407	1,768,136
Total Revenue Forecast FY2011-2012	10,673,750	5,307,548	634,300	2,594,883	904,954	61,000	443,533
Total Operating Allocated Funds FY2011-2012	-	-	-	-	2,500,000	59,172	300,000
Total CIP Allocated Funds FY2011-2012	-	-	-	5,921,202	580,443	385,130	314,910
Total Operating Funds Revenue Forecast FY2012-2013	-	-	-	-	898,016	-	448,840
Total Operating Allocated Funds FY2012-2013	-	-	-	-	2,680,251	-	376,500
Total Available Funds	10,673,750	5,307,548	634,300	2,692,317	2,683,096	150,105	1,669,099
AIRPORT	3,533,750	2,403,750	-	-	-	-	-
DEVELOPMENT SERVICES	-	708,798	-	-	-	-	363,455
ELECTRIC	-	-	-	-	-	-	-
ENGINEERING	6,140,000	-	39,300	2,482,000	-	-	140,000
PUBLIC WORKS	-	-	-	-	-	-	-
RECREATION & PARKS	-	2,195,000	-	-	-	-	38,850
TELECOMMUNICATIONS	-	-	348,000	-	-	-	-
WATER & SEWER	1,000,000	-	-	-	-	-	-
FACILITIES MAINTENANCE	-	-	-	-	-	-	-
FLEET MANAGEMENT							
Public Works							
INFORMATION TECHNOLOGY	-	-	247,000	-	-	-	-
FY2013 CIP REQUESTS TOTAL	10,673,750	5,307,548	634,300	2,482,000	-	-	542,305
Total Estimated Cash Balance Forward FY2012-2013	-	-	-	210,317	2,683,096	150,105	1,126,794
Total Capital Fund Revenue Forecast FY2012-2013	-	-	-	2,629,365	-	61,000	-
TOTAL AVAILABLE FUNDS FY2013-2014	-	-	-	2,839,682	2,683,096	211,105	1,126,794

*PENDING GRANT AWARD

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
5,736,651	5,388,681	6,809,625	3,458,962	17,489,087	9,759,728	4,766,763	11,039,775	3,142,622	82,552,893
5,524,874	3,387,673	1,580,152	68,240	293,876	1,384,448	145,752	343,828	598,384	33,947,195
7,760,616	3,619,404	-	-	-	-	-	7,000,000	115,278	21,354,470
1,900,000	3,800,702	7,661,810	1,949,532	8,446,700	4,169,229	1,593,750	559,500	10,900	37,293,808
5,032,028	4,707,456	-	-	-	1,239,970	-	-	539,003	12,865,313
4,769,742	3,383,631	-	-	-	1,462,157	-	-	299,255	12,971,536
1,863,195	2,680,073	727,967	1,577,670	9,336,263	6,752,760	3,318,765	3,824,103	3,854,576	57,745,587
-	-	-	-	-	-	-	-	-	5,937,500
-	-	-	-	-	-	-	-	-	1,072,253
-	-	-	-	3,801,700	-	-	-	-	3,801,700
-	753,000	300,000	275,000	586,658	-	-	-	-	10,715,958
-	724,000	-	-	-	-	-	-	-	724,000
-	-	-	561,172	-	-	-	-	-	2,795,022
-	-	-	-	-	-	-	-	-	348,000
-	-	5,400,000	-	-	-	800,000	885,000	-	8,085,000
-	-	-	-	-	122,938	-	-	-	122,938
					110,000				110,000
-	-	-	-	-	324,820	-	-	-	571,820
-	1,477,000	5,700,000	836,172	4,388,358	557,758	800,000	885,000	-	34,284,191
1,863,195	1,203,073	(4,972,033)	741,498	4,947,905	6,195,002	2,518,765	2,939,103	3,854,576	23,461,396
-	-	5,806,870	68,240	293,876	-	187,324	661,084	-	9,707,759
1,863,195	1,203,073	834,837	809,738	5,241,781	6,195,002	2,706,089	3,600,187	3,854,576	33,169,155

Capital Replacements Fiscal Year 2012-2013

DP#: 13-0099

Department	Life Expectancy	Priority
PUBLIC WORKS	20 Years	1
Stormwater		

Vehicle/Equipment Request

Two (2) Godwin CD150M 6" Mobile Pumps

Relevant Graphic Details



Vehicle/Equipment To Be Replaced

This is a new purchase.

Replacement Reason

This is a new purchase that is necessary to assist Stormwater in maintaining flood free zones throughout the city.

Strategic Goals Relevance

Protect and advance the quality of place.

Cost Breakdown

(2) Godwin GC150M		
6" Mobile Pumps	\$	110,000.00
Total Cost Breakdown	\$	110,000.00

FISCAL DETAILS

2013

Capital Expenditures

586-23-602-519-64010	Machinery & Equipment (\$5,000+)	\$	110,000.00
	Total Expenditures	\$	110,000.00

INFORMATION TECHNOLOGY

PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Year	Fiscal Year 2013	Fiscal Year 2014	Fiscal Year 2015	Fiscal Year 2016	Fiscal Year 2017	TOTAL
Airport		2,000	-	-	-	-	-	2,000
Budget & Finance		1,000	-	16,000	5,000	1,000	-	23,000
City Clerk's Office		3,500	-	-	-	-	-	3,500
City Manager's Office		-	-	2,000	2,000	2,000	-	6,000
Development Services	FUNDED	2,200	3,000	5,000	5,000	5,000	24,000	44,200
Electric	FUNDED	25,500	28,400	35,000	26,000	14,000	44,000	172,900
Engineering	FUNDED	2,000	10,000	14,000	12,000	4,000	8,000	50,000
Fire Department	FUNDED	1,000	4,000	15,000	5,000	15,000	10,000	50,000
Fleet & Facilities		28,345	-	5,000	4,000	1,000	5,000	43,345
Human Resources & Risk Management		4,000	-	3,000	4,000	-	7,000	18,000
Information Technology	FUNDED	303,770	114,870	200,000	180,000	300,000	150,000	1,248,640
Internal Auditor		-	-	-	-	5,000	-	5,000
Police Department	FUNDED	208,500	395,750	500,000	500,000	500,000	500,000	2,604,250
Public Works	FUNDED	5,000	7,000	12,000	16,000	3,000	9,000	52,000
Recreation & Parks	FUNDED	17,000	4,000	10,000	8,000	2,000	12,000	53,000
Support Services		2,000	-	-	-	-	-	2,000
Telecommunications		6,000	2,800	-	-	-	-	8,800
Water & Sewer	FUNDED	7,700	2,000	30,000	30,000	6,000	15,000	90,700
TOTAL		619,515	571,820	847,000	797,000	858,000	784,000	4,477,335

FISCAL YEAR 2012-2013 EQUIPMENT LIST	DEPARTMENT	AMOUNT
(3) Desktops	Development Services	3,000
(14) Desktops/(11) Laptops/(2) Tablets	Electric	28,400
(5) Desktops	Engineering	10,000
(2) Laptops	Fire	4,000
(2) Laptops/Hardware/Software	Information Technology	114,870
(35)Desktops/(48)Laptops/(49)Printers/Hardware/ Software	Police Department	395,750
(2) Laptops/(1) Desktop/(1) Laptop	Public Works	7,000
(1) Desktops/(2) Laptops	Recreation & Parks	4,000
(4) Tablets	Telecommunications	2,800
(2) Desktops	Water & Sewer	2,000
TOTAL		571,820

City of Ocala

Capital Projects & Replacements Funding Plan

Fiscal Year 2012-2013

Priority	091 092 097 103						
	*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	3/4 Mill Road Improv.	Fire/Police Improv.	Fire Impact Fees	1/8 Mill Neighborhood Enhan.
Total Cash Balance Forward FY2011-2012	-	-	-	6,018,636	6,640,820	533,407	1,768,136
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Total Available Funds	10,673,750	5,307,548	634,300	2,692,317	2,683,096	150,105	1,669,099
AIRPORT	3,533,750	2,403,750	-	-	-	-	-
DEVELOPMENT SERVICES	-	708,798	-	-	-	-	363,455
ELECTRIC	-	-	-	-	-	-	-
ENGINEERING	6,140,000	-	39,300	2,482,000	-	-	140,000
PUBLIC WORKS	-	-	-	-	-	-	-
RECREATION & PARKS	-	2,195,000	-	-	-	-	38,850
TELECOMMUNICATIONS	-	-	348,000	-	-	-	-
WATER & SEWER	1,000,000	-	-	-	-	-	-
FACILITIES MAINTENANCE	-	-	-	-	-	-	-
FLEET MANAGEMENT	-	-	-	-	-	-	-
INFORMATION TECHNOLOGY	-	-	-	-	-	-	-
Development Services							
Electric							
Engineering							
Fire Department							
Information Technology							
Police Department			247,000				
Public Works							
Recreation & Parks							
Telecommunications							
Water & Sewer							
FY2013 CIP REQUESTS TOTAL	10,673,750	5,307,548	634,300	2,482,000	-	-	542,305
Total Estimated Cash Balance Forward FY2012-2013	-	-	-	210,317	2,683,096	150,105	1,126,794
Total Capital Fund Revenue Forecast FY2012-2013	-	-	-	2,629,365	-	61,000	-
TOTAL AVAILABLE FUNDS FY2013-2014	-	-	-	2,839,682	2,683,096	211,105	1,126,794

*PENDING GRANT AWARD

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Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
5,736,651	5,388,681	6,809,625	3,458,962	17,489,087	9,759,728	4,766,763	11,039,775	3,142,622	82,552,893
5,524,874	3,387,673	1,580,152	68,240	293,876	1,384,448	145,752	343,828	598,384	33,947,195
7,760,616	3,619,404	-	-	-	-	-	7,000,000	115,278	21,354,470
1,900,000	3,800,702	7,661,810	1,949,532	8,446,700	4,169,229	1,593,750	559,500	10,900	37,293,808
5,032,028	4,707,456	-	-	-	1,239,970	-	-	539,003	12,865,313
4,769,742	3,383,631	-	-	-	1,462,157	-	-	299,255	12,971,536
1,863,195	2,680,073	727,967	1,577,670	9,336,263	6,752,760	3,318,765	3,824,103	3,854,576	57,745,587
-	-	-	-	-	-	-	-	-	5,937,500
-	-	-	-	-	-	-	-	-	1,072,253
-	-	-	-	3,801,700	-	-	-	-	3,801,700
-	753,000	300,000	275,000	586,658	-	-	-	-	10,715,958
-	724,000	-	-	-	-	-	-	-	724,000
-	-	-	561,172	-	-	-	-	-	2,795,022
-	-	-	-	-	-	-	-	-	348,000
-	-	5,400,000	-	-	-	800,000	885,000	-	8,085,000
-	-	-	-	-	122,938	-	-	-	122,938
-	-	-	-	-	110,000	-	-	-	110,000
					3,000				3,000
					28,400				28,400
					10,000				10,000
					4,000				4,000
					114,870				114,870
					148,750				395,750
					7,000				7,000
					4,000				4,000
					2,800				2,800
					2,000				2,000
-	1,477,000	5,700,000	836,172	4,388,358	557,758	800,000	885,000	-	34,284,191
1,863,195	1,203,073	(4,972,033)	741,498	4,947,905	6,195,002	2,518,765	2,939,103	3,854,576	23,461,396
-	-	5,806,870	68,240	293,876	-	187,324	661,084	-	9,707,759
1,863,195	1,203,073	834,837	809,738	5,241,781	6,195,002	2,706,089	3,600,187	3,854,576	33,169,155



Capital Replacements Fiscal Year 2012-2013

DP#: 13-0099

Department	Life Expectancy	Priority
Development Services	7 Years	1

Request Title

Information Technology Equipment Replacement

Request Description

(3) Desktop Replacements

Project Justification

Administrative desktop replacements require replacement due to age and performance.

Strategic Goals Relevance

Cultivate an environment that elevates innovation.

Cost Breakdown

(3) Desktops @ \$1,000	\$	3,000.00
Total Cost Breakdown	\$	3,000.00

FISCAL DETAILS

2013

Operating Expenditures

586-16-603-516-52060	Machinery & Equipment (\$1,000-\$4,999)	\$	3,000.00
Total Expenditures		\$	3,000.00



Capital Replacements Fiscal Year 2012-2013

DP#: 13-0099

Department	Life Expectancy	Priority
Electric	7 Years	1

Request Title

Information Technology Equipment Replacement

Request Description

High-end Desktops: (1) Resource Management, (1) System Control

Other Desktops: (3) Administration, (6) Customer Service Office, (2) Engineering, (1) Transmission & Distribution (T&D)

Laptops: (1) Engineering, (2) Meter Shop, (1) Resource Management, (6) T&D, (1) Substation Division

Project Justification

(2) High-end Desktops, (12) Desktops, (11) Laptops, (2) Tablets

Hardware requirements are determined by the Utility Resource Manager.

Strategic Goals Relevance

Cultivate an environment that elevates innovation

Cost Breakdown

(2) High-end Desktops @ \$2,000	\$	4,000.00
(12) Desktop Replacements @ \$1,000	\$	12,000.00
(11) Laptops @ \$1,000	\$	11,000.00
(2) Tablets @ \$700	\$	1,400.00
Total Cost Breakdown	\$	28,400.00

FISCAL DETAILS

2013

Operating Expenditures

586-32-603-516-52060	Machinery & Equipment (\$1,000-\$4,999)	\$	27,000.00
586-32-603-516-52010	Operating Supplies	\$	1,400.00
Total Expenditures		\$	28,400.00



Capital Replacements Fiscal Year 2012-2013

DP#: 13-0099

Department	Life Expectancy	Priority
Engineering	7 Years	1

Request Title

Information Technology Equipment Replacement

Request Description

(5) 64-Bit Desktops

Project Justification

Engineering software requires the new hardware performance technology.

Strategic Goals Relevance

Cultivate an environment that elevates innovation.

Cost Breakdown

(5) Desktops @ \$2,000	\$	10,000.00
Total Cost Breakdown	\$	10,000.00

FISCAL DETAILS

2013

Operating Expenditures

586-20-603-516-52060	Machinery & Equipment (\$1,000-\$4,999)	\$	10,000.00
Total Expenditures		\$	10,000.00



Capital Replacements Fiscal Year 2012-2013

DP#: 13-0099

Department	Life Expectancy	Priority
Fire	7 Years	1

Request Title

Information Technology Equipment Replacement

Request Description

(2) Laptops

Project Justification

To be shared among the Chiefs; laptops for mobility.

Strategic Goals Relevance

Cultivate an environment that elevates innovation.

Cost Breakdown

(2) Laptops @ \$2,000	\$	4,000.00
Total Cost Breakdown	\$	4,000.00

FISCAL DETAILS

2013

Operating Expenditures

586-19-603-516-52060	Machinery & Equipment (\$1,000-\$4,999)	\$	4,000.00
Total Expenditures		\$	4,000.00



Capital Replacements Fiscal Year 2012-2013

DP#: 13-0099

Department	Life Expectancy	Priority
Information Technologies	7 Years	1

Request Title

Information Technology Equipment Replacement

Request Description

Web & Security Software; 64-Bit Video Editing Station; (2) System Support Laptops; VDI Pilot Project

Project Justification

Web & Security software: With the growing use of web and mobile applications, additional safeguards are required to protect transactions and related data. 64-bit video editing station: In support of Public Communications web and kiosk productions. (2) System Support laptops: Upgraded hardware is needed to support citywide infrastructure software; The replacement equipment will be repurposed within IT. VDI Pilot Project: This project will pilot sixty virtual desktop infrastructure sessions, in support of mobile devices; The pilot is to gauge the benefit of mobile access to secured city servers.

Strategic Goals Relevance

Cultivate an environment that elevates innovation.

Cost Breakdown

Web & Security Software	\$	20,000.00
64-Bit Video Editing Station	\$	6,500.00
(2) System Support Laptops@ \$6,900	\$	13,800.00
VDI Pilot Project	\$	74,570.00
Total Cost Breakdown	\$	114,870.00

FISCAL DETAILS

2013

Operating Expenditures

586-35-603-516-46010	Repair & Maintenance	\$	9,570.00
586-35-603-516-64010	Machinery & Equipment (\$5,000+)	\$	20,300.00
586-35-603-516-68010	Intangible Assets	\$	85,000.00
Total Expenditures		\$	114,870.00



Capital Replacements Fiscal Year 2012-2013

DP#: 13-0099

Department	Life Expectancy	Priority
Police	7 Years	1

Request Title

Information Technology Equipment Replacement

Request Description

Patrol: (45) Vehicle Printers; (35) Desktop Replacements; (45) Laptop Replacements

Motors: (3) Laptop Replacements

Other: (4) Network Printers; Replace UPS System; RAM - Virtual Server; Software Upgrade; FDLE/CIS Upgrades; Server Upgrade; Identicard Upgrade

Project Justification

Software Upgrades & Hardware replacements: Past practice had been to replace OPD hardware as the 3-year manufacturer's warranty expired. The practice employed by IT of tagging equipment merely by age, has proven the feasibility of extending the useful life of desktops and laptops beyond six years. By Cabinet's recommendation, a minimal supply of potential replacements will be purchased in the coming budget year, with the anticipation of repairing or replacing only when needed, and to gauge the effectiveness of the discipline.

Strategic Goals Relevance

Cultivate an environment that elevates innovation.

Cost Breakdown

(45) Vehicle Printers @ \$250	\$	11,250.00
(35) Desktop Replacements @ \$1,000	\$	35,000.00
(45) Laptop Replacements (Patrol) @\$2,000	\$	90,000.00
(3) Laptop Replacements (Motors) @\$2,500	\$	7,500.00
(4) Network Printers @ \$1,250	\$	5,000.00
Replace UPS System	\$	25,000.00
RAM - Virtual Server	\$	8,000.00
Software Upgrade	\$	22,000.00
FDLE/CIS Upgrades	\$	100,000.00
Server Upgrade	\$	62,000.00
Identicard Upgrade	\$	30,000.00
Total Cost Breakdown	\$	395,750.00

FISCAL DETAILS

2013

Operating Expenditures

610-18-859-521-64010	Machinery & Equipment (\$5,000+)	\$	247,000.00
586-18-603-516-52060	Machinery & Equipment (\$1,000-\$4,999)	\$	126,750.00
586-18-603-516-68010	Intangible Assets (\$5,000+)	\$	22,000.00
Total Expenditures		\$	395,750.00



Capital Replacements Fiscal Year 2012-2013

DP#: 13-0099

Department	Life Expectancy	Priority
Public Works	7 Years	1

Request Title

Information Technology Equipment Replacement

Request Description

(3) Laptops and (1) Desktop

Project Justification

(2) laptops: Replace old laptops in use by on-call supervisors to contain all relevant software applications. (1) desktop: High-end desktop needed to run AutoCAD in Traffic/Signal shop. (1) laptop: Mobilizing the Traffic Counter software will allow real time analysis of counts in the field.

Strategic Goals Relevance

Cultivate an environment that elevates innovation.

Cost Breakdown

(2) Laptops @ \$2,000	\$	4,000.00
(1) Desktop @ \$2,000	\$	2,000.00
(1) Laptop @ \$1,000	\$	1,000.00
Total Cost Breakdown	\$	7,000.00

FISCAL DETAILS

2013

Operating Expenditures

586-23-603-516-52060	Machinery & Equipment (\$1,000-\$4,999)	\$	7,000.00
Total Expenditures		\$	7,000.00



Capital Replacements Fiscal Year 2012-2013

DP#: 13-0099

Department	Life Expectancy	Priority
Recreation & Parks	7 Years	1

Request Title

Information Technology Equipment Replacement

Request Description

(1) Desktop and (2) Laptops

Project Justification

(1) Desktop and (2) Laptops: Upgraded equipment needed for the Discovery Science Center and division heads.

Strategic Goals Relevance

Cultivate an environment that elevates innovation.

Cost Breakdown

(1) Desktop @ \$1,000	\$	1,000.00
(2) Laptops @ \$1,500	\$	3,000.00
Total Cost Breakdown	\$	4,000.00

FISCAL DETAILS

2013

Operating Expenditures

586-21-603-516-52060	Machinery & Equipment (\$1,000-\$4,999)	\$	4,000.00
Total Expenditures		\$	4,000.00



Capital Replacements Fiscal Year 2012-2013

DP#: 13-0099

Department	Life Expectancy	Priority
Telecommunications	7 Years	1

Request Title

Information Technology Equipment Replacement

Request Description

(4) Tablets

Project Justification

(4) Tablets - mobile devices in the field.

Strategic Goals Relevance

Cultivate an environment that elevates innovation.

Cost Breakdown

(4) Tablets @ \$700	\$	2,800.00
Total Cost Breakdown	\$	2,800.00

FISCAL DETAILS

2013

Operating Expenditures

586-31-603-516-52010	Operating Supplies	2,800.00
	Total Expenditures	2,800.00



Capital Replacements Fiscal Year 2012-2013

DP#: 13-0099

Department	Life Expectancy	Priority
Water & Sewer	7 Years	1

Request Title

Information Technology Equipment Replacement

Request Description

(2) Desktops

Project Justification

(2) Desktops: Hardware is needed to complete the compliance monitoring facility improvement.

Strategic Goals Relevance

Cultivate an environment that elevates innovation.

Cost Breakdown

(2) Desktops @ \$1,000	\$	2,000.00
Total Cost Breakdown	\$	2,000.00

FISCAL DETAILS

2013

Operating Expenditures

586-30-603-516-52060	Machinery & Equipment (\$1,000-\$4,999)	2,000.00
Total Expenditures		2,000.00

PUBLIC WORKS

PRIORITY	PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Year	Fiscal Year 2013	Fiscal Year 2014	Fiscal Year 2015	Fiscal Year 2016	Fiscal Year 2017	TOTAL
1	Heritage Hills Improvements	FUNDED	-	286,000	440,000	-	-	-	726,000
2	Tuscawilla South Pond	FUNDED	-	110,000	-	-	-	-	110,000
3	Smith Daugherty Subdivision	FUNDED	-	17,000	-	-	-	-	17,000
4	Drainage Well(s) Improvements	FUNDED	-	105,000	-	-	-	-	105,000
5	NE 13th Street & NE 11th Avenue	FUNDED	-	206,000	-	-	-	-	206,000
	NW 7th Street & NW 12th Avenue		-	-	137,000	-	-	-	137,000
	NE 4th Street and NE 37th Avenue		-	-	40,000	-	-	-	40,000
	SE 17th Avenue and SE 13th Street		-	-	35,000	-	-	-	35,000
	SW 5th Street and SW 20th Avenue		-	-	12,000	-	-	-	12,000
	NE 17th Place & Ne 6th Street		-	-	-	96,000	-	-	96,000
	SE 11th Street & 2100 Block		-	-	-	30,000	-	-	30,000
	SE 7th Street & SE 31st Avenue		-	-	-	72,000	-	-	72,000
	SE 4th Street and Weynona Avenue		-	-	-	30,000	-	-	30,000
	SW 7th Street & SW 23rd Avenue		9,100	-	-	24,000	-	-	33,100
	741 NE 30th Avenue		-	-	-	24,000	-	-	24,000
	1416 NW 19th Court		-	-	-	18,000	-	-	18,000
	SW 4th Street and SW 21st Avenue		-	-	-	72,000	-	-	72,000
	SE 6th Street and SE 32nd Avenue		-	-	-	30,000	-	-	30,000
	SE 16th Place and SE 1st Avenue		-	-	-	80,000	-	-	80,000
	Stormwater Annual Contract		-	-	-	-	650,000	650,000	1,300,000
	3001 SW 15th Street		10,000	-	-	-	-	-	10,000
	SE 2nd Street & SE 32nd Avenue		26,000	-	-	-	-	-	26,000
	3104 SE 13th Street Improvements		42,000	-	-	-	-	-	42,000
	Broadway & NE 1st Avenue		52,000	-	-	-	-	-	52,000
	SW 19th Avenue Road & Wal-Mart Entrance		80,000	-	-	-	-	-	80,000
	Stormwater Pump Station #203 Rehab		95,000	-	-	-	-	-	95,000
	SE 25th Avenue Barrier Wall		120,000	-	-	-	-	-	120,000
	DRA Expansion - W&S City Complex		302,000	-	-	-	-	-	302,000
	NE 40th Ave & SR 40 Improvements		330,000	-	-	-	-	-	330,000
	TOTAL		1,066,100	724,000	664,000	476,000	650,000	650,000	4,230,100

City of Ocala

Capital Projects & Replacements Funding Plan

Fiscal Year 2012-2013

Priority	091 092 097 103						
	*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	3/4 Mill Road Improv.	Fire/Police Improv.	Fire Impact Fees	1/8 Mill Neighborhood Enhan.
Total Cash Balance Forward FY2011-2012	-	-	-	6,018,636	6,640,820	533,407	1,768,136
Total Revenue Forecast FY2011-2012	10,673,750	5,307,548	634,300	2,594,883	904,954	61,000	443,533
Total Operating Allocated Funds FY2011-2012	-	-	-	-	2,500,000	59,172	300,000
Total CIP Allocated Funds FY2011-2012	-	-	-	5,921,202	580,443	385,130	314,910
Total Operating Funds Revenue Forecast FY2012-2013	-	-	-	-	898,016	-	448,840
Total Operating Allocated Funds FY2012-2013	-	-	-	-	2,680,251	-	376,500
Total Available Funds	10,673,750	5,307,548	634,300	2,692,317	2,683,096	150,105	1,669,099
AIRPORT	3,533,750	2,403,750	-	-	-	-	-
DEVELOPMENT SERVICES	-	708,798	-	-	-	-	363,455
ELECTRIC	-	-	-	-	-	-	-
ENGINEERING	6,140,000	-	39,300	2,482,000	-	-	140,000
PUBLIC WORKS							
1 Heritage Hills Improvements	-	-	-	-	-	-	-
2 Tusawilla South Pond	-	-	-	-	-	-	-
3 Smith Daugherty Subdivision	-	-	-	-	-	-	-
4 Drainage Well Improvements	-	-	-	-	-	-	-
5 NE 13th Street & NE 11th Avenue	-	-	-	-	-	-	-
RECREATION & PARKS	-	2,195,000	-	-	-	-	38,850
TELECOMMUNICATIONS	-	-	348,000	-	-	-	-
WATER & SEWER	1,000,000	-	-	-	-	-	-
FACILITIES MAINTENANCE	-	-	-	-	-	-	-
FLEET MANAGEMENT	-	-	-	-	-	-	-
INFORMATION TECHNOLOGY	-	-	247,000	-	-	-	-
FY2013 CIP REQUESTS TOTAL	10,673,750	5,307,548	634,300	2,482,000	-	-	542,305
Total Estimated Cash Balance Forward FY2012-2013	-	-	-	210,317	2,683,096	150,105	1,126,794
Total Capital Fund Revenue Forecast FY2012-2013	-	-	-	2,629,365	-	61,000	-
TOTAL AVAILABLE FUNDS FY2013-2014	-	-	-	2,839,682	2,683,096	211,105	1,126,794

*PENDING GRANT AWARD

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
5,736,651	5,388,681	6,809,625	3,458,962	17,489,087	9,759,728	4,766,763	11,039,775	3,142,622	82,552,893
5,524,874	3,387,673	1,580,152	68,240	293,876	1,384,448	145,752	343,828	598,384	33,947,195
7,760,616	3,619,404	-	-	-	-	-	7,000,000	115,278	21,354,470
1,900,000	3,800,702	7,661,810	1,949,532	8,446,700	4,169,229	1,593,750	559,500	10,900	37,293,808
5,032,028	4,707,456	-	-	-	1,239,970	-	-	539,003	12,865,313
4,769,742	3,383,631	-	-	-	1,462,157	-	-	299,255	12,971,536
1,863,195	2,680,073	727,967	1,577,670	9,336,263	6,752,760	3,318,765	3,824,103	3,854,576	57,745,587
-	-	-	-	-	-	-	-	-	5,937,500
-	-	-	-	-	-	-	-	-	1,072,253
-	-	-	-	3,801,700	-	-	-	-	3,801,700
-	753,000	300,000	275,000	586,658	-	-	-	-	10,715,958
-	286,000	-	-	-	-	-	-	-	286,000
-	110,000	-	-	-	-	-	-	-	110,000
-	17,000	-	-	-	-	-	-	-	17,000
-	105,000	-	-	-	-	-	-	-	105,000
-	206,000	-	-	-	-	-	-	-	206,000
-	-	-	561,172	-	-	-	-	-	2,795,022
-	-	-	-	-	-	-	-	-	348,000
-	-	5,400,000	-	-	-	800,000	885,000	-	8,085,000
-	-	-	-	-	122,938	-	-	-	122,938
-	-	-	-	-	110,000	-	-	-	110,000
-	-	-	-	-	324,820	-	-	-	571,820
-	1,477,000	5,700,000	836,172	4,388,358	557,758	800,000	885,000	-	34,284,191
1,863,195	1,203,073	(4,972,033)	741,498	4,947,905	6,195,002	2,518,765	2,939,103	3,854,576	23,461,396
-	-	5,806,870	68,240	293,876	-	187,324	661,084	-	9,707,759
1,863,195	1,203,073	834,837	809,738	5,241,781	6,195,002	2,706,089	3,600,187	3,854,576	33,169,155

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
PUBLIC WORKS Stormwater	2013-2014	2013-2033	1

Project Title

Heritage Hills Stormwater Improvements

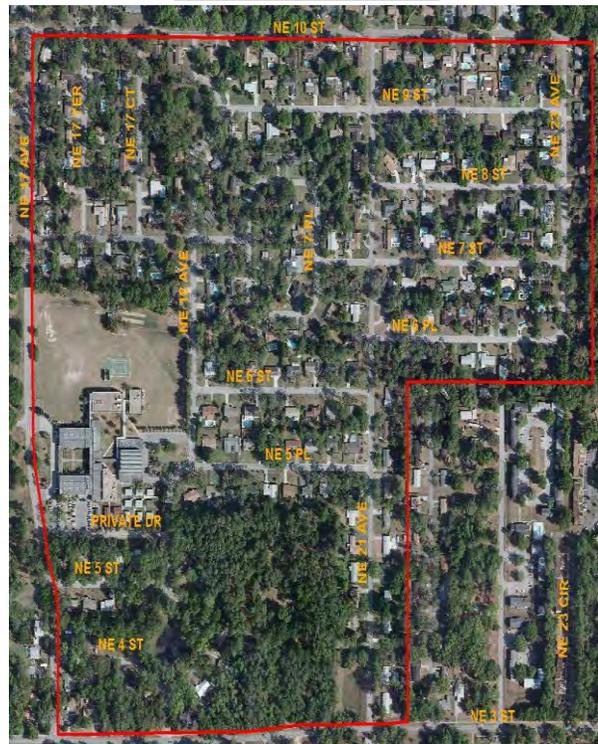
Project Description/Justification

Expand the stormwater system to better manage storm incidents.

Strategic Goals Relevance

Resolve street flooding for private and public property damage.

Relevant Graphic Details



Cost Breakdown

Design	\$	36,000.00
Construction	\$	250,000.00
Total Cost Breakdown	\$	286,000.00

FISCAL DETAILS

2013

Capital Expenditures

158-23-341-538-63010	Infrastructure		286,000.00
	Total Expenditures	\$	286,000.00

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
PUBLIC WORKS Stormwater	2012-2013	2012-2027	2

Project Title

Tuscawilla South Pond Project

Project Description/Justification

Clean and dispose of accumulated material to improve water quality in Lake Tuscawilla.

Strategic Goals Relevance

Improve water quality and stormwater management at Lake Tuscawilla.

Relevant Graphic Details



Cost Breakdown

Design	\$	10,000.00
Construction	\$	100,000.00
Total Cost Breakdown	\$	110,000.00

FISCAL DETAILS

2013

Capital Expenditures

158-23-342-538-31010	Professional Services - Other	\$	10,000.00
158-23-342-538-46010	Repair and Maintenance	\$	100,000.00
Total Expenditures		\$	110,000.00

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
PUBLIC WORKS Stormwater	2012-2013	2012-2032	3

Project Title

Smith Daugherty Subdivision
(Sanchez & NE 4th Street)

Project Description/Justification

Install piping and inlets to improve stormwater management at the intersection.

Strategic Goals Relevance

Responding to customer complaint to improve stormwater management.

Relevant Graphic Details



Cost Breakdown

Design	\$	2,000.00
Construction	\$	15,000.00
Total Cost Breakdown	\$	17,000.00

FISCAL DETAILS

2013

Capital Expenditures

158-23-343-538-63010	Infrastructure	\$	17,000.00
	Total Expenditures	\$	17,000.00

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
PUBLIC WORKS Stormwater	2012-2013	NA	4

Project Title

Drainage Well(s) Improvements

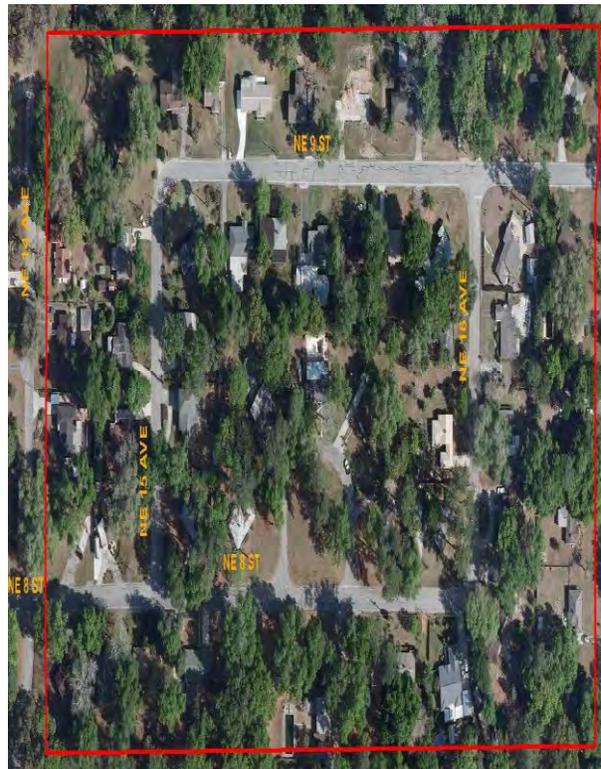
Project Description/Justification

Plug and cap abandoned drainage wells and associated piping.

Strategic Goals Relevance

Improve stormwater quality entering the local water supply.

Relevant Graphic Details



Cost Breakdown

Design	\$	15,000.00
Construction	\$	90,000.00
Total Cost Breakdown	\$	105,000.00

FISCAL DETAILS

2013

Capital Expenditures

158-23-344-538-31010	Professional Services - Other	\$	15,000.00
158-23-344-538-46010	Repair and Maintenance	\$	90,000.00
Total Expenditures		\$	105,000.00

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
PUBLIC WORKS Stormwater	2012-2013	2012-2032	5

Project Title

NE 13th Street & NE 11th Avenue

Project Description/Justification

Expanding the existing DRA and install a sand filter to improve stormwater quality. Install improved piping system.

Strategic Goals Relevance

To improve water quality discharge and conveyance.

Relevant Graphic Details



Cost Breakdown

Design	\$	26,000.00
Construction	\$	180,000.00
Total Cost Breakdown	\$	206,000.00

FISCAL DETAILS

2013

Capital Expenditures

158-23-345-538-63010	Infrastructure	\$	206,000.00
	Total Expenditures	\$	206,000.00

RECREATION & PARKS

PRIORITY	PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Year	Fiscal Year 2013	Fiscal Year 2014	Fiscal Year 2015	Fiscal Year 2016	Fiscal Year 2017	TOTAL
1	Downtown Square Project	FUNDED	-	114,000		-	-	-	114,000
2	Tuscawilla Park Improvements	UNFUNDED	757,885	1,845,000	530,000	-	-	-	3,132,885
3	American Legion Renovation & Addition	UNFUNDED	50,000	350,000	-	-	-	-	400,000
4	Scott Springs	FUNDED	-	158,172	40,000	75,025	-	-	273,197
5	MLK Recreation Complex	FUNDED	-	70,000		200,000			270,000
6	Ocala Regional Sportsplex	FUNDED	-	20,000	496,525		-	-	516,525
7	ADA Compliance Transition Plan	FUNDED		38,850	61,000	51,300	34,500	24,300	209,950
8	Pine Oaks Preserve Fence Replacement	FUNDED	-	44,000	177,175			-	221,175
9	Pine Oaks Parking Lot Resurfacing	FUNDED	-	155,000		-	-	-	155,000
	Discovery Center		50,000		450,000	-	-	-	500,000
	MLK Memorial		17,000		10,000	-	-	-	27,000
	Clyatt Park		181,324	-	66,350		-	-	247,674
	Heritage Nature Conservancy		-		91,300	-	-	-	91,300
	Jervey Gantt Park		-		141,250	750,000	200,000		1,091,250
	Nature Park		-		43,000		-	60,000	103,000
	Highlands West		-		24,097	-	-	-	24,097
	Carver Park				40,000				40,000
	Edgewood Park		-		21,350	-	-	-	21,350
	Highlands East		-	-	9,000	-	-	-	9,000
	Idylweir Park		-	-	33,500		-	-	33,500
	Powhattan Park		-	-	10,000		-	-	10,000
	Polly Palmer Park		-	-	54,000		-		54,000
	Chazal Park		-	-	33,625	-	-	-	33,625
	Fort King Tennis Center		-	-	175,000		100,000		275,000
	Model Railroader Park		-	-	110,775		-	-	110,775
	Toms Park		-		130,650		-	-	130,650
	Fisher Park		-		-	22,000		-	22,000
	Thompson Bowl		-	-		25,100	24,700	-	49,800
	Walker Park		-	-	-		25,000		25,000
	TOTAL		1,056,209	2,795,022	2,748,597	1,123,425	384,200	84,300	8,191,753

City of Ocala

Capital Projects & Replacements Funding Plan

Fiscal Year 2012-2013

Priority	091 092 097 103						
	*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	3/4 Mill Road Improv.	Fire/Police Improv.	Fire Impact Fees	1/8 Mill Neighborhood Enhan.
Total Cash Balance Forward FY2011-2012	-	-	-	6,018,636	6,640,820	533,407	1,768,136
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Total Operating Funds Revenue Forecast FY2012-2013	-	-	-	-	898,016	-	448,840
Total Operating Allocated Funds FY2012-2013	-	-	-	-	2,680,251	-	376,500
Total Available Funds	10,673,750	5,307,548	634,300	2,692,317	2,683,096	150,105	1,669,099
AIRPORT	3,533,750	2,403,750	-	-	-	-	-
DEVELOPMENT SERVICES	-	708,798	-	-	-	-	363,455
ELECTRIC	-	-	-	-	-	-	-
ENGINEERING	6,140,000	-	39,300	2,482,000	-	-	140,000
PUBLIC WORKS	-	-	-	-	-	-	-
RECREATION & PARKS							
1 Downtown Square Project	-	-	-	-	-	-	-
2 Tuscawillia Park Improvements	-	1,845,000	-	-	-	-	-
3 American Legion Renovation & Addition	-	350,000	-	-	-	-	-
4 Scott Springs	-	-	-	-	-	-	-
5 MLK Recreation Complex	-	-	-	-	-	-	-
6 Ocala Regional Sportsplex	-	-	-	-	-	-	-
7 ADA Trasion Plan Implementation	-	-	-	-	-	-	38,850
8 Pine Oaks Preserve	-	-	-	-	-	-	-
9 Pine Oaks Golf Course Parking Lot Resurfacing	-	-	-	-	-	-	-
TELECOMMUNICATIONS	-	-	348,000	-	-	-	-
WATER & SEWER	1,000,000	-	-	-	-	-	-
FACILITIES MAINTENANCE	-	-	-	-	-	-	-
FLEET MANAGEMENT	-	-	-	-	-	-	-
INFORMATION TECHNOLOGY	-	-	247,000	-	-	-	-
FY2013 CIP REQUESTS TOTAL	10,673,750	5,307,548	634,300	2,482,000	-	-	542,305
Total Estimated Cash Balance Forward FY2012-2013	-	-	-	210,317	2,683,096	150,105	1,126,794
Total Capital Fund Revenue Forecast FY2012-2013	-	-	-	2,629,365	-	61,000	-
TOTAL AVAILABLE FUNDS FY2013-2014	-	-	-	2,839,682	2,683,096	211,105	1,126,794

*PENDING GRANT AWARD

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
5,736,651	5,388,681	6,809,625	3,458,962	17,489,087	9,759,728	4,766,763	11,039,775	3,142,622	82,552,893
5,524,874	3,387,673	1,580,152	68,240	293,876	1,384,448	145,752	343,828	598,384	33,947,195
7,760,616	3,619,404	-	-	-	-	-	7,000,000	115,278	21,354,470
1,900,000	3,800,702	7,661,810	1,949,532	8,446,700	4,169,229	1,593,750	559,500	10,900	37,293,808
5,032,028	4,707,456	-	-	-	1,239,970	-	-	539,003	12,865,313
4,769,742	3,383,631	-	-	-	1,462,157	-	-	299,255	12,971,536
1,863,195	2,680,073	727,967	1,577,670	9,336,263	6,752,760	3,318,765	3,824,103	3,854,576	57,745,587
-	-	-	-	-	-	-	-	-	5,937,500
-	-	-	-	-	-	-	-	-	1,072,253
-	-	-	-	3,801,700	-	-	-	-	3,801,700
-	753,000	300,000	275,000	586,658	-	-	-	-	10,715,958
-	724,000	-	-	-	-	-	-	-	724,000
-	-	-	114,000	-	-	-	-	-	114,000
-	-	-	-	-	-	-	-	-	1,845,000
-	-	-	-	-	-	-	-	-	350,000
-	-	-	158,172	-	-	-	-	-	158,172
-	-	-	70,000	-	-	-	-	-	70,000
-	-	-	20,000	-	-	-	-	-	20,000
-	-	-	-	-	-	-	-	-	38,850
-	-	-	44,000	-	-	-	-	-	44,000
-	-	-	155,000	-	-	-	-	-	155,000
-	-	-	-	-	-	-	-	-	348,000
-	-	5,400,000	-	-	-	800,000	885,000	-	8,085,000
-	-	-	-	-	122,938	-	-	-	122,938
-	-	-	-	-	110,000	-	-	-	110,000
-	-	-	-	-	324,820	-	-	-	571,820
-	1,477,000	5,700,000	836,172	4,388,358	557,758	800,000	885,000	-	34,284,191
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1,863,195	1,203,073	834,837	809,738	5,241,781	6,195,002	2,706,089	3,600,187	3,854,576	33,169,155

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
RECREATION & PARKS	2013	30 Years	1

Project Title

Downtown Square Project

Relevant Graphic Details

Project Description/Justification

The "Town Square" has always been the hub of Ocala and Marion County. While it has transitioned in purpose through the years, it has remained the entertainment hub for decades. The square is in need of upgrades to keep up with other planned Downtown enhancements. The existing stage is an aluminum stage with trailer skirting around it. It is not very attractive and doesn't "set the stage" for the high quality events we are trying to host downtown; nor does it provide an attractive backdrop for every day visitors at the square.. We'd like to replace it with a concrete stage that is more in line with the original concrete stage (but set slightly higher) and which has a more permanent appearance). The existing power bollards are aged and the light globes are broken from years of use and vandalism. In some instances the glass has been broken out altogether and because the frames are bent beyond repair, its not possible to replace the glass panes. These bollards provide lighting and power for downtown events. We are proposing to replace the bollards with the same units that were recently installed along Broadway (except that the ones on the square will have a small light at the top). These bollards are sturdier and more vandal proof.



Strategic Goals Relevance

This project furthers the City's Strategic Goal #3 to Become the economic hub of North Central Florida by leveraging location and resources; and Objective 3.3 "Establish downtown as a regional destination" in particular. It also furthers Goal 4 to protect and advance the quality of place, and in particular, Objective 4.4 "Elevate place through enhancement and utilization of physical and electronic corridors."

Cost Breakdown

Sound In Stage	\$	28,000.00
Concrete Stage	\$	22,000.00
Brick Pavers/Decorative Concrete	\$	27,000.00
Shaded Seating	\$	20,000.00
Upgraded Landscaping	\$	10,000.00
Replace lighting/power bollards	\$	7,000.00
Total Cost Breakdown	\$	114,000.00

FISCAL DETAILS

2013

Capital Expenditures

330-21-125-572-46010	Repair & Maintenance	\$	114,000.00
	Total Expenditures	\$	114,000.00

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
RECREATION & PARKS	2011-2015	50 Years	2

Project Title

Tusawilla Park Improvements

Project Description/Justification

The revitalization of Tusawilla Park includes renovation of existing facilities; adding new facilities where needed to compliment existing facilities and to make possible the that facility programming demands; and providing for support facilities such as parking, sidewalks, etc. In particular we are intending to provide a venue for bands (i.e. bandshell); provide sidewalks throughout the park which assists us with ADA compliance event bollards to accommodate larger events: parking and traffic calming measures and construction of new parking; park entrance signs and landscaping.

Strategic Goals Relevance

This project furthers the City's Goal 3 "To become the economic hub of North Central Florida by leveraging location and resources." Including Objectives 3.5 to provide superior infrastructure, Objective 3.3 to establish downtown as a regional destination.

Cost Breakdown

Pavilions	\$	200,000.00
Bandshell	\$	800,000.00
Racquetball/MRR Demo	\$	10,000.00
Basketball Construction	\$	50,000.00
Sidewalks/Plazas	\$	100,000.00
North Parking Lot	\$	500,000.00
Signs	\$	40,000.00
Landscaping	\$	25,000.00
Aquatic Vegetation	\$	14,000.00
Lift Station Screening	\$	6,000.00
North Lot Prep	\$	50,000.00
9th Street Abrogation	\$	50,000.00
Total Cost Breakdown	\$	1,845,000.00

Relevant Graphic Details



FISCAL DETAILS

2013

Capital Expenditures

UNFUNDED	Division 625 - Construction In Progress	\$	1,845,000.00
	Total Expenditures	\$	1,845,000.00

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
RECREATION & PARKS	2013	20 Years	3

Project Title

American Legion Renovation & Addition

Project Description/Justification

Renovation of the American Legion building in Tuscawilla Park including a new addition to serve the need for community gatherings. As the revitalization of Tuscawilla Park continues, the need for indoor space to accommodate special functions will continue to grow. This request assumes that the City Auditorium will NOT be renovated for that purpose. The American Legion Building was originally constructed in 1933. Staff prefers renovation of this facility (as opposed to the auditorium), because of the much lower cost, the "character" of the facility, and because if done correctly, this building provides a great view over the lake.

Strategic Goals Relevance

The Tuscawilla Park Revitalization Project (including the buildings within the park) is an important "anchor" to downtown connectivity and furthers the City's Strategic goal 3/objective 3.3 Establish downtown as a regional destination. The project also furthers goal 4 Protect and advance the quality of place.

Cost Breakdown

Renovation of Existing	\$	125,000.00
New Addition	\$	225,000.00
Total Cost Breakdown	\$	350,000.00

Relevant Graphic Details



FISCAL DETAILS

2013

Capital Expenditures

UNFUNDED	Construction In Progress	\$	350,000.00
	Total Expenditures	\$	350,000.00

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
RECREATION & PARKS	2013-2015	NA	4

Project Title

Scott Springs

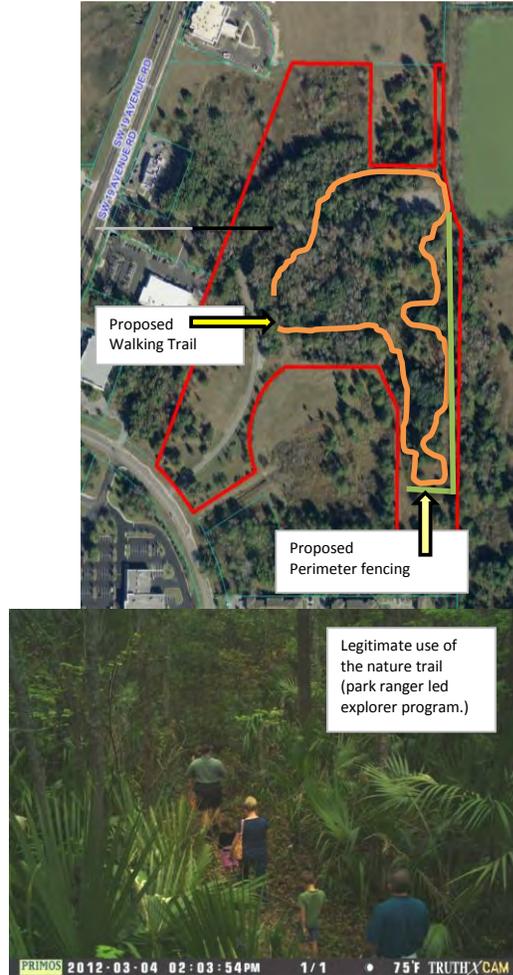
Project Description/Justification

Park users currently walk the park property with no organized trail system. An organized trail system provides information in regard to direction and distance and encourage legitimate movement throughout the park, which is safer and healthier. A paved trail provides those with disabilities the same opportunity as able bodied users. A paved trail requires very little daily maintenance. The SW quadrant has no walking trails. Play equipment will bring legitimate uses to the park and run off problem patrons.

Strategic Goals Relevance

This project furthers the City's Strategic Goal #4 "Protect and advance the quality of place" and specifically objective 4.1 "Continue to enhance safety and security." Scott Springs is a natural "jewel" in the heart of the City's busiest commercial corridor. However, the same things that make the park an asset provide security issues as well (dense tree coverage). To make this park useable, the City needs to invest in the facilities that will make it desirable to legitimate park patrons. One of the top design standards to reduce crime and illicit activities in parks is to encourage the park's use for legitimate activities. This is done by providing the types of facilities that will attract people (play equipment, exercise trails, etc.) Perimeter fencing will allow us to secure access to the site. Despite the fact that this park is gated and closed at night, the eastern boundary is totally unfenced and allows easy access even when the park is closed. This project also furthers the goals and objectives of the Council adopted Recreation and Parks Master Plan which recommends play equipment and a trail at Scott Springs and which states, "Open up more areas of the park and include more active adult uses in open areas to provide greater constant activity for better security and providing greater program and accessibility to the public... improvement to nature trails to the wooded areas to widen the path area providing better visibility and security... creation of marked jogging loop through the park to add traffic through the site to help reduce criminal activity. "

Relevant Graphic Details



Cost Breakdown

Perimeter Fencing	\$	15,500.00
Playground	\$	56,500.00
Sidewalks	\$	3,000.00
Grotto Barrier	\$	14,500.00
Paved Walking Trail	\$	68,672.00
Total Cost Breakdown	\$	158,172.00

FISCAL DETAILS

2013

Capital Expenditures			
330-21-127-572-65010	Construction In Progress	\$	158,172.00
	Total Expenditures	\$	158,172.00

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
RECREATION & PARKS	2013	20 Years	5

Project Title

MLK Recreation Complex

Relevant Graphic Details

Project Description/Justification

Fencing at both baseball fields at MLK Recreation Complex are beyond their useful life and are beyond the point where they can be repaired with routine maintenance. The fabric is stretched, has rust areas, posts/poles are bent, the top rail is separated in many areas and there are gaping holes at the bottom of the fences in multiple areas. The inability to keep it secured to the top rail makes it a safety hazard as this is a short fence and when players advance to the fence to make a play, the jagged edges create a safety hazard. The fence height needs to be increased to add protection to spectators and persons in areas of the park adjacent to the ball fields and in keeping with industry standards and sanctioning body requirements. We recommend 6 foot minimum fence height on all ball fields (and this is what we have installed at other City facilities recently renovated.



Strategic Goals Relevance

Keeping our existing facilities upgraded furthers the City's strategic goal to Protect and advance the quality of place. The MLK Recreation Complex sits along one of the City's main corridor/gateways into the city. In addition, the these baseball fields are used by youth sports organizations 5-6 nights a week.

Cost Breakdown

Fence - Gerig Field	\$	34,000.00
Fence Pinkney Woodbury	\$	36,000.00
Total Cost Breakdown	\$	70,000.00

FISCAL DETAILS

Capital Expenditures			
330-21-128-572-46010	Repair & Maintenance	\$	70,000.00
	Total Expenditures	\$	70,000.00

2013

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
RECREATION & PARKS	2013-2015	NA	6

Project Title

Ocala Regional Sportsplex

Relevant Graphic Details

Project Description/Justification

Replace playground with play equipment and install sidewalks. The existing play equipment is in very bad shape and needs to be replaced. We recommend replacing it with play equipment (as opposed to a composite play structure). This will allow us to meet ADA standards for this playground at a fraction of the cost of a composite playground. The safety surface also has to be replaced as this playground still has sand which does not meet ADA requirements.



Strategic Goals Relevance

This project furthers the City's goal to become the economic hub of North Central Florida by leveraging location and resources. Objective 3.4. Increase business activity and transactions. Competitive athletic events are a known economic driver for local economies.



Cost Breakdown

Play Equipment	\$	18,500.00
ADA Sidewalks	\$	1,500.00
Total Cost Breakdown	\$	20,000.00

FISCAL DETAILS

2013

Capital Expenditures

330-21-124-572-65010	Construction In Progress	20,000.00
	Total Expenditures	20,000.00

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
RECREATION & PARKS	2013-2017	20-30 Years	7

Project Title

ADA Compliance Transition Plan

Project Description/Justification

In 2010 the US Access Board's Standards for Accessible Design were adopted into law by the United States Department of Justice. Prior to that, standards related to recreation and parks facilities were a "guideline" to be followed at will by public agencies. According to the adopted standards (with revisions), public recreation providers must evaluate their existing facilities against the 2010 standards and, in most cases, devise a concrete plan for compliance. Agencies must look at their existing playgrounds, swimming pools, athletic fields, golf courses and all related amenities. The result of the review is an "ADA Transition Plan" which must be adopted by the local governing body and implemented within a "reasonable" timeframes. We've been advised that 5-7 years is a reasonable timeframe unless a system is extremely non-compliant. The Transition Plan is intended to list every deficit, and corrected action for each (with timelines) and who specifically is responsible for each one. Staff is currently in the process of preparing the transition plan which is to be in final form soon. The site reviews have been completed and the recommendations drafted. The plan will now undergo management review before being presented to City Council for approval. The five year plan presented in this CIP is a best estimate until the plan is finalized. But year one figures will get us started. The figures presented for this project DO NOT include sidewalks and compliance for new park components or facilities as those will be incorporated into those project budgets.

Strategic Goals Relevance

This project will bring the City into compliance with federal law. In addition, it furthers the City's Strategic Goal 4 "To protect and advance the quality of place" and specifically Objective 4.2 "Unify the city by addressing barriers to mobility and connectivity."

Cost Breakdown

Sidewalks, drinking fountains, etc. at parks	\$	24,850.00
ADA Compliant Lifts at both Pools	\$	14,000.00
Total Cost Breakdown	\$	38,850.00

Relevant Graphic Details



FISCAL DETAILS

2013

Capital Expenditures

103-21-126-572-46010	Repair & Maintenance	\$	38,850.00
Total Expenditures		\$	38,850.00

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
RECREATION & PARKS	2013	20 Years	8

Project Title

Pine Oaks Preserve Fence Replacement

Project Description/Justification

Replace 6' green vinyl chain link fencing along NW 21st Street, in front of the golf course to the preserve property and Pine Oaks Golf Course, with 6' black vinyl chain link fence. The vinyl coating on existing fence is faded, the fabric is stretched, posts/poles are bent, and top rail is separated in some areas. This fence is the "face" of the golf course and preserve as it's the first thing people see when they are approaching. The entire facility is fenced, however through the years, the fence has deteriorated to the point that it can no longer be repaired through routine maintenance.

Strategic Goals Relevance

Replacement of this fence furthers the City's Strategic Goal #4 "To protect and advance the quality of place" and in particular Objective 4.1 Continue to enhance safety and security.

Cost Breakdown

Fence	\$	44,000.00
Total Cost Breakdown	\$	44,000.00

Relevant Graphic Details



FISCAL DETAILS

2013

Capital Expenditures

330-21-923-572-64010	Machinery & Equipment (\$5,000+)	\$	44,000.00
Total Expenditures		\$	44,000.00

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
RECREATION & PARKS	2013	10-15 Years	9

Project Title

Pine Oaks Golf Course Parking Lot Resurfacing

Project Description/Justification

Resurfacing of the entire entrance drive and parking lot at Pine Oaks Golf Course. This drive and parking lot also serves the Pine Oaks Preserve (the resurfacing cost does not include resurfacing of the gravel lot at the south end of the Preserve. Per the contract with the operator, this is the City's responsibility and it is approximately 5 years past due. We have patched it over and over to the point that it has become a pretty major eyesore and now holds water for some time after rain because any natural sheet flow has been eliminated.

Strategic Goals Relevance

This project furthers the City's strategic goal #4 "To protect and advance quality of place." The existing condition of this lot (especially coupled with the fence issue addressed in a separate CIP) does not provide a good "first impression" as to the golf experience you can hope to get at Pine Oaks.

Cost Breakdown

Parking Resurfacing	\$	155,000.00
Total Cost Breakdown	\$	155,000.00

Relevant Graphic Details



FISCAL DETAILS

2013

Capital Expenditures

330-21-924-572-63010	Infrastructure	\$	155,000.00
	Total Expenditures	\$	155,000.00

TELECOMMUNICATIONS

PRIORITY	PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Year	Fiscal Year 2013	Fiscal Year 2014	Fiscal Year 2015	Fiscal Year 2016	Fiscal Year 2017	TOTAL
1	Annual Fiber Builds - Adding Customer Base	FUNDED	300,000	300,000	300,000	300,000	310,000	310,000	1,820,000
2	Annual Fiber Builds - Road Projects	FUNDED	48,000	48,000	48,000	48,000	50,000	50,000	292,000
	Relocation from Model RR to Lift Station		-	-	59,250	-	-	-	59,250
	Phone Equipment Upgrade		-	-	-	-	675,000	-	675,000
TOTAL			348,000	348,000	407,250	348,000	1,035,000	360,000	2,846,250

City of Ocala

Capital Projects & Replacements Funding Plan

Fiscal Year 2012-2013

Priority	091 092 097 103						
	*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	3/4 Mill Road Improv.	Fire/Police Improv.	Fire Impact Fees	1/8 Mill Neighborhood Enhan.
Total Cash Balance Forward FY2011-2012	-	-	-	6,018,636	6,640,820	533,407	1,768,136
Total Revenue Forecast FY2011-2012	10,673,750	5,307,548	634,300	2,594,883	904,954	61,000	443,533
Total Operating Allocated Funds FY2011-2012	-	-	-	-	2,500,000	59,172	300,000
Total CIP Allocated Funds FY2011-2012	-	-	-	5,921,202	580,443	385,130	314,910
Total Operating Funds Revenue Forecast FY2012-2013	-	-	-	-	898,016	-	448,840
Total Operating Allocated Funds FY2012-2013	-	-	-	-	2,680,251	-	376,500
Total Available Funds	10,673,750	5,307,548	634,300	2,692,317	2,683,096	150,105	1,669,099
AIRPORT	3,533,750	2,403,750	-	-	-	-	-
DEVELOPMENT SERVICES	-	708,798	-	-	-	-	363,455
ELECTRIC	-	-	-	-	-	-	-
ENGINEERING	6,140,000	-	39,300	2,482,000	-	-	140,000
PUBLIC WORKS	-	-	-	-	-	-	-
RECREATION & PARKS	-	2,195,000	-	-	-	-	38,850
TELECOMMUNICATIONS							
1 Annual Fiber Builds - Adding Customer Base	-	-	300,000	-	-	-	-
2 Annual Fiber Builds - Road Projects	-	-	48,000	-	-	-	-
WATER & SEWER	1,000,000	-	-	-	-	-	-
FACILITIES MAINTENANCE	-	-	-	-	-	-	-
FLEET MANAGEMENT	-	-	-	-	-	-	-
INFORMATION TECHNOLOGY	-	-	247,000	-	-	-	-
FY2013 CIP REQUESTS TOTAL	10,673,750	5,307,548	634,300	2,482,000	-	-	542,305
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4,769,742	3,383,631	-	-	-	1,462,157	-	-	299,255	12,971,536
1,863,195	2,680,073	727,967	1,577,670	9,336,263	6,752,760	3,318,765	3,824,103	3,854,576	57,745,587
-	-	-	-	-	-	-	-	-	5,937,500
-	-	-	-	-	-	-	-	-	1,072,253
-	-	-	-	3,801,700	-	-	-	-	3,801,700
-	753,000	300,000	275,000	586,658	-	-	-	-	10,715,958
-	724,000	-	-	-	-	-	-	-	724,000
-	-	-	561,172	-	-	-	-	-	2,795,022
-	-	-	-	-	-	-	-	-	300,000
-	-	-	-	-	-	-	-	-	48,000
-	-	5,400,000	-	-	-	800,000	885,000	-	8,085,000
-	-	-	-	-	122,938	-	-	-	122,938
-	-	-	-	-	110,000	-	-	-	110,000
-	-	-	-	-	324,820	-	-	-	571,820
-	1,477,000	5,700,000	836,172	4,388,358	557,758	800,000	885,000	-	34,284,191
1,863,195	1,203,073	(4,972,033)	741,498	4,947,905	6,195,002	2,518,765	2,939,103	3,854,576	23,461,396
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1,863,195	1,203,073	834,837	809,738	5,241,781	6,195,002	2,706,089	3,600,187	3,854,576	33,169,155



Capital Projects Fiscal Year 2012-2013

DP#: 13-0102

Department	Project Duration	Life Expectancy	Priority
TELECOMMUNICATIONS	2012-2013	NA	1

Project Title

Annual Fiber Builds - Adding Customer Base

Project Description/Justification

When a request for telecommunications service is made, OUS Telecommunications must perform the necessary construction to provide the service. This usually involves installation of fiber from a tap point (POM) to the place service is needed. It also involves installation of electronic equipment to pass data through the fiber. For locations requiring underground construction, a conduit must be installed to pull the fiber into the service location. Telecommunications adds services throughout the year for connecting customers to the fiber network. These range from Dark Fiber Service, to Internet and MAN services as needed by the community or the City. This budget request funds the necessary dollars to make these connections. An average of \$2,000 per connection is used to cover small and large installations throughout the year. This budget request also includes funding for conduit installations for 5 underground installations (1000' @\$20/ft).

Strategic Goals Relevance

Goal 3 - Become the economic hub of North Central Florida by leveraging location and resources. Objective 3.5: Provide superior infrastructure.

Cost Breakdown

Construction	\$	244,000.00
Equipment	\$	56,000.00
Total Cost Breakdown	\$	300,000.00

FISCAL DETAILS

2013

Capital Expenditures

490-31-291-539-63020	Improvements O/T Buildings	\$	300,000.00
Total Expenditures		\$	300,000.00



Capital Projects Fiscal Year 2012-2013

DP#: 13-0102

Department	Project Duration	Life Expectancy	Priority
TELECOMMUNICATIONS	2012-2013	30 Years	2

Project Title

Annual Fiber Builds For Road Projects

Project Description/Justification

Relocation of all fiber facilities along roadways where power lines containing OUS - Telecommunications fiber are relocated due to road construction.

Strategic Goals Relevance

Goal 3 - Become the economic hub of North Central Florida by leveraging location and resources. Objective 3.5: Provide superior infrastructure.

Cost Breakdown

(3) Road Projects	\$	48,000.00
Total Cost Breakdown	\$	48,000.00

FISCAL DETAILS

2013

Capital Expenditures

490-31-292-539-63020	Improvements O/T Buildings	\$	48,000.00
	Total Expenditures	\$	48,000.00

WATER & SEWER

PRIORITY	PROJECT DESCRIPTION	FUNDED/ UNFUNDED	Prior Year	Fiscal Year 2013	Fiscal Year 2014	Fiscal Year 2015	Fiscal Year 2016	Fiscal Year 2017	TOTAL
1	Water Main Improvements	FUNDED	1,863,403	560,000	560,000	560,000	560,000	560,000	4,663,403
2	Sanitary Sewer Main Improvements	FUNDED	505,000	505,000	505,000	505,000	505,000	505,000	3,030,000
3	Water Main Service Improvements	FUNDED	160,000	160,000	160,000	160,000	160,000	160,000	960,000
4	Ocala Meadows Project	*FUNDED	25,000	1,385,000	-	-	-	-	1,410,000
5	Misc. New Extensions & Improvements	FUNDED	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	6,000,000
6	Perry Reuse Replacements	FUNDED	250,000	200,000	200,000	200,000	200,000	-	1,050,000
7	Lift Station Improvements	FUNDED	1,473,361	750,000	750,000	750,000	750,000	750,000	5,223,361
8	Reuse Connection between WRF's	FUNDED	200,000	500,000	500,000	500,000	500,000	-	2,200,000
9	Water System Impr. (Citrus Park & Raven Hill)	FUNDED	-	250,000	250,000	250,000	-	-	750,000
10	WRF 2 Improvements	FUNDED	125,000	750,000	750,000	750,000	-	1,615,000	3,990,000
11	Pine Oaks Pond Improvements	FUNDED	245,000	255,000	255,000	-	-	-	755,000
12	On Top of the World Water & Reuse Extensior	FUNDED	500,000	500,000	500,000	855,000	1,855,000	890,000	5,100,000
13	Water & Sewer Facilities Coatings	FUNDED	-	300,000	-	-	300,000	-	600,000
14	Facility Lighting Energy Efficiency Impr.	FUNDED	-	150,000	150,000	150,000	150,000	-	600,000
15	Silver Springs Sewer Extension	FUNDED	-	300,000	-	-	-	-	300,000
16	Water, Sewer, & Reuse Extensions	FUNDED	-	300,000	100,000	300,000	300,000	300,000	1,300,000
17	Water & Sewer Reimbursements	FUNDED	70,000	70,000	70,000	70,000	70,000	70,000	420,000
18	Hookup Customers To City Water & Sewer	FUNDED	150,000	150,000	150,000	150,000	150,000	150,000	900,000
	WRF 3 Improvements		962,425	-	200,000	-	-	-	1,162,425
	Golden Ocala Sewer Extension		-	-	250,000	-	-	-	250,000
	WTP 1 Equipment Improvements Project		204,128	-	250,000	-	-	-	454,128
	WRF 2 Vacon Station Modifications		-	-	-	300,000	-	-	300,000
	WTP 2 Equipment Improvements Project		-	-	-	-	-	1,500,000	1,500,000
	Reuse Extension To Lillian Bryant & Croskey		300,000	-	-	-	-	-	300,000
	WRF 1 Improvements		2,971,292	-	-	-	-	-	2,971,292
	Reserve For Future Projects		2,171,000	-	-	-	-	-	2,171,000
	WTP Lower Aquifer Test Well		32,793	-	-	-	-	-	32,793
	TOTAL		13,208,402	8,085,000	6,600,000	6,500,000	6,500,000	7,500,000	48,393,402

City of Ocala

Capital Projects & Replacements Funding Plan

Fiscal Year 2012-2013

Priority	091 092 097 103						
	*Grants	UNFUNDED AMOUNTS	Other Funding - NON-Capital Funds	3/4 Mill Road Improv.	Fire/Police Improv.	Fire Impact Fees	1/8 Mill Neighborhood Enhan.
Total Cash Balance Forward FY2011-2012	-	-	-	6,018,636	6,640,820	533,407	1,768,136
Total Revenue Forecast FY2011-2012	10,673,750	5,307,548	634,300	2,594,883	904,954	61,000	443,533
Total Operating Allocated Funds FY2011-2012	-	-	-	-	2,500,000	59,172	300,000
Total CIP Allocated Funds FY2011-2012	-	-	-	5,921,202	580,443	385,130	314,910
Total Operating Funds Revenue Forecast FY2012-2013	-	-	-	-	898,016	-	448,840
Total Operating Allocated Funds FY2012-2013	-	-	-	-	2,680,251	-	376,500
Total Available Funds	10,673,750	5,307,548	634,300	2,692,317	2,683,096	150,105	1,669,099
AIRPORT	3,533,750	2,403,750	-	-	-	-	-
DEVELOPMENT SERVICES	-	708,798	-	-	-	-	363,455
ELECTRIC	-	-	-	-	-	-	-
ENGINEERING	6,140,000	-	39,300	2,482,000	-	-	140,000
PUBLIC WORKS	-	-	-	-	-	-	-
RECREATION & PARKS	-	2,195,000	-	-	-	-	38,850
TELECOMMUNICATIONS	-	-	348,000	-	-	-	-
WATER & SEWER							
1 Water Main Improvements	-	-	-	-	-	-	-
2 Sanitary Sewer Main Improvements	-	-	-	-	-	-	-
3 Water Main Service Improvements	-	-	-	-	-	-	-
4 Ocala Meadows Project	1,000,000	-	-	-	-	-	-
5 Miscellaneous New Extensions & Improvements	-	-	-	-	-	-	-
6 Perry Reuse Replacements	-	-	-	-	-	-	-
7 Lift Station Improvements	-	-	-	-	-	-	-
8 Reuse Connections Between WRF's	-	-	-	-	-	-	-
9 Water System Impr. (Citrus Park & Raven Hill)	-	-	-	-	-	-	-
10 WRF 2 Improvements	-	-	-	-	-	-	-
11 Pine Oaks Pond Improvements	-	-	-	-	-	-	-
12 On Top of the World Reuse & Water Extensions	-	-	-	-	-	-	-
13 Water & Sewer Facilities Coatings	-	-	-	-	-	-	-
14 Facility Lighting & Energy Efficiency Improvements	-	-	-	-	-	-	-
15 Silver Springs Sewer Extension	-	-	-	-	-	-	-
16 Water, Sewer, & Reuse Extensions	-	-	-	-	-	-	-
17 Water & Sewer Reimbursements	-	-	-	-	-	-	-
18 Hookup Customers To City Water & Sewer	-	-	-	-	-	-	-
FACILITIES MAINTENANCE	-	-	-	-	-	-	-
FLEET MANAGEMENT	-	-	-	-	-	-	-
INFORMATION TECHNOLOGY	-	-	247,000	-	-	-	-
FY2013 CIP REQUESTS TOTAL	10,673,750	5,307,548	634,300	2,482,000	-	-	542,305
Total Estimated Cash Balance Forward FY2012-2013	-	-	-	210,317	2,683,096	150,105	1,126,794
Total Capital Fund Revenue Forecast FY2012-2013	-	-	-	2,629,365	-	61,000	-
TOTAL AVAILABLE FUNDS FY2013-2014	-	-	-	2,839,682	2,683,096	211,105	1,126,794

*PENDING GRANT AWARD

109	158	308	330	332	586	615	616	621	
Local Gasoline Tax	Stormwater Utility	W & S Constr.	Cap Imp Certif Constr 2007A	Util Sys Rev Bd Constr. Elec 2007A	Capital Replacement Reserve	Water Syst Dev Cap Trust	Sewer Syst Dev Chgs Cap Trust	Community Redevelop. Trust Fund	Total
5,736,651	5,388,681	6,809,625	3,458,962	17,489,087	9,759,728	4,766,763	11,039,775	3,142,622	82,552,893
5,524,874	3,387,673	1,580,152	68,240	293,876	1,384,448	145,752	343,828	598,384	33,947,195
7,760,616	3,619,404	-	-	-	-	-	7,000,000	115,278	21,354,470
1,900,000	3,800,702	7,661,810	1,949,532	8,446,700	4,169,229	1,593,750	559,500	10,900	37,293,808
5,032,028	4,707,456	-	-	-	1,239,970	-	-	539,003	12,865,313
4,769,742	3,383,631	-	-	-	1,462,157	-	-	299,255	12,971,536
1,863,195	2,680,073	727,967	1,577,670	9,336,263	6,752,760	3,318,765	3,824,103	3,854,576	57,745,587
-	-	-	-	-	-	-	-	-	5,937,500
-	-	-	-	-	-	-	-	-	1,072,253
-	-	-	-	3,801,700	-	-	-	-	3,801,700
-	753,000	300,000	275,000	586,658	-	-	-	-	10,715,958
-	724,000	-	-	-	-	-	-	-	724,000
-	-	-	561,172	-	-	-	-	-	2,795,022
-	-	-	-	-	-	-	-	-	348,000
-	-	560,000	-	-	-	-	-	-	560,000
-	-	505,000	-	-	-	-	-	-	505,000
-	-	160,000	-	-	-	-	-	-	160,000
-	-	-	-	-	-	-	385,000	-	1,385,000
-	-	1,000,000	-	-	-	-	-	-	1,000,000
-	-	200,000	-	-	-	-	-	-	200,000
-	-	750,000	-	-	-	-	-	-	750,000
-	-	-	-	-	-	-	500,000	-	500,000
-	-	250,000	-	-	-	-	-	-	250,000
-	-	750,000	-	-	-	-	-	-	750,000
-	-	255,000	-	-	-	-	-	-	255,000
-	-	-	-	-	-	500,000	-	-	500,000
-	-	300,000	-	-	-	-	-	-	300,000
-	-	150,000	-	-	-	-	-	-	150,000
-	-	-	-	-	-	300,000	-	-	300,000
-	-	300,000	-	-	-	-	-	-	300,000
-	-	70,000	-	-	-	-	-	-	70,000
-	-	150,000	-	-	-	-	-	-	150,000
-	-	-	-	-	122,938	-	-	-	122,938
-	-	-	-	-	110,000	-	-	-	110,000
-	-	-	-	-	324,820	-	-	-	571,820
-	1,477,000	5,700,000	836,172	4,388,358	557,758	800,000	885,000	-	34,284,191
1,863,195	1,203,073	(4,972,033)	741,498	4,947,905	6,195,002	2,518,765	2,939,103	3,854,576	23,461,396
-	-	5,806,870	68,240	293,876	-	187,324	661,084	-	9,707,759
1,863,195	1,203,073	834,837	809,738	5,241,781	6,195,002	2,706,089	3,600,187	3,854,576	33,169,155

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
WATER & SEWER	2012 - 2013	2013 - 2043	1

Project Title

Water Main Improvements

Project Description/Justification

Project consists of the installation of larger water mains for increased capacity and fire protection

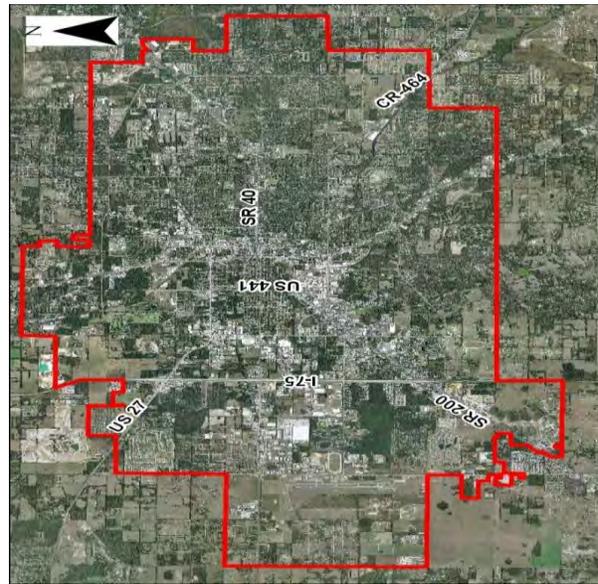
- Installation of new water mains
- Installation of fire hydrants
- Relocation of water services to new mains
- Abandonment of 2" galvanized mains

Strategic Goals Relevance

Cost Breakdown

Surveys	\$	50,000.00
Testing	\$	10,000.00
Construction	\$	500,000.00
Total Cost Breakdown	\$	560,000.00

Relevant Graphic Details



FISCAL DETAILS

2013

Capital Expenditures		
308-30-582-533-65010	Construction In Progress	\$ 560,000.00
Total Expenditures		\$ 560,000.00

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
WATER & SEWER	2012 - 2013	2013 - 2043	2

Project Title

Sanitary Sewer Main Improvements

Project Description/Justification

Project consists of sewer infrastructure improvements

- reline sewer manholes
- clean gravity sewer mains
- reline gravity sewer mains

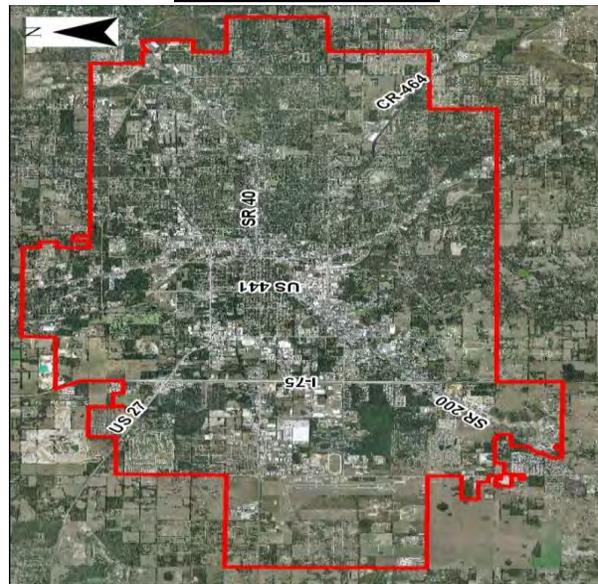
Strategic Goals Relevance

Goal 3 Leverage location and resources - Provide superior infrastructure. Replacements will improve infrastructure.

Cost Breakdown

Testing	\$	5,000.00
Construction	\$	500,000.00
Total Cost Breakdown	\$	505,000.00

Relevant Graphic Details



FISCAL DETAILS

2013

Capital Expenditures

308-30-482-535-65010	Construction In Progress	\$	505,000.00
Total Expenditures		\$	505,000.00

Capital Projects Fiscal Year 2012-2013

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
WATER & SEWER	2012 - 2013	2013 - 2033	3

Project Title

Water Main Service Improvements

Project Description/Justification

Replacement of water services:
 - replacement of water service
 - restoration of site

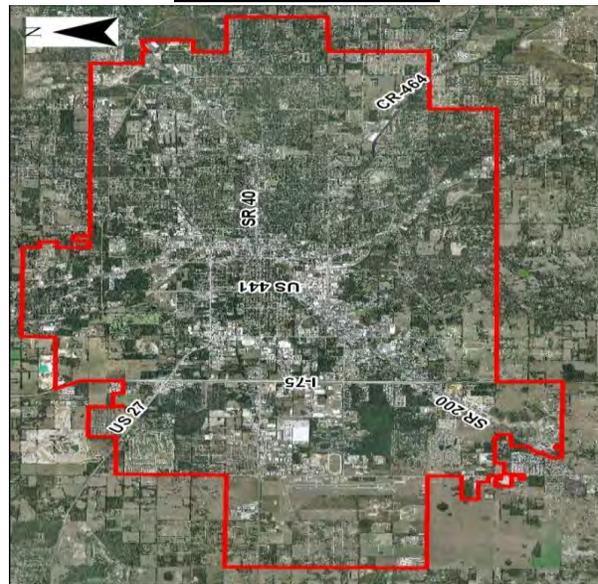
Strategic Goals Relevance

Goal 3 Leverage location and resources - Provide superior infrastructure. Replacements will improve infrastructure.

Cost Breakdown

Construction	\$	160,000.00
Total Cost Breakdown	\$	160,000.00

Relevant Graphic Details



FISCAL DETAILS

2013

Capital Expenditures

308-30-360-533-46010	Repair & Maintenance	\$	160,000.00
	Total Expenditures	\$	160,000.00

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
WATER & SEWER	2012 - 2013	2032-2033	4

Project Title

Ocala Meadows Project

Project Description/Justification

Project consists of sewer and reuse extensions to Ocala Meadows Development in Marion County
 - 8" Sewer Force main Extension
 - 10" Reuse Main Extension

Strategic Goals Relevance

Goal 1 :Balance expenses to revenues for sustainability
 - Increase customer base and maintain core services. Extensions will add customers.
 Goal 3 Leverage location and resources - Provide superior infrastructure. Extensions will add infrastructure.

Cost Breakdown

Surveys	\$	25,000.00
Testing	\$	25,000.00
Construction	\$	1,335,000.00
Total Cost Breakdown	\$	1,385,000.00

Relevant Graphic Details



FISCAL DETAILS

2013

Capital Expenditures			
616-30-355-535-65010	Construction In Progress	\$	385,000.00
*FUNDED BY COUNTY	County Contribution	\$	1,000,000.00
Total Expenditures		\$	1,385,000.00

*COUNTY CONTRIBUTION

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
WATER & SEWER	2012 - 2013	2012 - 2032	5

Project Title

Miscellaneous New Extensions & Improvements

Project Description/Justification

Project consists of emergency type projects that need to be completed quickly and cannot wait on the bidding process.

- Water Extensions due to bad wells
- Water Replacements due to infrastructure failures
- Sewer Extensions due to failed septic systems
- Sewer Replacements due to infrastructure failures

Strategic Goals Relevance

Goal 1 :Balance expenses to revenues for sustainability
 - Increase customer base and maintain core services. Extensions will add customers.
 Goal 3 Leverage location and resources - Provide superior infrastructure. Replacements will improve infrastructure.

Cost Breakdown

Surveys	\$	60,000.00
Testing	\$	15,000.00
Construction	\$	925,000.00
Total Cost Breakdown	\$	1,000,000.00

Relevant Graphic Details



FISCAL DETAILS

2013

Capital Expenditures			
308-30-207-536-34010	Professional Services	\$	75,000.00
308-30-207-536-46010	Construction	\$	925,000.00
Total Expenditures		\$	1,000,000.00

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
WATER & SEWER	2012 - 2013	2013 - 2033	6

Project Title

Perry Reuse Replacements

Project Description/Justification

Project consists of center pivot replacement:
 - replace center pivot 3 irrigator
 - replace center pivot 3 control panel

Strategic Goals Relevance

Goal 3 Leverage location and resources - Provide superior infrastructure. Center pivot replacements will improve infrastructure.

Cost Breakdown

Construction	\$	200,000.00
Total Cost Breakdown	\$	200,000.00

Relevant Graphic Details



FISCAL DETAILS **2013**

Capital Expenditures			
308-30-487-535-46010	Repair & Maintenance	\$	200,000.00
	Total Expenditures	\$	200,000.00

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
WATER & SEWER	2012 - 2013	2013 - 2043	7

Project Title

Lift Station Improvements

Project Description/Justification

Lift Station Improvements - 22, 40, & 56:

- wet well installation
- submersible pumps installation
- control panel and scada installation
- odor control system installation
- generator installation

Strategic Goals Relevance

Goal 3 Leverage location and resources - Provide superior infrastructure. Replacements will improve sewer infrastructure.

Cost Breakdown

Surveys	\$	20,000.00
Testing	\$	5,000.00
Construction	\$	725,000.00
Total Cost Breakdown	\$	750,000.00

Relevant Graphic Details



FISCAL DETAILS

2013

Capital Expenditures			
308-30-483-535-63020	Improvements O/T Buildings	\$	750,000.00
	Total Expenditures	\$	750,000.00

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
WATER & SEWER	2012 - 2013	2013 - 2043	8

Project Title

Reuse Connection Between Water Reclamation Facilities (WRF's)

Project Description/Justification

- Project consists of connection of reuse mains:
- extension of reuse mains
 - connection of reuse mains between facilities
 - installation of valves for control
 - addition of storage at WRF 2

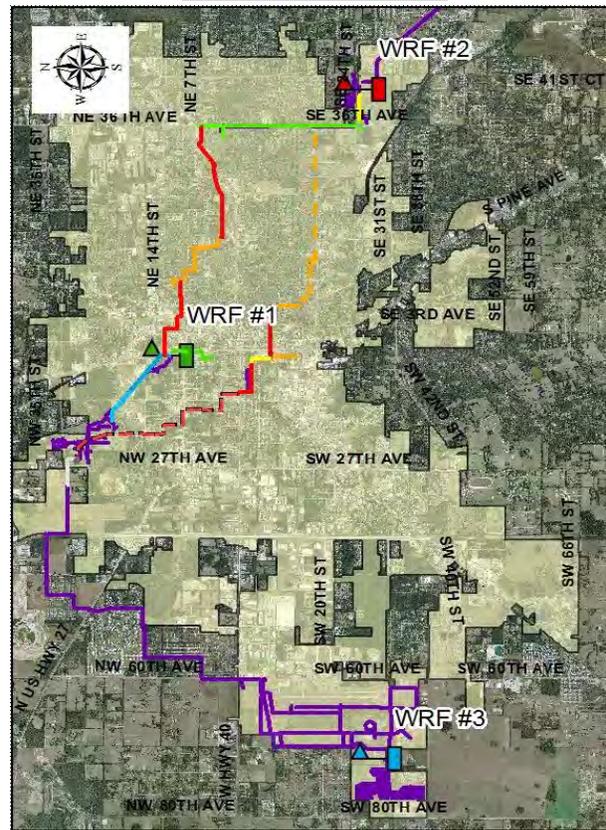
Strategic Goals Relevance

Goal 3 Leverage location and resources - Provide superior infrastructure. Replacements will improve infrastructure.

Cost Breakdown

Testing	\$	10,000.00
Construction	\$	490,000.00
Total Cost Breakdown	\$	500,000.00

Relevant Graphic Details



FISCAL DETAILS

2013

Capital Expenditures			
616-30-366-533-65010	Construction In Progress	\$	500,000.00
Total Expenditures		\$	500,000.00

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
WATER & SEWER	2012 - 2013	2013 - 2033	9

Project Title

Water System Improvements
(Citrus Park & Raven Hill Subdivisions)

Project Description/Justification

Project consists of the installation of larger water mains for increased capacity and fire protection

- Installation of new water mains
- Installation of fire hydrants
- Relocation of water services to new mains

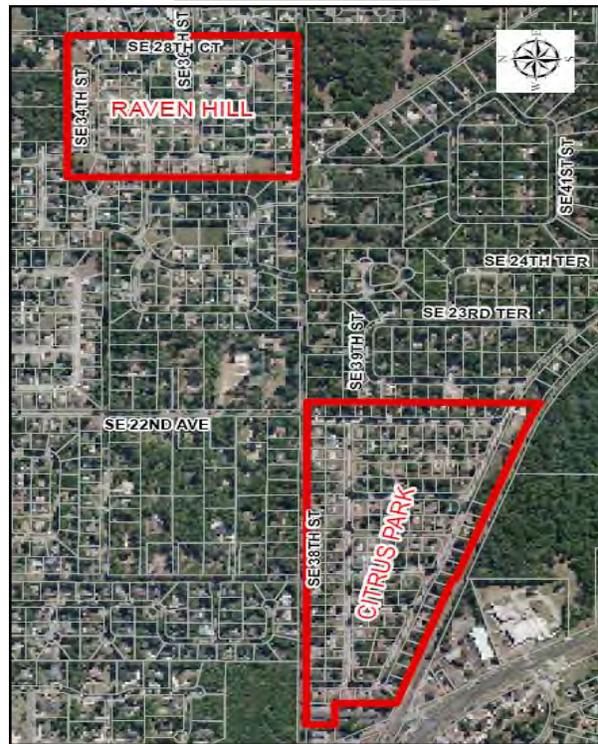
Strategic Goals Relevance

Goal 3 Leverage location and resources - Provide superior infrastructure. Replacements will improve infrastructure.

Cost Breakdown

Surveys	\$	40,000.00
Testing	\$	10,000.00
Construction	\$	200,000.00
Total Cost Breakdown	\$	250,000.00

Relevant Graphic Details



FISCAL DETAILS

2013

Capital Expenditures		
308-30-481-533-34010	Professional Services	\$ 50,000.00
308-30-481-533-46010	Construction	\$ 200,000.00
Total Expenditures		\$ 250,000.00

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
WATER & SEWER	2012 -2013	2013 - 2043	10

Project Title

Water Reclamation Facility (WRF) 2 Improvements

Relevant Graphic Details



Project Description/Justification

WRF 2 Improvements:

- nutrient removal
- basin 1 conversion to oxidation ditch

Strategic Goals Relevance

Goal 3 Leverage location and resources - Provide superior infrastructure. Improvements will improve infrastructure nutrient removal.

Cost Breakdown

Testing	\$	5,000.00
Construction	\$	745,000.00
Total Cost Breakdown	\$	750,000.00

FISCAL DETAILS

2013

Capital Expenditures

308-30-480-535-63020	Improvements O/T Buildings	\$	750,000.00
Total Expenditures		\$	750,000.00

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
WATER & SEWER	2012 - 2013	2013 - 2033	11

Project Title

Pine Oaks Pond Improvements

Project Description/Justification

Project consists of Pine Oaks reuse improvements:

- replace pond liners
- install piping modifications

Strategic Goals Relevance

Goal 3 Leverage location and resources - Provide superior infrastructure. Replacements will improve reuse infrastructure.

Cost Breakdown

Testing	\$	5,000.00
Construction	\$	250,000.00
Total Cost Breakdown	\$	255,000.00

Relevant Graphic Details



FISCAL DETAILS 2013

Capital Expenditures			
308-30-368-535-65010	Construction In Progress	\$	255,000.00
Total Expenditures		\$	255,000.00

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
WATER & SEWER	2012 - 2013	2013 - 2043	12

Project Title

On Top Of The World Water & Reuse Extensions

Project Description/Justification

Project consists of water and reuse extensions:

- installation of reuse tank and pump station
- installation of reuse mains
- installation of water tank and pump station
- installation of water mains

Strategic Goals Relevance

Goal 1 :Balance expenses to revenues for sustainability

- Increase customer base and maintain core services.

Extensions will add customers.

Goal 3 Leverage location and resources - Provide

superior infrastructure. Extensions will improve

infrastructure.

Cost Breakdown

Testing	\$	10,000.00
Construction	\$	490,000.00
Total Cost Breakdown	\$	500,000.00

Relevant Graphic Details



FISCAL DETAILS

2013

Capital Expenditures

615-30-365-536-65010	Construction In Progress	\$	500,000.00
Total Expenditures		\$	500,000.00

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
WATER & SEWER	2012 - 2013	2013 - 2023	13

Project Title

Water & Sewer Facilities Coatings

Project Description/Justification

- Project consists of coating equipment at facilities:
- coating softening basin and piping at WTP 1
 - coating pumps and piping at WRF 1
 - coating pumps and piping at WRF 2
 - coating chlorine basin, pumps and piping at WRF 3
 - coating pumps and piping at Lift Stations

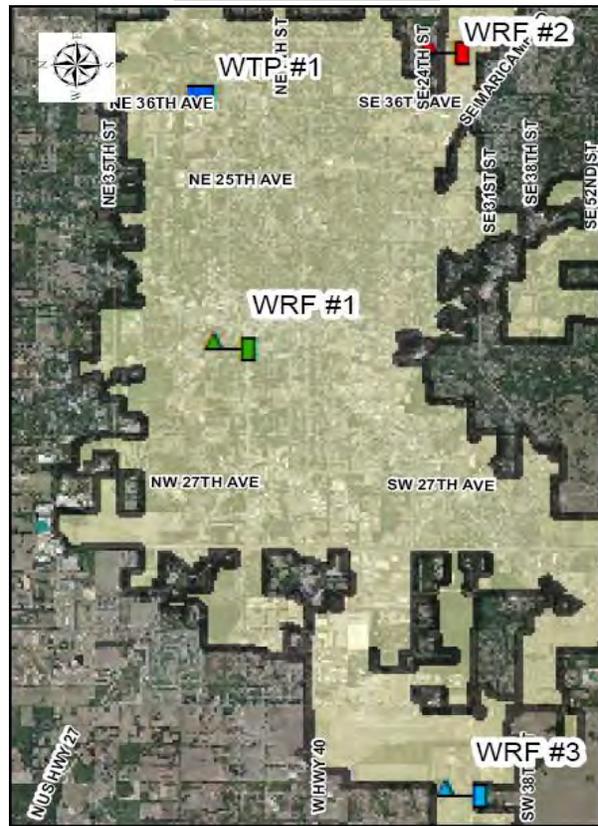
Strategic Goals Relevance

Goal 3 Leverage location and resources - Provide superior infrastructure. Coatings will improve equipment, structures and piping life expectancy.

Cost Breakdown

Construction	\$	300,000.00
Total Cost Breakdown	\$	300,000.00

Relevant Graphic Details



FISCAL DETAILS

2013

Capital Expenditures		
308-30-359-536-63020	Improvements O/T Buildings	\$ 300,000.00
	Total Expenditures	\$ 300,000.00

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
WATER & SEWER	2012 - 2013	2013 - 2043	14

Project Title

Facility Lighting & Energy Efficiency Improvements

Project Description/Justification

Project consists of energy efficiency at WTP 1:
 - Replacement of exterior lighting with T-5 fixtures
 - Installation of switches to control bank of lights
 - Replacement of interior lighting with T-5 fixtures

Strategic Goals Relevance

Goal 3 Leverage location and resources - Provide superior infrastructure. Replacements will improve facility energy efficiency.

Cost Breakdown

Construction	\$	150,000.00
Total Cost Breakdown	\$	150,000.00

Relevant Graphic Details



FISCAL DETAILS

2013

Capital Expenditures			
308-30-488-533-63020	Improvements O/T Buildings	\$	150,000.00
Total Expenditures		\$	150,000.00

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
WATER & SEWER	2012 - 2013	2013 - 2043	15

Project Title

Silver Springs Sewer Extension

Project Description/Justification

Project consists of sewer extension to silver springs:
 - extension of sewer force mains
 - installation of flow meter

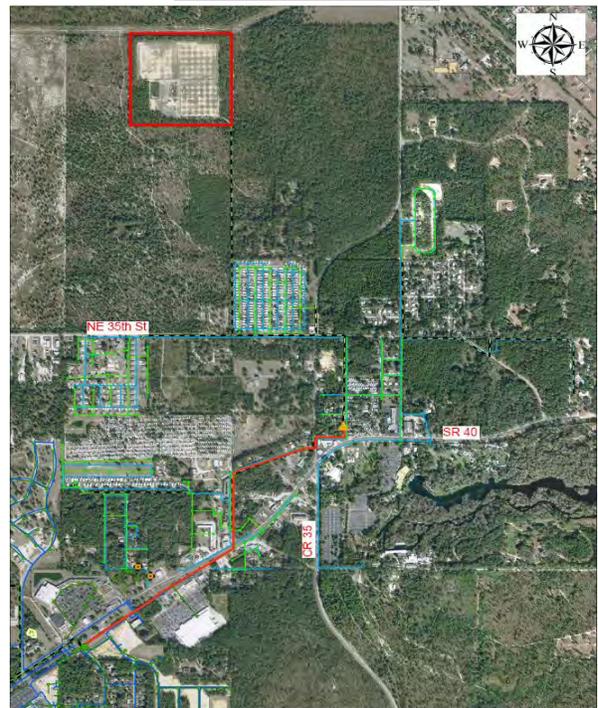
Strategic Goals Relevance

Goal 1 :Balance expenses to revenues for sustainability
 - Increase customer base and maintain core services.
 Extensions will add customers.
 Goal 3 Leverage location and resources - Provide superior infrastructure. Replacements will improve infrastructure.

Cost Breakdown

Surveys	\$	30,000.00
Testing	\$	10,000.00
Construction	\$	260,000.00
Total Cost Breakdown	\$	300,000.00

Relevant Graphic Details



FISCAL DETAILS 2013

Capital Expenditures			
615-30-358-535-63020	Improvements O/T Buildings	\$	300,000.00
Total Expenditures		\$	300,000.00

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
WATER & SEWER	2012 - 2013	2012 - 2032	16

Project Title

Water, Sewer & Reuse Extensions

Project Description/Justification

Project consists of water, sewer and reuse Extensions

- Water Extensions
- Sewer Extensions
- Reuse Extensions

Strategic Goals Relevance

Goal 1 :Balance expenses to revenues for sustainability
 - Increase customer base and maintain core services.
 Extensions will add customers.
 Goal 3 Leverage location and resources - Provide superior infrastructure. Extensions will improve infrastructure.

Cost Breakdown

Surveys	\$	10,000.00
Testing	\$	5,000.00
Construction	\$	285,000.00
Total Cost Breakdown	\$	300,000.00

Relevant Graphic Details



FISCAL DETAILS

2013

Capital Expenditures

308-30-485-536-34010	Other Services	\$	15,000.00
308-30-485-536-46010	Repair & Maintenance	\$	285,000.00
	Total Expenditures	\$	300,000.00

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
WATER & SEWER	2012 - 2013	2013 - 2043	17

Project Title

Water & Sewer Reimbursements

Project Description/Justification

Project consists of reimbursements:

- reimburse developer for water main improvements
- reimburse developer for sewer main improvements
- reimburse developer for lift station improvements
- reimburse developer for reuse main improvements

Strategic Goals Relevance

Goal 3 Leverage location and resources - Provide superior infrastructure. Extensions will improve infrastructure.

Cost Breakdown

Construction	\$	70,000.00
Total Cost Breakdown	\$	70,000.00

Relevant Graphic Details



FISCAL DETAILS

2013

Capital Expenditures

308-30-484-536-63020	Improvements O/T Buildings	\$	70,000.00
Total Expenditures		\$	70,000.00

DP#: 13-0099

Department	Project Duration	Life Expectancy	Priority
WATER & SEWER	2012 - 2013	2013 - 2043	18

Project Title

Hookup Customers To City Water & Sewer

Project Description/Justification

- Project consists of connection to water & sewer:
- connect customer to water
 - abandon existing well
 - connect customer to sewer
 - abandon existing septic tank

Strategic Goals Relevance

Goal 1 :Balance expenses to revenues for sustainability
- Increase customer base and maintain core services.
Extensions will add customers.

Cost Breakdown

Construction	\$	150,000.00
Total Cost Breakdown	\$	150,000.00

Relevant Graphic Details



FISCAL DETAILS 2013

Capital Expenditures		
308-30-369-536-46010	Repair & Maintenance	\$ 150,000.00
Total Expenditures		\$ 150,000.00